

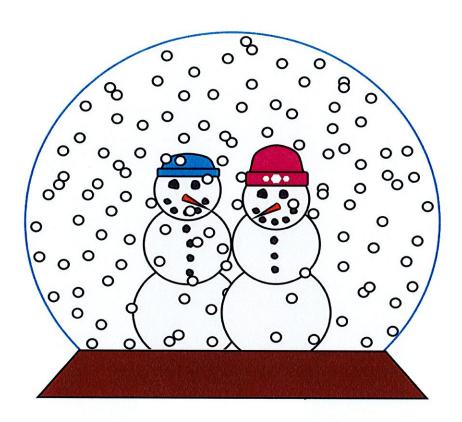
Orange County Government

HEAD START



POLICY COUNCIL

PROGRAM INFORMATION & UPDATES



DECEMBER 2024



Orange County Community & Family Services Department Head Start Division



POLICY COUNCIL MONTHLY MEETING

Who:

POLICY COUNCIL MEMBERS

Date:

THURSDAY – DECEMBER 19, 2024

Time:

6:00 P.M.

Location:

Holden Heights Community Center

1201 20th Street

Orlando, FL 32805

Childcare and Meal Provided

Contact Sandra Moore if you cannot attend: 407-836-8913 or Email <u>Sandra.Moore2@ocfl.net</u>



Orange County Government ● Head Start Policy Council ● Holden Heights Community Center ● 1201 20th St., Orlando, FL 32805 December 19, 2024 ●6:00 p.m.

- 1. Call to Order Chairperson
- 2. Roll Call Secretary
- 3. Adoption of Agenda
- 4. Secretary's Report
- 5. HR Report
- 6. Budget Report
- 7. Director's Report
- 8. New Business
 - a. Community Representative Vote
 - b. 2024-2025 ERSEA Eligibility Selection Criteria
 - c. Health Unit Training
 - d. QA Self-Assessment Review
- 9. Adjourn

Interoffice Memorandum

Date December 10, 2024

To: Octavia Gibson, Policy Council Chair

Policy Council Members

From: Sonya L. Hill, Head Start Division Manager

Subject: Division Managers Monthly Operational Report

The Monthly Division Managers Report provides an overview of essential information from Orange County Head Start. This report includes actions from the month of October/November and December 2024

Program Highlights, and Accomplishments

- Enrollment: Orange County Head Start enrollment for November reached 1,520, representing 98.95% of the program's capacity, exceeding the Office of Head Start's required enrollment rate of 97%. The ERSEA unit continues its efforts to achieve 100% enrollment.
- Staff Training: During October and November, several important training initiatives were conducted to enhance staff skills and ensure program compliance. All staff participated in the *Trauma Smart* program, a trauma-informed training that helps educators understand and respond to the effects of trauma on young children. Additionally, a group of teacher aides completed the *Child Development Accreditation* course, offered by the Early Learning Coalition of Orange County, to further develop their expertise in early childhood education. Staff also participated in mandatory county compliance training courses, including *Cybersecurity* and *Title VI* courses, delivered through the MyOCLearn platform. During Fall Break, two days of in-person training were held, covering *USDA* regulations and *Direct Supervision* practices. The Education Coordinators and Mentor Coaches continue to provide ongoing, hands-on training and support to new staff in the classroom to ensure effective teaching and learning practices.

Staff Engagement

• **Hispanic Heritage Month Celebration:** September-October, all 23 Head Start preschool centers participated in a month-long celebration of Hispanic Heritage Month. This celebration included a variety of culturally enriching activities such as nutrition workshops featuring ethnic foods and learning activities that highlighted the diverse cultures within the Hispanic community. Classrooms incorporated cultural traditions through interactive events, and parents were actively engaged in supporting these

MONTHLY MANAGEMENT REPORT

activities, providing valuable cultural insights and sharing their own traditions. Additionally, the leadership team hosted a luncheon featuring presentations on various countries, showcasing the unique cultural contributions of each. These efforts reflect Head Start's commitment to cultural awareness, promoting inclusivity, and fostering an environment of respect for the diverse backgrounds of the families we serve.

Operational Initiatives and Continuous Improvement

- **Key Planning and Collaboration:** Orange County Head Start has been actively working on several key operational initiatives, including the *Payor of Last Resort* strategy, remote work policies, and the self-assessment process. Planning meetings, discussions, and work groups have been held with key management members to ensure alignment and progress on these goals.
- Customer Service Initiative: In collaboration with the Community and Family Services Department, Head Start is conducting a comprehensive survey of parents, partners, and staff to gather feedback on customer service experiences and identify areas for improvement. This initiative is part of ongoing efforts to enhance service delivery and community engagement.
- Facility Updates: The playground at the John Bridges location has been completed, with a final walk-through conducted to ensure it meets all safety and design standards. This facility improvement will provide an enriched environment for children and families.
- Quality Assurance: The Quality Assurance unit continues to diligently complete Head Start center monitoring, ensuring that all assessments align with the Office of Head Start's federal monitoring standards. This proactive approach helps maintain program quality and ensures compliance with Head Start regulations.

• Community Engagement

• Oath of Office and Policy Council Update: On December 2, 2024, the Oath of Office ceremony was held for County Commissioners Nicole Wilson (District 1), Mayra Uribe (District 3), and Kelly Semrad (District 5). As members of the governing board for Head Start Policy all three commissioners play an essential role in the governance and oversight of the Head Start program. Commissioners Wilson and Uribe are returning members, while Commissioner Semrad is newly appointed to the Board of County Commissioners. In compliance with Head Start regulations, the program will provide orientation and required training for Commissioner Semrad, including a comprehensive review of the ERSEA (Eligibility, Recruitment, Selection, Enrollment, and Attendance)

• Parent Engagement

• Fall Leadership Conference: The Fall Leadership Conference, hosted by the Mental Health and Disabilities Unit, was held with a focus on supporting children receiving specialized services, including those with active IEPs (Individualized Education Plans) and those receiving behavior therapy, speech and language therapy, and occupational therapy. While the conference was open to all, it was strongly encouraged for parents of children to

MONTHLY MANAGEMENT REPORT

receive these services. During the event, parents had the opportunity to hear from a range of expert speakers in the fields of child development, mental health, and therapy services. The conference also provided an interactive platform for parents to ask questions and receive practical strategies for extending learning and therapeutic interventions at home. This initiative underscored Head Start's commitment to enhancing family engagement and empowering parents with the knowledge and tools needed to support their children's development.

- Parenting programs are taking place at the centers.
- Area for Improvement, Challenges and Concerns
- Health and Safety:
 - Incident and Follow-Up: Health and safety remain areas for improvement within the program. In September, an incident occurred where a child was left unattended in the restroom while the teacher, students and other staff exited the classroom. The child was found safe shortly thereafter. However, in accordance with program protocols, the Department of Children and Families (DCF) was notified, and the incident was reported to the Office of Head Start. A thorough review took place, and all individuals involved, including the center manager, teacher, and members of management—participated in a conference call with the Office of Head Start. We are currently awaiting their final review and guidance. The DCF Abuse Unit investigated and determined that the case did not meet the criteria for neglect. As a result of the incident, a Pre-Determination Hearing (PDH) was conducted for both the center manager and teacher, and both staff members received a suspension without pay. The program remains committed to improving health and safety protocols and ensuring that such incidents do not recur.
 - In-Kind Data Management: There is a backlog in entering in-kind data into the computer software system, which has created challenges in meeting monthly reporting requirements. As the comptroller's office must receive these reports on a timely basis, this backlog is a significant area for improvement. Management is actively working to identify strategies and allocate resources to ensure that the in-kind data is entered accurately and promptly, despite current staffing limitations.
- Program Outlook Ahead
- Apply for Quality Improvement funding
- Florida Head Start Association Conference
- National Head Start Association Parent Engagement Conference
- National Head Start Association Winter Leadership Conference
- Region IV Head Start Association Conference
- Winter Break

Head Start Budget Summary November 2024

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Greet Names		Sudget 2023-	October	Mex	8	Jaer	å	À	¥	Key	June	dia.	August	*	Encumbered	TotalYTD	Balanca	% Budget Used YTD
Administration	7521	2,054,156	121,341	141,111											8,277	262,452	1,783,427	13.18%
Education	7522	13,791,060	1,154,779	1,301,706											82,059	2,456,485	11,334,575	18.41%
USDA Administration	7523	162,184		11,912												23,589	138,595	14.54%
USDA Services	7524	1,362,969	18,361	26,156												44,517	1,318,452	3.27%
Training	7525	156,870	0	0												0	156,870	%00.0
Disabilities	7526	640,207	10,773	10,323											44,781	21,095	574,330	10.29%
Health and Dental	7527	498,871	37,580	36,052												73,631	425,240	14.76%
PFCE	7528	2,537,873	189,502	198,410												387,912	2,149,961	15.28%
General Fund	7529	727,734	39,166	46,673												85,839	641,895	11.80%
Facilities	7534	822,371	19,193	20,430												39,623	782,748	4.82%
Total		22,754,295	1,602,370	1,792,772	0	0	0	0	0	0	0	0	0	0	135,117	3,395,142	19,306,094	14.92%
Expense Per Quarter																		
Cost Per Child																		

Head Start YTD Summary November 2024

Head Start Budget Summary

Below is a different statement of finacial activity. This summarizes all the financial spending over a period of time. In the example below we are looking at fiscal year to date spending. This spending has been separated into salary and non-salary expense. This report is also gives the council an understanding of Orange County Head Start's financial health.

		FY 2023 Current Budget	PRE Encumbered Amount	Encumbered Amount	FY 2024 Total YTD	Balance	% Percent Budget Used YTD
7521- Admin Salary	Carrier Carrier Constitution (Section Constitution)	1,889,221			261,921	1,627,300	13.86%
7522 - Education Salary		12,940,240			2,447,181	10,493,059	18.9. %
7523 - USDA Admin Salary		153,970			23,589		15.3; %
7524 - USDA Services Salary		246,429			44,517		18.00%
7526 - Disability Salary		578,030			20,972	557,058	3.63%
7527 - Health Salary		480,269			73,451		15.25 %
7528 - PFCE Salary		2,469,157			387,825	2,081,332	15.7. %
7529 -General Funds		696,262			85,839	610,423	12.3; %
7534 - Facilities Salary		297,958			35,758	262,200	12.00%
	Total Salary	19,751,536	0	0	3,381,052	16,370,484	17.12%
7521 - Admin		164,935		8,277	530	156,128	5.34%
7522 - Education		850,814		82,059	9,304	759,452	10.72%
7523 - USDA Admin		8,214			0	8,214	0.00%
7524 - USDA Services		1,116,540			0	1,116,540	0.00%
7525 - Training		156,870			0	156,870	0.00%
7526 - Disability		62,177		184,781	124	17,272	72.22 %
7527 - Health		18,602	·		180	18,422	0.97 %
7528 - PFC		68,716			87	68,629	0.13%
7529 -General Funds		42,612			0	31,472	0.00 %
7534 - Facilities		524,413			3,865	520,548	0.74%
7535- Disaster & Recovery							
	Total Non-Salary	3,013,893	0	135,117	14,090	2,853,546	0.47 %
	Grand Total	22,765,429	0	135,117	3,395,142	19,224,030	14.9~%

Community and Family Services Through November 30, 2024: Fund - 7004 Dept - 062 Unit 7521 H. S Admin 13% of FY Elapsed

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Community and Family Services Through November 30, 2024: Fund - 7404 Dept - 062 Unit - 7523 USDA Admin 15% of FY Elapsed

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TOO		,437.44	00.	758.16	00.	617.85	,117.07	1,746.87		1,0(1,39	00	2	9 6	0.0	9	5	9.0	9.6	9	00	677.39	000
CURRENT	製物						_	_	E	153,970.00	6 543 00	0000	000	20.00	20.00	0	200.00	50.00	00.126	8,214.00	469 484 00 11 677 39 11 53	THOUSE OF THE PERSON
CURF	000	<u>ه</u>				_	-	χ,		CL		_	_	_	-				-	Story Supplemental	9	THE PERSON NAMED IN
	OBJECT NAME	REGULAR SALARIES and WAGES	RECRUITMENT & RETENTION PAY	OVERTIME	LONGEVITY PAY	FICA TAXES	RETIREMENT CONTRIBUTION	LIFE and HEALTH INSURANCE	PAYMENTS TO OPEB TRUST	Tolar of Salaries	OHOO HOUSE	INDIIRECT COSTS	LOCAL TRAVEL	TOLL CHARGES	MAINTENANCE OF EQUIPMENT		OFFICE SUPPLIES (NOT INCLUDING PRINTING)	EDUCATIONAL ASSISTANCE PROGRAM	SELF INS-PROP CASUALTY	Total of Operations	THE COULT IS NOT THE PERSON OF	Lotal of Unit 7523
	APPR	7FQ	7FQ	7FQ	7FQ	7FQ	7FQ	7FQ	7FQ	General Appropriate	arona arona arona	7FP	7FR	7FR	7FR		7FR	7FR	7FS	が とうない とうない とうない とうない とうない とうない とうない とうない		THE PERSON NAMED IN
	OBJECT	1120	1125	1140	1160	2110	2120	2130	2200	2000年であることはあるのか	The same of the Personal Party and the Person	3125	3410	3530	3820		4110	4418	4482	STREET, SCHOOL STREET,	TA SEAN PROPERTY.	The second second

Community and Family Services Through November 30, 2024: Fund -7404 Dept 062 Unit - 7524: USDA Services 3% of FY Elapsed

% BUDGE! USED YTD	17.23	00.	00.	200.00	20.06	30.68	12.14	00.	18.00	00.		00.		00:	00.	00.	00	00:	00	3.27
BALANCE 1	110,090.96	1,807.00	200.00	-2,700.00	8,133.57	11,122.10	66,772.32	6,186.00	201,911,95	500,00		500.00		300.00	100.00	450,00	1,113,796,00	894.00	1,116,540,00	1,318,451,95
TOTALYTO	22,925.04	00.		5,400.00			9,227		44,517.05	00.		00.						00.	00	44,517.05
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II T OCT	133,016.00 11,062.64		200.000			-	4,590	6,186.00	9.00 18,360.64	00.002		200.005				450.00			0.00	9,000 18,350.6
BUDGET	133,01	1,80	20	2,70	10,17	16,04	76,00	6,18	246,429.00	90		20		39	9	45	1,113,796.00	89	1,116,540.00	1,362,96
OBJECT NAME	REGULAR SALARIES and WAGES	RECRUITMENT & RETENTION PAY	OVERTIME	LONGEVITY PAY	FICA TAXES	RETIREMENT CONTRIBUTION	LIFE and HEALTH INSURANCE	PAYMENTS TO OPEB TRUST		JANITORIAL SVC and SUPPLY	OFFICE SUPPLIES (NOT INCLUDING	PRINTING)	MISCELLANEOUS OPERATING	SUPPLIES	EQUIPMENTLESS THAN \$5000	HOUSEHOLD AND KITCHEN SUPPLIES	FOODandDIETARY	SELF INS-PROP CASUALTY		
CT APPR	7FT	7FT	7FT	7FT	7FT	7FT	7FT	7FT	原道的語の数式	7FU		7FU		7FU	7FU	7FU	7FU	7FS	SECTION AND DESCRIPTION OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLUMN TWO IS N	STATE SECTION STATES
OBJECT	1120	1125	1140	1160	2110	2120	2130	2200	STORY OF	3170		4110		4115	4123	4130	4135	4482	PROBLEMS.	1

Community and Family Services Through November 30, 2024: Fund - 7004 Dept - 062 Unit - 7525: HS Training 0% of FY Elapsed

	% BUDGET USED YTD	00.	00.	00:	00.	00.	00	00.	00:	6	9.	00.	00:		00.	00:	00	A Company of the last of the l	00.	00'
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	CURRENT	50,000.00	2,000.00	100.00	38,000.00	3,460.00	2,995.00	50.00	0	9,250.00	38,000.00	3,951.00	G	00.00	90 05	2016 00	0.00	6,948.00	155,870,00	156,870.00
	OB.JECT NAME	CONTRACT SVC-TRAINING	CONTRACTUAL SERVICES NOT	LOCAL TRAVEL	OUT OF COUNTY TRAVEL	RENTAL OF EQUIPMENT	LEASES-BUILDINGS/STRUCTURES	GRAPHIC REPROD SVCS	BOOKS, COMPACT DISKS, VIDEOS, AND	SUBSCRIPTIONS	TRAINING AND EDUCATIONAL COST	LICENSE AND CERTIFICATION FEES	OFFICE SUPPLIES (NOT INCLUDING	PRINTING)	MISCELLANEOUS OPERATING	OHNUMBOOLIONIDO INDIVIDIDADO	EVEN MIEAL ACINIBONSCINCIALS	EDUCATIONAL ASSISTANCE PROGRAM	Total of Operations	Total of Unit 7525
	APPR	84	7FH	7FH	7FH	7FH	7FH	7FH		7FH	7FH	7FH		7FH	1		E .	7FH	経防性が残ち	
	OR IECT	3185	3197	3410	3420	3610	3620	3910		4020	4030	4040		4110	,	2 3	4116	4418	新聞の記念の	

Community and Family Services Through November 30, 2024 Fund - 7004 Dept - 062 Unit - 7526: HS Disability 10% of FY Elapsed

BUDGET	COCE	3.72	00.	00,	220.48	75.00	4.34	4.27	1.51	00.	3,63	99.51	3.93	S	0	11.68	00.	00	0.	00.	00.	00.	8, 8,	00.	12.22	10.29
TONO TO	DALANCE	344,456.5;	2,446.00	20,000.00	-602.4;	500.00	26,181.48	48,543.80	112,282.9!	3,250.00	557,058,35	218.72	2,882.2	0	10.00	44.16	2,000.00	3,000.00	20.00	3,000.00	3,000.00	50.00	50.00	2,777.00	11,212,02	574,330,40
TOTAL		13,297.48	9.	8.	1,102.42	1,500.00	1,187.52	2,167.14	1,717.05	00.	20,971.61	00:	117.79	8	9.	5.84	00.	9.	00.	00.	00:	8	8.8	00'	123.63	21,095.24
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CURRENT	BUDGET	357.754.00	2 446 00	20,000.00	200 00	2 000 00	00 898 22	50,711.00	114.000.00	3.250.00	0.004	00 000 27	45,000.00	3,000.00	150.00	20 00	2,000.00	3,000.00	50.00	3,000.00	3,000.00	20.00	20.00	50.00	OUNTERPRESENTATION	640,207,00
	OBJECT NAME	A HOAW bree Anight IAA Ook II Cho	SAG MOTEVALLE OF FIGURE AND OTHER	CTHER SALABLES and WAGES	O TIEN COLONIA	SAC SEL LONG		RETIREMENT CONTRIBUTION	TONA SELECTION OF THE PROPERTY	Foliat and Ot officers	PAYMENTS TO OPER TROST	800		LOCAL TRAVEL	POSTAGE and MESSENGER SVCS	TOLL CHARGES	COMMUNICATIONS	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	LICENSE AND CERTIFICATION FEES	OFFICE SUPPLIES (NOT INCLUDING PRINTING)					П	Lotal of Operations
の情報を	T APPR		_	/FI	_	_		75			IH/		7FK	7FK	7FK	7FK	7FK	7FK	7FK	7FK	7FK				+	
The state of the	OBJECT		0211	1125	0611	1140	1160	2110		2130	2200	が作	3195	3410	3510	3530	3720	4020	4040	4110	4115	1721	4418	4422	7044	報の対象を

Community and Family Services Through November 30, 2024 Fund - 7004 Dept - 062 Unit - 7527: HS Child Health and Development 15% of FY Elapsed

BALANCE BUDGET	SCHOOL SUITABLE STATE	248,567.37 15.52	2,829.00	-5,149.12	-865.50 273.10		18,555.89	33,474.96 16.39	NA 530 48		40E 848 08 45.29		500.00		319.63	20.00	2,000.00		50.00	920.00	13,500.00	20.00	50.00			
YTD BAL	State Contract to the State of Contract of	45,650.63	00.	5,149.12	1.365.50		3,953.11		0 460 62				0. 6	00.	180.37	00.	00.		00.	00.	00.	00.	o. 6	00.	0.	00.
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	OCT	23 062 05		7		1,360.37			3,311./6	4,669		00 37,579.78		2100					20.00	3,000		50.00	20.00	20.00	00:	50.00
CURREN	BUDGET	00 A 24 B 00	2 829 00	4,043.	•	200.00	1,300.00	22,509.00	40,038.00	114,000.00	4,875.00	480,269.00	500.00	500.00		200.00	20	2,000.00		550.00	13,500.00	95	90			
	OBJECT NAME	SHOWN Free Shill William I was divining	REGULAR SALARIES AND WASHED	ECKULIMENT & KELENTON PAT	OTHER SALARIES and WAGES	OVERTIME	LONGEVITY PAY	FICA TAXES	RETIREMENT CONTRIBUTION	LIFE and HEALTH INSURANCE	PAYMENTS TO OPEB TRUST	Total of Salaries	CONTRACT SVC EMPLOY AGENT	CONTRACT SERVICES MEDICAL	CONTRACT SERVICES INCOME	OCAL TRAVEL	TOLL CHARGES	COMIAUNICATIONS	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	MISCELLANEOUS OPERATING SUPPLIES	COMPUTER EQUIP UNDER \$500 & COMPUTER REL LESS THAN \$5000	MEDandSURG SUPPLIES	EDUCATIONAL ASSISTANCE PROGRAM	ADDITION AND SHIPS AWARDS BENEF	SCHCLARSHIPS, AWARDS, BENEF
ないのは、	APPR				757	7FV 0	_		7FV R	7FV LI	7FV P		70,000			7FW L	7FW T	7FW C	7FW S	7FW	7FW S	7FW 0	7FW N			
SECTION SECTION	OBJECT		1120	1125	1130	1140	1160	2110	2120	2130	2200	の記録制制	04.40	3178	CRIE	3410	3530	3720	4020	4110	4115	4121	4143	4418	77	4422

Community and Family Services Through November 30, 2024 Fund - 7004 Dept - 062 Unit - 7528: HS Parent Family Community Engagement 15% of FY Elapsed

CTNAME BUDGET OCT ES and WAGES 1494,982.00 116,943.37 THERUTION PAY 10,000.00 6,016,83 THERUTION PAY 10,000.00 6,016,83 THERUTION PAY 11,365,00 1,16,832.72 THERUTION PAY 136,00 1,16,832.73 THERUTION PAY 136,00 1,16,832.73 THERUTION PAY 136,00 1,16,832.73 THERUTION PAY 136,00 1,16,000.00 S TOWN THOSE, VIDEOS, AND 2,000.00 1,2,000.00 TOPERATING SUPPLIES 5,000.00 0,00 TOPERATING SUPPLIES 5,000.00 0,00 THERUTION STOOM 4,000.00 0,00 THERUTION STOOM 4,000.00 0,00 THERUTION STOOM 4,000.00 0,00 THERUTION PAY 1,000.00 0,00 THERUTION STOOM 4,000.00 0,00 THERUTION STOOM 4,000.00 0,00 THERUTION PAY 1,000.00 0,00			_		_		_		_	_	_	_	_	_	_	_	_		_	_	_	_	_			•
Part	IISEN YTN	200	00.	141.30	96.36	17.26	18.34	10.68 .00	17/9	00.	2.91	00.	O.	00.		0.	00.	00.	80.	00.	8.	0.	00.	13	15.28	
March Marc	DANA IAB	מייים וייים	15,925.00	-4,129.67	500 00	94,628.10	62,098.68	326,096.28	2, 181, 332, 49	5,700.00	2,912.76	100.00	12,000.00	20.00		10,000.00	5,000.00	50.00	4,000.00	7,000.00	1,000.00	9,216.00	11,600.00	68,628.76	2, 49,961,25	
March Marc			233,214.56	14,129.67	8,176.34	19,736,90	36,413.32	62,903.72	387,824,51	00	87.24	00:	00.	00:		00.	00.	00.	00.	00.	00.	00.	00.	87.24	387,911.75	
Part	FIGURE	AMOONI	9; 6 <u>;</u>	00.	8.6	9,8	0	8,8	00	00.	00.	00.	00.	00.		00.	00.	00.	00.	0.	00.	00.	00.	00	00.	
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APPR COBJECT NAME ELOCATION Location	9	AUG																						No. of Concession,	A STREET, STRE	Marie and Address
APPR		JUL							Section and sections													•		10000000000000000000000000000000000000	STATE	No. of Concession, Name of
APPR CBLECTNAME BUDGET OCT NOV DEC JAN FEB MAR APR APR									B65240345454																CHARLES AND ADDRESS OF THE PARTY AND ADDRESS O	Statement of the last
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89. APPR APPR 12.0 7F.X 14.0	CURRENT	BUDGET	1,494,982.00	15,925.00	5,000.00	13,750.00	114,365.00	198,512.00	27,623.00	2,469,157,00	5,700.00	3,000.00	12,000.00		20.00	10,000.00	5,000.00		20.00	4,000.00	2,000 00	00.000,1	9,216.00	11,000,00	00,710,00	2,537,873.00
89 APPR 20 7FX 20 7FX 40 7FX 40 7FX 40 7FX 40 7FX 40 7FX 40 7FY 410 7FY 411 7FY 41			REGULAR SALARIES and WAGES	RECRUITMENT & RETENTION PAY	OTHER SALARIES and WAGES	LONGEVITY PAY	FICA TAXES	RETIREMENT CONTRIBUTION	PAYMENTS TO OPEB TRUST	ilotal of Salaries	CONTRACT SVC EMPLOY AGENT	LOCAL TRAVEL	TOLL CHARGES	BOOKS, COMPACT DISKS, VIDEOS, AND	SUBSCRIPTIONS	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	MISCELL ANEOLIS OPERATING SUPPLIES	COMPUTER EQUIP UNDER \$500 &	COMPUTER REL LESS THAN \$5000	ECUIPMENTLESS THAN \$5000	PROMOTIONAL EXPENSES	EDUCATIONAL ASSISTANCE PROGRAM	PARENT ACTIVITY FUND	SELF INS-PROP CASUALIT		Total of IInit 7528
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Community and Family Services Through November 30, 2024 Fund - 0001 Dept - 062 Unit - 7529: HS General Fund 12% of FY Elapsed

	CURRENT		ACZ	DEC	JAN	FEB	MAR	APR	MAŸ	NDS	JUL	AUG	SEP	TOTAL	BALANCE	BUDGET USED YTD
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Community and Family Services Through November 30, 2024 Fund - 7004 Dept - 062 Unit - 7534: Facilities 5% of FY Elapsed

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Credit Card Expenses November 30, 2024

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A RELIGIOUS CONTRACTOR	Placeholder for Date Field						Comp Supp Name
CH Fúll Name	THE CATHOLOGICAL PROPERTY OF THE	Item Total	GL: FUND	GL: DEPT	UNIT_SUBI	THE RESERVE AND POST OFFICE ADDRESS OF THE PARTY NAMED IN	CARACTERS AND
CLAYTON, AMANDA	11/25/24	\$3.38 \$18.59	7005 7005	062 062	2452 2452	4110 4110	ODP BUS SOL LLC ODP BUS SOL LLC
CLAYTON, AMANDA CLAYTON, AMANDA	11/25/24 11/25/24	\$619.51	7005	062	2452	4110	ODP BUS SOL LLC
CLAYTON, AMANDA	11/25/24	\$619.51	7005	062	2452	4123	ODP BUS SOL LLC
CLAYTON, AMANDA	11/25/24	\$47.09	7005	062	2452	4123	ODP BUS SOL LLC
CLAYTON, AMANDA	11/26/24	\$38.99	7005	062	2452	4110	ODP BUS SOL LLC
CLAYTON, AMANDA	11/26/24	\$29.49	7005	062	2452	4110	ODP BUS SOL LLC
CLAYTON, AMANDA	11/27/24	\$72.00	7005	062	2452	4110	ODP BUS SOL LLC
CLAYTON, AMANDA	11/27/24	\$1,123.20	7005	062	2452	4110	ODP BUS SOL LLC
CLAYTON, AMANDA	11/27/24	\$63.96	7005	062	2452	4110	ODP BUS SOL LLC
CLAYTON, AMANDA	11/29/24 11/29/24	\$6.39 \$5.65	7005 7005	062 062	2452 2452	4110 4110	ODP BUS SOL LLC ODP BUS SOL LLC
CLAYTON, AMANDA CUEVAS SAYAGO, LEONOR	11/06/24	\$52.74	7005	062	2416	4115	PUBLIX #692
CUEVAS SAYAGO, LEONOR	11/07/24	\$89.10	7005	062	2416	4115	WAL-MART #3782
CUEVAS SAYAGO, LEONOR	11/07/24	\$82.80	7005	062	7542	4115	WAL-MART #1084
CUEVAS SAYAGO, LEONOR	11/14/24	\$43.96	7004	062	7542	4135	PUBLIX #1501
CUEVAS SAYAGO, LEONOR	11/18/24	\$335.28	7005	062	2416	4135	WALMART.COM 8009256278
CUEVAS SAYAGO, LEONOR	11/21/24	\$42.99	7005	062	2416	4135	PUBLIX #436
CUEVAS SAYAGO, LEONOR	11/22/24	\$4,390.85	7005	062	2416	4135	SYSCO CORP
DEONARINE, VIDYA D	11/08/24	\$59.94	7005	062	2416	4115	WM SUPERCENTER
DEONARINE, VIDYA D	11/25/24	\$419.58	7005	062	2416	4115	WAL-MART #0890
DUCK, CORTINA	11/01/24	\$101.00	7005 7005	062	2540	3167 3167	NIC -DCF-CARES
DUCK, CORTINA	11/04/24 11/06/24	\$43.43 \$44.66	7005	062 062	2452 2452	3167	NIC -DCF-CARES NIC -AGENCY FOR HLTHCR
DUCK, CORTINA DUCK, CORTINA	11/07/24	\$106.88	7005	062	2452	4450	SAMSCLUB #6212
DUCK, CORTINA	11/07/24	\$43.43	7005	062	2452	3167	NIC -DCF-CARES
DUCK, CORTINA	11/08/24	\$94.30	7005	062	2452	4450	PUBLIX #436
DUCK, CORTINA	11/11/24	\$13.68	7005	062	2452	3167	NIC -AGENCY FOR HLTHCR
DUCK, CORTINA	11/11/24	\$13.68	7005	062	2452	3167	NIC -AGENCY FOR HLTHCR
DUCK, CORTINA	11/11/24	\$13.68	7005	062	2452	3167	NIC -AGENCY FOR HLTHCR
DUCK, CORTINA	11/11/24	\$13.68	7002	062	2452	3167	NIC -AGENCY FOR HLTHCR
DUCK, CORTINA	11/11/24	\$43.98	7005	062	2452	4450	DUNKIN #352560
DUCK, CORTINA	11/18/24	\$31.85	7005	062	2452	3510	USPS PO 1169260806
DUCK, CORTINA	11/18/24	\$45.45	7005	062	2452	3167	NIC -DCF-CARES
DUCK, CORTINA	11/25/24 11/25/24	\$38.29 \$57.78	7005 7005	062 062	7244 7244	4115 4115	ODP BUS SOL LLC ODP BUS SOL LLC
DUCK, CORTINA	11/25/24	\$189.08	7005	062	7244	4121	ODP BUS SOL LLC
DUCK, CORTINA DUCK, CORTINA	11/25/24	\$25.38	7005	062	7244	4115	ODP BUS SOL LLC
DUCK, CORTINA	11/25/24	\$309.98	7005	062	7244	4123	OFFICE DEPOT
DUCK, CORTINA	11/25/24	\$17.29	7005	062	2526	4121	ODP BUS SOL LLC
DUCK, CORTINA	11/26/24	\$58.59	7005	062	2526	4110	ODP BUS SOL LLC
DUCK, CORTINA	11/27/24	\$191.75	7005	062	2526	4110	ODP BUS SOL LLC
DUCK, CORTINA	11/27/24	\$580.66	7005	062	7260	4110	ODP BUS SOL LLC
DUCK, CORTINA	11/29/24	\$17.59	7005	062	7260	4123	ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/01/24	\$250.00	7005	062	2521	4110	TOSHIBA BUSINESS SOLUTION
ELIBERT, MIGUERLINE	11/04/24	\$5,458.00	7005	062	2521	3 3 5 0	MARKEL
ELIBERT, MIGUERLINE	11/06/24 11/07/24	\$113.69 \$600.00	7005 7005	062 062	2521 2521	4412 4452	AMAZON MKTPL DYNAMIC TOUR AND TRANSPO
ELIBERT, MIGUERLINE ELIBERT, MIGUERLINE	11/08/24	\$15.25	7005	062	7528	4110	ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/08/24	\$797.07		062	7521		ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/08/24	\$1,287.14		062	7521	4110	ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/08/24	\$1,287.14	7005	062	7521	4110	ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/11/24	\$114.20	7005	062	7521	4110	ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/11/24	\$114.20	7005	062	7528	4110	ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/11/24	\$220.28	7005	062	7528	4110	ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/11/24	\$1,527.95	7005	062	7528	4110	ODP BUS SOL LLC
ELIBERT, MIGUERLINE	11/11/24	(\$23.09)		062	7521	4412	AMAZON MKTPLACE PMTS
ELIBERT, MIGUERLINE	11/11/24	\$727.20	7005	062	7521	4115	AMAZON MKTPL
ELIBERT, MIGUERLINE	11/11/24	\$2,280.20	7005	062 062	7521 7528	4115 4115	Amazon.com D514Z1LO3 AMAZON MKTPL
ELIBERT, MIGUERLINE	11/13/24	\$549.75	7005	2	l .	Ò	
ELIBERT, MIGUERLINE	11/18/24	\$56.85	7005	062	7521	4143	AMAZON MKTPL
ELIBERT, MIGUERLINE	11/21/24	\$912.72	7005	062	7528	3710	WATER COFFEE DELIVERY
ELIBERT, MIGUERLINE ELIBERT, MIGUERLINE	11/25/24 11/25/24	\$36.28 \$181.24	7005 7005	062 062	1850 1850	4110 4110	AMAZON MKTPL AMAZON MKTPL
ELIBERT, MIGUERLINE	11/26/24	\$12.57	7005	062	1850	4110	AMAZON MKTPL
ELIBERT, MIGUERLINE	11/26/24	\$285.54	7005	062	1850	4110	AMAZON MKTPL
ELIBERT, MIGUERLINE	11/26/24	\$285.54	7005	062	1850	4123	AMAZON MKTPL
ELIBERT, MIGUERLINE	11/26/24	\$285.54	7005	062	1850	4110	AMAZON MKTPL
INFANTE, SILVIO	11/07/24	\$75.89	7005	062	2451	4115	DIY PEST & LAWN PRODUCTS
INFANTE, SILVIO	11/07/24	\$75.89	7005	062	2451	4126	DIY PEST & LAWN PRODUCT:
INFANTE, SILVIO	11/08/24	\$206.31	7005	062	2451	3810	ULINE SHIP SUPPLIES
INFANTE, SILVIO	11/11/24	\$475.91	7005	062	2451	4115	THE HOME DEPOT
INFANTE, SILVIO	11/11/24	\$475.91		062	2451	3810	THE HOME DEPOT
INFANTE, SILVIO	11/21/24	\$83.59		062	2451	4115	THE HOME DEPOT
INFANTE, SILVIO	11/29/24	\$95.59		062	2451	4115	THE HOME DEPOT
INFANTE, SILVIO	11/29/24	\$95.59	7005	062	2451	4126	THE HOME DEPOT

Credit Card Expenses November 30, 2024

MOORE, SANDRA	11/01/24	(\$9.99)	7005	062	2510	4412	AMAZON MKTPLACE PMTS
MOORE, SANDRA	11/01/24	\$49.95	7005	062	2510		AHASLIDES
	11/08/24	\$0.50	7005	062	2510	4020	INTERNATIONAL TRANSACTION
MOORE, SANDRA MOORE, SANDRA	11/13/24	\$10.80	7005	062	2510	4115	ODP BUS SOL LLC
	11/14/24	\$215.74	7005	062	2514		ODP BUS SOL LLC
MOORE, SANDRA	11/18/24	\$13.98	7005	062	2510		LITTLE CAESAR'S
MOORE, SANDRA	11/18/24	\$21.56	7005	062	2514	0.000	LITTLE CAESAR'S
MOORE, SANDRA	11/18/24	\$17.26	7005	062	2514		WM SUPERCENTER
MOORE, SANDRA		\$21.43	7005	062	2514		WALGREENS #3862
MOORE, SANDRA	11/19/24	\$96.30	7005	062	2513	4422	UNITED TROPHY AND AWARDS
MOORE, SANDRA	11/19/24	. \$79.98	7005	062	2510	4115	WALGREENS #3862
MOORE, SANDRA	11/19/24 11/19/24	\$1,755.00	7005	062	2510	4450	SQ ONEPARTY2REMEMBER
MOORE, SANDRA	F 400 T T T T T T T T T T T T T T T T T T	\$1,755.00	7005	062	2510	4115	PROLOGO BRANDING LLC
MOORE, SANDRA	11/19/24	\$29.00	7005	062	2514	4450	WAL-MART #3162
MOORE, SANDRA	11/25/24			062	2514		FLORIDA HEAD START ASSOCI
RUFF, SANDRA D	11/07/24	\$5,000.00	7005 7005	062			FLORIDA HEAD START ASSOCI
RUFF, SANDRA D	11/07/24	\$850.00		062		4116	TARGET
STEPHENS, TAYONA	11/01/24	\$18,85	7005	062		4116	TARGET
STEPHENS, TAYONA	11/01/24	(\$20.29)	7005			4116	PUBLIX#436
STEPHENS, TAYONA	11/04/24	(\$15.96)	7005	062		4135	WAL-MART #1220
TEMPLE, REGINA	11/07/24	\$23.40	7005	062		4135	PUBLIX#605
TEMPLE, REGINA	11/07/24	\$46.21	7005	062			PÚBLIX#605
TEMPLE, REGINA	11/13/24	\$10.76	7005	062		4135	
TEMPLE, REGINA	11/13/24	\$75.42	7005	062			WM SUPERCENTER
TEMPLE, REGINA	11/18/24	\$24.99	7005	062			DUNKIN #354027
TEMPLE, REGINA	11/18/24	\$16.29	7005	062		4135	PUBLIX#605
TEMPLE, REGINA	11/19/24	\$17.74	7005	062		4135	PUBLIX#436
TEMPLE, REGINA	11/22/24	\$25.92	7005	062		4135	WAL-MART #0955
TEMPLE, REGINA	11/22/24	\$32.40	7005	062		4135	WM SUPERCENTER
TEMPLE, REGINA	11/25/24	\$19.44	7005	062		4135	WAL-MART #4588
VILLALOBOS, NANCY	11/08/24	\$2,385.00	7005	062		4030	NATIONAL HEAD START ASSO
VILLALOBOS, NANCY	11/08/24	\$795.00	7005	062		4030	NATIONAL HEAD START ASSO
VILLALOBOS, NANCY	11/11/24	\$585.96	7005	062		3420	SOUTHWES 5262578463099
VILLALOBOS, NANCY	11/11/24	\$442.08	7005	062	l	3420	EMBASSY SUITES ATLANTA P
VILLALOBOS, NANCY	11/11/24	\$585.96	7005	062		3420	SOUTHWES 5262578463097
VILLALOBOS, NANCY	11/11/24	\$585,96	7005	062		3420	SOUTHWES 5262578463100
VILLALOBOS, NANCY	11/11/24	\$585.96	7005	062		3420	SOUTHWES 5262578463098
VILLALOBOS, NANCY	11/20/24	\$307.77	7005	062		3420	OMNI HOTELS
VILLALOBOS, NANCY	11/20/24	\$307.77	7005	062	l	3420	OMNI HOTELS
VILLALOBOS, NANCY	11/20/24	\$307.77	7005	062		3420	OMNI HOTELS

Total

\$44,560.30

Head Start Policy Council Human Resources Committee November 2024 Actions

I. Pending Approval for hire

Job Title	Candidate's Name

II. Termination from employment (Involuntarily)

Job Title	Reason	Employee's Name
Technician On Call	End Temporary Employment	Erica Sherree Cobb
Sr. Technician On Call	End Temporary Employment	Monica Nicole Smith

III. Separation from employment (Voluntarily)

Job Title	Reason	Employee's Name
Family Services Worker	Another Job	Xiomara Diaz Gonzalez
Teacher's Aide	Health Reasons	Ana Yesica Rojan Andrade

III. Current Head Start Openings - As of 12/9/24

Job Title	Number of Positions	Potential Candidates in process for hire
Center Supervisor	1	
Family Service Worker	3	
Maintenance Technician	1	
Teacher	8	1
Teacher Assistant	15	
Behavior Inclusion Specialist	1	

ORANGE COUNTY HEAD START 2024-2025

MONTH: November

ERSEA REPORT



YEAR: 2024

Monthly Attendance	85%	%06	87%	%98	%68	87%	%68	82%	%06	82%	%88	%98	%88	856	%06	91%	91%	%68	87%	85%	85%	%88	%68	%88	
Monthly Applications 2025-2026	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Monthly New Applications 2024-2025	0	0	2	0	1	2	0	9	1	4	0	0	3	13	2	3	3	2	2	3	3	0	3	53	
Monthly Waiting List	5	0	0	14	13	4	4	13	11	5	4	7	5	24	15	3	14	11	2	4	2	3	5	168	
Drops YTD	3	0	9	3	4	16	7	5	10	10	7	1	2	11	5	5	8	9	8	1	8	3	4	133	
10% IEP YTD	5	4	0	4	2	4	11	5	9	2	9	4	3	17	3	4	4	8	7	3	7	1	3	113	
Monthly Enrollment	40	29	46	36	54	109	57	79	129	70	34	37	34	188	36	54	109	109	57	37	83	57	34	1518	
Funded	40	34	49	36	54	112	57	80	129	70	34	37	35	188	36	54	109	110	57	37	98	57	35	1536	
Sites	Aloma	Bithlo	Callahan	Dillard	Dover Shores	East Orange	Engelwood	Hal P Marston	John Bridges	Lila Mitchell	Lovell	McCoy	Millennia	Pine Hills	Riverside	S.O YMCA	Southwood	Taft	Three Points	Ventura	WS ELC	WS Elementary	West Oaks	OCHS Total	

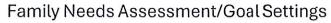
%06		
N/A		
N/A	Page 1 of 5 ncolon 3.	t (less than 10%)
10%	Program Term, all in the Agricus Works Chronic Absence Charts Administrative Services Adjudastrooms, crasp County viewed Spart Knows and Carstrooms, Administrative Services Adjudastrooms, and Casstrooms, and Physical Casstrooms, and Cas	MINI Not Chronically Absent (less than 10%)
-0-Cho	5 - Attendance Works Chronic Absence Chargency + all classrooms: Orange County Head Start; All Classrooms, plint Carter all classrooms, plint Carter all classrooms, plint Carter all classrooms, half P. Marson. CHRONIC ABSENCE (Percentage) Crange County Head Start Orange County Head Start	nic Absence (10-20%)
10%	nttendance Works y > All classrooms: O enter - All classrooms len enter - All classrooms enter - A	Moderate Chronic
1536	2335 - Att Call (* No Agency 2 Services - All Class and Community Centry Centry Centry Services - All Class Centry	
	Program Term Administrative Classrooms, Carlier Elementary • All Clas	Severe Chronic Absence (20% and over)
Goal	2005/9/22 2005/9/20 2005/9	Mill Severe

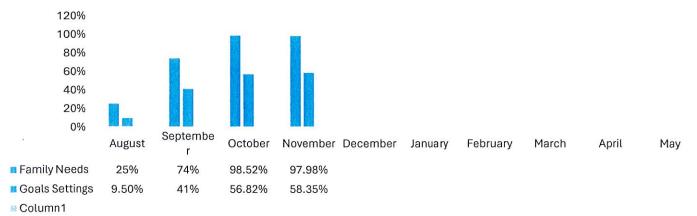
Recruitment Efforts per Site	er Site	
Aloma	7	Bithlo Community Center, Aloma Elementary, Drop- Wash & Fold Coin Laundry-Full service Laundromat
Bithlo	7	Bithlo Community Park, Trunk or Treat Event, Goldenrod Recreation Center-Spooktacular Event hosted by Commissioner Emily Bonilla
Callahan	7	Hal Marston Back to school event, NCF Back to School Event, Department of Motor Vehicles, Callahan After School Orientation Family Night
Dillard	9	Rainbow Beauty Supply, Greenberg Dental & Ortho, WIC
Dover Shores	24	Dover Shores Community Center, Ramonas Beauty Salon, Sedanos Supermarket
(+ 2 C)	9	7 eleven, Pollo Tropical, Burger King
Engelwood	5	V Tek Nails, Italian Village Pizza, Mayflower Chinese Restaurant, Serene Dental
)	14	West Orange Dream Center, Elegant Beauty Superstore, Hair Action Salon Suites. Terra at Colington Crest Villas
		Master Outlet + Cutz, Beauty Max, Max Plaza, Stella West Orlando, Rosala West Orlando, Magic Mall, Showtyme Hair,
Hal P Marston		Palm Crove Apts, Best Seafood + Meats, Caribbean Sunshine
John Bridges	3	Boys and Girls Club, Goodwill Industries, Neighborhood Center for Families
Lila Mitchell	3	Orlando National Airport, Family Resources Fair, Sams Club
Lovell	1	People Ready, Tansey's Hair Boutique, Coast Dental, Pro Tip Nails & Spa
McCoy	3	Pollo De Oro, Matts Martin BBQ, Growing Together Pediatrics
Pine Hills	Z.	Arden Park, Ocoee Middle School, Pine Hills Community Center, Clarcona Ocoee, Dollar General
Riverside	8	Magnolia Court Condos, Laundromat Northgate, Shell
SO YMCA	3	Millennium Palm Condo, Green Gables Apartments, Isles at East Millennia
Southwood	3	Royal Palms East and West Apartments, Cassienna Apartments, Enclave at Lake Ellenor Apartments, Dunwoodie Place
	4	Florida Mall, Sedanos Supermarket, Harvill Produce, SouthPark Community Park
Taft		
Three Points	2	Several Walk-ins potentially eligible child, Esporta Fitness
Ventura	Same as Aloma	Bithlo Community Center, Aloma Elementary, Drop- Wash & Fold Coin Laundry-Full service Laundromat
	5	Chevon/ Quick Run store, Crossroad Apts, Kirman Shoppes Plaza, Washington Shores Market, Walmart Neighborhood
WS ELC		Center for Families, Murchinson Terrace Apts, Ruta Supermarket
	7	Laundromat, #1 Beauty Supply, Star Nail Supply, West Church St, Kwik Stop Store, Washington Shores Supermarket, HS
WS Elementary		Fashion
West Oaks	3	West Oaks Elementary, Woodhill & Woodridge
Total	121	



Monthly Report: November 2024

Family Services Activities	Aug 2024	Sept 2024	Oct 2024	Nov 2024	Dec 2024	Jan 2025	Feb 2025	Mar 2025	April 2025	May 2025	June 2025
Number of Fatherhood Activities	19	24	22	21							
Number of Fatherhood Participants	265	391	419	367							
Number of Parent Educational Trainings Provided	23	19	13	16							
Number of Parents Attended	582	412	132	307							
Number of Families Experiencing Homelessness YTD	43	54	81	79							
Number of Families Acquired housing	6	3	5	3							
Number of ESL/GED Training	0	0	90	95							
Number of Parents involved in Health Education	0	0	0	466							





Orange County Head Start

Nutrition

Policy Council Report

November 2024

		1 -					1		W.
Nutrition Item Description	August	September	October	November	December	January	February	March	Comments
Special Diets	197	206	214	215					YTD Total
Obese Children	129	170	185	188					YTD Total
Overweight	92	135	142	147					YTD Total
Underweight	28	30	37	36					YTD Total
Nutrition Counseling Notification to Parents	-5	35	0	1					YTD Total
Nutrition Counseling's accepted progress	3	2	0	3					YTD Total
Nutrition Counseling's in progress	3	2	0	3					YTD Total
			计型处理						
Breakfast Meals Served to Children	17,100	22,439	24,062	19,246					ASSESSMENT OF THE PARTY OF THE
Breakfast Meals Served to Adults	908	1,316	1,546	1,241		-			
Lunch Meals Served to Children	17,151	22,658	24,420	19,559					
Lunch Meals Served to Adults	909	1,300	1,516	1,210					
Snack Meals Served to Children	13,946	18,450	19,347	16,057					
Snack Meals Served to Adults	0	0	0	0	0	0	0	0	
YTD Totals Meals									
Operation Dates for meals	15	19	19	15					
Disallowed Meals	0	0	2	0					Lovell/Dover Shores
YTD Total									
Disallowed									

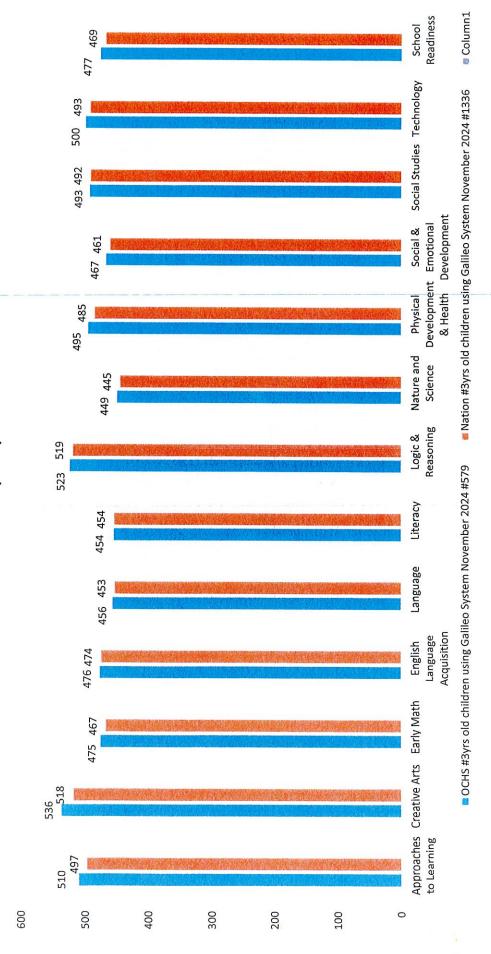
Orange County Head Start Medical and Dental Unit Monthly Report 2024-2025 School Year November December **Program Description** September October Total Number of HS children served 1372 1500 1494 (report source: CP2001) Number of children meeting 1313 1459 1477 requirement of health physicals CP3035 Number of HS families referred to 5 4 4 the FQHC for medical and/or dental services. (report source: CP4120) Number of HS children meeting 1456 1500 1494 medical home requirement (report source: CP3021D) 1484 1485 Number of HS children meeting 1344 immunization requirement (report source: CP3320) Number of HS children with a 1006 1311 1347 dental exam (report source: CP3035) 271 Number of children needing dental 209 260 treatment (CP 2110) Number of Health Action Plan 278 360 319 (report source CP 2181) 22 40 Number of Site Visit for RN, LPN & 10

1536 Funded

CNA monthly

Head Start 2024 - 2025

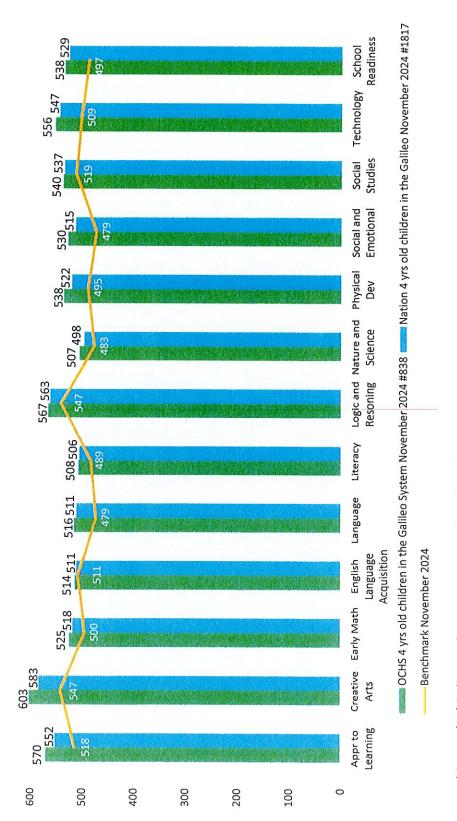
Orange County Head Start Early Childhood Assessment Scores Three Years Old (3 Yrs) November 2024



*The Developmental Scores (DL) indicates the Orange County Head Start first year enrolled children's position in the Galileo Developmental Progression Validated System in comparison with the Nation.

	SR	449
	ТЕСН	471
	SS	479
	SED	442
	PDH	460
BENCHMARKS November 2024	NS	439
MARKS Nove	R	509
BENCHI	5	443
	LANG	434
	ELA	480
	EM	456
	8	497
	APL	478





*The Developmental Scores (DL) indicates the Orange County Head Start first and second year enrolled children's position in the Galileo Developmental Progression Validated System in comparison with the Nation.

				8	enchma	rk Nover	Benchmark November 2024	74				
App	CA	EM	ELA	LAN	LIT	L&R	N&SC	PD&H	S&ED	SS	TECH	SR
478	497	456	480	434	443	209	439	460	442	479	471	449



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Methodology	6
Key Findings	10
Conclusions	13

Introduction

Orange County Head Start (OCHS) is a federally funded early childhood education program that has been in operation since the inception of Head Start in 1965. Orange County Head Start offers comprehensive services to eligible children and their diverse families throughout Orange County, FL. The program offers both a traditional and extended school day as well as Voluntary Pre-Kindergarten services. Offering services to 1,536 children across 23 centers, operating between the hours of 7:30 a.m.- 5:30 p.m. OCHS established five program goals and school readiness goals to guide its efforts and shape the experience provided to the children and families served.

Program Goals:

Goal 1 Professional Development	Orange County Head Start will be a learning organization in which staff engages in continuous improvement to reach their potential and improve children and family outcomes
Goal 2 Staff Retention	Orange County Head Start will create an environment that supports staff retention and reduces turnover.
Goal 3 Physical Health and Mental Wellness	Orange County Head Start will enhance the physical health and mental wellness of staff, children and families by developing a comprehensive wellness approach.
Goal 4 Technology	Orange County Head Start will design and build a technology infrastructure that will provide students, families and staff with access to resources and education to increase children's achievement of the skills needed to thrive in a globally connected world.
Goal 5 Wellbeing of Families	Orange County Head Start will identify and partner with community agencies to provide services and resources to increase family wellbeing and to assist families to become self-reliant.

School Readiness Goals:

1. Approaches to	Children will show interest in and curiosity about the
Learning	world around them. Child will use imagination in play
	& interactions with others.
2. Language &	Children will be able to identify basic concepts of
Literacy	literacy including phonological awareness, print
	concepts, alphabet knowledge, and build early reading
	and writing skills.
3. Social &	Children will engage in and maintain positive
Emotional	relationships and interactions. Children will use basic
Development	problem solving skills to resolve conflicts.
4. Perceptual, Motor	Children will demonstrate personal safety practice
& Physical	routines. Children will demonstrate increasing control,
Development	strength & condition of small & large muscles.
5. Mathematic	Children recognizes number of objects in a small set.
Development	Child understands addition as adding to and
	understands subtractions as taken away from.

Head Start programs are required to complete one self-assessment during the program year to evaluate the program's progress to achieving it's goal while operating in compliance with the Head Start Program Performance Standards, and effectively promoting school readiness. However OCHS has gone above and beyond by completing one in October 2024 and planning another for March 2025.

Staff Training and Development

The self-assessment team reviewed child outcomes data, CLASS scores, staff qualifications and the program's training and technical assistance plan. The team reviewed the data provided to ensure our staff development efforts are in compliance with program performance standards, ensure the trainings offered are relevant and effective and also meeting the intended outcomes.

Employee Engagement and Retention

The self-assessment team reviewed exit interview surveys, human resources termination report, hiring monetary incentives, recruitment tracker, Head Start Performance Standard 1302.93 and staff surveys. The team used the data provided to identify issues, measure the effectiveness of the initiatives, and provided suggestions to enhance retention strategies and make recommendations to improve employee satisfaction.

Methodology

Design and Team Members

The self- assessment team was curated of community partners, program staff, policy council representatives, and OCHS leadership team. The team was divided into four groups to discuss the two topics of review. Each group was assigned a team lead. The team leads ensured a strength-based approach was used while reviewing the data and also encouraged dialogue amongst the group. A summary of current progress was provided for each topic. Content experts provided an overview of the data that will be analyzed before breaking out into small groups. After given some time to review the data provided, the team reassembled to discuss the answers to each question provided for the topics. The following questions were presented to the Self-Assessment team to be reviewed and answered:

Staff Training and Development

- Are the trainings we offer in compliance with regulatory requirements?
 What other trainings are needed to meet the updated HSPPS requirements?
- What process are in place to ensure teaching staff and family services staff meet competency requirements?
- How do we support staff in applying what they have learned through training in their daily practices?
- What training supports staff in understanding customer service expectations or rules of engagement?
- Are there regular assessments of the program's learning culture and its alignment with our goals for continuous improvement?

- Assessment: How do we evaluate the effectiveness of professional development activities on staff performance and child/family outcomes?
- Feedback Mechanisms: What processes are in place for staff to give and receive feedback on their performance and professional growth?*

Employee Engagement and Retention

- Recruitment Practices: What are we doing to keep candidates engaged during this time?
- Onboarding: What onboarding practices are in place to ensure new staff feel welcome and prepared?
- Surveys: How does the information gleaned from staff satisfaction and engagement surveys compare to turnover reports?
- Exit Interviews: What insights are gained from exit interviews with departing staff?
- Feedback Mechanisms: What systems exist for staff to provide feedback about their experiences and challenges?
- Workload Management: How can we make staff workloads more manageable to prevent burnout?
- Team Building: What activities or initiatives foster strong relationships amongst staff?
- How does our program offer a positive and inclusive culture for staff?
- What do survey results suggest about the program's culture of wellness?

Timeline

Planning for Self-Assessment began in July 2024.

August 1st- August	Review program data and ongoing monitoring results to
15 th , 2024	determine focus areas.
August 23rd, 2024	Develop a detailed plan for the Self-Assessment process
September 3 rd ,	Invite Stakeholders to participate on the Self-Assessment
2024	team
September	Present Self-Assessment Plan to Policy Council, then submit
19 th ,2024	to Board of County Commissioners (BCC).
October 21st, 2024	Meeting with OCHS Leadership team to discuss expectations
	and assign teams.
October 29th, 2024	Orient the Self-Assessment participants to this year's
	process
	Discuss roles of team members, team leader and
	content experts
	Develop a strategy for reviewing the data provided
October 29 th , 2024	Conduct the Self-Assessment. Analyze data to determine the
	program's performance
October 29 th -	Form conclusions and make recommendations for
November 4 th	improvements
2024	Team leaders will submit summary of
	recommendations to Facilitator.
November 4 th -	Prepare report from the findings and recommendations
November 29 th ,	for improvement provided by the self-assessment
2024	team.

	Present results to management
December- March	Present final report to Policy Council and the BCC.
2025	Revise the program improvement plan
	• Present Program Improvement Plan to Policy Council
	and BCC

Key Findings

Key Findings

The following key findings summarize the outcomes identified during the assessment, providing a overview of the results. These findings form the basis for the recommendations and conclusions presented later in the report.

Staff Training and Development

In line with the program's Professional Development goal, which the program strives to be a learning organization where staff engage in continuous improvement to reach their potential and improve the outcomes of the children and families served. The program has made progress by suspending extended day the last Wednesday of the month for staff to use for professional development. A new employee checklist of required trainings was implemented to ensure employees were trained to fulfill their job responsibilities.

Recommendations:

- Implement a mandatory follow up meeting after teachers receive trainings to evaluate if the skills learned are displayed.
 - Evaluation surveys after every training held to verify the information provided are meeting the needs of the staff.
- Identify a formal customer service training for all OCHS employees.

- Continue to work towards decreasing the gap between interview day and the first day of work.
- Create an in-house mentor initiative to pair new hires with staff that can help facilitate the transition into the program. And help the employee develop meaningful connections.
- Reduce the size and number of hours for new employee orientation
 - Orientation should be redesigned to provide training by service areas on different days.
 - Improve new employee training by utilizing tracking system and Center Supervisors have access to MyOCLearn to track trainings completed by staff.
- Utilize professional development plans to track the progress of completion for CDA's.
- Implement a monthly support day by service area to answer staff questions.

Employee Engagement and Retention

In reference to OCHS staff retention goal to reduce turnover and create a supportive environment for it's staff. Progress on this goal was provided to the team, highlighting the increase of floating holidays from the Board of County Commissioners from 1 to 2 days per year. Eliminating the polygraph test to increase the pace of onboarding staff. Staff received incentives such as sign-on bonuses, referral bonuses and longevity pay. Lastly, noting 100% of staff received an increase in pay. However, the program is continuously making efforts to increase staff morale.

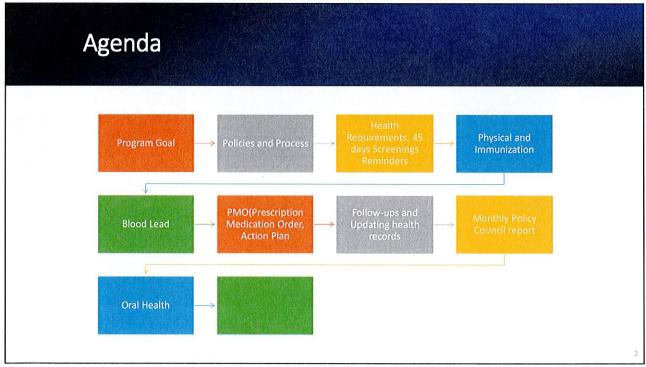
Recommendations

- Provide a hiring process checklist for applicants to be able to understand the hiring process.
- Automatic texts/emails when one step in the hiring process is completed.
- Email to all staff to introduce new employee including a picture and brief bio.
- Create a QR code and post at all sites and offices with a link to "suggestion/comment" forum for staff to access at any time.
- Hire more support staff to complete data entry/clerical work to allow support staff to focus on providing direct support in the field.
- Reevaluate the possibility of providing extra support to teaching staff during extended day hours.

Conclusion

In conclusion, implementing these recommendations for staff training and development and employee engagement and retention will improve overall staff satisfaction, productivity, and create a workplace where staff feel valued, supported and motivated to stay. The recommendations will be evaluated to strengthen the programs improvement plan and ensure continuous progress towards meeting the programs goals.





Health Unit Information

Program Manager: Colette Thomas-407-836-6546

Registered Nurse: Valentine Palmer- 407-403-4379

License Practical Nurse: Janika Gyles-407-836-8945

Administrative Specialist: Tayona Stephens- 407-836-7495

Certified Nurse Assistants:

Vicmarie Colon Robles- 407-836-7440

Monica Smith- 407-836-6590

Timeshia Griffin- 407-836-8174

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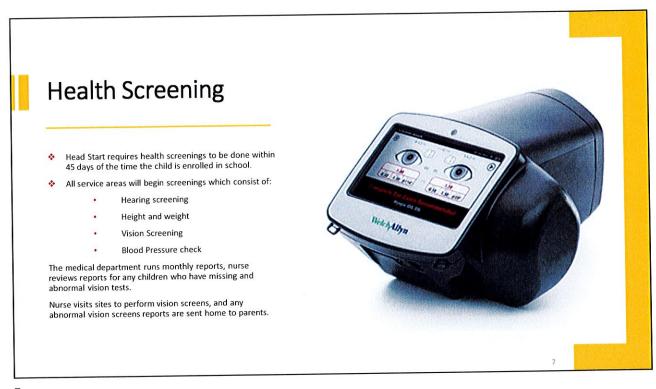
- Orange County Head Start will enhance the physical health and mental wellness of staff, children and families by developing a comprehensive wellness approach. (Physical Health and Mental Wellness)
- Established a partnership with Nemours, Orange Blossom Family Health, True Health, and Community Health Centers.
- On site dental examinations provided by the Orange Blossom Health Dental Bus.
- On site Vision Exams completed by Head Start Staff and Nemours Interns, whom are overseen by Nemours doctors.

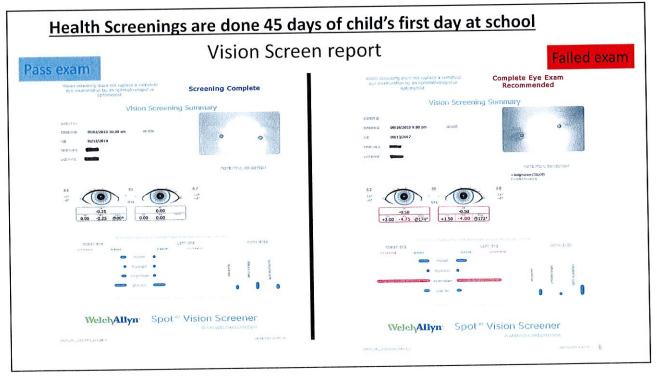
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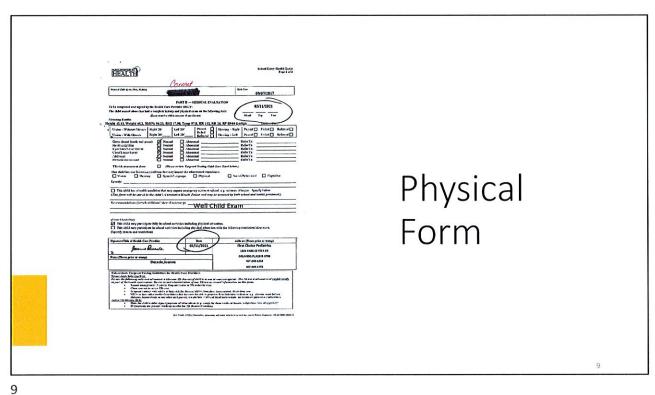


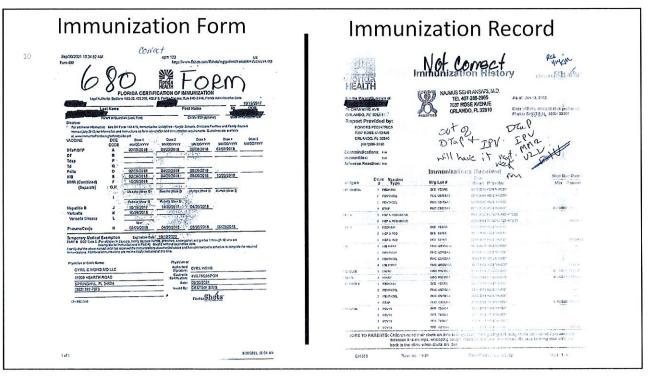
Process to be accepted in the Head Start Program:

- Children are able to enter the program with an updated Immunization.
- Every new enrolled child has 30 days to provide updated physical, and 90 days for Dental and Blood lead.
- Homeless children fall under a different criteria, they are able to enter the program without any health documents for up to 30 days. However, if the child has any chronic condition and requires medication, a PMO must be completed prior to the starting date.
- The nurse reviews every child health record, if the child has a chronic illness: Diabetes, Seizures, or any other chronic health concerns. An MDT(Multi-Disciplinary Team Meeting) is required to see how we can accommodate the child's needs.
- All service areas meet with the parents to discuss any chronic illness and concerns.
- Once all information has been gathered, a report is written and sent to management to review the MDT recommendations. Management will make the final decision if OCHS is able to provide the services needed and if the child can be enrolled in the program.

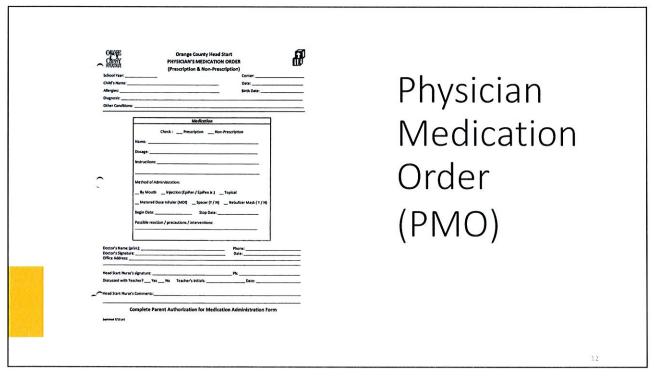


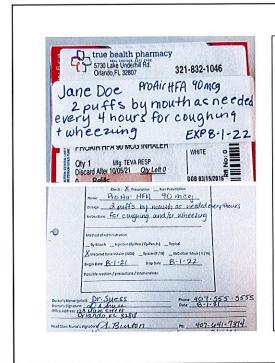




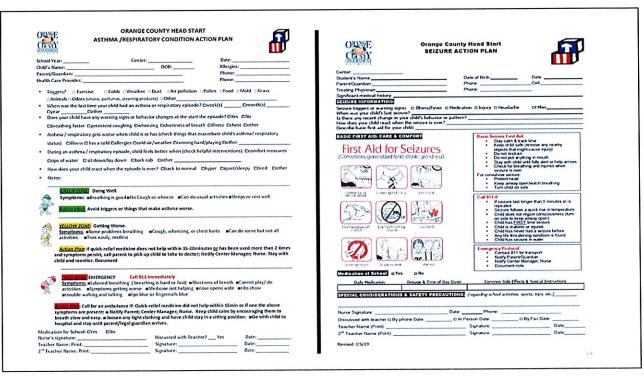


ONANGE COUNTY FAMILY SERVICES DEPARTMENT HEAD START DIVISION BLOOD LEAD LEVEL RESULTS Oxid's Name: Date of Birth: Let. Try Mode Day Tear Parent's Name: Blood Lead Level: Date Test Performed: Trisstment Needed: Yes No	Blood Lead Form
Comments: Signature: Oute: Print Name: parent / guardian of child give pormission to refease the above information to Drange County field Start via Eas or mail. Parent / Guardian Signature Print Name: Date: Print Name:	Blood Lead is due within 30 days of enrollment





- 1302.42 (d) (3) A program must assist parents, as needed, in obtaining any prescribed medications, aids or equipment for medical and oral health conditions.
- · A child needs medication in Head Start when:
- · Ordered by the primary care physician
- · Based on the Health History of the child
- To have medication in Head Start:
- · Action Plan
- · Physicians Medication Order Form
- · Authorization to Administered Medication
- Medication (properly labeled) and in the original bottle or container.



Allergy to: oPeanuts oTree nuts oMilk oEgg oSoy oWheat oFish of	te:Center PLACE	ORANGE COUNTY HEAD START CHANGE Health Condition Action Plan
oMedication General Information:		Childs Name Date of Birth Center Name
When was the last time your child had an allergic reaction? What trigged the reaction? DFOOd		
3. What were the symptoms? ciRedness ciSwelling ciHives cilticity of		Medical Condition:
4. Will medication be required at school? ciYes chio If so name of	Medication:	. Trackin Collaboration
FOR ANY OF THE FOLLOWING:	MILD SYMPTOMS	Medication:
SEVERE SYMPTOMS		
		Specific Concerns:
LUNG HEART THROAT MOUTH Short of breath, wheezing, repetitive cough pulse, dizzy swallowing swallowing	NOSE MOUTH SKIN GUT Richly/nunny Richly mouth A few hives, Mild nausea/ nose, mild Rich discomfort sneezing	
SKIN GUT OTHER ORA	FOR MILD SYMPTOMS FOLLOW THE DIRECTIONS BELOW:	Specific Actions:
Many hives over body, widespread redness and archea redness re	Only administer medication prescribed by a healthcare provider with a written physician's medication order. Stay with the person; alert emergency contacts.	
INJECT EPINEPHRINE IMMEDIATELY. Call 911	 Watch closely for changes. If symptoms worsen, give epinephrine. 	
 Provide Emergency Response Team with symptoms child is having. 	Comments:	
Consider giving additional medications following epinephrine: Antihistamine Inhaler (bronchodilator) if wheezing		Plus Prepared with: Name Parent/Guardian Relationship Phone:
 Lay the person flat, raise legs and keep warm. If breathing is difficult or they are vomiting, let them sit up or lie on their side. 		Plan Prepared by:
 If symptoms do not improve, or symptoms return, more doses of epinephrine can be given about 5 minutes or more after the last dose. 		Nurse Signature Date
 Alert emergency contacts. Transport them to ER even if symptoms resolve. 		Teacher's Name:
Staff must remain with child until parent arrives and/or parents is:		Signature Date
	h Teacher? Yes Date: Date:	
Assistant Teacher's Name (Print): Signature:	Date:	

School Team	(hess	MEDICATIO	Center	8	Retu	ned Me	anthly Medication edication.	Review with Chil-		rdan &	
Dolf Nine			Date			1 Tee	Comments	Parent's Sign	Staff Sign	Certer Manager Sign	ALITHODIZA
Other Conditions					-	-		-	-		AUTHORIZA
					-	-		-		-	
Highest parent/legal. Head Start to give to	guardan's name)	n prescribed to	my divid (print name)	Courty	-			-			ONITOD
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Updating health records

 LPN, CAN's and Medical Administrative are currently entering all important health data/information into our electronic Child Plus Data System. This will allow Head Start access to your children's Health screenings and helps us to keep track of their health needs.

17

Follows up with parents regarding abnormal documents

 Nurse will contact the child's parents if any abnormal results were received. A second follow-up is conducted 30 days after the initial notification, to ensure that the parents followed up on previous results.

18

Follows up with parents regarding abnormal documents

Head Start has contracted with Orange Blossom Health and True Health to provide services to children who have not met the 90-day dental requirement. One of the ways this service is provided is through a dental bus.

Results are sent home to parents to follow up with their child's dentist. If the child needs further services nurse will provide resources from dentists that are in contract with Head Start.

Parents are given a follow-up dental form to ensure that treatment has been received and completed by their child's dentist.

Parents are continuously reminded of any missing or expired documents. Examples: physical, Immunization, Dental, and Lead.

19

19

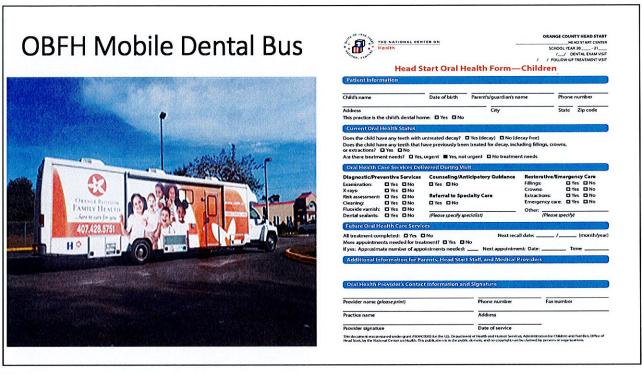
ORAL HEALTH

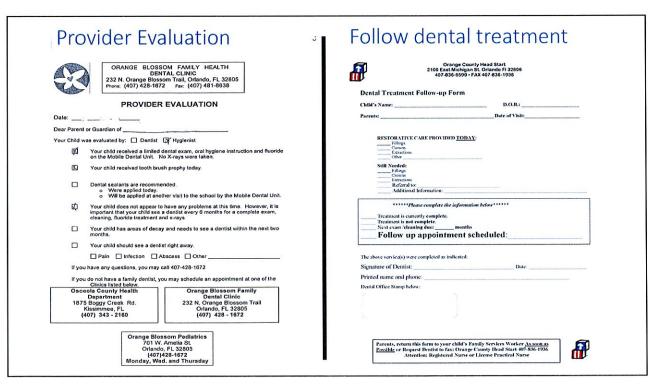
1302.43 Oral health practices.

A program must promote effective oral health hygiene by ensuring all children with teeth are assisted by appropriate staff, or volunteers, if available, in brushing their teeth with toothpaste containing fluoride once daily.

 Head Start nurses are currently contacting parents of children who have failed their dental exam, to complete a Dental Treatment Action Plan.

20







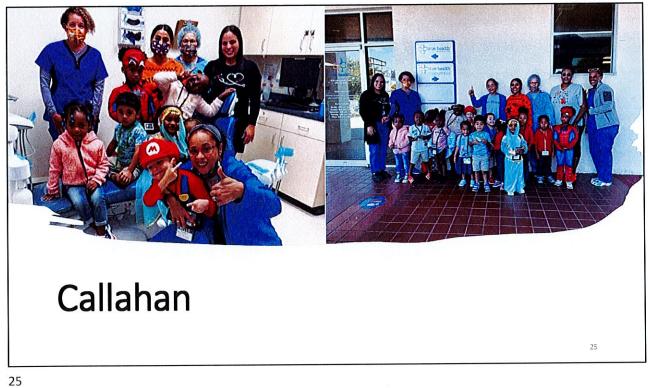


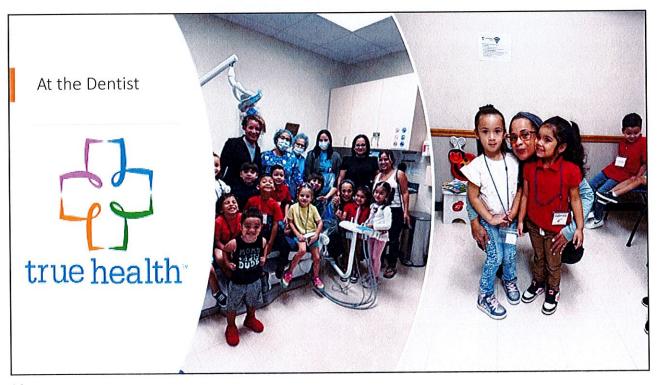






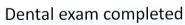
Boarding the bus to go to True Health Dental clinic



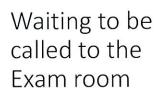


At True Health Dental Clinic













	Orange County Head S	tart Medical a	and Dental L	Jnit Monthly Re	eport		
	2024-2025 School Year						
	Program Description	September	October	November	Decembe		
	Total Number of HS children served (report source: CP2001)	1372	1500	1494			
	Number of children meeting requirement of health physicals CP3035	1313	1459	1477			
Health Unit Monthly Report	Number of HS families referred to the FQHC for medical and/or dental services. (report source: CP4120)	5	4	4			
	Number of HS children meeting medical home requirement (report source: CP3021D)	1456	1500	1494			
	Number of HS children meeting Immunization requirement (report source: CP3320)	1344	1484	1485			
	Number of HS children with a dental exam (report source: CP3035)	1006	1311	1347			
	Number of children needing dental treatment (CP 2110)	209	260	271			
	Number of Health Action Plan (report source CP 2181)	278	360	319			
	Number of Site Visit for RN, LPN & CNA monthly	10	22	40	29		

