



Interoffice Memorandum

AGENDA ITEM

July 19, 2021

TO: Mayor Jerry L. Demings
–AND–
County Commissioners

FROM: Jon V. Weiss, P.E., Director
Planning, Environmental, and Development
Services Department

A handwritten signature in blue ink, appearing to read "J. Weiss", is written over the printed name of the sender.

**CONTACT PERSON: Mitchell Glasser, Manager
Housing and Community Development Division
407-836-5190**

SUBJECT: August 10, 2021 – Consent Item
2021-2022 One-Year Action Plan

The Housing and Community Development Division has developed the 2021-2022 One-Year Action Plan (“Action Plan”) for housing and community development programs funded through the United States Department of Housing and Urban Development (HUD). The Action Plan is the annual operating plan designed to identify specific activities that Orange County intends to pursue through the Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG), and other state and local housing and community development programs, to address the objectives identified in the Orange County Consolidated Plan. The Consolidated Plan is a strategic plan covering five federal fiscal years that identifies the county’s priority housing and community development objectives.

Orange County has been granted an extension to submit its 2021-2025 Consolidated Plan; therefore, goals and objectives identified in the 2016-2020 Orange County Consolidated Plan will apply to the projects and activities proposed in the Action Plan. The Action Plan covers the period starting October 1, 2021 through September 30, 2022. A considerable amount of public participation and consultation was solicited in the development of the Action Plan including:

- Two public notices were advertised in local newspapers (in English and Spanish) to inform the public;
- Three Technical Assistance workshops were conducted to explain the application process;
- A public hearing was conducted on June 16, 2021 to receive public input on the Action Plan;

- Action Plan Executive Summary was available on the Orange County’s website, and at the Orange County Public Library and Housing and Community Development Division office; and
- A 30-day public comment period was provided to solicit comments on the draft Action Plan.

The Action Plan will provide much needed services to the homeless, disabled, elderly and low-income residents of Orange County. Attached is the proposed budget for the Action Plan, which includes the projects and activities that will be implemented during Fiscal Year 2021-2022. The Action Plan includes funding from the CDBG in the amount of \$7,592,647; Emergency Solutions Grant in the amount of \$601,231; and HOME Investment Partnerships Program in the amount of \$2,912,249. The 2021-2022 Budget has been reviewed by the Community Development Advisory Board and will be submitted to HUD for their approval on or before August 15, 2021.

ACTION REQUESTED: Approval of 2021-2022 One-Year Action Plan and approval and execution of 1) Application for Federal Assistance SF-424 and Assurances-Construction Programs for Community Development Block Grant (CDBG)/Entitlement Grant; 2) Application for Federal Assistance SF-424 and Assurances-Construction Programs for HOME Investment Partnerships Program (HOME)/Entitlement Grant; 3) Application for Federal Assistance SF-424 and Assurances-Construction Programs for Emergency Solutions Grant (ESG)/ Entitlement Grant; 4) Certifications; 5) Specific Community Development Block Grant Certifications; 6) Specific HOME Certifications; and 7) Emergency Solutions Grants Certifications. All Districts.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

CAPITAL IMPROVEMENT PROJECTS

Infrastructure Improvements

City of Apopka (Sidewalk Construction – Phase I)	\$ 249,950
City of Winter Park (Digital Inclusion Project)	\$ 125,000

Rehabilitation of Public Facilities

Grand Avenue Econ. Comm. Dev. Corp. (Pathways Drop-In Center)	\$ 79,355
Harbor House of Central Florida, Inc. (Shelter Reconfiguration)	\$ 108,761
Community Action Division (Tangelo Park Community Center)	\$ 500,000
The Salvation Army (Emergency Shelters – Roofing Project)	\$ 214,639

Total Capital Improvement Projects **\$1,277,705**

HOUSING PROJECTS

Infrastructure Improvements for Housing Construction

Homes in Partnership, Inc. (Holly Creek, Phase IIB)	\$ 450,000
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Rental Housing Rehabilitation

Catholic Charities of Central Florida, Inc. (Monsignor Bishop, Phase III)	\$ 344,480
Grand Avenue Econ Comm. Dev. Corp. (Maxwell Garden)	\$ 458,300

Single Family Rehabilitation

Habitat for Humanity Greater Orlando and Osceola County, Inc.	\$ 578,673
Rebuilding Together of Central Florida, Inc.	\$ 300,000
Homeowners Single Family Rehabilitation	\$ 972,210
Housing Rehabilitation Administration	\$ 554,867

Total Housing Projects **\$3,658,530**

PUBLIC SERVICES

Aspire Health Partners, Inc.	\$ 60,000
Boys and Girls Clubs of Central Florida, Inc.	\$ 40,500
Center for Independent Living in Central Florida, Inc.	\$ 42,000
Coalition for the Homeless of Central Florida, Inc.	\$ 50,000
Community Coordinated Care for Children, Inc.	\$ 170,000
Consumer Credit Counseling Service of Puerto Rico, Inc.	\$ 28,000
Covenant House Florida, Inc.	\$ 40,000
Embrace Families Solutions, Inc.	\$ 35,000
First Step Staffing, Inc.	\$ 31,000
Grand Avenue Economic Community Development Corporation	\$ 43,383
Harbor House of Central Florida, Inc.	\$ 40,000
Health Care Center for the Homeless, Inc.	\$ 55,000
Hispanic Federation, Inc.	\$ 42,000
iDignity, Inc.	\$ 38,000
IMPOWER, Inc.	\$ 40,000
Jewish Family Services of Greater Orlando, Inc.	\$ 55,000
Life Concepts, Inc.	\$ 58,000
Lighthouse Central Florida, Inc.	\$ 58,000
Primrose Center, Inc.	\$ 47,000
Seniors First, Inc. (Meals on Wheels)	\$ 135,000
The Lifeboat Project, Inc.	\$ 30,000
Total Public Services	\$1,137,883

ADMINISTRATION

Fair Housing Activities and Training	\$ 10,000
General Administration	<u>\$1,508,529</u>
Total Administration	\$ 1,518,529

TOTAL CDBG BUDGET **\$ 7,592,647**

HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)

Tenant Based Rental Assistance	\$1,400,000
Homeowners Single Family Rehabilitation	\$ 300,000
Rental Housing Rehabilitation	\$ 484,187
Community Housing Development Organizations	\$ 436,838
Administration	<u>\$ 291,224</u>

TOTAL HOME BUDGET **\$2,912,249**

EMERGENCY SOLUTIONS GRANT (ESG)**SHELTER OPERATIONS**

Coalition for the Homeless of Central Florida, Inc.	\$ 152,000
Covenant House Florida, Inc.	\$ 70,000
Family Promise of Greater Orlando, Inc.	\$ 53,300
Harbor House of Central Florida, Inc.	<u>\$ 85,438</u>
Total Shelter Operations	\$ 360,738

RAPID REHOUSING AND STABILIZATION SERVICES

Catholic Charities of Central Florida, Inc.	<u>\$ 100,000</u>
Total Rapid Rehousing and Stabilization	\$ 100,000

HOMELESSNESS PREVENTION SERVICES

Family Promise of Greater Orlando, Inc.	<u>\$ 80,000</u>
Total Homelessness Prevention	\$ 80,000

HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS) **\$ 15,401**

ESG ADMINISTRATION **\$ 45,092**

TOTAL ESG BUDGET **\$ 601,231**

TOTAL 2021-2022 ACTION PLAN BUDGET **\$11,106,127**

BCC Mtg. Date: August 10, 2021

2021-2022 ONE-YEAR ACTION PLAN



**HOUSING AND COMMUNITY
DEVELOPMENT DIVISION**

525 EAST SOUTH STREET
ORLANDO, FL 32801

Acknowledgements



Orange County Mayor Jerry L. Demings

District 1 Commissioner Nicole H. Wilson

District 2 Commissioner Christine Moore

District 3 Commissioner Mayra Uribe

District 4 Commissioner Maribel Gomez Cordero

District 5 Commissioner Emily Bonilla

District 6 Commissioner Victoria P. Siplin

Community Development Advisory Board

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The statutes mandating the CDBG, HOME and ESG programs require the submission of a Five-Year Plan and a One-Year Action Plan. The Consolidated Plan provides the direction for housing and community development programs for a period of five years.

The Orange County's 2016-2020 Consolidated Plan was approved by the Board of County Commissioners on August 2, 2016. A copy of the 2016-2020 Consolidated Plan is available at:

<http://www.ocfl.net/NeighborsHousing/CommunityDevelopment.aspx>.

In 2021, Orange County requested an extension for the submission of a new Five-Year Consolidated Plan for years 2021-2025, and the extension was granted by the U.S. Department of Housing and Urban Development (HUD). Therefore, goals and objectives of 2016-2020 Consolidated Plan will apply to the projects and activities proposed as part of FY 2021-2022 Action Plan. The Consolidated Plan covers three statutory objectives established by HUD:

1. Providing decent and affordable housing,
2. Creating a suitable living environment, and/or
3. Expanding economic opportunities

The needs identified in 2016-2020 Consolidated Plan are related to the issues of housing affordability, homelessness, and services for special needs populations, job training, and community infrastructure needs. In order to address those needs, the County has developed the following goals and objectives, which are aligned with the listed statutory objectives.

Goal 1: Collaborate with local and regional stakeholders on provision of affordable housing for low- to moderate-income households

- **Objective 1.1** – Preserve the existing supply of affordable housing units and ensure sustainable investments in affordable rental housing
- **Objective 1.2** – Support creation of new affordable housing units
- **Objective 1.3** – Continue housing rehabilitation efforts to support preservation and maintain quality of affordable owner-occupied housing units
- **Objective 1.4** – Expand the range of affordable housing choices and ensure access to affordable housing
- **Objective 1.5** – Increase homeownership opportunities for low to moderate income households

Goal 2: Enhance the quality of life of low- to moderate-income residents through a variety of revitalization and sustainability efforts, and social and economic activities

- **Objective 2.1** – Support infrastructure improvements and community revitalization efforts in low to moderate income neighborhoods
- **Objective 2.2** – Prevent housing discrimination in our communities

- **Objective 2.3** – Expand access to public services for low income persons to encourage self-sufficiency
- **Objective 2.4** – Continue to provide adequate access to quality public facilities for low to moderate income residents

Goal 3: Utilize a comprehensive strategy to eliminate and prevent homelessness

- **Objective 3.1** – Support activities to eliminate homelessness, particularly among literally homeless, families with children, and veterans
- **Objective 3.2** – Expand activities that lead to permanent housing and stabilization of homeless households
- **Objective 3.3** – Collaborate with the Continuum of Care (CoC) and other stakeholders to effectively share data and resources to improve delivery of homeless services
- **Objective 3.4** – Support activities that focus on preventing households from becoming homeless

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Orange County’s Action Plan is the annual operating plan of the County’s Consolidated Plan designed to identify specific activities that Orange County intends to pursue. The Action Plan represents the official application to the U.S. Department of Housing and Urban Development (HUD) for the following federal entitlement programs: Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and the Emergency Solutions Grant (ESG). With the extension granted by HUD, the 2021-2022 Action Plan will continue to address priorities identified in the 2016-2020 Consolidated Plan, and it is effective starting October 1, 2021 through September 30, 2022.

Orange County anticipates receiving approximately \$11,106,127 to pursue community development and housing activities as follows:

- Community Development Block Grant (CDBG) – \$7,592,647
- HOME Investment Partnerships Program (HOME) – \$2,912,249
- Emergency Solutions Grants (ESG) – \$601,231

The three federal programs that are part of the 2021-2022 Action Plan are intended to satisfy a variety of community development and housing needs in Orange County. The CDBG program is utilized for capital improvement projects, affordable housing, public service activities, and grant administration (to include fair housing activities). Under the CDBG funding allocation, the amount spent on public service activities is limited to 15 percent, while administration costs are limited to 20 percent of the total allocation.

Under the HOME program, the activities to be implemented include homeowner and rental housing rehabilitation, tenant based rental assistance (TBRA), housing activities implemented in partnership with Community Housing Development Organizations (CHDOs), and program administration. The HOME program may also be used for new housing construction activities. Administration costs for the HOME

Investment Partnerships Program are limited to 10 percent of the total allocation, while the amount spent on CHDO activities is a minimum of 15 percent of the annual allocation.

CDBG and HOME grants are designed to assist very low, and low- to moderate-income persons (income up to 80 percent of the area's median income). The County, however, designates its allocated funding under these grants primarily to local programs and activities that typically target low-income persons (income up to 50% of the area's median income).

ESG program funds will be used to assist with emergency shelter operations (including operational expenses and essential services), homeless prevention (including financial assistance and stabilization services), and rapid re-housing (including relocation and financial assistance and stabilization services) for households at risk of homelessness or those who have recently become homeless. Additionally, ESG funds will be used to conduct collection of data on the homeless individuals served with ESG funds, and to support management of the Homeless Management Information System (HMIS). Under the ESG funding allocation, the amount spent on shelter operations is limited to 60 percent of the total allocation, while administrative costs are capped at 7.5 percent.

ESG activities target individuals and families that meet the established HUD definition of homeless, including those who are at risk of becoming homeless. This funding is designated for individuals and families with extremely low incomes. Unlike CDBG and HOME, ESG prevention activities assist individuals and families with gross incomes below 30 percent of the area's median income (AMI) when they seek assistance. For rapid re-housing activities, individuals have to qualify based on the HUD's definition of literally homeless, while their incomes may not exceed 30% of AMI at the time of assessment, which takes place within several month of the program start date.

Orange County's Action Plan explains how federal funds are leveraged and provides information on planned activities, their allocated funding for the grant year, and how these activities will help the County meet Consolidated Plan goals. The 2021-2022 Action Plan is leveraged by other federal and local programs, such the State Housing Initiative Program (SHIP) and local general revenue funds targeted for homelessness and housing activities.

The other major components of the Action Plan include: consultation and plan participation process; identification of annual goals and objectives; projects and activities to be implemented with formula grant funding; activities planned to meet priority needs established by the County; activities related to addressing affordable housing needs; homeless and other special needs activities that will be implemented; and other actions.

This Action Plan also includes required certifications, public comments, and program specific requirements.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Orange County is required to assess its performance each fiscal year as part of the Consolidated Annual Performance and Evaluation Report (CAPER). The CAPER is the reporting tool that HUD utilizes to monitor

and assess performance relating to each Action Plan under the Five-Year Consolidated Plan. Orange County submits the CAPER to HUD for review by December 30th of each year.

The CAPER summarizes accomplishments and outcomes for all activities implemented in the previous program year, as well as the efforts to ensure that the activities were consistent with the program regulations and federal requirements. On March 23, 2021, Orange County received notification from HUD's Community Planning Division in Jacksonville that, after review of the CAPER, it was determined that Orange County has managed its program funds in compliance with the HUD-approved Consolidated Plan and program regulations.

Orange County received a CDBG allocation of \$6,680,788 for the fiscal year 2019-2020, of which \$1,710,020 was allocated for capital improvement projects, \$2,632,611 to housing projects, \$1,002,000 to public services, with the remainder of the funds allocated to general administration of the grant and fair housing activities. CDBG projects and activities funded and reported in the 2019-2020 CAPER include multi-year capital improvement and infrastructure projects, public service activities, housing activities, and administration. With the exception of General Administration, one hundred percent (100%) of the activities implemented and funded from the CDBG program benefitted persons who were low to moderate income individuals and families.

Public services funded under CDBG included case management for homeless individuals, shelter for victims of domestic violence and their families, subsidized childcare for working low-income families, mental health and substance abuse services for homeless and low-income persons, case management for low-income families going through a financial crisis, employment training and placement services for disabled individuals, and meal delivery service for low-income and disabled seniors. Overall, despite the effect of the COVID-19 pandemic and associated difficulties in the continuous provision of services and programs, approximately 1,982 low-income and homeless individuals were assisted with CDBG public services in FY 2019-2020.

Housing activities funded under CDBG included land acquisition for affordable housing, housing rehabilitation services, rental housing rehabilitation, and housing administration. The total funding allocated for CDBG housing activities in FY 2019-2020 was \$2,632,611. A total of ninety-four (94) homeowners benefitted from minor and major repairs conducted as part of the Homeowner Housing Rehabilitation Program administered by the County staff. Additionally, although not funded in FY 2019-2020 Action Plan, a total of \$4,111.92 in prior year funds was spent on the Lead Based Paint Hazard Program, which includes such activities as testing and abatement. One rental housing rehabilitation project and four capital improvement projects were completed in FY 2019-2020. Additionally, two infrastructure projects funded with prior years' funds – Holden Heights Phase IV and North Lake Mann Sidewalk projects – were completed in FY 2019-2020. It should be noted that implementation of housing and capital improvement projects in particular was greatly affected by the coronavirus pandemic, which slowed some of the processes.

As a participating jurisdiction for the HOME program, Orange County has utilized HOME funding for Tenant Based Rental Assistance (TBRA); homeowners single family rehabilitation; rental housing rehabilitation; and housing activities with Community Housing Development Organizations (CHDOs). In FY

2019-2020, Under the TBRA program, rental subsidies were provided to 198 low-income seniors and individuals with disabilities.

HOME requires a set-aside for projects implemented by Community Housing Development Organizations (CHDOs). The County has partnered with Central Florida HANDS, a certified CHDO, to construct an affordable home on a county-owned lot. However, due to COVID-19, this project has been delayed. There is also a HOME program match liability requirement of 25% of program disbursements for housing activities, which the County has met every year.

In FY 2019-2020, the Emergency Solutions Grant (ESG) provided \$552,240 in funding for activities that included homeless emergency shelter operations (including shelter for victims of domestic violence), data collection, and rapid re-housing and stabilization services. The ESG program serves homeless individuals and families or those at risk of becoming homeless with incomes up to 30% of the Area's Median Income (AMI). It should be noted that, under the ESG program, income eligibility is based on the HUD income limits in effect at the time of income verification.

Shelter operation activities funded under the ESG program include essential services for homeless individuals and families. The shelter operation activity was funded in the amount of \$331,000 (just under 60% of the total ESG allocation for FY 2019-2020). A total of 918 homeless individuals, including adults and children, were assisted with shelter and related services. Additionally, 46 households (138 individuals) received rapid re-housing services funded with ESG dollars. ESG has a match liability requirement of 100% of disbursements, which the County and its subrecipients have met within the program timeline requirements.

Other federal programs administered by the Orange County Housing and Community Development Division include two awards under the Neighborhood Stabilization Program (NSP-1 and NSP-3), the Section 8 Housing Choice Voucher Program, and the Shelter Plus Care (SPC) Program. These programs address a variety of housing priorities identified in the Consolidated Plan. The County invested \$3.2M in NSP program income funds into an affordable senior housing complex constructed on a previously foreclosed property. Emerald Villas Phase II apartment complex, known as the Preserve at Emerald Villas, was completed in June of 2020. The project consists of 96 affordable rental units for very low-income and low-income seniors.

Orange County's Section 8 Housing Choice Voucher Program administers rental housing subsidies for low-income households. In FY 2019-2020, rental subsidies were provided to approximately 1,173 households, with additional 605 out-of-state vouchers serviced during this fiscal year, for a total of 1,778 vouchers serviced. Additionally, 64 veterans received subsidies under the Veterans Administration Supportive Housing (VASH) program. Orange County, through its Family Services Department, also administers the Shelter Plus Care (SPC) program that provides rental subsidies to chronically homeless individuals with disabilities. A total of 74 clients were assisted in FY 2019-2020 under this program. The County has also recently received funds as part of the Mainstream Voucher Program. Out of 65 vouchers allocated to the County, 50 vouchers have been leased up to date. The mainstream housing vouchers are targeted for non-elderly households with disabilities.

The CAPER also reports on state and local contributions to affordable housing in Orange County. The most important local revenue source is the SHIP program that is utilized as a HOME Program match and used for housing rehabilitation, affordable rental housing development, housing counseling and affordable homeownership activities. In addition to local contributions to two tax credit housing projects, which are still on-going, the SHIP program provided down payment assistance to a total of 163 households, despite the fact that the program closed temporarily in mid-August of 2020 and remained closed through the end of the 2019-2020 fiscal year. Of those households served by the program, 12 were very low-income households, 103 were low-income households, and 48 were moderate-income households. With the maximum amount of assistance increased to \$35,000 (and the minimum increased to \$15,000), the total amount of assistance provided to purchase homes in FY 2019-2020 was \$3,725,000.

Furthermore, Orange County utilized three non-profit credit counseling agencies to provide pre-purchase counseling and homebuyer education trainings through the SHIP program to 809 individuals. Another program funded with SHIP funds is the Impact Fee Subsidy Program. In FY 2019-2020, a total of \$232,455.84 was expended to provide impact fee subsidies on fourteen (14) ownership units for qualified households. Finally, in FY 2019-2020 Orange County has completed rehabilitation of five group homes (Life Concepts, Inc.), which provide permanent supportive housing to individuals with developmental disabilities.

In addition to federal entitlement grant programs, Orange County was awarded supplemental federal funds to address a national public health emergency. On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (CARES Act) was signed into law making available supplemental Community Development Block Grant (CDBG-CV) and Emergency Solutions Grant (ESG-CV) funds to prevent, prepare for, and respond to the coronavirus pandemic (COVID-19). The substantial amendment to the 2019-2020 Action Plan incorporated supplemental funding received under the CARES Act and outlined a list of activities to be undertaken with those funds to prevent, prepare for, and respond to the coronavirus pandemic. The following funds were added to FY 2019-2020 Action Plan as a result of this amendment: \$ 4,147,196 in CDBG-CV1 and \$ 2,024,224 in ESG-CV1. Many projects and activities funded with those dollars are still on-going.

Overall, Orange County's record indicates that the County is on track in meeting and exceeding the goals of its Five-Year Consolidated Plan for housing and community development activities. Tracking and evaluation of Orange County's performance is an ongoing process that involves reviewing progress and performance reports through the Integrated Data Information System (IDIS), and ongoing monitoring of programs and services. Strong internal controls also contribute to carrying out programs that comply with the Housing and Community Development Act and other applicable laws and regulations.

More details about activities and past performance can be obtained from the Orange County's 2016-2020 Consolidated Plan and the 2019-2020 CAPER by visiting the County's website at:

<http://www.ocfl.net/NeighborsHousing/CommunityDevelopment.aspx>

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

To encourage public participation in community development activities throughout the County, and in keeping with HUD requirements, Orange County established a Citizen Participation Plan, which was updated in August of 2016 and amended in May of 2020. The County utilizes a designated process based on this plan to determine community development needs and activities that can address these needs through federally funded housing and community development programs. Due to the public health crisis presented by the coronavirus (COVID-19) pandemic, some new procedures were implemented for public participation over the past year, to include the use of virtual meetings to fulfill public hearing requirements and the option for a five (5) day public comment period instead of a thirty (30) day comment period for substantial amendments to the Annual Action Plan and Consolidated Plan.

Citizens are encouraged to participate in all stages of the planning process, including funding allocations, and implementation and evaluation of program activities designed to meet high-priority needs. The following steps were taken to broaden citizen participation in the consolidated planning process.

- A public notice announcing the funding opportunities and making an initial announcement of the 2021-2022 Action Plan was published in *Orlando Sentinel* (in English) and *El Sentinel* (in Spanish) on February 28 and March 6, 2021, respectively.
- A Request for Applications (RFA) process for non-profit organizations, community organizations, County Divisions, and participating jurisdictions interested in submitting proposals to address the housing and community development needs in the community was done in March-April of 2021. Three (3) pre-award technical assistance workshops were conducted virtually, via WebEx, on Thursday, March 11, 2021, to assist applicants with the RFA process.
- The second public notice containing information about the proposed Action Plan budget, announcement of a public hearing, and dates for public review and comment period for the Action Plan was published in the *Orlando Sentinel* on Sunday, June 13, 2021. The public notice was also published in a Spanish newspaper of general circulation, *La Prensa*, on Thursday, June 10, 2021.
- Upon the publication of the second notice, the draft plan was made available to the public through the internet, at the local public library, and at the Office of Housing and Community Development. Comments and suggestions were recorded and considered as additions and/or revisions to the plan. The comment period for this document was from June 14, 2021 through July 14, 2021.
- Orange County residents were provided with another opportunity to comment on the proposed Action Plan at a public hearing held on June 16, 2021 at 6:00 p.m. at the Orange County Internal Operations Center located at 500 E. South Street in Orlando. All comments recorded during the public review period and public hearings are added to the final Action Plan. The second public hearing with the Board of County Commissioners (BCC) is scheduled for August 10, 2021.

In addition to the steps listed above, Orange County held several virtual focus group meetings in preparation for the 2021-2025 Consolidated Plan, which the County later got an extension for. As part of those focus group discussions, additional input was obtained from the various community stakeholders on the following issues: affordable housing and fair housing; public services and public health; economic development, infrastructure and jobs; and homelessness. Furthermore, the County staff met with local jurisdictions who are part of the urban county qualification process and have executed agreements with

Orange County. Public notices and proofs of publication are included in the **Appendix A** of the Action Plan, while the summary of the focus group discussions is included in the **Appendix B**. Finally, it should be noted that the County entertains proposals for affordable housing projects throughout its program year. Once selected utilizing a comprehensive request for proposals (RFP) or request for applications (RFA) process, the projects are primarily funded with Local Affordable Housing Trust Fund dollars (general revenue) and/or SHIP funds.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The public comment period was open from June 14, 2021 to July 14, 2021. Any comments received during the public hearing or within the 30-day review period, as well as any subsequent responses, are included in **Appendix C** of the Action Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

Any comments or views received but not accepted, and the reasons for not accepting the comments or views, are also included in **Appendix C** of the Action Plan.

7. Summary

With the one-year extension granted for the submittal of the next 5-Year Consolidated Plan, in Fiscal Year 2021-2022, Orange County will continue focusing on addressing four priority needs identified in the 2016-2020 Consolidated Plan – affordable housing, homelessness, public services, and non-housing community development – while meeting at least one of the three statutory objectives listed below:

- Providing decent and affordable housing,
- Creating a suitable living environment, and/or
- Expanding economic opportunities.

The 2016-2020 Consolidated Plan outlined three goals and associated objectives to address the identified needs. In Fiscal Year 2021-2022, Orange County will continue to collaborate with community stakeholders, developers of affordable housing, non-profit organizations, and local government agencies to implement activities aimed at advancing these goals and objectives. The Orange County Housing and Community Development Division is the designated Program Administrator of the 2016-2020 Consolidated Plan. The Division has policies and procedures in place related to risk assessment, project selection, monitoring and compliance with federal regulations to ensure transparency and accountability of program funds.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	ORANGE COUNTY	CEDS/Housing and Community Development
CDBG Administration	ORANGE COUNTY	CEDS/Housing and Community Development
HOME Administration	ORANGE COUNTY	CEDS/Housing and Community Development
ESG Administration	ORANGE COUNTY	CEDS/Housing and Community Development

Table 1 – Responsible Agencies

Narrative (optional)

The Orange County Housing and Community Development Division, which is part of the Planning, Environmental, and Development Services Department (PEDS), serves as the lead agency responsible for administering the programs and activities outlined in the 2016-2020 Consolidated Plan and the 2021-2022 Action Plan. It should be noted that in 2021, Orange County requested an extension for the submission of a new Five-Year Consolidated Plan for years 2021-2025, and the extension was granted by the U.S. Department of Housing and Urban Development (HUD). Therefore, goals and objectives of 2016-2020 Consolidated Plan will apply to the projects and activities proposed as part of FY 2021-2022 Action Plan.

Orange County completed another Urban County re-qualification process in 2020. As a result, the County currently has Community Development Block Grant (CDBG) interlocal agreements with the cities of Apopka, Winter Park, Maitland, and Ocoee for the PY 2021-2023.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

Orange County consulted with various public and private entities when developing the 2021-2022 One-Year Action Plan. To ensure success of its community revitalization efforts and quality of services being provided in the community, the County routinely solicits input from community organizations, non-profit agencies and service providers, and other jurisdictions and various entities within the region. Staff from the Housing and Community Development Division works closely with other County Departments and Divisions, such as Planning Division and Neighborhood Services Division, as well as Department of Community and Family Services of Orange County (Mental Health and Homelessness Division), to make sure that services for low-income and homeless individuals are provided in a consistent and efficient manner. The following section provides a summary of the consultation process, including identification of the agencies that participated in the process. Orange County's efforts to enhance coordination between public and private agencies are also specified below.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

Orange County regularly enters into partnerships with public agencies and non-profit organizations to fund activities that advance the goals and objectives of the 2016-2020 Consolidated Plan and address issues of affordable housing, quality of life, and homelessness. More specifically, Orange County coordinates with a variety of agencies to provide affordable and supportive housing and services to homeless persons, children, and special needs populations, including elderly/frail elderly, persons with mental and/or physical disabilities, persons in need of mental health and substance abuse services, and victims of domestic violence.

While the County does not own or operate any public housing units, it coordinates with the Orlando Housing Authority and Winter Park Housing Authority on provision of public housing to very low, low and moderate-income persons, especially the elderly and persons with disabilities. Both agencies have provided input and information for the FY 2021-2022 Action Plan. The County also collaborates with agencies that provide permanent supportive housing to persons with disabilities (such as Primrose Center, Inc. and Life Concepts, Inc.), as well as with other non-profit agencies whose mission is to develop affordable housing. The majority of those agencies participated in this year's Request for Applications (RFA) process, during which projects were selected for funding as part of the FY 2021-2022 Annual Action Plan. Some projects were selected to be funded with state and local resources, while others were awarded CDBG and/or HOME funds. Additionally, some projects related to preparation for, prevention, and response to the COVID-19 pandemic were selected to be funded with CDBG-CV funds. It should be noted that the County has also held a separate RFA process in January 2021 to select projects and activities to be funded with ESG-CV2 and CDBG-CV3 funds. Selected projects and activities were part of the second substantial amendment to the FY 2019-2020 Action Plan.

The services for persons with HIV/AIDS are coordinated between the City of Orlando, Orange County's Ryan White Care Act Office and HIV Health Services Planning Council. All three agencies work together to find mechanisms to incorporate HOPWA services with Ryan White benefits to provide housing and support to persons with HIV/AIDS and their families. In 2016, Orange County and the City of Orlando entered into an intergovernmental agreement that made the Orange County Health Services Department the administrator of the HOPWA grant for the City of Orlando. Orange County already administers the Ryan White Part A program, which funds medical and supportive services. It was decided that integrating the two programs was the best way to improve outcomes for clients accessing services.

Since 2016, the County has been closely collaborating with neighboring jurisdictions to address the affordable housing crisis in the region. As a result of several years of collaboration and additional input from community stakeholders and developers of affordable housing, Orange County adopted a *Housing for All 10-Year Action Plan* in December of 2019, and a *Local Affordable Housing Trust Fund Plan* in September of 2020 to facilitate production and preservation of affordable housing units. The County is now working on implementing various strategies identified in the Local Affordable Housing Trust Fund Plan, and it continues to collaborate with its neighbors, particularly the City of Orlando, to address the affordable housing issues that recently only worsened by the COVID-19 pandemic.

Finally, over the course of the last year, the County staff has participated in a number of events and meetings related to affordable and fair housing issues, evictions, and effect of the COVID-19 pandemic on housing.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Homeless Services Network of Central Florida (HSN) is the lead agency for the Central Florida Continuum of Care (CoC FL-507), also known as the Central Florida Commission on Homelessness (CFCH), which encompasses the geographic area of Orange, Osceola, and Seminole Counties. HSN performs coordination, planning, and administrative functions for CFCH partner agencies dedicated to providing direct crisis, recovery, and housing services. Its primary functions are to assist CFCH stakeholders in community-wide planning towards the goal of ending homelessness, maintain a Coordinated Entry System (CES) to prioritize services to those most in need, operate a Homeless Management Information System (HMIS) to serve clients and provide data to enhance intervention performance, develop a housing pipeline and sustain tenancy for chronically homeless individuals, and maximize the development and utilization of financial resources. Orange County staff stays constantly involved in the CFCH activities and initiatives by participating in monthly membership meetings, during which on-going issues are discussed and announcements are made, and takes part in several subcommittees. More specifically, the County staff regularly attends the CFCH's Technical Expertise Committee. Additionally, in the past, Orange County staff participated in other activities, such as review of agency applications for projects that later become part of the NOFA application, and helped to conduct the regional Point In Time Count. Most of the 2020 and 2021 activities were affected by the COVID-19 pandemic, which resulted in many processes being changed to adjust to social distancing requirements and to minimize transmission.

It should be noted that Orange County remains one of the largest funders of homeless services in the region. Besides funding bridge housing (\$70,000 for 9 units located on the Coalition for the Homeless of Central Florida, Inc. campus), transitional housing (\$720,000 to support 22 units administered by Aspire Health partners, Inc.), and permanent supportive housing units (\$547,740 to support 40 units located at Maxwell Terrace/Grand Ave. Economic Comm. Development Corp.; \$2.3M to Homeless Services Network of Central Florida, Inc. to house up to 225 individuals annually), the County allocates \$1.55M in general revenue funds annually for rapid re-housing of 127 homeless families; \$650,000 for the Diversion Program implemented by the Coalition for the Homeless of Central Florida, Inc.; and \$100K to fund operational expenditures associated with the Samaritan Resource Center (drop-in center for the homeless located in East Orange County).

In FY 2021-2022, in addition to ESG funds, Orange County will allocate a total of \$296,383 in CDBG funds for services for the homeless individuals and families as part of the CDBG public services allocation. Furthermore, the County committed SHIP funds (\$300,000 per year over a two-year period) for a pilot rapid re-housing program administered by the Coalition for the Homeless of Central Florida, Inc. The program is currently in its first year. Additionally, 64 homeless veterans received subsidies under the Veterans Administration Supportive Housing (VASH) program. Orange County, through its Family Services Department, also administers the Shelter Plus Care (SPC) program that provides rental subsidies to chronically homeless individuals with disabilities. A total of 74 clients were assisted in FY 2019-2020 under this program. The County has also recently received funds as part of the Mainstream Voucher Program. Out of 65 vouchers allocated to the County, 50 vouchers have been leased up to date. The mainstream housing vouchers are targeted for non-elderly households with disabilities.

Finally, Orange County serves chronically homeless adults, veterans and vulnerable families and children through a variety of commissions and programs, including the following: Families, Health and Social Services programs; Domestic Violence and Child Abuse Commission; Youth Mental Health Commission; the Belvin Perry Jr. Central Receiving Center (CRC), and the Prescription Drug Task Force.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Orange County advertised its Request for Applications (RFA) for the CDBG public services and ESG homeless services funding on February 28 (English) and March 6, 2021 (Spanish). The County usually asks the CoC's lead agency, the Homeless Services Network of Central Florida (HSN), to participate in the review and evaluation of homeless project proposals to be funded under the ESG program. In the past, Orange County has also annually provided funding to the HSN to support administration of HMIS, training and technical support for ESG-funding agencies, and provision of data and research for the County's Consolidated Annual Performance Evaluation Report (CAPER). The County is currently funding HSN for HMIS administration; additionally HSN was funded with ESG-CV1 dollars for a rapid re-housing program, and it has been selected to be funded with ESG-CV2 dollars for a non-congregational shelter and to continue the rapid re-housing program for individuals and households affected by COVID-19.

However, due to invoicing issues associated with the current subrecipient agreements between the HSN and Orange County, HSN was not asked to evaluate ESG proposals, neither it was funded for HMIS administration in FY 2021-2022 (due to issue associated with meeting the match requirement of the ESG). Instead, the County's Mental Health and Homelessness Division, which administers general revenue funds dedicated to homelessness, was asked to participate in evaluating ESG proposals submitted as part of the RFA process.

In the main time, Orange County continues to focus on effectively using the Housing First approach to quickly stabilize and rapidly re-house homeless individuals and families. The County supports the CFCH's efforts to enhance the system supports by improving the data quality in the HMIS and expanding the use of the Coordinated Entry System (CES) among providers of homeless services in the Central Florida region. All ESG-funded agencies are required to use HMIS (or a compatible database for DV providers) to submit monthly and annual reports as part of invoicing, and to use CES for program referrals, when an established process is in place.

In addition, Orange County, through its participation in the CFHC subcommittee meetings, has an opportunity to comment on program policies and procedures that aim to ensure the consistency in the delivery of services for homeless individuals and families among the agencies within the Continuum. The CFHC is currently in the process of updating its ESG policies, and the County has had an opportunity to weight in and comment on draft changes.

Finally, it should be noted that the HSN staff has been instrumental in assisting Orange County with meeting ESG-CV quarterly reporting requirements by uploading the required data into the SAGE data repository in a timely manner.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	ORANGE COUNTY
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Service-Fair Housing Services - Victims Other government - County Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy Lead-based Paint Strategy

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Orange County developed its FY 2021-2022 Action Plan in consultations with other jurisdictions, the County's Departments and Divisions, the Community Development Advisory Board, the Affordable Housing Advisory Board, local non-profit agencies and advocacy groups; participation in public meetings and community meetings; and data collection. Feedback obtained from these public and community stakeholders helped the County to select activities aimed at advancing goals and objectives of the 2016-2020 Consolidated Plan (through the 1-year extension granted by HUD).</p> <p>The County has conducted additional outreach on the following issues: affordable housing and fair housing; public services and public health; economic development, infrastructure and jobs; and homelessness. The input received helped Orange County identify projects and activities that best meet the current needs, including those amplified by the COVID-19 pandemic, while meeting the priorities of the adopted 2016-2020 Consolidated Plan.</p>
<p>2 Agency/Group/Organization</p>	<p>SEMINOLE COUNTY</p>
<p>Agency/Group/Organization Type</p>	<p>Housing Services - Housing Other government - County Planning organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Anti-poverty Strategy Affordable Housing</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Staff from the Orange County Housing and Community Development Division continues to collaborate with Seminole County on affordable housing issues that are currently worsening in the region. This collaboration is aimed at addressing the affordable housing need identified in the 2016-2020 Consolidated Plan, and Goal 1 of the Consolidated Plan related to provision of affordable housing for low to moderate income households.</p>

3	Agency/Group/Organization	OSCEOLA COUNTY
	Agency/Group/Organization Type	Housing Services - Housing Other government - County
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Affordable Housing
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Staff from the Orange County Housing and Community Development Division continues to collaborate with Seminole County on affordable housing issues that are currently worsening in the region. This collaboration is aimed at addressing the affordable housing need identified in the 2016-2020 Consolidated Plan, and Goal 1 of the Consolidated Plan related to provision of affordable housing for low to moderate-income households.
4	Agency/Group/Organization	ORLANDO
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Service-Fair Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Projects - capital improvements

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Staff from the Orange County Housing and Community Development Division continues to collaborate with the City of Orlando on affordable housing issues, to including housing of homeless individuals and those at risk of becoming homeless. This collaboration is aimed at addressing the affordable housing need identified in the 2016-2020 Consolidated Plan, Goal 1 of the Consolidated Plan related to provision of affordable housing for low to moderate-income households, and Goal 3 of the Consolidated plan related to preventing and eliminating homelessness. The County staff has also met regularly with the City staff to discuss on-going projects that are funded by both agencies, as well as potential projects to be funded, to avoid duplication of services and allow for better coordination of efforts. Finally, the City and the County continue to partner in its response to the COVID-19 pandemic and complex issues brought up by the national crisis.</p>
5	<p>Agency/Group/Organization</p>	<p>Housing Authority of City of Winter Park</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing PHA Services - Housing Service-Fair Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Public Housing Needs</p>
	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Winter Park Housing Authority (WPHA) was consulted on the sections of the FY 2021-2022 Action Plan related to public housing.</p>

6	Agency/Group/Organization	ORLANDO HOUSING AUTHORITY
	Agency/Group/Organization Type	Housing PHA Services - Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Orlando Housing Authority (OHA) was consulted on the sections of the FY 2021-2022 Action Plan related to public housing.
7	Agency/Group/Organization	FL-507 Homeless Services Network of Central Florida
	Agency/Group/Organization Type	Services - Housing Services-homeless Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Orange County coordinates with the Homeless Services Network of Central Florida (HSN), the lead agency for the CoC, in developing and implementing a comprehensive response to homeless issues in the region, including those brought up and amplified by the COVID-19 pandemic.

8	Agency/Group/Organization	Orlando Regional Realtor Association
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Affordable Housing
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The County staff, along with representative from other local governments, public housing authorities, and non-profit agencies, regularly participates in discussions of affordable housing issues, including progress made on the recommendations of the Housing for All 10-Year Action Plan, which were adopted in December of 2019, as well as strategies identified in the Local Affordable Housing Trust Fund Plan, which was adopted by the BCC in September of 2020.
9	Agency/Group/Organization	Community Legal Services of Mid-Florida
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Anti-poverty Strategy Fair Housing Affordable Housing

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Orange County continues to partner with the Community Legal Services of Mid-Florida, Inc. on issues related to affirmatively furthering fair housing as well as legal housing issues, such as evictions, that became prevalent as a result of the COVID-19 pandemic. The agency investigates fair housing complaints received in Orange County, and hosts trainings and events. The agency also assisted the County in the implementation of its Eviction Diversion Program and, more recently, the County's Emergency Rental Assistance Program for the individuals and households affected by COVID-19. Additionally, the County, together with the agency, participated in a number of event related to fair housing, affordable housing, and landlord-tenant issues.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

Orange County has consulted with multiple public, private, and non-profit agencies and community advocacy groups when developing the 2021-2022 Action Plan. No agencies were intentionally left out of this consultation process.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Homeless Services Network of Central Florida (HSN)	HSN is the lead agency for the Continuum of Care, which covers Orange, Osceola and Seminole Counties, as well as the Cities of Orlando, Kissimmee and Sanford. The County continues to support implementation of the Housing First approach and its support systems, the Homeless Management Information System (HMIS) and the Coordinated Entry System (CES), to help with rapid re-housing of homeless individuals and families and advance the overall coordination in provision of system-wide homeless services.
City of Orlando FY 2021-2025 Consolidated Plan and FY 2021-2022 Action Plan	City of Orlando	The County staff regularly meets with the City staff to discuss activities funded and those that are planned to be funded in the upcoming year to ensure efficient delivery of services and avoid duplication of efforts.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

In addition to the agencies listed above and consulted on the issues and strategies described in the FY 2021-2022 Annual Action Plan, Orange County has had multiple opportunities to participate in discussions related to housing needs of the County residents, as well as a variety of fair housing issues and their relation to affordable housing. As part of the fair housing outreach, the County, in collaboration with Community Legal Services of Mid-Florida, Inc. and the Central Florida Commission on Homelessness (former CoC), regularly participates in interviews, presents during the community events, and develops materials in various languages (English, Spanish and Creole), among other efforts. More recently, Orange County Housing and Community Development Division focused on provision of information related to changing housing and community development needs as a result of the COVID-19 pandemic. The County, in collaboration with other community partners, has presented on housing and social service resources made available to the County residents, to include the Eviction Diversion Program and, later, the Emergency Rental Assistance program targeted to individuals and households affected by the COVID-19 pandemic.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

To encourage public participation in community development activities throughout the County, and in keeping with HUD requirements, Orange County established a Citizen Participation Plan, which was updated in August of 2016 and amended in May of 2020. The County utilizes a designated process based on this plan to determine community development needs and activities that can address these needs through federally funded housing and community development programs. Due to the public health crisis presented by the coronavirus (COVID-19) pandemic, some new procedures were implemented for public participation over the past year, to include the use of virtual meetings to fulfill public hearing requirements and the option for a five (5) day public comment period instead of a thirty (30) day comment period for substantial amendments to the Annual Action Plan and Consolidated Plan.

Citizens are encouraged to participate in all stages of the planning process, including funding allocations, and implementation and evaluation of program activities designed to meet high-priority needs. The following steps were taken to broaden citizen participation in the consolidated planning process.

- A public notice announcing the funding opportunities and making an initial announcement of the 2021-2022 Action Plan was published in *Orlando Sentinel* (in English) and *El Sentinel* (in Spanish) on February 28 and March 6, 2021, respectively.
- A Request for Applications (RFA) process for non-profit organizations, community organizations, County Divisions, and participating jurisdictions interested in submitting proposals to address the housing and community development needs in the community was done in March-April of 2021. Three (3) pre-award technical assistance workshops were conducted virtually, via WebEx, on Thursday, March 11, 2021, to assist applicants with the RFA process.
- The second public notice containing information about the proposed Action Plan budget, announcement of a public hearing, and dates for public review and comment period for the Action Plan was published in the *Orlando Sentinel* on Sunday, June 13, 2021. The public notice was also published in a Spanish newspaper of general circulation, *La Prensa*, on Thursday, June 10, 2021.
- Upon the publication of the second notice, the draft plan was made available to the public through the internet, at the local public library, and at the Office of Housing and Community Development. Comments and suggestions were recorded and considered as additions and/or revisions to the plan. The comment period for this document was from June 14, 2021 through July 14, 2021.

- Orange County residents were provided with another opportunity to comment on the proposed Action Plan at a public hearing held on June 16, 2021 at 6:00 p.m. at the Orange County Internal Operations Center located at 500 E. South Street in Orlando. All comments recorded during the public review period and public hearings are added to the final Action Plan. The second public hearing with the Board of County Commissioners (BCC) is scheduled for August 10, 2021.

In addition to the steps listed above, Orange County held several virtual focus group meetings in preparation for the 2021-2025 Consolidated Plan, which the County later got an extension for. As part of those focus group discussions, additional input was obtained from the various community stakeholders on the following issues: affordable housing and fair housing; public services and public health; economic development, infrastructure and jobs; and homelessness. Furthermore, the County staff met with local jurisdictions who are part of the urban county qualification process and have executed agreements with Orange County.

Finally, it should be noted that the County entertains proposals for affordable housing projects throughout its program year. Once selected utilizing a comprehensive request for proposals (RFP) or request for applications (RFA) process, the projects are primarily funded with Local Affordable Housing Trust Fund dollars (general revenue) and/or SHIP funds.

Public notices and proofs of publication are included in the **Appendix A** of the Action Plan, while the summary of the focus group discussions is included in the **Appendix B**.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing Public and Non-profit Agencies	Public notice announcing the funding opportunities and making an initial announcement of the 2021-2022 Action Plan was published in <i>Orlando Sentinel</i> (in English) and <i>El Sentinel</i> (in Spanish) on February 28 and March 6, 2021, respectively.	As a result of the publications, sixty-three (63) applications for CDBG, HOME and/or ESG funding were submitted for review and consideration.	Applications recommended for funding were incorporated into the 2021-2022 Annual Action Plan.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Public and Non-Profit Agencies	Request for Applications (RFA) process for non-profit agencies, community organizations, County Divisions, and participating jurisdictions interested in submitting proposals to address the housing and community development needs in the community included three (3) technical assistance workshops, which were held on March 11, 2021, to assist applicants with the RFA process.	During the technical assistance workshops, potential applicants had an opportunity to ask questions and request clarifications about eligibility requirements and the application process. A total of sixty-three (63) applications for CDBG, HOME and/or ESG funding were submitted for review and consideration.	Applications recommended for funding were incorporated into the 2021-2022 Annual Action Plan.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Newspaper Ad	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p> <p>Public and Non-Profit Agencies</p>	<p>The second public notice was published in a local newspaper of general circulation informing the public about the availability of the draft Action Plan document and listing recommended funding of activities for the Fiscal Year 2021-2022.</p> <p>The public notice was published in the <i>Orlando Sentinel</i> on June 13, 2021. The public notice was also published in a Spanish newspaper of general circulation, <i>La Prensa</i>, on June 10, 2021.</p>	No comments were received.	No comments were received on the draft document and proposed allocations during the comment period.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
4	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>A public hearing for the 2021-2022 Annual Action Plan was held on June 16, 2021 at 6:00 p.m. at the Orange County Internal Operations Center located at 400 E. South Street in Orlando. All comments recorded during the public review period and public hearings are added to the final Action Plan.</p>	<p>No comments were received on the draft document during the public hearing. Applications recommended for funding were incorporated into the 2021-2022 Annual Action Plan.</p>	<p>No comments were received.</p>	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Internet Outreach	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p> <p>Public and Non-Profit Agencies</p>	<p>Once the public notice was advertised, the draft plan was made available to the public through the internet, at the local public library, and at the Office of Housing and Community Development. Comments and suggestions are recorded and considered as additions and/or revisions to the plan. The comment period for this document was from June 14, 2021 through July 14, 2021.</p>	<p>No comments were received on the draft document during the public comment period.</p>	<p>No comments were received.</p>	<p>http://www.ocfl.net/NeighborsHousing/CommunityDevelopment.aspx</p>

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Federal resources are critical to addressing local housing and community development needs. All strategies and activities planned under the Consolidated Plan contribute to promoting economic opportunities in our jurisdiction by providing many low- to moderate-income persons and households with access to services and employment opportunities, financial stabilization, and affordable housing. These funds also result in collective efforts that include partnerships with many local non-profit organizations and contracts awarded to private businesses. Many of these strategies and activities cannot be implemented without the anticipated resources listed in this section.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	7,592,647	0	5,300,000	12,892,647	0	The CDBG program is utilized to address neighborhood revitalization, anti-poverty strategies, housing and other special needs in our community. This program receives the highest funding allocation of the formula grant entitlement programs for housing and community development in the Consolidated Plan. Orange County uses CDBG funds for capital improvement, infrastructure and housing projects (land acquisition and rehabilitation) in low to moderate-income neighborhoods, and for public services that benefit low to moderate-income individuals and families.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,912,249	100,000	8,000,000	11,012,249	0	The use of HOME funds for affordable housing is an essential element of Orange County's Consolidated Plan for expanding the supply, affordability, and availability of decent, safe, sanitary and affordable housing. Before committing funds to projects, Orange County evaluates the project in accordance with the guidelines of the HOME program. HOME funds are also used to provide rental subsidies in the form of tenant-based rental assistance, to conduct housing rehabilitation of homeowner and rental units, and to create affordable housing units in partnership with Community Housing Development Organizations (CHDOs). The HOME program requires a twenty-five percent (25%) non-Federal match of the total grant amount (minus administration costs) for eligible HOME activities.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	601,231	0	182,000	783,231	0	ESG is utilized for operations of homeless shelters, rapid re-housing and homeless prevention services, and the general provision of services for homeless individuals and families. The program requires that grantees develop and implement procedures to manage client information and ensure the confidentiality of records of any domestic violence shelter under projects assisted with ESG funds. The collection of data and reporting must be implemented using the Homeless Management Information System (HMIS) and HUD established standards. The ESG regulations contain a 100% match requirements, and recipient jurisdictions must ensure that there is a match for all ESG dollars provided.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
General Fund	public - local	Acquisition Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab New construction for ownership Rapid re-housing (rental assistance)	12,100,000	0	21,000,000	33,100,000	0	In 2020, Orange County utilized general revenue dollars to create a local Affordable Housing Trust Fund, with an initial contribution of \$10M, and an exponential annual increase of 10%. The County set aside \$10M in 2020 and \$11M in 2021, for a total of \$21M for affordable housing activities. Another \$12.1M are planned for the trust fund in FY 2021-2022, for a total of \$33.1M in the upcoming fiscal year.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Section 8	public - federal	Admin and Planning Rental Assistance	11,500,000	0	0	11,500,000	0	<p>Orange County's Section 8 Program has 1,263 active HCV units. Funding is utilized for rental assistance and administration. In addition, there are currently 570 out-of-state vouchers.</p> <p>HUD-VASH funds are also administered by the Section 8 Program under the Housing and Community Development Division to assist homeless veterans in need of permanent housing. HUD-VASH dollars are now reported as part of the Section 8 allocation. Orange County administers a total of 65 HUD-VASH vouchers.</p>
Shelter Plus Care	public - federal	Admin and Planning Housing Rental Assistance	905,181	0	0	905,181	0	<p>Shelter Plus Care 1 (S+C) is part of the Continuum of Care (CoC) Program, and it provides funding for housing of chronically homeless individuals with disabilities. In accordance with the agreement with its local CoC, Orange County administers 63 S+C vouchers.</p>

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - federal	Rental Assistance	1,184,876	0	0	1,184,876	0	<p>Section 8 Mainstream Vouchers are being administered by the Orange County's Housing and Community Development Division. Out of 65 vouchers allocated to the County, 50 vouchers have been leased up to date. The mainstream housing vouchers are targeted for non-elderly households with disabilities.</p> <p>Additionally, the County has recently been awarded 66 new Emergency Housing Vouchers to provide rental assistance to homeless households, including homeless youth ages 18-24, and persons fleeing domestic violence and human trafficking.</p>

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Acquisition Admin and Planning Homebuyer assistance Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab New construction for ownership Rapid re-housing (rental assistance) Other	7,374,529	100,000	5,322,654	13,766,183	0	<p>The State Housing Initiatives Partnership (SHIP) Program provides funds to Orange County as an incentive to create partnerships that produce and preserve affordable homeownership and rental housing. The program serves very low to moderate-income families.</p> <p>SHIP contains a set-aside funding for housing special needs populations and homeless. SHIP funds are used as a match for HOME and/or to meet other matching requirements. A significant amount of SHIP funds is utilized to provide qualified homebuyers with down payment assistance. The County also utilized SHIP funds for a pilot rapid re-housing program.</p>

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The HOME program requires a twenty-five percent (25%) non-Federal match of the total grant amount (minus administration costs) for eligible HOME activities. Orange County will continue to use State Housing Initiatives Partnership (SHIP) Program funds to provide the match needed. The anticipated SHIP allocation for FY 2021-2022 is \$7,374,529. The Emergency Solutions Grant regulations (24 CFR Part 576) contain a 100% match requirements, and recipient jurisdictions must ensure that there is a match for all ESG dollars provided. Orange County will ensure the provision of the matching requirements for all ESG subrecipients prior to the commitment of ESG funds. Furthermore, matching requirements are included as part of the project administration agreements entered into between Orange County and all ESG-funded agencies. The sources of match and necessary back-up documentation are reviewed as part of monthly reimbursement requests submitted by the agencies and further discussed during the annual on-site monitoring visits and technical assistance meetings (as needed). Newly funded agencies are made aware of the matching requirements during the post-ward technical assistance sessions held by the Housing and Community Development Division staff. Administration funds utilized under ESG (up to 7.5% of the total allocation) will be matched by the County.

Since affordable housing continues to be a high priority in Orange County, general revenue funds are being used to leverage other funding sources. Orange County has \$5,422,654 in SHIP funds from prior year resources and program income, and the anticipated allocation of \$7,374,529, for a total of \$13,766,183 in SHIP dollars to spend on qualified housing activities. The County uses SHIP funds primarily to provide affordable housing, with a portion of SHIP funds (\$600,000 over a period of two years) designated for a pilot rapid re-housing program administered by Coalition for the Homeless of Central Florida, Inc. As part of implementation of the *Housing for All 10-Year Action Plan*, approved by the Board of County Commissioners in December of 2019, the County has established a Local Affordable Housing Trust Fund funded in a total amount of \$160M over the next ten years (\$10M per year, with an incremental annual increase of 10%). The County has made an initial contribution of \$10M into the Trust Fund in 2020, with \$11M added in 2021 and another \$12.1M anticipated for FY 2021-2022, for a total of \$33.1M available in the next program year to help advance production and preservation of affordable housing units in Orange County. These general revenue dollars will add significant leverage and additional resources to the strategies identified in the Consolidated Plan.

To further the goal of preventing and eliminating homelessness, the County remains one of the largest funders of homeless services in the region. Besides funding bridge housing, transitional housing, and permanent supportive housing units, the County allocates \$1.55M in general revenue funds annually for rapid re-housing of homeless families, and \$650,000 for the Diversion Program implemented by the Coalition for the Homeless of Central Florida, Inc. Additionally, the County contributes \$100,000 annually to cover operational expenses at the Samaritan Resource Center, a daily drop-in center for homeless individuals located in East Orange County.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Orange County's Real Estate Division will continue its on-going coordination with the Housing and Community Development Division for the use of publicly-owned land and/or acquired property for the development of affordable housing. This coordination will help address the housing goal of the County's Consolidated Plan and aid in implementing recommendations of the *Housing for All 10-Year Action Plan*.

In 2020, Orange County identified twenty-seven (27) lots suitable for residential development, which were made available to non-profits agencies through a request for applications process. The lots were recently transferred to six non-profits to develop up to 37 affordable units for qualified prospective low-income homebuyers. Up to \$15K per units is also available in Trust Fund dollars to cover pre-development costs. In FY 2021-2022, additional twenty (20) surplus properties owned by the County will be made available through the RFA process for development of affordable housing units in the future. The Housing and Community Division works in close collaboration with the Real Estate Management Division to conduct such assessments on a regular basis, and with Planning, Utilities and Development Engineering Divisions to ensure that properties could be developed for residential purposes.

Discussion

Formula grants under the Consolidated Plan are noncompetitive awards based on a predetermined formula. The following HUD entitlement programs are included:

- Community Development Block Grant (CDBG) – \$7,592,647
- HOME Investment Partnerships Program (HOME) – \$2,912,249
- Emergency Solutions Grants (ESG) – \$601,231

Orange County also administers the Housing Choice Voucher Program (Section 8) under which approximately \$11.5M are utilized annually to provide rental subsidies to 1,263 low-income households in the County. In addition, the Housing and Community Development Division administers 65 HUD-VASH rental vouchers for veterans and 570 out-of-state vouchers from the HUD Section 8 portability program. The County was recently awarded 65 Mainstream Vouchers to provide rental assistance to non-elderly persons with disabilities and 66 new vouchers for homeless households. Those vouchers are also managed by the Section 8 program staff. Furthermore, Shelter Plus Care (S+C) funding in the amount of \$905,181 is utilized to help chronically homeless individuals with permanent housing and supportive services.

The State Housing Initiatives Partnership (SHIP) program's allocation for Orange County in FY 2021-2022 is \$7,374,529, with additional \$5,422,654 in prior year funds and program income available. Those funds are generally targeted for affordable housing development, down payment assistance, affordable housing preservation and pre-purchase housing counseling, as well as a pilot rapid re-housing program and impact fee subsidies for new developments.

Finally, in relation to program income, HOME and CDBG program income received is entered into IDIS and drawn before any program funds. The County also anticipates undertaking the NSP program closeout once all the program funds have been expended. Subsequently, all of the NSP program income will be transferred to the CDBG program in IDIS and used for eligible CDBG activities.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Provide Affordable Housing	2016	2020	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	County-wide	Affordable Housing	CDBG: \$3,658,530 HOME: \$2,912,249 General Fund: \$33,100,000 Section 8: \$11,500,000 SHIP: \$13,766,183	Rental units constructed: 1 Household Housing Unit Rental units rehabilitated: 227 Household Housing Unit Homeowner Housing Added: 49 Household Housing Unit Homeowner Housing Rehabilitated: 155 Household Housing Unit Direct Financial Assistance to Homebuyers: 150 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 200 Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Enhance the Quality of Life	2016	2020	Non-Homeless Special Needs Non-Housing Community Development	County-wide	Non-Housing Community Development Public Services	CDBG: \$2,415,588	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6,240 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 1,545 Persons Assisted
3	Eliminate Homelessness	2016	2020	Homeless	County-wide	Homelessness	ESG: \$601,231 General Fund: \$1,550,000 Other: \$984,876 Shelter Plus Care: \$905,181 SHIP: \$300,000	Tenant-based rental assistance / Rapid Rehousing: 371 (30 - SHIP RRH, 20 - ESG RRH, 127 GR RRH; 128 (S+C and VASH); 66 new vouchers) Households Assisted Homeless Person Overnight Shelter: 1,035 Persons Assisted Homelessness Prevention: 25 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Provide Affordable Housing
	Goal Description	<p>The production and preservation of affordable, safe and decent housing continues to be a top priority for Orange County, as evidenced by the adoption and rapid implementation of the Housing for All 10-Year Action Plan and adoption of the Local Housing Trust Fund Plan. All housing activities are supported by a combination of federal, state, and local funding, and used strategically to maximize leveraging of resources. Planned activities include rental housing rehabilitation, rental subsidies, financial incentives for new housing development, projects completed in partnership with Community Housing Development Organizations (CHDOs) and other non-profits, regulatory incentives, rehabilitation of single-family homes, and financial incentives for the first-time home buyers.</p> <p>FY 2021-2022 funding investments into affordable housing goal will have the following outcome indicators:</p> <ul style="list-style-type: none"> • 47 rental housing units will be rehabilitated at the Monsignor Bishop Manor apartment complex, which provides housing to low-income individuals and families (improvements to include replacement of windows and sliding doors); • 180 rental housing units will be rehabilitated at the Maxwell Garden apartment complex, which provides affordable housing to previously homeless individuals (fire alarm system, window replacements and new HVAC on 7 units); • 20 County-owned lots will be donated to non-profit agencies for construction of affordable ownership housing, in addition 29 single-family homes produced by Homes in Partnership, Inc. as part of the Holly Creek Phase IIB, for a total of 49 new homeowner housing units constructed; • 1 rental unit will be created by a certified CHDO using HOME funds (Grand Ave. Econ. Comm. Dev. Corp.) to house a previously homeless family; • 100 low-income homeowners will be assisted by Orange County and 15 very low and low income seniors will be assisted by Rebuilding Together of Central Florida, Inc. with minor housing rehabilitation services; an additional 40 low-income homeowners will be assisted through the Roofing Program (to be carried out by the Habitat for Humanity Greater Orlando and Osceola County, Inc.), for a total of 155 households assisted; • 200 households will be assisted with HOME Tenant Based Rental Assistance subsidies; 1,263 households will be assisted with Orange County's Section 8 Housing Choice Vouchers and 570 out-of-state vouchers will administered by the Section 8 program, with another 65 households assisted by the Mainstream Voucher program (targeted for non-elderly persons with disabilities who might be at risk of homelessness); • 150 first-time homebuyers will be assisted with down payment under the State Housing Initiatives Program (SHIP); and additional 1,500 individuals are expected by benefit from the pre-purchase education and counseling offered by three (3) providers.

2	Goal Name	Enhance the Quality of Life
	Goal Description	<p>In FY 2021-2022 Orange County intends to implement a variety of activities aimed at improving the quality of life of low- to moderate-income households. These activities include a number of capital improvement projects and public service activities. Capital improvement projects are primarily funded by CDBG dollars, and they address a variety of public facility needs in low- to moderate-income communities. The implementation of capital projects also provides economic opportunities in low-income neighborhoods by encouraging the creation and/or retention of jobs. Capital projects funded by CDBG in FY 2021-2022 will benefit approximately 6,240 low- to moderate-income individuals and will consist of the following activities:</p> <ul style="list-style-type: none"> • CRA Sidewalk Construction Project – Phase I: sidewalk improvements in a low-income area within the City of Apopka municipal limits (to be implemented by the City of Apopka); • Denning Drive Digital Inclusion Project: improvements to provide free Wi-Fi along and around a mixed-use path along Denning Dr., between Webster Ave. and Orange Ave., and Martin Luther King Jr. park (to be implemented by the City of Winter Park); • Pathways Drop-In Center Housing Preservation: roof replacement on four (4) structures that are part of a public facility providing services to homeless individuals with severe mental illnesses (to be implemented by Grand Ave, Econ. Comm. Dev. Corp. as a result of a merger); • Harbor House of Central Florida – Emergency Shelter Reconfiguration to increase the capacity at the shelter for victims of domestic violence and their families by adding 24 additional bed spaces; • Tangelo Park Community Center rehabilitation project, to include demolition and rebuild of an administrative building, gym and pool renovations, and an update of the HVAC system (to be implemented by Orange County Community Action Division); • Roof replacement on the Salvation Army Men’s and Women’s and Children’s shelter buildings to address emergency repair needs and health and safety concerns; both facilities are used to provide emergency shelter and services to homeless men, women and children. <p>Additionally, in FY 2021-2022, Orange County will continue funding public service agencies, with the funding expected to benefit close to 1,545 low-income individuals through the following variety of activities:</p> <ul style="list-style-type: none"> • Case management and crisis intervention; • Job training and placement; • Services for the homeless; • Services for elderly; • Services for persons with severe disabilities; • Child care assistance; and • Self-sufficiency skills training.

3	Goal Name	Eliminate Homelessness
	Goal Description	<p>To continue moving towards its goal of effectively eliminating homelessness, in FY 2021-2022 Orange County will be supporting activities that help shelter, stabilize, and rapidly re-house homeless individuals and families. By working closely with other stakeholders in the community, such as government agencies, non-profit organizations, and the local Continuum of Care (CoC), the County hopes to improve the delivery of services for homeless households and to avoid any duplication in service delivery. The following activities are planned for FY 2021-2022:</p> <ul style="list-style-type: none"> • 20 households will receive rapid re-housing services through the Catholic Charities of Central Florida, Inc. funded by ESG; additionally, 30 households will receive rapid re-housing services through the Coalition for the Homeless of Central Florida, Inc. (funded by the SHIP program), and another 127 families will receive such services funded by general revenue dollars (implemented by various agencies, with an oversight by Homeless Services Network of Central Florida, Inc.) • 25 individuals will receive homeless prevention services under the ESG program (implemented by Family Promise of Greater Orlando, Inc.); • 1,035 homeless individuals, including victims of domestic violence and their children, will be provided with overnight emergency shelter (ESG funds will be distributed to four agencies – Coalition for the Homeless of Central Florida, Inc., Covenant House Florida, Inc., Family Promise of Greater Orlando, Inc., and Harbor House of Central Florida, Inc.); • Additionally, ESG is also utilized to fund the Homeless Management Information System (HMIS) licenses for five (5) ESG-funded agencies; • The HUD-VASH program will assist 65 homeless veterans with rental assistance; • 63 homeless individuals with disabilities will receive permanent housing and supportive services under the Shelter Plus Care (S+C) program. • 66 homeless households, including homeless youth ages 18-24 and persons fleeing domestic violence and human trafficking, will receive rental assistance under the new Emergency Housing Vouchers.

Projects

AP-35 Projects – 91.220(d)

Introduction

The following section outlines the proposed projects and activities to be accomplished in FY 2021-2022. Each project includes Consolidated Plan goal(s) to be supported and priority needs to be addressed by the proposed project and associated activities, as well as its funding source, target completion date, and estimated number of persons or households to benefit from the proposed activities. All proposed projects and associated activities will be implemented on the county-wide geographic distribution basis.

Projects

#	Project Name
1	2021 CDBG Capital Improvement Projects
2	2021 CDBG Housing Projects – Infrastructure Improvements
3	2021 CDBG Housing Projects – Rental Housing Rehabilitation
4	2021 CDBG Housing Projects – Homeowners Single Family Rehabilitation
5	2021 CDBG Housing Projects – Housing Rehabilitation Administration
6	2021 CDBG Public Services
7	2021 CDBG Administration
8	2021 HOME Tenant Based Rental Assistance
9	2021 HOME Homeowners Single Family Rehabilitation
10	2021 HOME Rental Housing Rehabilitation
11	2021 HOME Community Housing Development Organizations
12	2021 HOME Administration
13	2021 Emergency Solutions Grant
14	2021 CDBG Reprogrammed Funds
15	2021 HOME Reprogrammed Funds

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The Orange County Housing and Community Development Division sets its allocation priorities based on research, input obtained from a community and neighborhood organization and non-profit agencies, and consultation with other jurisdictions and local partners. This collective information confirms that the current social and economic environment shows similar obstacles to addressing underserved needs from those obstacles observed during the prior years of the 2016-2020 Consolidated Plan. However, as the region continues to grow and experience an influx of new comers due to the COVID-19 pandemic, an increasing lack of affordable housing in the Central Florida region becomes more and more apparent, with Orange County ranking as one of the least affordable places to live in the nation. At the same time, low-

to moderate-income communities are still in need of capital improvement projects and public services to help stabilize neighborhoods, expand economic opportunities for low-income families and individuals, and meet an increased demand for social services.

As the housing prices in the region continue to rise while the supply of available homes diminishes, affordable housing development comes to the forefront of the community issues and challenges. In addition to strategies planned for FY 2021-2022 under CDBG and HOME programs (such as rental housing rehabilitation and homeowner single-family rehabilitation activities), the County will continue to invest general revenue dollars to aid in development and preservation of affordable housing units, either directly or through a local contribution to tax credit projects process. The County entertains proposals for affordable housing projects throughout its program year. Once selected utilizing a comprehensive request for proposals (RFP) or RFA process, the projects will primarily be funded with Trust Fund (general revenue) and/or SHIP dollars.

As part of implementation of the *Housing for All 10-Year Action Plan*, approved by the Board of County Commissioners in December of 2019, the County has established a Local Affordable Housing Trust Fund funded in a total amount of \$160M over the next ten years (\$10M per year, with an incremental annual increase of 10%). The County has made an initial contribution of \$10M into the Trust Fund in 2020, with \$11M added in 2021 and another \$12.1M anticipated for FY 2021-2022, for a total of \$33.1M available in the next program year to help advance production and preservation of affordable housing units in Orange County. These general revenue dollars will add significant leverage and additional resources to the strategies identified in the Consolidated Plan.

To further the goal of preventing and eliminating homelessness, the County remains one of the largest funders of homeless services in the region. Besides funding bridge housing, transitional housing, and permanent supportive housing units, the County allocates \$1.55M in general revenue funds annually for rapid re-housing of homeless families, and \$650,000 for the Diversion Program implemented by the Coalition for the Homeless of Central Florida, Inc. Additionally, the County contributes \$100,000 annually to cover operational expenses at the Samaritan Resource Center, a daily drop-in center for homeless individuals located in East Orange County. Finally, SHIP dollars in the amount of \$600,000 (\$300,000 per year over two years) have been awarded to the Coalition for the Homeless of Central Florida, Inc. for a pilot rapid re-housing program, which is currently in its first year.

Projects for the FY 2021-2022 Action Plan are determined based on the eligibility and funding feasibility of each individual project.

AP-38 Project Summary

Project Summary Information

1	Project Name	2021 CDBG Capital Improvement Projects
	Target Area	County-wide
	Goals Supported	Enhance the Quality of Life
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$1,277,705
	Description	Capital improvement projects are implemented in accordance to 24 CFR 570.483(b)(2) of the federal Community Development Block Grant regulations. Capital projects planned for FY 2021-2022 include two (2) infrastructure improvement projects and a variety of improvements to four (4) public facilities.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	6,240 low-income individuals
	Location Description	

	Planned Activities	<p>The planned activities under CDBG Capital Improvement Projects are summarized below:</p> <ul style="list-style-type: none"> • City of Apopka will be awarded \$249,950 for the CRA Sidewalk Construction Project – Phase I, which will include sidewalk improvements in a low-income area within the City of Apopka municipal limits. • City of Winter Park will receive \$125,000 for the Denning Drive Digital Inclusion Project, which will offer improvements to provide free Wi-Fi along and around a mixed-use path along Denning Dr., between Webster Ave. and Orange Ave., and Martin Luther King Jr. park. • Grand Ave. Econ. Comm. Dev. Corp. will be awarded \$79,355 for the Pathways Drop-In Center Housing Preservation project, which will include roof replacement on four (4) structures that are part of a public facility providing services to homeless individuals with severe mental illnesses. • Harbor House of Central Florida, Inc. will receive \$108,761 for emergency shelter reconfigurations to increase the capacity at the shelter for victims of domestic violence and their families by 24 beds. • Orange County Community Action Division will be awarded \$500,000 to conduct rehabilitation of the Tangelo Park Community Center, to include project design, demolition and rebuild of an administrative building, gym and pool renovations, and an update of the HVAC system. • The Salvation Army will receive \$214,639 to undertake roof replacement on the Men’s and Women’s and Children’s shelter buildings to address emergency repair needs and health and safety concerns. Both facilities are used to provide emergency shelter and services to homeless men, women and children
2	Project Name	2021 CDBG Housing Projects – Infrastructure Improvements
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$450,000

	Description	Infrastructure improvements for housing construction, to include pre-development costs necessary for future development of affordable ownership housing.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	29 low-income individuals
	Location Description	
	Planned Activities	<p>Planned activities include the following:</p> <ul style="list-style-type: none"> Homes in Partnership, Inc. will be awarded \$450,000 in CDBG funds to cover pre-development work/infrastructure improvements needed prior to vertical construction of Holly Creek Phase IIB subdivision, which will provide 29 affordable ownership units upon completion. CDBG funds will cover a portion of the project, with a total project cost of \$900,000.
3	Project Name	2021 CDBG Housing Projects – Rental Housing Rehabilitation
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$802,780
	Description	A total of \$802,780 is designated to preserve affordable rental housing in Orange County. Activities to include renovations to, and rehabilitation of affordable rental housing units for low-income individuals and families.
	Target Date	9/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	227 low-income individuals; with additional beneficiaries - to be determined.
	Location Description	
	Planned Activities	<p>Planned rental housing rehabilitation activities include the following:</p> <ul style="list-style-type: none"> • Catholic Charities of Central Florida, Inc. will receive \$344,480 in CDBG funds to complete Phase III renovations at Monsignor Bishop Manor apartment complex, which provides affordable housing to low-income individuals and families, to include replacement of windows and sliding doors on 47 units. • Grand Ave. Econ. Comm. Dev. Corp. will utilize \$458,300 in CDBG funds to conduct Improvements on the Maxwell Garden apartment complex, which provides affordable housing to previously homeless individuals. Funds are to be used for a fire alarm system, window replacement on 180 units, and new HVAC on 7 units.
4	Project Name	2021 CDBG Housing Projects – Homeowners Single Family Rehabilitation
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$1,850,883 SHIP: \$300,000
	Description	Rehabilitation assistance to provide minor or major home repairs to very low to low-income homeowners in Orange County. The County utilizes CDBG, HOME and local SHIP funds for the Housing Rehabilitation Program. The program focuses primarily on seniors and individuals with disabilities.
	Target Date	9/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	155 low-income homeowner households, with priority given to seniors and persons with disabilities
	Location Description	
	Planned Activities	<p>Orange County plans to assist 100 low-income homeowners through its Housing Rehabilitation Program, with activities including the following:</p> <ul style="list-style-type: none"> • Minor home repair assistance – includes repairs up to \$25,000 related to life, health, safety or code violations. CDBG and SHIP remain the main funding source for this program. • Major rehabilitation – includes electrical, plumbing, roof repairs and other major health hazards. These repairs are limited to \$75,000 and may be funded by CDBG, HOME or local SHIP funds. • Emergency repairs – Orange County will continue to implement an emergency repairs' program for roof repairs, septic system repairs or similar repairs that constitute an urgent safety and health hazard. <p>Additionally, Orange County will award \$578,673 to Habitat for Humanity Greater Orlando and Osceola County, Inc. for the Roofing Program – to replace deteriorating roofs on forty (40) existing homes that are owned by very low and low-income households. Orange County will also award \$300,000 to Rebuilding Together of Central Florida, Inc. for the Minor Homeowner Rehabilitation Program – to provide various repairs on fifteen (15) existing homes owned by very low and low-income households, primarily elderly and persons with disabilities.</p>
5	Project Name	2021 CDBG Housing Projects – Housing Rehabilitation Administration
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing Enhance the Quality of Life
	Needs Addressed	Affordable Housing

	Funding	CDBG: \$554,867
	Description	Costs associated with service delivery and administration of housing rehabilitation projects.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	
	Planned Activities	This project involves administration and service delivery of minor, major and emergency rehabilitation programs and the Lead Based Paint Hazard program operated by Orange County.
6	Project Name	2021 CDBG Public Services
	Target Area	County-wide
	Goals Supported	Enhance the Quality of Life
	Needs Addressed	Public Services
	Funding	CDBG: \$1,137,883
	Description	Orange County will fund public services for low-to-moderate income persons to encourage self-sufficiency, provide stabilization and crisis intervention, job training, educational programs and services for youth, homeless and persons with severe disabilities.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	1,545 low-income individuals
	Location Description	

<p>Planned Activities</p>	<p>The planned Public Services activities for FY 2021-2022 are described below.</p> <ul style="list-style-type: none"> • Case management and crisis intervention – A total of \$115,000 in CDBG funds will be allocated as follows: \$60,000 for Aspire Health Partners, Inc. to provide comprehensive substance abuse treatment & behavioral health care services for homeless and low- income women; \$55,000 for Jewish Family Services, Inc. to conduct case management, financial counseling and crisis intervention for individuals and families on the blink of homelessness. • Job training and placement – A total of \$66,000 in CDBG funds will be allocated as follows: \$35,000 for Embrace Families, Inc. to fund case management and apprenticeship at non-profit agencies for low-income individuals; \$31,000 for First Step Staffing, Inc. to support job placement services for special needs populations, to include homeless. • Services for the homeless – Orange County will allocate a total of \$296,383 in CDBG funds for services for the homeless to be distributed as follows: \$50,000 for Coalition for the Homeless of Central Florida, Inc. to fund stabilization services at the emergency shelter; \$40,000 for Covenant House Florida, Inc. for parenting education and support for homeless youth; \$55,000 in funds for Health Care Center for the Homeless, Inc. to provide mental health and substance abuse services; \$43,383 for Grand Avenue Econ. Comm. Dev. Corp. to fund housing stability and wraparound services for formerly homeless individuals; \$40,000 for IMPOWER, Inc. for transitional housing and extended support services for former foster care youth; \$38,000 for iDignity, Inc. for identification services for homeless and precariously housed/low-income individuals; and \$30,000 for The Lifeboat Project, Inc. to provide case management and housing search and placement services to homeless human trafficking survivors. • Services for elderly – Orange County will allocate a total of \$163,000 for services for elderly to be distributed as follows: \$135,000 will be allocated to Seniors First, Inc. to provide in-home meal delivery for homebound low-income seniors; and \$28,000 for Consumer Credit Counseling Services of Puerto Rico, Inc. to fund financial education and credit counseling program for low income elderly. • Services for persons with severe disabilities – Orange County will provide a total of \$163,000 in CDBG funds for services for persons with severe disabilities to be distributed as follows: \$58,000 for Life Concepts, Inc. to fund supported independent living skills training for individuals with developmental disabilities; \$58,000 for Lighthouse Central Florida, Inc. to fund visual rehabilitation services for older blind persons; and \$47,000 in funds for Primrose Center, Inc. to provide employment training and placement for persons with developmental disabilities. • Children services – Orange County will allocate \$250,500 in CDBG funding for children services as follows: \$170,000 for Community Coordinated Care for Children, Inc. to provide childcare subsidies for children of low-income working families; \$40,500 in CDBG funds for Boys and Girls Clubs of Central Florida, Inc. to support childcare and afterschool program for homeless and low-income children; and \$40,000 for Harbor House of Central Florida, Inc. to fund child care and case management services for homeless children staying at the domestic violence shelter. • Self-sufficiency skills training – Orange County will provide a total of \$84,000 for self-sufficiency skills training, to be distributed as follows: \$42,000 in CDBG funds to Center for Independent Living, Inc. for its employment and self-sufficiency program for individuals with disabilities; and \$42,000 to Hispanic Federation, Inc. for English courses with focus on job attainment and work environment.
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7	Project Name	2021 CDBG Administration
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing Enhance the Quality of Life
	Needs Addressed	Non-Housing Community Development Homelessness Public Services
	Funding	CDBG: \$1,518,529
	Description	Activities related to the administration of grant programs.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	150 low-income individuals to benefit from fair housing activities
	Location Description	
	Planned Activities	Costs associated with planning and administration of grant funds including, but not limited to, salaries, supplies, rent, travel, training, etc. The County will also allocate \$10,000 from CDBG Administration funds for various fair housing activities, such as educational workshops, training, and development of fair housing materials for distribution.
8	Project Name	2021 HOME Tenant Based Rental Assistance
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$1,400,000

	Description	The project provides rental subsidies for seniors and persons with disabilities, including formerly homeless individuals.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	200 low-income senior households or households of persons with disabilities, including those who were formerly homeless
	Location Description	
	Planned Activities	This project under the HOME Program will provide rental subsidies to serve approximately 200 households.
9	Project Name	2021 HOME Homeowners Single Family Rehabilitation
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$300,000
	Description	Orange County has designated \$300,000 in HOME funds to provide very low and low-income homeowners with housing rehabilitation assistance. CDBG funds and local SHIP funds are also used for this purpose. As part of implementing the <i>Housing for All 10-Year Action Plan</i> , a local Affordable Housing Trust Fund Plan was adopted in September of 2020. These Trust Fund monies can be leveraged with federal dollars for increased affordable housing options that benefit low to moderate-income households in Orange County.
	Target Date	9/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	5 low-income households are expected to benefit from homeowner single-family rehabilitation activities funded with HOME funds.
	Location Description	
	Planned Activities	Rehabilitation activities include major repairs necessary to ensure the health and safety of the residents, as well as complete rebuild of properties no longer suitable for habitation.
10	Project Name	2021 HOME Rental Housing Rehabilitation
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$484,187
	Description	HOME funds will be used to renovate and preserve affordable rental units for very low, low-income and homeless households.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	
	Planned Activities	In FY 2021-2022, various projects will receive financial assistance to aid in the preservation of affordable rental housing units. HOME funds will be used to leverage funding for these projects. The goal of the 2016-2020 Consolidated Plan (which still applies to FY 2021-2022, based on the extension given by HUD) is to create 500 units of new affordable rental housing. Local Trust Fund dollars and SHIP funds can be leveraged for the same purpose.

11	Project Name	2021 HOME Community Housing Development Organizations
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$436,838
	Description	HOME funds require a minimum 15% set-aside for activities with Community Housing Development Organizations (CHDOs).
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	At least one (1) very low- to low-income household is expected to benefit from CHDO activities funded with HOME funds.
	Location Description	
Planned Activities	Orange County plans to partner with a certified CHDOs – Grand Ave. Econ. Comm. Dev. Corp. – to construct one affordable single-family home to be rented to a previously homeless family. All projects funded with CHDO set-aside must meet HOME eligibility criteria, including CHDO qualification status and a risk assessment of the project.	
12	Project Name	2021 HOME Administration
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$291,224
	Description	The HOME program allows up to 10% of the total allocation for planning and administration activities.
	Target Date	9/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	
	Planned Activities	Planning and administration of HOME funded activities, such as tenant-based rental assistance, and rental and homeowner rehabilitation.
13	Project Name	2021 Emergency Solutions Grant
	Target Area	County-wide
	Goals Supported	Eliminate Homelessness
	Needs Addressed	Homelessness
	Funding	ESG: \$601,231
	Description	In FY 2021-2022, Orange County will receive \$540,738 in Emergency Solutions Grants funds (ESG) to support activities aimed at preventing and eliminating homelessness. The remainder of funds will be used to fund ESG administration and Homeless Management Information System (HMIS), for a total of \$601,231.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	1,080 very low, low-income and homeless individuals and families are expected to benefit from the ESG-funded activities in FY 2021-2022.
	Location Description	

<p>Planned Activities</p>	<p>The planned activities under the Emergency Solutions Grants are as follows:</p> <ul style="list-style-type: none"> • Shelter operations – Orange County will provide \$360,738 or close to 60% of the Emergency Solutions Grant (ESG) allocation, to maintain operations and services at existing homeless shelter facilities. This funding will be distributed among four agencies: Coalition for the Homeless of Central Florida, Inc. will receive \$152,000 in funds to support shelter operation expenses at two facilities serving the homeless; Covenant House Florida, Inc. will be funded in the amount of \$70,000 to support operational expenses and provision of essential services at the shelter facility for homeless unaccompanied youth (ages 18-20); \$53,300 for Family Promise of Greater Orlando, Inc. to support operational expenses and essential services (case management) at the shelter facilities for homeless families; and Harbor House of Central Florida, Inc. will be funded in the amount of \$85,438 to assist with operating costs of the shelter facility for victims of domestic violence and their children. • Rapid re-housing and stabilization services – A total of \$100,000 in ESG funding will be designated to Catholic Charities of Central Florida, Inc. for rapid re-housing assistance, including case management, housing location and relocation services to eligible individuals and families who have recently become homeless. • Homelessness prevention services – Orange County will fund Family Promise of Greater Orlando, Inc. in the amount of \$80,000 to provide homelessness prevention services, to include financial assistance and case management, to eligible households who are at risk of becoming homeless. • Homeless Management Information System (HMIS) – A total of \$15,401 will be set aside for HMIS-related expenditures, in include the cost of licenses and technical support for ESG-funded agencies, as well as CAPER data collection and reporting. • ESG Administration – A total of \$45,092, or close to 7.5% of the total ESG allocation for FY 2021-2022, will be used for administration, to include review of reimbursement requests, monitoring of ESG-funded agencies, and provision of technical assistance.
<p>Project Name</p>	<p>2021 CDBG Reprogrammed Funds</p>

14	Target Area	County-wide
	Goals Supported	Provide Affordable Housing Enhance the Quality of Life
	Needs Addressed	Affordable Housing Non-Housing Community Development
	Funding	CDBG: \$500,000
	Description	Capital improvement projects, acquisition for affordable housing, infrastructure improvements for housing construction, and rental housing rehabilitation activities to be accomplished using reprogrammed CDBG funds from previous year(s).
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	
	Planned Activities	Proposals will be accepted throughout the program year.
15	Project Name	2021 HOME Reprogrammed Funds
	Target Area	County-wide
	Goals Supported	Provide Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	HOME: \$500,000

	Description	Acquisition, disposition and demolition for affordable housing as allowable by HOME, and rental housing rehabilitation activities. This project will be using reprogrammed HOME funds from previous year(s).
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	TBD
	Location Description	
	Planned Activities	Proposals will be accepted throughout the program year.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Federal funds will be allocated on the county-wide basis, and they will not be restricted to specific areas. Projects located in unincorporated Orange County and within the participating jurisdictions (cities of Apopka, Maitland, Ocoee and Winter Park) will be given priority.

The Orange County Housing and Community Development Division ensures that federal funding is directed to address the needs of the County’s extremely low, low and moderate-income individuals and families, as well as the needs of the special needs populations such as Elderly/Frail Elderly, persons with disabilities, persons with alcohol or drug addictions, persons with HIV/AIDS and their families, and victims of domestic violence. The identified needs of these populations include the need for affordable housing, quality public facilities, and public services, as well as specific needs of the homeless individuals and families.

Geographic Distribution

Target Area	Percentage of Funds
County-wide	100

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Orange County covers an area of approximately 1,000 square miles, which encompasses thirteen municipalities and various established communities. Due to the constant population increase resulting from the influx of new residents, the County’s physical and demographic characteristics are continuously fluctuating. The geographic allocation of federal investments within the jurisdiction will not be restricted to specific areas but rather will be implemented in qualified areas county-wide. Orange County does not use geography as a basis for allocating investments; however, projects located in unincorporated areas of Orange County and cities that are part of the CDBG urban county qualification program with valid interlocal agreements (cities of Apopka, Maitland, Ocoee, and Winter Park) will be considered first when opportunities arise. Additionally, the Housing and Community Development Division will continue to support local economic development efforts in such areas as Pine Hills, Holden Heights, and South Apopka, among others.

In 2021, Orange County requested an extension for the submission of a new Five-Year Consolidated Plan for years 2021-2025, and the extension was granted by the U.S. Department of Housing and Urban Development (HUD). Therefore, goals and objectives of 2016-2020 Consolidated Plan will apply to the projects and activities proposed as part of FY 2021-2022 Action Plan. In addition to the project eligibility, the rationale for allocating investments centers on a feasibility assessment of each individual project. This assessment includes such factors as public value of the investment and risks associated with individual

projects, among others.

Ryan White funds are allocated to provide services within the four-county area of the Orlando Eligible Metropolitan Statistical Area (EMSA), including Lake, Orange, Osceola, and Seminole counties. The program provides HIV-related services for those who do not have sufficient health care coverage or financial resources for coping with HIV disease. Based on the interlocal agreement between the County and the City of Orlando, Orange County Government is the official Orlando EMA Part A Recipient for services provided by not-for-profit, private, public and government entities that provide medical and social support services to residents living with HIV/AIDS in the four-county area – Orange, Osceola, Seminole and Lake counties. The goal of the program is to create a collaborative system of HIV/AIDS care that provides swift and seamless linkage to continuous and comprehensive services for medical care, medical case management, drug assistance, dental care, nutritional/food assistance, health insurance, mental health, substance abuse, medical transportation, and psychosocial support (peer mentoring).

Discussion

In FY 2021-2022, all of the CDBG, ESG and HOME funds will be allocated on a county-wide basis. Such funding allocation is based on the diversity of Orange County's communities and the rapid population growth throughout the County, both of which result in constantly changing economic and demographic characteristics of the County's census tracts.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The 2016-2020 Orange County Consolidated Plan identifies affordable housing as one of the priority needs for the County, and provision of affordable housing for low to moderate-income households is one of the Consolidated Plan goals for the five-year period. With the one-year extension granted for the submittal of the next 5-Year Consolidated Plan, Orange County will continue focusing on addressing affordable housing as a goal through this FY 2021-2022 Action Plan. Objectives listed under this goal include the preservation of the existing supply of affordable housing units, creation of new affordable housing units, and continued housing rehabilitation efforts.

Orange County is deeply committed to increasing the supply of affordable housing stock with the implementation of its *Housing for All 10-Year Action Plan*. The goal of the 10-Year Action Plan is to produce or preserve 33,300 housing units in Orange County, of which at least 11,000 will be affordable to very low, low, and moderate-income households. As part of the 10-Year Action Plan, the County established its own Affordable Housing Trust Fund in the spring of 2020. Resources from the Trust Fund provide financial leverage for affordable housing production and preservation activities.

One Year Goals for the Number of Households to be Supported	
Homeless	371
Non-Homeless	1,618
Special-Needs	65
Total	2,054

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	2,317
Production of New Units	50
Rehab of Existing Units	382
Acquisition of Existing Units	150
Total	2,899

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

The detailed explanation of FY 2021-2022 activities aimed at creation and preservation of affordable housing units in Orange County is presented below. All activities are grouped by support requirement and by support type.

By support requirement:

Homeless – 371

- Rapid re-housing – 177 households (20 – ESG funds, 30 – SHIP funds, and 127 – general revenue)
- HUD-VASH – 65
- Shelter Plus Care – 63
- Emergency Housing Vouchers – 66 (for homeless households, including homeless youth ages 18-24, and persons fleeing domestic violence and human trafficking)

Non-Homeless – 1,618

- Single family homeowner rehabilitation – 100 units (County’s Program)
- Habitat for Humanity Greater Orlando and Osceola County, Inc. – Roofing Project – 40 units
- Rebuilding Together of Central Florida, Inc. – Minor Homeowner Rehabilitation Program – 15 units
- Section 8 – 1,263
- HOME TBRA – 200

Special Needs – 65

- Mainstream Vouchers – 65 (for persons under 62 years and disabled who are at risk for homelessness or were previously homeless)

Orange County will continue to fund rehabilitation of single-family homeowner occupied housing with a special focus on elderly and persons with disabilities, and rehabilitation of group homes for persons with disabilities.

TOTAL – 2,054

By support type:

Rental Assistance – 2,317

- HOME TBRA – 200
- Section 8 – 1,263
- Out-of-state vouchers – 570
- Shelter Plus Care – 63
- HUD-VASH – 65
- Mainstream Vouchers – 65
- Emergency Housing Vouchers – 66
- Homelessness Prevention – 25 (ESG funds)

Production of New Units – 50

- Homes in Partnership (Holly Creek, Phase IIB) – 29 units
- Grand Ave. Economic Development Corporation – 1 unit
- Surplus lot transfer program – 20 units (County-owned lots awarded through the RFA process)

Rehab of Existing Units – 382

- Single family homeowner rehabilitation – 100 units (County’s Program)
- Habitat for Humanity Greater Orlando and Osceola County, Inc. – Roofing Project – 40 units
- Rebuilding Together of Central Florida, Inc. – Minor Homeowner Rehabilitation Program – 15 units
- Monsignor Bishop Manor Apartments Phase III (rental rehabilitation) – 47 units
- Maxwell Garden (rental rehabilitation) – 180 units

Acquisition of Existing Units – 150

- Down Payment Assistance – 150 (SHIP funds)

TOTAL – 2,899

AP-60 Public Housing – 91.220(h)

Introduction

Orange County does not own or manage any public housing units, but it administers the Housing Choice Voucher Program (Section 8). There are, however, two public housing agencies in Orange County providing public housing rentals to low and very low-income persons. These are the Winter Park Housing Authority (WPHA) and the Orlando Housing Authority (OHA).

The Orlando Housing Authority (OHA), established in 1938, the OHA owns and manages 1,409 public housing units (including 94 public housing/tax credit units) in 13 complexes, ten located within the City of Orlando, and three in Orange County, Florida. The OHA also owns 579 units of affordable non-public housing units. Additionally, the OHA administers 4,443 housing choice Section 8 vouchers, including 619 Veterans Affairs Supportive Housing or HUD-VASH vouchers. As of May 2021, there were 4,340 vouchers leased. A total of 76% of housing voucher participants are extremely low-income; 20% are very low-income, and 4% are low-income. The average earned annual income of voucher households is about \$18,705. A total of 54% of current voucher holders are disabled (non-specified), and 37% are elderly.

The Winter Park Housing Authority (WPHA) was established in 1970 by city ordinance in Winter Park. The WPHA provides 171 public housing rentals to very low-income residents within the City of Winter Park. The rent is calculated on a 30% adjusted gross income basis, and most families are under the poverty level guidelines. The average monthly occupancy rate is at 100%. In addition to public housing units, the WPHA owns 534 affordable housing units in four complexes. Residents of those complexes are below 80% AMI household income level. The WPHA does not offer Section 8 or vouchers, but it is a participating landlord, and it accepts vouchers at all the nonpublic housing properties, to include Winter Park Oaks, Railroad Avenue, Tuscany at Aloma, and the Plymouth Apartments.

Both housing authorities were consulted in regards to the following questions.

Actions planned during the next year to address the needs to public housing

Orlando Housing Authority. The Orlando Housing Authority (OHA) is the only public housing agency within the City of Orlando providing public housing rentals to low and very low-income persons.

The OHA also administers the HUD Housing Choice Voucher Program (referred to as Section 8). For 2021-2022, the OHA anticipates receiving \$45,235,109. The anticipated allocations from primary funding sources are as follows:

- Housing Choice Voucher Program (Section 8): \$37,203,773;
- Public Housing Operating Subsidy: \$4,378,030; and
- Capital Fund Program – Replacement Housing: \$3,653,306

Winter Park Housing Authority. The Winter Park Housing Authority (WPHA) plans the following in FY 2021-2022 to address the identified needs at its properties: stucco repair to exterior buildings, soil erosion containment, security camera installation, exterior landscaping, and HVAC replacements. The properties are in great need stair/balcony replacements and stucco repair.

The long-term redevelopment of the WPHA portfolio is being actively pursued, with consideration given

to HUD's most recent Voluntary Conversion option. Other avenues of additional funding are being pursued as the WPHA has partnered with a co-developer and additional industry partners.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Orlando Housing Authority has active Resident Associations at its public housing complexes. Resident Association presidents meet monthly with the OHA's President/CEO and staff to discuss programs and policies, upcoming activities, and resident concerns. Residents may pursue homeownership opportunities through coordinated information, referral and counseling services provided at the Moving to Work (MTW) Resource Center, and through the OHA's Resident Opportunities and Self Sufficiency and Family Self-Sufficiency Programs.

In 2010, the United States Department of Housing and Urban Development (HUD) awarded the Orlando Housing Authority the Moving to Work (MTW) designation that allows housing authorities to implement innovative programs (normally not permitted) to encourage self-sufficiency, such as the MTW Resource Center. One of the initial activities under the MTW Program was an increase of the OHA's rent floor to \$225 per month. The rent floor does not apply to the elderly or disabled. Residents unable to pay the \$225 must participate in the MTW Resource Center. Through the services provided at the Center, residents develop individual action plans and set goals to move toward self-sufficiency. The MTW Resource Center offers job readiness training, job recruiting services, childcare, and transportation assistance, if needed.

The OHA developed a program to provide transitional housing in the form of project-based housing choice voucher (Section 8) assistance to homeless individuals for up to 18 months at West Oaks Apartments (OHA-owned, non-public housing). The OHA partners with local homeless service agencies to provide case management support to participants. Additionally, as an MTW Demonstration Agency, the OHA can move beyond the boundaries of traditional public housing and Section 8 to address critical needs within the community.

The Winter Park Housing Authority (WPHA) plans the following to encourage public housing residents' involvement and their participation in homeownership:

- Continue to encourage onsite Resident Associations at all WPHA sites and focus efforts on assisting families by providing capacity-building assistance in the way of education that includes credit counseling, budgeting skills, and information on obtaining down payment assistance.
- Continue to provide notices of Board meetings to residents and advertise activities and opportunities for resident involvement in the local newspaper and on the WPHA's website. Hold annual public hearings for the capital fund program and to review budgets.
- Resident Services Coordinator grant continues to help ensure a variety of needed services is offered. The primary role of the ROSS Coordinator is to link residents with existing services and identify gaps in services that promote self-sufficiency, and to continue to build relationships with the community partners. To date, 100+ residents have participated in at least one session of financial literacy activities, including credit repair, increasing income and savings, and homeownership preparation.
- Continue to work with the Winter Park-Maitland Habitat for Humanity and the Orlando Habitat

organizations, as well as the Central Florida Urban League, to offer informational sessions on homeownership. Provide information on the Orange County's down payment assistance program. Established relationships with local banks, to work one-on-one with our residents on establishing credit and healthy money management practices.

- Bring in speakers throughout the community, such as the Winter Park Police Department (WPPD), to encourage resident involvement in the community. Offer safety classes through the Winter Park Police Department. Additionally, partner with the City of Winter Park library to assist in childhood reading development and adult literacy.
- Continue the Second Harvest Food Bank program for Tranquil Terrace, the Meadows family complex and a newly added program at the Plymouth community. Continue emergency food pantry services, as well as a partnership with the University of Florida Cooperative Extension Program that provides food demonstrations with items collected at the pantry.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Both, OHA and WPHA, were recognized as "High Performers" under the Public Housing Assessment System (PHAS) scoring system. The agencies are not designated as "troubled" by HUD.

Discussion

The City of Orlando is working closely with the Orlando Housing Authority to address the needs of the chronically homeless individuals, including veterans.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The Homeless Services Network (HSN) is the lead agency for the local Continuum of Care (CoC FL-507), which is currently known as the Central Florida Commission on Homelessness. The CoC serves a tri-county area (Orange, Osceola and Seminole counties) and neighboring municipalities (cities of Orlando, Kissimmee and Sanford). On an annual basis, the CoC is responsible for the collection of data in order to generate a system performance measures report known as the Point-in-Time (PIT) Count. The PIT Count evaluates the number of individuals experiencing homelessness on a single day. The data outcomes ensure that key-stakeholders and government entities are continuously adjusting their homelessness prevention initiatives and other activities to accommodate current trends.

According to the 2021 PIT Count (conducted on January 25, 2021), there was 1,162 identified homeless persons in Orange County on one single night. Of those identified homeless, 731 were in emergency shelters and 305 were in transitional housing. Due to the heightened safety risk related to COVID-19 surges, lack of staff capacity, and lack of volunteers, the COC FL-507 received a waiver from HUD on December 22, 2020, granting the exception to conduct any unsheltered PIT Count in 2021. Results of the 2021 PIT Count were highly impacted by the pandemic; however, identified unsheltered populations received healthcare services and referred to local non-profits and emergency shelters via the street outreach teams.

Overall, homeless programs in the region are being greatly affected due to the previous regional affordable housing crisis, and the COVID-19 public health crisis and economic collapse of 2020, bringing disproportionate impact to low-income families already at the brink of homelessness. Despite the CDC moratorium on evictions and diverse federal funding opportunities and programs made available to the homeless population in Orange County, many families have struggled with remaining safely and stably housed due in large part to a severe shortage of affordable housing units. Such shortage in the real estate market has led to an unprecedented surge in rent prices. According to *The Gap: A Shortage of Affordable Homes Report*, released in March of 2021, Florida ranks as the third state in the nation where extremely low-income renters face the greatest challenges finding affordable homes (28/100). Additionally, homeless providers within the COC are reporting issues with property owners not wanting to partake in rental assistance programs; therefore, limiting other potential units from being made available to low-income families.

Orange County will continue to collaborate with the CoC and stakeholders to accelerate affordable housing initiatives, leverage resources and strengthen target goals identified in the FY 2016-2020 Consolidated Plan (which still apply based on the one-year extension granted by HUD). The following section describes the County's goals and specific actions it will undertake in FY 2021-2022.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their

individual needs

During FY 2021-2022 Request for Applications (RFA) process, no agencies applied for street outreach programs. However, some of the agencies funded with CDBG public service and/or ESG funds conduct outreach activities as part of their day-to-day operations. These agencies are listed below:

- Health Care Center for the Homeless, Inc., which annually receives CDBG funds for their mental health counseling and substance abuse services program and conducts street outreach efforts as part of their Homeless Outreach Partnership Effort (H.O.P.E. team). The team is composed of staff outreach specialists and volunteers working where the homeless live. The team’s main goal is to connect clients in the homeless camps or living on the streets of Downtown Orlando with the health services that the agency provides. Among the many services the HOPE Team provides are transportation for medical appointments; obtaining identification cards and birth certificates; referrals for treatment programs and transitional housing; and assistance in accessing mainstream benefits. The team also has a registered nurse, who helps address some medical needs in the field, and a veteran’s outreach case manager.
- Covenant House Florida, Inc. was awarded CDBG and ESG funds for shelter operation and Safe Haven Parenting and Child Development program. Covenant House Florida, Inc. primarily recruits clients through its robust street outreach program. The outreach is conducted by a two-person team canvassing the tri-county area (Orange, Seminole and Osceola counties) and offering assistance to any youth between ages of 18 and 21. Street Outreach Case Managers offer food, blankets, hygiene supplies, basic first aid, crisis counseling, information about agency services, and bus tickets to local resources, as well as transportation of their youth shelter.
- Orange County provides CDBG and ESG funds to the Coalition for the Homeless of Central Florida, Inc. to cover shelter operations and essential services at two of the agency’s facilities located on their Downtown Orlando campus. The agency is also funded by the County’s general revenue dollars to offer a successful Diversion Program that helps keep homeless individuals and families from entering the homeless system. The Program will receive \$650,000 in funding in the upcoming fiscal year. The County also funds the Samaritan Resource Center for \$100,000 (drop-in center for homeless individuals) with general revenue dollars to cover their operational expenses.

The County, through its participation in the Continuum of Care (CoC) monthly membership meetings and various subcommittee meetings, will continue to collaborate with the CoC in its efforts to determine gaps in housing and service needs of the homeless population, improve the data quality and ensure use of HMIS for recordkeeping and reporting related to the homeless and services provided, promote utilization of the Housing First approach, the Coordinated Entry System, and Housing Navigators to enhance access to appropriate services and speed up the re-housing process.

Addressing the emergency shelter and transitional housing needs of homeless persons

Orange County will award four (4) agencies in FY 2021-2022, with close to 60 percent of its allocated ESG funding for shelter operations and essential services. The \$360,738 in emergency shelter funding will be divided among the following organizations: Coalition for the Homeless of Central Florida, Inc. (\$152,000 for two facilities located on its main campus – men, and women and families); Covenant House Florida,

Inc. (\$70,000 for a homeless youth shelter); Family Promise of Greater Orlando, Inc. (\$53,300 for a scattered site family shelter program); and Harbor House of Central Florida, Inc., (\$85,438 for a domestic violence shelter). These four agencies are expected to assist a total of 1,035 individuals with overnight shelter accommodations and supportive services. In addition, the County will provide \$40,000 in CDBG funds for IMPOWER, Inc. to support transitional housing and case management program for former foster care youth; \$43,383 for Grand Avenue Economic Comm. Dev. Corp. to fund wraparound case management and support services for formerly homeless individuals to help them stabilize and stay housed; and \$30,000 for The Lifeboat Project, Inc. to assist homeless human trafficking survivors with residential services and case management.

It should also be noted that Orange County general revenue funds are utilized by the Coalition for the Homeless of Central Florida, Inc. to administer their Diversion Program to ensure that shelter beds are utilized by those most in need. Housing counselors within the diversion program help homeless individuals and families find housing options outside the homeless services system. The County also uses \$70,000 in general revenue funds for nine (9) units of bridge housing located on the Coalition for the Homeless of Central Florida, Inc. campus. Orange County provides \$547,740 in funding to Grand Avenue Economic Community Development Corp. for 40 units of permanent supportive at Maxwell Terrace complex, funding to Aspire Health Partners, Inc. for 22 units of transitional housing, and \$2.3M in funding to Homeless Services Network of Central Florida, Inc. to annually provide permanent supportive housing for 225 individuals and \$1.55M to assist 127 families with rapid re-housing services. Furthermore, Community Coordinated Care for Children, Inc. will receive CDBG monies for their School Readiness program to provide childcare subsidies for children of low-income working families. Eligible program participants have the opportunity to be awarded rapid re-housing assistance through the Orange County general revenue fund.

According to *The Gap: A Shortage of Affordable Homes Report*, released in March of 2021, Florida ranks as the third state in the nation where extremely low-income renters face the greatest challenges finding affordable homes (28/100). Additionally, homeless providers within the CoC are reporting issues with property owners not wanting to partake in rental assistance programs; therefore, limiting other potential units from being made available to low-income families. The Continuum of Care continues to support, promote and obtain funding to expand this activity and keep households from possibly becoming homeless for an extended period of time. Similar to the last year, in this year's NOFA application HUD will allow transitional housing as a component of a rapid re-housing project, with an intent of providing a low-barrier, temporary housing while individuals and families quickly move to permanent housing, with the appropriate program design.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were

recently homeless from becoming homeless again

Orange County will continue to collaborate with the local CoC (known as the Central Florida Commission on Homelessness) to help house chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth, who might need additional assistance if they are to make the transition to permanent housing. The utilization of the Housing First approach, expanded use of the Coordinated Entry System (CES), and improvements to the quality of HMIS are all meant to provide higher system efficiencies and improved services for the homeless population.

The County seeks to support activities to eliminate homelessness, particularly among literally homeless, families with children, and veterans. Due to the heightened safety risk related to COVID-19 surges, lack of staff capacity, and lack of volunteers, the CoC FL-507 received a waiver from HUD on December 22, 2020, granting the exception to conduct any unsheltered PIT Count in 2021. The 2021 PIT Count was not able to measure the Orange County's chronically homeless unsheltered population; however, there were 139 chronically homeless persons living in shelter. The Heart of Florida United Way released recent data in February of 2021. *The Community Snapshot* report indicates that 712 veterans received case management and services to increase their stability. Of those serviced, 85% were able to receive ongoing services. Additionally, 19,273 calls were received for eviction assistance in the tri-region area. Approximately, 15,970 calls were from Orange County residents with 36% being housing and shelter related.

The HUD-VASH program will allocate 65 rental assistance vouchers to Orange County. Participants will have an opportunity to engage in wraparound case management and clinical services. In addition, 63 homeless individuals with disabilities will receive permanent housing and supportive services under the Shelter Plus Care program. The County has recently received 65 Mainstream Vouchers to assist non-elderly persons with disabilities with rental assistance. These vouchers are targeted for those individuals who might be at risk of becoming homeless. In addition, approximately 66 Emergency Housing Vouchers were awarded to Orange County to assist homeless households, including homeless youth ages 18-24, and persons fleeing domestic violence and human trafficking. These vouchers have been in effect since July 1, 2021.

According to the Homeless Services Network of Central Florida, Inc., there were 304 identified homeless youth in our jurisdiction. Of those, 188 were living in shelter and 116 in transition housing, with 65 being unaccompanied. Orange County will undertake specific measures during FY 2021-2022 to ensure that services are strategically provided to eliminate homelessness among youth. Orange County will also continue to use funds and resources to assist with case management for various individuals, including families, victims of domestic violence and youth, to shorten the period of homelessness and guide them towards independent living. Covenant House Florida, Inc. will receive \$40,000 for their Safe-Haven Parenting and Child Development Program. Homeless youth (18-20) staying at the shelter will participate in parenting and independent life skills classes. IMPOWER, Inc. will receive \$40,000 to continue to enhance their transitional housing and homelessness prevention program for former foster care youth that are on the verge of homelessness. In addition, Harbor House of Central Florida, Inc. will be awarded \$40,000 in CDBG funds for its Children's Services Program, which provides trauma informed childcare and intensive case management services for homeless children (0-18) staying at the domestic violence shelter. The Boys & Girls Clubs of Central Florida, Inc. will also receive \$40,500 in CDBG funds for their Read,

Achieve, Progress, Succeed (RAPS) afterschool program for homeless and low-income children. The Coalition for the Homeless of Central Florida, Inc. will receive \$50,000 in CDBG funds to provide housing-focused stabilization services at the Center for Women and Families and the Men's Service Center. Finally, iDignity, Inc. will be funded in the amount of \$38,000 to provide legal identification services for homeless and precariously housed/low-income individuals, which, in turn, can help them obtain jobs and housing.

Finally, in FY 2021-2022, Catholic Charities of Central Florida, Inc. will receive \$100,000 to assist 20 homeless households that are eligible for rapid re-housing. The County has also allocated \$600,000 SHIP funds for a two-year rapid re-housing program that will annually assist 30 households.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

According to the National Alliance to End Homelessness (NAEH), people experiencing chronic homelessness have complex and long-term health conditions that become barriers in acquiring or maintaining a permanent home. The NAEH also recognized that individuals with chronic health conditions are disproportionately living in unsheltered locations and have more than one disability. The 2021 PIT Count reports that adult survivors of domestic violence are the leading subpopulation in Orange County, followed by individuals with substance use disorder, serious mental health illness, and HIV/AIDS. Annual data released by the National Coalition Against Domestic Violence indicates that domestic victimization correlates with higher rates of depression and suicidal behavior. Survivors of domestic abuse require supportive services beyond addressing their immediate safety and housing needs in order to improve economic security to achieve self-sufficiency. The COVID-19 pandemic exacerbated domestic violence cases. According to the *New England Journal*, domestic violence is a pandemic within a pandemic, some regions of the nation saw domestic violence hotline calls drop 50% at the commencement of the COVID-19 global health crisis. As a result, survivors had minimal options to seek safe havens due to shelter capacity rates dropping to 30% and daycare centers closing. In addition to funding childcare and shelter operational expenses at the Harbor House of Central Florida, Inc., a certified DV shelter, in FY 2021-2022 Orange County will fund reconfiguration work at the shelter that will increase its capacity by 24 beds.

In terms of services and programs, the County will provide Family Promise of Central Florida, Inc. \$80,000 in ESG funds to offer homelessness prevention services, including rental and financial assistance to approximately 25 individuals. In addition, to enhance health equity, increase the quality of life for low-income individuals and families, and to prevent households from becoming homeless, Orange County will fund the following CDBG public services activities.

- Aspire Health Partners, Inc. will be awarded \$60,000 for its Women & Children's Residential Program to provide comprehensive substance abuse treatment and behavioral healthcare services for pregnant and postpartum homeless and low-income women;
- Community Coordinated Care for Children, Inc. will receive \$170,000 to provide childcare

subsidies for children of low-income working families to help those families remain in the workforce;

- First Step Staffing, Inc. will receive \$31,000 to provide job placement services for special needs individuals, to include homeless, to help them gain stability;
- Grand Ave. Econ. Comm. Dev. Corp. will receive \$43,383 for housing stability and wraparound services for previously homeless individuals to help them stay housed;
- Harbor House of Central Florida, Inc. will receive \$40,000 to provide trauma informed child care and intensive case management services for homeless children staying at the DV shelter;
- Health Care Center for the Homeless, Inc. will receive \$55,000 to provide mental health and substance abuse services to low-income, homeless persons within their outpatient counseling program;
- iDignity, Inc. will receive \$38,000 to provide legal identification services for homeless and precariously housed/low-income individuals;
- Jewish Family Services of Greater Orlando, Inc. will receive \$55,000 for their Family Stabilization Program (FSP) that provides comprehensive case management, financial counseling and crisis intervention for at-risk individuals and families to help them gain financial stability and self-sufficiency; and
- The Lifeboat Project, Inc. will receive \$30,000 to provide case management and residential services for human trafficking survivors who are homeless.

Discussion

A number of objectives in the Orange County's 2016-2020 Consolidated Plan (which still apply based on the extension given by HUD), as well as activities planned for FY 2021-2022, address the needs of special needs population, such as individuals with disabilities and seniors.

Orange County utilizes CDBG, HOME and SHIP allocations to fund activities for special needs individuals. The County will provide a total of 2,317 households, to include homeless families, seniors and persons with disabilities, with rental subsidies under various programs. In addition, approximately 155 low-income homeowners, who are primarily seniors and persons with disabilities, will be assisted with housing rehabilitation services.

The following agencies will receive CDBG funding for FY 2021-2022 to assist them in providing services to the special needs populations.

- **Services for the homeless** – Orange County will allocate a total of \$296,383 in CDBG funds for services for the homeless to be distributed as follows: \$50,000 for Coalition for the Homeless of Central Florida, Inc. to fund stabilization services at the emergency shelter; \$40,000 for Covenant House Florida, Inc. for parenting education and support for homeless youth; \$55,000 in funds for Health Care Center for the Homeless, Inc. to provide mental health and substance abuse services; \$43,383 for Grand Avenue Econ. Comm. Dev. Corp. to fund housing stability and wraparound services for formerly homeless individuals; \$40,000 for IMPOWER, Inc. for transitional housing and extended support services for former foster care youth; \$38,000 for iDignity, Inc. for identification services for homeless and precariously housed/low-income individuals; and

\$30,000 for The Lifeboat Project, Inc. to provide case management and housing search and placement services to homeless human trafficking survivors.

- **Services for elderly** – Orange County will allocate a total of \$163,000 for services for elderly to be distributed as follows: \$135,000 will be allocated to Seniors First, Inc. to provide in-home meal delivery for homebound low-income seniors; and \$28,000 for Consumer Credit Counseling Services of Puerto Rico, Inc. to fund financial education and credit counseling program for low income elderly.
- **Services for persons with severe disabilities** – Orange County will provide a total of \$163,000 in CDBG funds for services for persons with severe disabilities to be distributed as follows: \$58,000 for Life Concepts, Inc. to fund supported independent living skills training for individuals with developmental disabilities; \$58,000 for Lighthouse Central Florida, Inc. to fund visual rehabilitation services for older blind persons; and \$47,000 in funds for Primrose Center, Inc. to provide employment training and placement for persons with developmental disabilities.

Finally, a total of \$1,277,705 in CDBG funds will be used to rehabilitate four (4) public facilities and conduct two (2) infrastructure improvement projects in FY 2021-2022. These projects will provide or improve access to public facilities for low-income residents, including homeless individuals and persons with special needs.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Affordable housing solutions were identified in the 2016-2020 Consolidated Plan as a chief priority for Orange County. With the one-year extension granted for the submittal of the next 5-Year Consolidated Plan, Orange County will continue focusing on addressing affordable housing in this FY 2021-2022 Action Plan. The barriers to affordable housing identified in the 2016-2020 Consolidated Plan continue to exist, and have been augmented in many ways by the COVID-19 pandemic. The most notable barriers include the following:

- **Affordable housing inventory** – Once again, *The Gap: A Shortage of Affordable Homes Report*, released in March of 2021, ranked the region as having one the “most severe” deficiencies in affordable rental housing, especially for extremely low-income households. Despite a looming eviction crisis, demand for housing has caused a 13.8% increase in rental rates within the region. For homeowners, the Orlando Regional Realtors Association has also reported a consistently low inventory month over month for the past year. The high demand to secure housing and low inventory has created a competitive environment in which the median sales price has increased by an average of 17% over the past year in Orange County.
- **Low wages** – Due the tourism and hospitality-driven economy of Central Florida, Orange County residents suffer from relatively low wages. The latest numbers from the Bureau of Labor Statistics rank the region last among America’s largest metropolitan areas as it relates to wages. To make matters worse, at the peak of the pandemic, many of these low-wage workers were laid-off. Household incomes have and will continue to present a significant housing challenge for many working families in the region. According to the *Out of Reach 2021 Report* produced by the National Low Income Housing Coalition, an Orange County household must earn \$25.40 per hour in order to afford the current level of rent and utilities for a two-bedroom apartment.
- **Credit history** – Prior to the pandemic, families were still repairing their credit as a result of the previous economic recession. This has posed challenges to obtaining home financing or accessing affordable rentals. Due to unemployment caused by the pandemic, many vulnerable households have fallen further into debt, and many have or will experience the impact of an eviction. Consequently, more households will face credit as a barrier to accessing affordable housing.
- **Change in demographics** – Attracted by state’s lack of state income tax and relatively low cost of living, home buyers and renters from more expensive markets have chosen to move to Florida, including Orange County. Prior to this influx of additional residents, the County was on track to grow by 48% by 2050. Many of these residents have supported the increase in housing costs locally. With this growing and shifting population, there continues to be a need to introduce more housing types and inventory necessary to satisfy the demand of current and future Orange County residents.
- **COVID-19 pandemic** – The coronavirus (COVID-19) pandemic has upended lives in unimaginable ways. With increasing COVID-19 cases of the delta variant, a relatively high unemployment rate, increased housing costs, and the end of the eviction moratorium looming, there is still a high level

of economic uncertainty and new barriers to affordable housing, especially for low-income households. Racial inequities have become even more pronounced through the pandemic with regard to housing instability and evictions.

In summary, Orange County residents are experiencing barriers to affordable housing, and future projections reveal a stronger need for new housing solutions. The COVID-19 pandemic has worsened the affordable crisis.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Objective 1.2 of the Consolidated Plan advises that regulatory incentives may promote the production of affordable housing units within the County. Orange County has a long history of providing expedited permitting to certified affordable housing projects, and an impact-fee subsidy program targeted for very low, low, and moderate income housing as well.

Additionally, Orange County is implementing the strategies outlined in the *Housing for All 10-Year Action Plan*. The following high-priority strategies and tools are comprehensive in scope and are projected to produce or preserve 33,100 affordable or attainable housing units:

- **Remove Regulatory Barriers and Introduce New Policies:** Orange County is in the process of rewriting its comprehensive plan and land development code. The regulatory changes include removing barriers to diverse housing types, reducing minimum living area requirements, reducing parking requirements, and allowing flexible lot configurations.
- **Create New Financial Resources:** Orange County established its Affordable Housing Trust Fund in March of 2020, which will provide \$160 million over 10 years for affordable housing needs. The Trust Fund has provided resources for an updated surplus land program and gap financing for large multi-family projects. The County is also working with a CDFI to design a revolving loan fund program for non-profit developers, seeded with Trust Fund resources. Finally, the County is coordinating plans for a linkage fee nexus study with three regional partners.
- **Target Areas of Access and Opportunity:** Orange County is implementing its Access and Opportunity Model to drive both regulatory and financial incentive programs. The model evaluates and scores areas most suitable for housing based on proximity to transit, employment centers, and other centers of commerce offering essential goods and services.
- **Engage the Community and Industry:** Although the pandemic has delayed large engagement and communications strategies, Orange County is working on a comprehensive and collaborative plan to highlight housing affordability as a top priority for residents and businesses. In addition to strong messaging campaigns, new resources to increase the capacity of existing and prospective developers will be offered, such as trainings, mobile development workshops, technical assistance, production guides, etc.

While the *Housing for All 10-Year Action Plan* provides a recommended course for new policies and resources, Orange County recognizes that factors such as the COVID-19 pandemic have influenced the need and scope for affordable housing solutions. The County is committed to advancing Housing for All tools and strategies with the understanding that local government also needs to be responsive to emerging trends and evolving needs. Orange County remains focused on building collaborative and innovative partnerships that engage public and private stakeholders for effective and timely solutions.

Discussion:

Since the start of the COVID-19 pandemic, the combination of increased housing demand and low housing inventory has made the area's rental and homeownership markets exceptionally competitive. This significant challenge is putting affordable housing further out of reach for many low and moderate-income households. The recommended purchase price limit for a household of four earning 120% of the area median income in Orange County is \$279,990. The median and average sales price in Orange County as of June of 2021 are \$345,000 and \$429,000, respectively. According to the Orlando Regional Realtors Association (ORRA), the Orange County median sales price in June of 2021 is 25% higher than the previous year. Rental costs have also seen a dramatic increase, and CoStar has reported that the Orlando metropolitan area is experiencing historic rent increases. While the area average increase is 14% as of June 2021, rental rates in some cities and neighborhoods within Orange County are up by as much as 20%.

Despite these increased challenges, Orange County remains committed to affordable housing solutions. Orange County's core strategy is driven by the *Housing for All 10-Year Action Plan*, which outlines comprehensive and high priority strategies to remove regulatory barriers and introduce new policies, create new financial resources, target areas of access and opportunity, and engage the community and industry. Additionally, the County continues to provide responsive services. At the state and national level, Orange County was regarded as a forerunner with the implementation of its Eviction Diversion Program as an early response to the COVID-19 pandemic. The County continued to set an example regionally with the rapid deployment of its Emergency Rental Assistance program. Alongside these direct housing solutions, Orange County has also provided public health and business solutions to deliver stability and relief during the pandemic.

Orange County continues to engage its Community Development Advisory Board (CDAB) and Affordable Housing Advisory Board (AHAB) regarding the implementation of community housing initiatives. Orange County is bringing the strategies outlined in the *Housing for All 10-Year Action Plan* into operation. Finally, the County will continue to refine its affordable housing framework, share resources and lessons, and work regionally with the members of the Regional Affordable Housing Initiative to improve housing inventory, affordability, and accessibility in the region.

AP-85 Other Actions – 91.220(k)

Introduction:

The following section of the Annual Plan provides a summary of actions and activities Orange County plans to undertake in FY 2021-2022 to address certain issues, such as meeting underserved needs, maintaining affordable housing, reducing lead-based paint hazards, reducing the number of poverty-level families, developing institutional structure, and enhancing coordination between public and private housing and social service agencies.

Actions planned to address obstacles to meeting underserved needs

The 2016-2020 Consolidated Plan identifies the following priority needs in Orange County: (1) Affordable Housing; (2) Homelessness; (3) Public Services, and (4) Non-Housing Community Development. With the funding available in FY 2021-2022 through the CDBG, ESG, HOME, local revenue dollars, and other resources, the County plans to implement the following activities geared towards meeting its underserved needs (based on the one-year extension given by HUD).

- **Affordable Housing** – Several activities are planned for the next fiscal year that are geared towards creation of the new units: 20 County-owned lots will be donated to local non-profits to construct affordable homes; a 29-lot subdivision will be funded for pre-development costs, and one (1) single family homes will be constructed by a CHDO (to be used as a rental unit). Orange County will rehabilitate 227 rental housing units at two apartment complexes and provide 155 low-income homeowners with housing rehabilitation services. A total of 150 new homebuyers are expected to be assisted with direct financial assistance under the State Housing Initiatives Program (SHIP). The County will provide rental subsidies to 2,317 households under a variety of rental assistance programs. Finally, the County plans to implement strategies related to its newly established Affordable Housing Trust Fund, which will produce 20 single-family units this year (construction of transferred lots) and at least 400 multi-family units over the next few years.
- **Homelessness** – The County will spend \$540,738 in ESG funding on activities that include emergency shelter operations, rapid re-housing, and homelessness prevention. Orange County will use HUD-VASH vouchers to secure funding for 65 homeless veterans in need of housing; Shelter Plus Care funding to assist 63 homeless individuals with disabilities in getting permanent housing and supportive services; and new Emergency Housing Vouchers to assist 66 homeless households (to include homeless youth and persons fleeing domestic violence and human trafficking) with rental assistance. The County will provide CDBG public services funding to two (2) agencies to ensure provision of medical and mental health and substance abuse services to homeless and very low-income individuals; and it will fund the transitional housing and homelessness prevention program for former foster care youth and homeless victims of human trafficking. Furthermore, Orange County will fund provision of the wraparound case management and support services for formerly homeless individuals, and identifications services to homeless

and precariously housed persons.

- **Public Services** – Orange County will strive to address obstacles to meeting underserved needs in a number of public service areas. The CDBG funding for public services is expected to benefit 1,545 low-income individuals with such activities as case management and crisis intervention; job training and placement; various services for the homeless individuals and families, frail elderly, and persons with severe disabilities; childcare assistance and subsidies; and self-sufficiency skills training.
- **Non-Housing Community Development** – The County will use CDBG capital improvement funds for rehabilitation of four (4) public facilities and two (2) infrastructure improvement projects.

Actions planned to foster and maintain affordable housing

In FY 2021-2022, Orange County has planned a number of activities to help preserve the existing supply of affordable housing units and ensure sustainable investments in affordable rental and ownership housing. A list of planned activities is included below:

- **New housing development** – Orange County will donate 20 County-owned properties to non-profit agencies to develop affordable housing. In addition, one (1) single-family home will be constructed by a CHDO to be used as a rental. CDBG funds will be used to cover pre-development costs for a 29-unit single-family subdivision. Finally, as part of implementing the *Housing for All 10-Year Action Plan*, a local Affordable Housing Trust Fund was adopted in March of 2020. In FY 2021-2022, the County will be awarding \$14 million from the Trust Fund for affordable multi-family developments, with an additional \$12.1 million from general revenue to be received for other affordable housing activities.
- **Rehabilitation of existing units** – The County has designated a total of \$802,780 in CDBG funds for two rental housing rehabilitation projects – Monsignor Bishop Manor apartments (47 units) and Maxwell Garden (180 units). Additional proposals for rental housing rehabilitation may be accepted and evaluated throughout the fiscal year. The County will continue to use CDBG (\$972,210), HOME (\$300,000) and local SHIP funds (\$300,000) to conduct homeowner housing rehabilitation activities for qualified low-income households, with the priority given to seniors and persons with disabilities. It is anticipated that approximately 100 low-income homeowners will benefit from the Homeowner Single Family Rehabilitation Program. Additionally, Orange County will award \$578,673 to Habitat for Humanity Greater Orlando and Osceola County, Inc. for the Roofing Program – to replace deteriorating roofs on forty (40) existing homes that are owned by very low and low-income households. The County will also award \$300,000 to Rebuilding Together of Central Florida, Inc. to provide various repairs on fifteen (15) existing homes owned by very low and low-income households, primarily elderly and persons with disabilities
- **CHDO projects** – HOME funds require a minimum 15 percent set-aside for activities with Community Housing Development Organizations (CHDOs), with \$436,838 allocated for CHDO projects in FY 2021-2022. Orange County utilizes this set-aside for the creation of new affordable rental and/or homeownership units. Each project must meet HOME eligibility criteria, including

CHDO qualification status and a risk assessment of the project. This year, Orange County plans to partner with a certified CHDO – Grand Ave. Economic Development Corporation – to construct one (1) affordable single-family home to be used as a rental unit for a previously homeless family.

- **Rental subsidies** – The rental assistance subsidies are funded under the HOME Program for Tenant Based Rental Assistance (TBRA), Section 8 Housing Choice Voucher Program, Mainstream Voucher Program, Emergency Housing Voucher Program, HUD-VASH program and Shelter Plus Care, as well as rental subsidies paid as part of the homelessness prevention programs funded under the ESG. Overall, Orange County plans to provide rental assistance to approximately 2,317 individuals and/or households.
- **Homeownership** – The County utilizes the down payment assistance program funded under SHIP to provide homeownership opportunities to low income residents of Orange County. A total of \$2.5M in SHIP funds will be used to assist approximately 150 qualified first-time homebuyers with down payment and closing costs.

Actions planned to reduce lead-based paint hazards

Orange County will use the Lead-Based Paint Hazard Program, which is included under Objective 1.3, to address lead-based paint hazards in the County. While no funding is dedicated to the program in FY 2021-2022, CDBG funds from prior years are still available for this project. All housing activities supported by funding administered by HUD's Office of Community Planning and Development must comply with Title X of the Housing and Community Development Act of 1992, Lead-Based Paint Regulation. This regulation expands the requirements to protect occupants and workers from lead-based paint hazards. In addition, it requires testing for lead, stabilization, control or abatement in the event that lead is found on the property. Orange County will continue to implement HUD's Lead-Based Paint Hazard Reduction strategy through its Lead-Based Paint Hazard Program. This strategy includes incorporating the approved Lead-Based Paint Hazard Reduction regulations into all housing programs operated by the Housing and Community Development Division and federally funded housing programs implemented by subrecipients. The program will assist in the detection and abatement of lead based paint hazards during the housing rehabilitation activities for the purpose of providing safe and decent housing for low to moderate-income households. The program funding can also be used to conduct lead-based inspections of emergency shelters funded under the ESG program.

In addition to the Lead-Based Paint Hazard program administered by Orange County, all capital improvement and housing projects that involve renovations to the buildings constructed prior to 1978 are required to submit results of the lead-based paint testing as part of the Request for Applications (RFA) process. If such test results are not available, the agency is made aware of its responsibility to conduct testing and submit the results of it prior to execution of a project administration agreement with the agency. The funding might be contingent upon the results of the testing.

Actions planned to reduce the number of poverty-level families

Preserving the existing affordable housing stock and adding more units are important activities contributing to reducing the number of poverty-level families and helping them to avoid homelessness. Additional activities aimed at reducing the number of poverty-level families include job training and

placement services and self-sufficiency skills training, both of which help with family stabilization needs, as well as renovation of public facilities that provide services to low and moderate-income individuals and households. For instance, \$42,000 in CDBG funds will be awarded to Center for Independent Living, Inc. for its employment and self-sufficiency program for individuals with disabilities, and \$42,000 will be provided to Hispanic Federation, Inc. for English courses with focus on job attainment and work environment.

The affordable housing activities funded in the FY 2021-2022 include rehabilitation of rental units and homeowner-occupied housing, construction of affordable single-family units, and financial assistance for the first-time homebuyers. The County will also fund activities related to homelessness prevention and crisis intervention. Family Promise of Greater Orlando, Inc. will receive ESG funding in the amount of \$80,000 to provide homelessness prevention services to approximately 25 households.

In order to expand access to public services and encourage stability and self-sufficiency among low-income persons and their families, Orange County will provide \$115,000 in CDBG funding for case management and crisis intervention services; \$66,000 for job training and placement activities; \$296,383 for services for the homeless, to include wraparound case management, mental health, and identification services; \$163,000 for services for elderly, including in-home meal delivery and financial education and credit counseling; \$163,000 for services for persons with severe disabilities; \$250,500 for children services, to include subsidized childcare and afterschool programs; and \$84,000 for employment and self-sufficiency skills programs.

Additionally, similar to prior years, in FY 2021-2022 Orange County plans to utilize CDBG funding for the construction, rehabilitation and improvements to community and/or social service facilities serving limited clientele. For instance, CDBG fund will be awarded to the City of Apopka for the construction of sidewalks; to the City of Winter Park to help close the “digital divide” and provide free Wi-Fi along a mixed-path adjacent to a public park; to Grand Ave. Economic Dev. Corp. to renovate the roof of the Pathways Drop-In Center; to Harbor House of Central Florida to increase the capacity of their shelter; to the Orange County Community Action Division to renovate the Tangelo Park Community Center; and to the Salvation Army to address emergency repairs at their shelter facilities.

Finally, FY 2021-2022 CDBG funds will be utilized for the following housing projects: Home in Partnership, Inc. will receive \$450,000 in CDBG funds for infrastructure improvements as part of a 29-unit homeownership development (Holly Creek, Phase IIB); Catholic Charities of Central Florida, Inc. will receive \$344,480 to conduct renovations for 47 rental units at Monsignor Bishop Manor apartment complex (Phase III); Grand Ave. Economic Dev. Corp. will receive \$458,300 to rehabilitate 180 rental units at Maxwell Garden apartment complex; Rebuilding Together of Central Florida, Inc. will utilize \$300,000 to assist 15 very low and low income seniors with minor housing rehab services; and Habitat for Humanity Greater Orlando and Osceola county will utilize \$578,673 to assist an additional 40 low-income homeowners with new roofs. Orange County will continue its rehabilitation program with CDBG, HOME and SHIP funds to assist 100 low-income homeowners with both minor and major rehabilitation projects.

Actions planned to develop institutional structure

The institutional structure for implementation of activities and projects under the Consolidated Plan and

Annual Action Plans consists of numerous partnerships involving public and non-profit agencies and private organizations. Orange County is currently focused on production and preservation of affordable housing and improving its institutional delivery system. Investments in this goal have led to developing regional approaches aimed at resolving the housing situation of the most vulnerable populations and setting the foundation for implementing new solutions to housing problems within the County. The following actions are planned for FY 2021-2022.

- **Housing for All 10-Year Action Plan Implementation** – The goal of the Plan is to produce or preserve 30,300 housing units (11,000 affordable units) through the implementation of high priority tools and strategies by 2030. These actions include removing regulatory barriers, creating new financial resources, targeting areas of access and opportunity, and engaging the community and industry. Orange County plans to continue execution of this plan in FY 2021-2022 through a broad range of policy updates and implementation of new tools.
- **Revolving Loan Fund** – As recommended by the *Housing for All 10-Year Action Plan*, the County will proceed to establish a Revolving Loan Fund with cooperation from a CDFI partner. This fund will be available to local non-profit agencies and provide them with low-interest capital for land acquisition, pre-development and/or construction costs of affordable housing. Orange County has budgeted \$3.5 million for the Revolving Loan Fund as part of the Affordable Housing Trust Fund Budget.
- **Policy and Code Changes** – In addition to the creation of new financial resources, the *Housing for All 10-Year Action Plan* also prioritized significant regulatory changes. Orange County is in the process of drafting policy and code changes to incentivize increased housing production. These regulatory updates will influence the County’s comprehensive plan, long-range plan, and zoning code. These updates will reduce minimum living area requirements, reduce parking requirements, and allow flexible lot configurations, among other changes.
- **Linkage Fee Nexus Study** – The Orange County is continuing to pursue alternative funding sources for the production and preservation of affordable housing. Following a delay due to the budget impacts of the COVID-19 pandemic, Orange County has formed partnerships with Osceola and Seminole counties and the City of Orlando to pursue a regional Nexus Study to examine the impacts of a linkage fee in these jurisdictions.
- **Local and Regional Partnerships** – Orange County has a long history of partnerships and collaborations with other jurisdictions, community and neighborhood organizations, non-profit agencies, and private developers and housing providers to develop and implement solutions. Addressing the affordable housing crisis in the region is no exception. Orange County will continue to actively collaborate with its existing partners and foster new relationships needed to preserve and expand the supply of affordable housing in the region.

Actions planned to enhance coordination between public and private housing and social service agencies

The Orange County Housing and Community Development Division continues to seek and maintain successful partnerships with local public, private, and nonprofit agencies that share the same

commitment to community development and provision of services. To enhance coordination between the agencies involved, the County will participate with and/or support the following organizations and actions.

- **Affordable Housing Advisory Board (AHAB)** meets quarterly to review existing and proposed policies and procedures, ordinances, land development regulations, affordable housing incentives, and programs that influence the affordability of housing, to include an oversight of the recently established Affordable Housing Trust Fund. Composition of the AHAB comes from volunteer housing professionals, advocates with experience and active roles in the affordable housing field, very low and low-income persons, and at-large representatives. The AHAB membership has also expanded to include one member of the Board of County Commissioners.
- **Community Development Advisory Board (CDAB)** serves as a liaison between the Board of County Commissioners, the Housing and Community Development Division, and Orange County residents. The County's six district commissioners appoint the CDAB members, who are all volunteers, and the Orange County Mayor appoints one at-large member.
- **Homeless Services Network of Central Florida (HSN)** is the lead agency for the Continuum of Care (CoC) in the area, which recently became known as the Central Florida Commission on Homelessness. HUD requires consultation between each CoC and local jurisdictions on homelessness and ESG needs. The Division staff attends monthly CoC general membership meetings, as well as subcommittee meetings, to monitor homelessness trends and ensure collaboration among service providers. The HSN also administers the Homeless Management Information System (HMIS), and it has a Housing Locator Team, whose services are available to local providers.
- **Regional CDBG Grantees** are consulted when working on Annual Action Plans to ensure coordination on issues requiring a regional approach, such as affordable housing challenges. In FY 2021-2022, Orange, Osceola and Seminole counties and the City of Orlando will continue to collaborate on advancing recommendations of the *Housing for All 10-Year Action Plan* and making regulatory changes to address the region's affordable housing crisis.
- **Homebuyer Education Counseling** – The County contracts with three (3) agencies (HANDS of Central Florida, Inc., Consumer Credit Counseling Services of Maryland, Inc., and Housing and Education Alliance, Inc.) to provide mandatory pre-purchase counseling for the County's down payment assistance program using SHIP. Approximately 1,500 persons receive counseling services annually.
- **County Departments and Divisions** – The Housing and Community Development Division works collaboratively with Planning Division and Neighborhood Services Division to enhance implementation of the *Housing for All 10-Year Action Plan*, and with Mental Health and Homelessness Division to coordinate homeless services. The Housing and Community Development Division plans to continue working with other County departments/divisions to implement community development and revitalization initiatives that benefit low-income neighborhoods.
- **Public Housing Authorities** – Orange County coordinates with the Orlando Housing Authority (OHA) and Winter Park Housing Authority (WPHA) on issues related to maintaining and

developing affordable housing for low-income and moderate-income residents. Both agencies have provided information for the 2021-2022 Annual Action Plan.

- **Community Housing Development Organizations (CHDOs)** – Under the HOME program, the County encourages private and nonprofit organizations to apply for certification as a CHDO. A minimum of 15% of the annual HOME allocation is set aside for use by CHDOs in the development of affordable housing.

Discussion:

Additional actions planned for FY 2021-2022 are related to fair housing issues identified in the 2016-2020 Analysis of Impediments to Fair Housing Choice. The analysis concluded that a number of impediments still exist in both, public and private sectors, and recommended a list of actions to address the identified impediments. The recommended actions included outreach activities, continued support of affordable housing projects, expanded fair housing training, and collaborations with consumer advocacy groups aimed at raising awareness about predatory lending and housing practices.

To prevent housing discrimination and adhere to fair housing regulations, Orange County will allocated \$10,000 from CDBG Administration to conduct fair housing trainings geared towards landlords, property owners, renters and residents, and to collect data on fair housing complaints to better identify target areas for outreach and enforcement efforts within the County. The fair housing activities will be completed in partnership with Community Legal Services of Mid-Florida, Inc., who currently provide essential legal services to Orange County residents facing housing discrimination and evictions.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

In addition to federal guidelines, there are specific program requirements that a jurisdiction must comply with for projects planned with CDBG, HOME and ESG funds. This section of the Action Plan addresses special conditions and provisions applicable to projects funded under these programs.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	95.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

- 1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

Orange County does not intend to use other forms of investment for the HOME program that are not described in the United States Code of Federal Regulations Title 24, Part 92 Section 92.205(b).

- 2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

Pursuant to 24 CFR 92.254 Orange County shall recapture HOME funds if the assisted housing does not continue to be the principal residence of the family for duration of the Period of Affordability. If all or any part of the property or any interest in it is sold, rented, refinanced, conveyed, or transferred, the HOME investment in the property shall be recaptured. The amount to be recaptured shall be subject to the available net sales proceeds. Recapture provisions for single-family homeownership and rehabilitation assistance are enforced in the deed and through a promissory note.

Orange County utilizes local SHIP funds for down payment assistance and is not planning to utilize HOME funds for this activity in FY 2021-2022. Under SHIP funds, if the assistance is between \$15,000 and \$35,000, there is a ten (10) year lien on the property. When HOME funds are used for down payment assistance, the amount of HOME funds subject to recapture is based on the amount of assistance identified in the note and deed that enabled the homebuyer to purchase the property. The amount of assistance provided shall be recaptured by Orange County in full upon default. In the event of a foreclosure or short sale, or transfer in lieu of foreclosure, recapture provisions will be recovered based on the net proceeds available from the sale as established by the written agreement. In the event that there are no net proceeds from the foreclosure, repayment is not required and HOME requirements are considered satisfied.

- 3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

There are no plans for FY 2021-2022 to utilize HOME funds to acquire affordable units. If HOME funds are used to acquire affordable units, the amount of HOME funds subject to recapture will be based on the amount of assistance identified in the note and deed of the purchased property. The amount of HOME assistance provided shall be recaptured by Orange County in full upon resale, transfer of ownership, abandonment or as established by the written agreement.

- 4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

There are no plans to utilize HOME funds to refinance existing debt secured by multifamily housing.

Emergency Solutions Grant (ESG)

Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Additional ESG policies and procedures for Subrecipients engaged in Rapid Re-housing and/or Homelessness Prevention are described below.

Income Limits

The “Extremely Low Income (ELI) families” limits do NOT apply to ESG. ESG does not use the ELI measure to establish income limits, but instead uses the 30% of Area Median Income (AMI) income limits. Subrecipients must use the 30% AMI table (provided annually by Orange County) to avoid incorrect determination of eligibility for some applicants.

ESG income eligibility is based on the HUD income limits in effect at the time of income verification, and not on the HUD income limits that correspond with the grant year under which ESG funds were awarded.

Rapid Re-housing Income Requirements: An income assessment is not required at initial evaluation. At re-evaluation, (not less than once annually), the participant’s household annual income must not exceed 30% of area median family income, as determined by HUD, with adjustments for family size.

Homelessness Prevention Income Requirements: ESG limits eligibility for homelessness prevention assistance to individuals and families with incomes below 30 percent of AMI at intake, and incomes that do not exceed 30 percent of AMI at re-evaluation (not less than once every 3 months).

General Requirements:

- All client files must contain documentation on the current housing status at intake and determination of a client meeting one of the established HUD definitions of “homelessness” to help determine the type of assistance to be provided.
- Re-assessments (or re-evaluations) are required for program participants receiving assistance.
- Case management is required at least once per month.
- Duration of rental assistance :
 1. Short Term - up to 3 months;
 2. Medium term: An additional 9 months (total of 12 months including short-term assistance, and after re-evaluation).
 3. Financial Assistance: Max of \$3,000 per household for rent deposits, moving costs, storage, utility and rent arrears;
 4. Rental Assistance: Max of \$1,300 per household per month in combined rent and utilities;
 5. Total max: Up to \$10,000 (not including financial assistance) over 12 months.
 6. Minimum client contribution to rent: \$25, with subsequent increases to establish stability.
- Maximum Level of Assistance*: There is a maximum level of assistance and a minimum

required payment from the client.

**NOTE:* These levels are specific to the County, as permitted by HUD, and are subject to change or could occasionally be waived at a written request of an agency providing services.

- Landlord/Vendor Payments (rents, utilities and other payments) will be paid directly to the landlord/vendor.
- Housing Inspections are required prior to clients receiving this type of ESG assistance.
- Acknowledgement by a landlord that a client is receiving a temporary rental assistance with ESG dollars – to be kept in a client file.
- Fair Housing market rates apply.
- Lead-based paint remediation and disclosure applies to all ESG funded housing.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

ESG regulations require use of a coordinated assessment tool to determine program eligibility and to ensure prioritization of services to those most in need. The local Continuum of Care has developed a Coordinated Entry System (CES) to conduct screening, assessment and referral of program participants consistent with written requirements of various programs being implemented by agencies within the Continuum. The CES currently effectively conducts referrals into family shelters (using the Shelter Prioritization Tool) and rapid re-housing programs for families. The local Domestic Violence shelter has a different entry process, and the CoC is working with the ESG-funded youth shelter to figure out a more coordinated referral process. There is not a developed and centralized process to rapidly re-house individuals and to conduct referrals into homelessness prevention programs.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The process for making sub-awards under ESG is performed on a competitive basis. Once Orange County receives HUD's funding notification, the Request for Applications (RFA) process begins with a public notice that is published in the local newspapers announcing the expected ESG award and dates for the technical assistance workshops for prospective applicants. The RFA process lasts approximately 45 to 60 days. Once the applications are received, staff from the Housing and Community Development Division will review the applications and make recommendations for funding to the members of the Community Development Advisory Board (CDAB). It is a general practice to solicit input from the Homeless Services Network of Central Florida, Inc. (HSN), the lead agency for the local CoC, in review of the ESG applications received. HSN is also informed of all of the public hearings and provided with a copy of the draft Action Plan for review and comments, and to distribute the copy to its network of homeless providers and stakeholders.

With many aspects that must be considered in selecting the projects that will be funded with federal funds under the Action Plan, including the Emergency Solutions Grant (ESG), Orange County utilized the following process to determine if federal funds will be used to fund an activity with ESG:

Step #1: Determine if the activity is eligible in accordance to federal statutes.

- Step #2: Determine if any of the proposed activities fall within a category explicitly ineligible (such as assistance for the general conduct of government, political or religious activities paid with HUD funds or others identified in the statutes).
- Step #3: Determine if beneficiaries of the project are eligible. The ESG activity benefits eligible homeless persons in accordance to the provisions established in Part 576.2 .
- Step #4: Review the proposed costs of the activity to determine if they appear to be necessary and reasonable. Conduct a financial risk analysis in accordance to 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles and Audit Requirements.
- Step #5: Determine if there is a need to fund the project with ESG funds.
- Step #6: Determine the organization’s experience and capacity to carry out the project.
- Step #7: Determine funding availability for the project.

A public hearing is held in the month of June to solicit comments from the public about the recommendations for funding. The Orange County Board of County Commissioners must approve all funding recommendations prior to final submission to HUD, on or before August 15 of any given fiscal year.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Consultation with the Continuum of Care is critical for the development of homeless strategies for the Annual Action Plan. The CoC’s lead agency, the Homeless Services Network of Central Florida, also participates in the evaluation of project proposals. Additionally, recommendations are received from homeless agencies and community networks through our citizen participation process. Other consultations include the Affordable Housing Advisory Board and the Community Development Advisory Board. Both boards are composed of representatives from each district in Orange County, and an at-large member appointed by the Mayor.

Orange County is an active participant of the Central Florida Commission on Homelessness and CoC, and the County staff regularly participates in regional meetings, subcommittees and focus groups to discuss homeless issues that are used in considering policies and funding decisions.

5. Describe performance standards for evaluating ESG.

Listed below are Orange County’s standards for providing ESG assistance.

ESG funds may be used for five program components: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS; as well as administrative activities (up to 7.5% of a recipient’s allocation can be used for administrative activities). More specifically, The ESG funds may be used for the following:

- **Street Outreach** – Funds are intended to meet the immediate needs of unsheltered homeless persons by connecting them with emergency shelter, housing, and/or critical health services. Eligible costs and program requirements are provided at 24 CFR 576.101.

- **Emergency Shelter** – Funds may be used for renovation of existing shelters or conversion of buildings to shelters, paying for operating costs, and providing essential services. Eligible costs and program requirements are provided at 24 CFR 576.102.
- **Homelessness Prevention** – Funds are used to prevent a person or family from moving into an emergency shelter or living in place not meant for human habitation by relocation and stabilization services and short- and/medium-term rental assistance. Eligible costs and program requirements are provided at 24 CFR 576.103.
- **Rapid Re-Housing** – Funds are used to quickly move homeless persons into permanent housing through housing relocation and stabilization services and short- and/or medium term rental assistance. Eligible costs and program requirements are provided at 24 CFR 576.104. The rapid re-housing assistance must be provided in accordance with the housing relocation and stabilization services requirements in § 576.105, the short- and medium-term rental assistance requirements in § 576.106, and the written standards and procedures established under § 576.400.
- **Homeless Management Information System (HMIS)** – Funds are used to cover costs associated with management and/or administration of the HMIS and comparable database costs, as specified at 24 CFR 576.107.

The homelessness prevention and rapid re-housing assistance must be provided in accordance with the housing relocation and stabilization services requirements in §576.105, the short- and medium-term rental assistance requirements in §576.106, and the written standards and procedures established under §576.400.

Orange County evaluates ESG performance by funded agencies based on the following standards:

- Subrecipient’s use of an appropriate intake process and screening tools (to include utilization of the Coordinated Entry System and income and residency verification, when applicable);
- Length of time (days) program participants stay in the program and length of time agency takes to re-house households (for rapid re-housing programs);
- Frequency and quality of case management;
- Recertification (re-evaluation) of program participants, as required; and
- Compliance with requirement to input data into HMIS (or a comparable system used by providers of services for victims of domestic violence) and submit monthly reports.

ESG written policies and procedures require the following standards for Subrecipients:

- Program Eligibility – an initial evaluation for all persons/households is required. Client/household must meet ESG definition for “homeless” or “at risk of homelessness”.
- Recordkeeping and Reporting Requirements – agencies must follow verification and recordkeeping guidelines pertaining to applications for assistance, to include procedures ensuring record confidentiality.
- Targeting and Provision of Essential Services – including, in the case of emergency shelters and street outreach activities, outreach conducted directly or in partnership with other agencies

- Specific Exit and/or Termination process – subrecipients must have an Exit process and a Termination process (written notice to participant, etc.) that meet ESG guidelines.
- Written Standards for Provision of Assistance – subrecipients providing emergency shelter must have policies in place for assessment, prioritization, and reassessment of need for essential services. Additionally, the policies on admission, diversion, referral and discharge procedures, to include standards regarding the length of stay, if any, and safety and shelter needs of special populations, such as victims of domestic violence and individuals and families with the highest barriers to housing who may be likely to be homeless for longer periods, must be clearly described.
- Use of HMIS – HUD requirement for all ESG-funded subrecipients for data collection; providers of services to victims of domestic violence can utilize a comparable system.
- Coordinated Entry System (CES) participation – for efficient assessment and placement of individuals and families.
- Coordination between Service Providers – subrecipients must assist each client in obtaining the needed access to mainstream and other resources to help them in obtaining housing stability (24 CFR 576.400(b) and (c)).
- Continuum of Care (CoC) participation.
- Access to Mainstream Services – subrecipients receiving ESG funds for emergency shelter, homeless prevention and rapid rehousing should provide program participants with information and assist in accessing the mainstream services if it aids in meeting identified needs of program participants.
- Match requirements and expenditure limits and deadlines.
- Protection for Victims of Domestic Violence – ESG assistance cannot be denied or terminated solely because an applicant or tenant is a victim of domestic violence, dating violence, sexual assault, or stalking applied upon enactment of VAWA 2013 on March 7, 2013.
- Affirmatively Furthering Fair Housing – agencies have a duty to affirmatively further fair housing opportunities for classes protected under the Fair Housing Act, and agency staff must be aware of Fair Housing rules that can affect clients.
- Conflict of Interest Rules – these apply to all employees, landlords, clients, agents, etc. (for example, clients cannot rent from housing owned by grant subrecipients or relatives.)

6. **HUD Waivers Applicable to ESG-CV contracts.** Due to the COVID-19 pandemic, HUD released the following waivers pertaining to ESG-CV:

- The “Extremely Low Income (ELI) families” limits do NOT apply to ESG-CV. **ESG-CV does not use the ELI measure to establish income limits, but instead uses the 50% of Area Median Income (AMI) income limits.**
- ESG-CV income eligibility is based on the HUD income limits in effect at the time of income verification, and not on the HUD income limits that correspond with the grant year under which ESG-CV funds were awarded.
- **Rapid Re-housing Income Requirements:** An income assessment is not required at initial evaluation. At re-evaluation, (not less than once annually), the participant’s household annual

income must not exceed 50% of area median family income, as determined by HUD, with adjustments for family size.

- **Homelessness Prevention Income Requirements:** ESG-CV limits eligibility for homelessness prevention assistance to individuals and families with incomes not higher than 50 percent of AMI at intake. The required frequency of re-evaluations for homelessness prevention assistance under section 576.401(b) is waived for up to 2-years beginning on the date of the memorandum, so long as the subrecipient conducts the required re-evaluations not less than once every 6 months.
- **Shelter Operations Utilization Cap of 60%:** Grantees have the flexibility to allocate a higher amount of ESG-CV funds towards shelter operations.
- **Match Requirement:** The ESG 100% match requirement has been waived for ESG-CV funds.

All projects by subrecipients will require a project administration agreement that delineates the specific project requirements, including but not limited to, project budget, timelines, payment procedures, project outcomes and records of beneficiaries served within the term of the project agreement. Projects implemented by subrecipients are also subject to all federal requirements including but not limited to ESG regulations, fair housing laws, HUD issued certifications, and standards under 2 CFR Part 200.

Orange County has applied and received the following additional ESG-CV waivers that were made available by HUD. The waivers are in effect until further notice, they are part of ESG-CV subrecipient agreements between Orange County and providers of homeless services.

1. ESG Program – Re-Evaluations for Homelessness Prevention Assistance

Justification: Waiving re-evaluation requirement for homelessness prevention assistance to help program participants remain stable in housing during the economic uncertainty caused by COVID-19.

Applicability: The required frequency of re-evaluations for homelessness prevention assistance under section 576.401(b) is waived for up to 2-years beginning 3/31/2020, so long as the subrecipient conducts the required re-evaluations not less than once every 6 months.

2. ESG Program – Housing Stability Case Management

Justification: Recipients are reporting limited staff capacity as staff members are home for a variety of reasons related to COVID-19 (e.g., quarantining, children home from school, working elsewhere in the community to manage the COVID-19 response). In addition, not all program participants have capacity to meet via phone or internet. Waiving the monthly case management requirement as specified below will allow recipients to provide case management on an as needed basis and reduce the possible spread and harm of COVID-19.

Applicability: This waiver is in effect for two months beginning 3/31/2020.

3. ESG Program – Housing Stability Case Management (2)

Justification: HUD originally waived this requirement for 2-months on March 31, 2020. Recipients are continuing to report limited staff capacity as staff members are home for a variety of reasons related to COVID-19 (e.g., quarantining, children home from school, working elsewhere in the community to manage the COVID-19 response). In addition, not all program participants have capacity to meet via phone or internet. Waiving the monthly case management requirement as specified below will allow recipients to provide case management on an as needed basis and reduce the possible spread and harm of COVID-19.

Applicability: This waiver is in effect for an additional three months beginning 5/22/2020.

4. ESG Program – Restriction of Rental Assistance to Units with Rent at or Below FMR

Justification: Quickly moving people into permanent housing is especially critical in preventing the spread of COVID-19. Waiving the limit on rental assistance to rents that are equal to or less than the FMR, established by HUD, will assist recipients and subrecipients in more quickly locating additional units to house individuals and families experiencing homelessness. The FMR restriction is waived for any individual or family receiving Rapid Re-housing or Homelessness Prevention assistance who executes a lease for a unit during the 6-month period beginning 3/31/2020. The ESG subrecipient must still ensure that the units in which ESG assistance is provided to these individuals and families meet the rent reasonableness standard.

Grantee SF-424's, SF-424D's and Certifications

BCC Mtg. Date: August 10, 2021

OMB Number: 4040-0004
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		
* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision		
* If Revision, select appropriate letter(s): _____ * Other (Specify): _____		
* 3. Date Received: 08/15/2021		4. Applicant Identifier: 200206122180C
5a. Federal Entity Identifier: _____		5b. Federal Award Identifier: _____
State Use Only:		
6. Date Received by State: _____		7. State Application Identifier: _____
8. APPLICANT INFORMATION:		
* a. Legal Name: Orange County Board of County Commissioners		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 59-6000773		* c. Organizational DUNS: 0647972510000
d. Address:		
* Street1: 525 E. South Street		
Street2: _____		
* City: Orlando		
County/Parish: _____		
* State: FL: Florida		
Province: _____		
* Country: USA: UNITED STATES		
* Zip / Postal Code: 32801-1393		
e. Organizational Unit:		
Department Name: Planning, Env and Dev Services		Division Name: Housing and Community Developm
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: Mr.		* First Name: Mitchell
Middle Name: L.		
* Last Name: Glasser		
Suffix: _____		
Title: Division Manager		
Organizational Affiliation: County Division		
* Telephone Number: 407-836-5190		Fax Number: 407-836-5193
* Email: Mitchell.Glasser@ocfl.net		

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

B: County Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14.218

CFDA Title:

Community Development Block Grant (CDBG)/Entitlement Grant

*** 12. Funding Opportunity Number:**

B21UC120003

* Title:

Community Development Block Grant (CDBG)

13. Competition Identification Number:

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

Delete Attachment

View Attachment

*** 15. Descriptive Title of Applicant's Project:**

Capital Improvement Projects, Housing Projects, Public Services, Infrastructure Improvements for Housing Construction, and Administration

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant

* b. Program/Project

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment

Delete Attachment

View Attachment

17. Proposed Project:

* a. Start Date:

* b. End Date:

18. Estimated Funding (\$):

* a. Federal	<input type="text" value="7,592,647.00"/>
* b. Applicant	<input type="text" value=""/>
* c. State	<input type="text" value=""/>
* d. Local	<input type="text" value="0.00"/>
* e. Other	<input type="text" value=""/>
* f. Program Income	<input type="text" value=""/>
* g. TOTAL	<input type="text" value="7,592,647.00"/>

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- a. This application was made available to the State under the Executive Order 12372 Process for review on
- b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

Yes No

If "Yes", provide explanation and attach

Add Attachment

Delete Attachment

View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name:
Middle Name:
* Last Name:
Suffix:

* Title:

* Telephone Number: Fax Number:

* Email:

* Signature of Authorized Representative:



* Date Signed:



ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.


PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.
14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
	Orange County Mayor <i>for</i>
APPLICANT ORGANIZATION	DATE SUBMITTED
Orange County, Florida	08/10/2021

BCC Mtg. Date: August 10, 2021

OMB Number: 4040-0004
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		
* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision		
* If Revision, select appropriate letter(s): _____ * Other (Specify): _____		
* 3. Date Received: 08/15/2021		4. Applicant Identifier: 200206122180C
5a. Federal Entity Identifier: _____		5b. Federal Award Identifier: _____
State Use Only:		
6. Date Received by State: _____		7. State Application Identifier: _____
8. APPLICANT INFORMATION:		
* a. Legal Name: Orange County Board of County Commissioners		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 59-6000773		* c. Organizational DUNS: 0647972510000
d. Address:		
* Street1: 525 E. South Street		
Street2: _____		
* City: Orlando		
County/Parish: _____		
* State: FL: Florida		
Province: _____		
* Country: USA: UNITED STATES		
* Zip / Postal Code: 32801-1393		
e. Organizational Unit:		
Department Name: Planning, Env and Dev Services		Division Name: Housing and Community Developm
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: Mr.		* First Name: Mitchell
Middle Name: L.		
* Last Name: Glasser		
Suffix: _____		
Title: Division Manager		
Organizational Affiliation: County Division		
* Telephone Number: 407-836-5190		Fax Number: 407-836-5193
* Email: Mitchell.Glasser@ocfl.net		

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

B: County Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14.239

CFDA Title:

HOME Investment Partnerships Program (HOME)/Entitlement Grant

*** 12. Funding Opportunity Number:**

M21UC120213

* Title:

Home Investment Partnerships Program (HOME)

13. Competition Identification Number:

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

Delete Attachment

View Attachment

*** 15. Descriptive Title of Applicant's Project:**

Affordable housing (Tenant Based Rental Assistance, Homeowners Single Family Rehabilitation, Rental Housing Rehabilitation, Community Housing Development Organizations)and Administration

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant

* b. Program/Project

Attach an additional list of Program/Project Congressional Districts if needed.

17. Proposed Project:

* a. Start Date:

* b. End Date:

18. Estimated Funding (\$):

* a. Federal	<input type="text" value="2,912,249.00"/>
* b. Applicant	<input type="text" value=""/>
* c. State	<input type="text" value="7,374,529.00"/>
* d. Local	<input type="text" value="33,100,000.00"/>
* e. Other	<input type="text" value=""/>
* f. Program Income	<input type="text" value=""/>
* g. TOTAL	<input type="text" value="43,386,778.00"/>

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- a. This application was made available to the State under the Executive Order 12372 Process for review on .
- b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

Yes No

If "Yes", provide explanation and attach

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name:
Middle Name:
* Last Name:
Suffix:

* Title:

* Telephone Number: Fax Number:

* Email:

* Signature of Authorized Representative:

* Date Signed:



ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.


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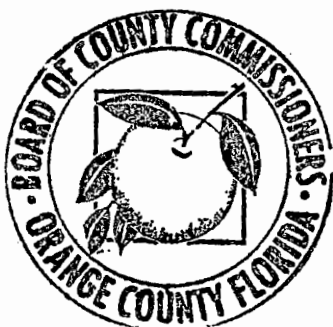
As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
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18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
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SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
	Orange County Mayor <i>for</i>
APPLICANT ORGANIZATION	DATE SUBMITTED
Orange County, Florida	08/10/2021

SF-424D (Rev. 7-97) Back



BCC Mtg. Date: August 10, 2021

OMB Number: 4040-0004
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424		
* 1. Type of Submission: <input type="checkbox"/> Preapplication <input checked="" type="checkbox"/> Application <input type="checkbox"/> Changed/Corrected Application		
* 2. Type of Application: <input checked="" type="checkbox"/> New <input type="checkbox"/> Continuation <input type="checkbox"/> Revision		
* If Revision, select appropriate letter(s): _____ * Other (Specify): _____		
* 3. Date Received: 08/15/2021		4. Applicant Identifier: 200206122180C
5a. Federal Entity Identifier: _____		5b. Federal Award Identifier: _____
State Use Only:		
6. Date Received by State: _____		7. State Application Identifier: _____
8. APPLICANT INFORMATION:		
* a. Legal Name: Orange County Board of County Commissioners		
* b. Employer/Taxpayer Identification Number (EIN/TIN): 59-6000773		* c. Organizational DUNS: 0647972510000
d. Address:		
* Street1: 525 E. South Street		
Street2: _____		
* City: Orlando		
County/Parish: _____		
* State: FL: Florida		
Province: _____		
* Country: USA: UNITED STATES		
* Zip / Postal Code: 32801-1393		
e. Organizational Unit:		
Department Name: Planning, Env and Dev Services		Division Name: Housing and Community Developm
f. Name and contact information of person to be contacted on matters involving this application:		
Prefix: Mr.		* First Name: Mitchell
Middle Name: L.		
* Last Name: Glasser		
Suffix: _____		
Title: Division Manager		
Organizational Affiliation: County Division		
* Telephone Number: 407-836-5190		Fax Number: 407-836-5193
* Email: Mitchell.Glasser@ocfl.net		

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

B: County Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14.231

CFDA Title:

Emergency Solutions Grant (ESG)/Entitlement Grant

*** 12. Funding Opportunity Number:**

E21UC120003

* Title:

Emergency Solutions Grant (ESG)

13. Competition Identification Number:

N/A

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

Delete Attachment

View Attachment

*** 15. Descriptive Title of Applicant's Project:**

Emergency Shelter (Essential Services and Shelter Operations), Homeless Prevention, Rapid Re-housing, HMIS, and Administration

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant

* b. Program/Project

Attach an additional list of Program/Project Congressional Districts if needed.

17. Proposed Project:

* a. Start Date:

* b. End Date:

18. Estimated Funding (\$):

* a. Federal	<input type="text" value="601,231.00"/>
* b. Applicant	<input type="text" value=""/>
* c. State	<input type="text" value="300,000.00"/>
* d. Local	<input type="text" value="5,937,740.00"/>
* e. Other	<input type="text" value=""/>
* f. Program Income	<input type="text" value=""/>
* g. TOTAL	<input type="text" value="6,838,971.00"/>

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- a. This application was made available to the State under the Executive Order 12372 Process for review on
- b. Program is subject to E.O. 12372 but has not been selected by the State for review.
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*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

Yes No

If "Yes", provide explanation and attach

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name:
Middle Name:
* Last Name:
Suffix:

* Title:

* Telephone Number: Fax Number:

* Email:

* Signature of Authorized Representative: 

* Date Signed:



ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2022

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0042), Washington, DC 20503.


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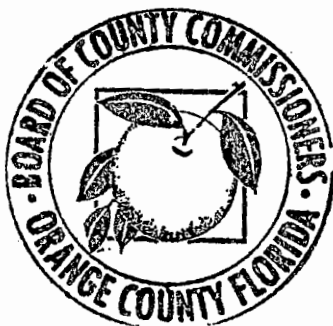
As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
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9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.
13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.
14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq).
18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
	<input type="text" value="Orange County Mayor"/> for
APPLICANT ORGANIZATION	DATE SUBMITTED
<input type="text" value="Orange County, Florida"/>	<input type="text" value="08/10/2021"/>

SF-424D (Rev. 7-97) Back



CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing --The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

Anti-Lobbying --To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan --The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 75.

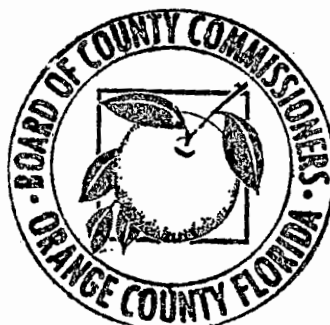
Ryan M. Bwalya
Signature of Authorized Official

08/10/2021
Date

Orange County Mayor

Title

for



Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

Following a Plan -- It is following a current consolidated plan that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).

2. Overall Benefit. The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s) _____ [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.

3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

Compliance with Laws -- It will comply with applicable laws.

Raymond B. Brown

Signature of Authorized Official

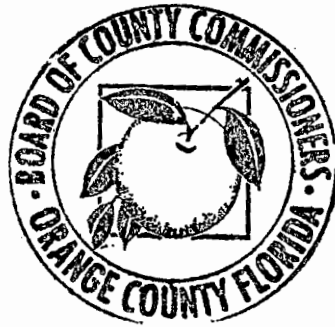
08/10/2021

Date

for

Orange County Mayor

Title



Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

Eligible Activities and Costs -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

Subsidy layering -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Raymond B. Wolk

Signature of Authorized Official

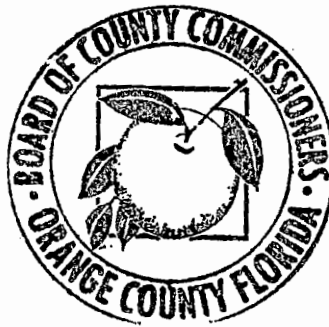
08/10/2021

Date

Orange County Mayor

Title

for



Emergency Solutions Grants Certifications

The Emergency Solutions Grants Program recipient certifies that:

Major rehabilitation/conversion/renovation – If an emergency shelter’s rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal, State, local, and private assistance available for these individuals.

Matching Funds – The recipient will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

Discharge Policy – The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

Ronald B. Work

Signature of Authorized Official

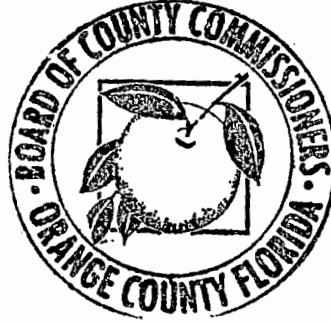
08/10/2021

Date

Orange County Mayor

Title

for



APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Grantee Unique Appendices

Appendix A – Public Notices

Appendix B – Summary of Focus Group Discussions

Appendix C – Citizen Participation Comments and Response

Appendix D – FY 2021-2022 Action Plan Budget

Appendix A – Public Notices

Orlando Sentinel
MEDIA GROUP

633 North Orange Avenue
MP 130
Orlando, FL 32801

**Account Name: Orange County Office of Community
Development**
Account Number: CU00121820
Attn: Elizabeth Rico

To Whom It May Concern:

This is to confirm that the advertisement for Orange County Office of
Community Development published in *The Orlando Sentinel* on the
following dates.

Publication Date: Feb 28, 2021

Ad Caption: Action Plan RFA 21-22

Section: Orange Zone

Size: 1/4Y (3 x 10.5)

Order ID: 6890245

Cost: \$897.89

Should you need further information, please feel free to contact me.

Sincerely,




Account Representative Assistant
The Orlando Sentinel

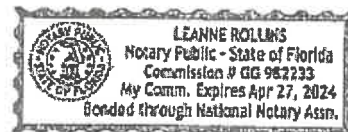
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State of Florida
County of Orange

The foregoing instrument was acknowledged before me this
3 day of March, 2021, by Kristen Stahl,
who is personally known to me.



Notary Public
State of Florida at Large



**NOTICE OF FUNDING OPPORTUNITIES –
INITIAL ANNOUNCEMENT TO ALL INTERESTED
ORGANIZATIONS, AGENCIES AND PERSONS
ANNUAL ACTION PLAN FISCAL YEAR 2021-2022
AND CONSOLIDATED PLAN 2021-2025 FOR
FEDERAL GRANT PROGRAMS:
COMMUNITY DEVELOPMENT BLOCK GRANT
(B21-UC-12-0003) (CFDA 14.218)
EMERGENCY SOLUTIONS GRANT
(E21-UC-12-0003) (CFDA 14.231)
HOME INVESTMENT PARTNERSHIP PROGRAM
(M21-UC-12-0213) (CFDA 14.239)**

Orange County, through its Housing and Community Development Division, is in the process of developing a Five-Year Consolidated Plan and a One-Year Action Plan for the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), and the HOME Investment Partnerships Program (HOME) funded by the Department of Housing and Urban Development (HUD). The Consolidated Plan is the Strategic Plan for housing and community development activities in Orange County. The Action Plan lists the activities Orange County intends to pursue through the CDBG, ESG and HOME programs to address the needs that will be identified in the Consolidated Plan.

The primary objective of the CDBG program is the development of viable urban communities by providing decent housing, a suitable living environment and expanding economic opportunities for persons of low- to moderate-income. The primary objective of the ESG program is the provision of housing stabilization and services to the homeless. The primary objective of the HOME program is the provision of decent affordable housing to low-income households and leveraging of efforts to preserve and expand affordable housing stock.

Orange County anticipates receiving the following formula allocations: CDBG \$7,049,777; ESG \$587,025, and HOME \$2,792,192 for eligible activities and grant administration. A request for applications (RFA) process will begin on March 5, 2021 and will end on April 8, 2021, at 5:00 p.m. for state certified 501(c)(3) organizations, public entities, jurisdictions participating in Orange County's Urban County program, and neighborhood organizations. Proposals will be reviewed for consistency with federal regulations, priority needs, feasibility of the project, and other criteria outlined in the Request for Application (RFA).

The priorities for FY 2021-2021 are aligned with the draft 2021-2025 Consolidated Plan goals, which are listed below:

Draft Goal #1: To create and preserve decent, fair, affordable and sustainable housing for low- to moderate-income families; *Draft Goal #2:* To improve the quality of life of low to moderate-income residents through provision of public services and improvements to public health; *Draft Goal #3:* To expand job opportunities for low- to moderate-income residents through economic development activities, capital projects, and infrastructure improvements; *Draft Goal #4:* To prevent families from becoming homeless, eliminate existing homelessness, and to ensure housing stability for low- to moderate-income individuals. Priority consideration will also be given to multi-year projects already in implementation, projects that can be implemented in the least amount of time or "shovel ready", and projects that prove to provide a direct benefit to limited clientele (presumed low-income populations in accordance to HUD) and low-income populations.

Orange County has in place a framework for evaluating the risks posed by applicants before they receive federal awards. This evaluation incorporates capacity of the applicant's ability to carry out the project, financial stability of the organization, quality of management systems, applicant's record in managing federal awards, reports and findings from audits and the quality of the application.

Proposals are specifically requested for, but are not limited to the following categories:

1. **CDBG Public Services** – To include senior services, services for the disabled, health services, and other services that benefit low-income individuals.
2. **ESG Homeless Activities** – To include funding for operation of homeless shelters, and homeless prevention and rapid re-housing services.
3. **CDBG Capital Improvements and Housing Projects** – Priority will be given to Orange County's multi-year projects in low-income neighborhoods. Other activities include acquisition, neighborhood and public facilities, and housing projects that create or preserve affordable housing.

The pre-award technical assistance workshops will be conducted virtually, via WebEx, on Thursday, March 11, 2021, as follows:

- CDBG public services – 10:00 a.m. to 11:00 a.m.;
- ESG homeless services – 11:30 a.m. to 12:30 p.m.;
- CDBG Capital Improvements Projects, public facilities, and housing projects – 2:00 p.m. to 3:00 p.m.

The workshops will provide technical assistance and information about funding criteria for project submissions. Organizations interested in submitting proposals are encouraged to attend the workshops. To confirm attendance and to get the workshop link and access code, please e-mail Gonzalo.Loayza@ocfl.net.

Request for Applications (RFA) may be accessed at: <http://www.ocfl.net/NeighborhoodHousing/CommunityDevelopment.aspx> and must be completed and submitted online through Zoom Grants™. No paper copies will be accepted. If you experience difficulty finding the RFA, you may contact: Inabel.Bamos@ocfl.net for additional information and assistance.

All funding recommendations are contingent upon the Board of County Commissioner's approval and HUD's final approval of the Action Plan and the Consolidated Plan. Orange County reserves the right to accept or reject any or all applications, and to fund applications that best serve the interest of Orange County. If you have additional questions, please contact Janna Souvorova Chief Planner, at (407) 836-0963, or via email at Janna.Souvorova@ocfl.net.

Section 296.2103, Florida Statutes states that if a person decides to appeal any decision made by a board, agency, or commission with respect to any matter considered at a meeting or hearing, he or she will need a record of the proceedings, and that, for such purpose, he may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which his appeal is to be based.

In accordance with the Americans with Disabilities Act (ADA), if any person with a disability as defined by the ADA needs special accommodation to participate in the proceeding, then not later than two business days prior to the proceeding, he or she should contact the Orange County Communications Division at (407) 836-5631. Para mayor información en español, por favor llame al (407) 836-5631.

Orlando Sentinel

MEDIA GROUP

633 North Orange Avenue
MP 130
Orlando, FL 32801

Account Name: Orange County Office of Community Development
Account Number: CU00121820
Attn: Elizabeth Rico

To Whom It May Concern:

This is to confirm that the advertisement for Orange County Office of Community Development published in *The Orlando Sentinel* on the following dates.

Publication Date: Mar 06, 2021

Ad Caption: Action Plan RFA 21-22 Spanish Ad

Section: El Sentinel

Size: 1/2V (3 x 21)

Order ID: 6893185

Cost: \$919.00

Should you need further information, please feel free to contact me.

Sincerely,




Account Representative Assistant
The Orlando Sentinel

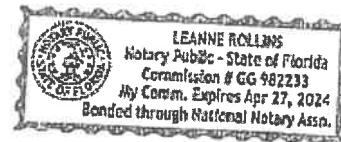
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State of Florida
County of Orange

The foregoing instrument was acknowledged before me this
10 day of March, 2021, by Kristin Stahl,
who is personally known to me.



Notary Public
State of Florida at Large



AVISO DE OPORTUNIDADES PARA OBTENCIÓN DE FONDOS – ANUNCIO INICIAL PARA TODAS LAS ORGANIZACIONES, AGENCIAS Y PERSONAS INTERESADAS
PLAN DE ACCIÓN ANUAL DEL AÑO FISCAL 2021-2022 Y PLAN CONSOLIDADO 2021-2026 PARA PROGRAMAS DE SUBSIDIOS FEDERALES:
COMMUNITY DEVELOPMENT BLOCK GRANT (B20-UC-12-0003) (CFDA 14.218)
EMERGENCY SOLUTIONS GRANT (E20-UC-12-0003) (CFDA 14.231)
HOME INVESTMENT PARTNERSHIP PROGRAM (M20-UC-12-0213) (CFDA14.239)

El Condado de Orange, a través de su División de Vivienda y Desarrollo Comunitario, está en proceso de desarrollar su Plan Estratégico de Cinco Años (Five Year Consolidated Plan) y el Plan de Acción de un Año (Annual Action Plan) para los programas federales Community Development Block Grant (CDBG), el Emergency Solutions Grant (ESG), y los Programas HOME que utilizan fondos federales del Departamento de Vivienda y Desarrollo Urbano (HUD) de los Estados Unidos. El Plan Estratégico de Cinco Años (Consolidated Plan) establece las metas de vivienda y desarrollo comunitario del condado de Orange bajo los programas federales de CDBG, ESG y HOME. El Plan de Acción detalla las actividades que el Condado de Orange intenta implementar a través de estos programas con los fondos asignados en el año fiscal para alcanzar las metas y atender las necesidades identificadas en el Plan Estratégico de Cinco Años (Consolidated Plan).

El objetivo principal del programa CDBG es el desarrollo de comunidades urbanas viables mediante la vivienda asequible, un ambiente de vida adecuado y la expansión de oportunidades económicas para personas de recursos bajos a moderados. El objetivo principal del programa ESG es el suministro de servicios y el sostenimiento de viviendas para las personas sin hogar. El objetivo principal del programa HOME es brindar viviendas económicas y dignas a familias de bajos ingresos y extender los esfuerzos para preservar y expandir la disponibilidad de viviendas económicas.

El Condado Orange prevé recibir las siguientes asignaciones: CDBG \$7,048,777; ESG \$587,025; y HOME \$2,792,192 para actividades elegibles y la administración de estos programas federales. El 5 de marzo del 2021 comenzará el Pedido de Solicitudes (RFA) para organizaciones certificadas por el estado 501(c)(3), entidades públicas, jurisdicciones participantes en el Programa Urbano CDBG del Condado Orange y organizaciones comunitarias. Las propuestas se revisarán para fines de consistencia con las regulaciones federales, necesidades de prioridades, factibilidad del proyecto y otros criterios detallados en el Pedido de Solicitudes (RFA). El Pedido de Solicitudes (RFA) cerrará el 9 de abril del 2021 a las 5:00 p.m.

Las prioridades para el Año Fiscal 2021-2022 se alinean con los objetivos de la versión preliminar del Plan Estratégico (Consolidated Plan) 2021-2026, y son las siguientes:

Objetivo Preliminar N.º 1: Crear y preservar viviendas decentes, justas, económicas y sostenibles para familias de ingresos bajos a moderados; **Objetivo Preliminar N.º 2:** Mejorar la calidad de vida de residentes de ingresos bajos y moderados a través de una variedad de esfuerzos de revitalización comunitaria y sostenibilidad, actividades sociales y económicas; **Objetivo Preliminar N.º 3:** Expandir las oportunidades de trabajo para los residentes de ingresos bajos a moderados a través de actividades de desarrollo económico y proyectos de infraestructura en zonas de ingresos bajos a moderados. **Objetivo Preliminar N.º 4:** Utilizar una estrategia integral para eliminar y prevenir la falta de vivienda, y garantizar la estabilidad de vivienda para personas de ingresos bajos a moderados. Se dará consideración prioritaria a proyectos en desarrollo que ya están siendo implementados por el Condado Orange, proyectos que estén listos para implementación "inmediata", y proyectos que ofrecen un beneficio directo a poblaciones específicas que se presume tienen bajos ingresos ("línea de cliente" conforme a la definición de HUD).

El Condado de Orange tiene establecido una estructura para evaluar los riesgos de un proyecto antes de recibir fondos federales. Esta evaluación tiene en cuenta la capacidad del solicitante para llevar a cabo el proyecto, incluyendo la estabilidad financiera de la organización, la calidad de los sistemas de administración, experiencia del solicitante para administrar programas federales, los informes y hallazgos de las auditorías, y la calidad de la solicitud.

Las propuestas se requieren específicamente para, pero no se limitan a las siguientes categorías:

1. **CDBG Servicios Públicos** – Propuestas de servicios para personas de tercera edad o discapacitadas, servicios de salud, y otros servicios que beneficien a las personas de bajos ingresos.
2. **ESG Actividades para las Personas sin Hogar** – Propuestas para el funcionamiento de refugios para personas sin hogar, servicios para individuos y familias a riesgo ser desalojados de su hogar, y para la reubicación de vivienda inmediata para individuos y familias que han quedado indigentes.
3. **CDBG Proyectos de Infraestructura, Instalaciones Públicas y Vivienda** – Propuestas para la construcción o mejoramiento de la infraestructura en zonas de ingresos bajos a moderados, construcción o renovación de instalaciones públicas, y proyectos para la construcción o preservación de vivienda asequible, de bajos ingresos, rehabilitación y/o construcción de instalaciones públicas.

Las organizaciones deben participar en un taller virtual de información y asistencia técnica para el Proceso de Solicitud que se realizará a través de WebEx el Jueves, 11 de Marzo, 2021, como sigue:

- CDBG servicios públicos – 9:00 a.m. to 11:00 a.m.;
- ESG servicios a personas sin hogar – 11:30 a.m. to 12:30 p.m.;
- CDBG proyectos de infraestructura, instalaciones públicas, y proyectos de vivienda – 2:00 p.m. to 3:00 p.m.

Las organizaciones interesadas en presentar una propuesta deben asistir a este taller y confirmar su asistencia enviando un correo electrónico a Ronnie.Loyam@ocfl.net

Las entidades interesadas pueden acceder las solicitudes para proyectos (RFA) en:

<http://www.ocfl.net/01/rights/housing/CommunityDevelopment.asp>. Todas las solicitudes deben completarse y entregarse en línea a través de ZoomGrants™. No se aceptarán copias en papel. Si tiene dificultades para encontrar la solicitud, puede contactarse con: laiberti.romeo@ocfl.net para solicitar ayuda e información adicional.

Todas las recomendaciones para los proyectos a implementarse están sujetas a la aprobación del Plan de Acción Anual (Annual Action Plan) y el Plan Estratégico de Cinco Años (Consolidated Plan) por la Junta de Comisionados del Condado Orange y el Departamento Federal de Vivienda y Desarrollo Urbano (HUD). El Condado Orange se reserva el derecho de aceptar o rechazar cualquier solicitud y de asignar fondos para los proyectos que mejor sirvan las metas e intereses del Condado. Si tiene preguntas adicionales, contactarse con Janna Savorova, Jefe de Planificación, al 407-836-5663, o por email a Janna.Savorova@ocfl.net

La Sección 206.0106 de los Estatutos de la Florida establece que si una persona decide apelar cualquier decisión tomada por una junta, agencia o comisión con respecto a cualquier asunto considerado en una reunión o audiencia, necesitará un registro de los procedimientos y que, para tal fin, es posible que deba asegurarse de que se realice un acta literal de los procedimientos, que incluya el testimonio y las pruebas en las que se basará la apelación.

De acuerdo con la Ley de Estadounidenses con Discapacidades (ADA), si alguna persona con una discapacidad según la definición de la ADA necesita adaptaciones especiales para participar en este procedimiento, o más tarde dos días hábiles antes del procedimiento, debe comunicarse con el División de Comunicaciones del Condado de Orange al (407) 836-5631.

Para mayor información en español, por favor llame al (407) 836-5631.





Affidavit of Performance

Agency Name	Client Name (Advertiser) Housing and Community Development
Size/Quantity Two Full Pages (9.625" x 11")	Insertion Date(s) 06-10-21
Community/Additional Information	Newspaper La Prensa Orlando

I verify that the ad(s)/inserts described above was/were inserted in the above named publication on the dates(s) shown.

Name (print) Maritza Beltrán
Signature 
Title Director

545 N. Mills Ave. • Orlando, Florida 32803 • 407-767-0070 • www.laprensafl.com

AVISO DE AUDIENCIA PÚBLICA

PLAN DE ACCIÓN DE UN AÑO PARA 2021-2022

Se llevará a cabo una audiencia pública el 16 de junio de 2021, a las 6:00 pm, en la sala Largo Training Room, en el 1er piso del Orange County Internal Operations Centre I (Centro de operaciones internas del Condado de Orange) (450 E. South St, Orlando, Florida 32801). Los representantes del Departamento de Vivienda y Desarrollo Comunitario del Condado de Orange y la Junta de Asesoramiento de Desarrollo Comunitario llevarán a cabo la audiencia pública para recibir los comentarios de los ciudadanos acerca de las prioridades y actividades propuestas que deben incluirse en el Plan de Acción de un año para 2021-2022. Todos los comentarios recibidos de los ciudadanos se incluirán en el documento final, conforme al 24 CFR Parte 91, y se presentarán al Departamento de Vivienda y Desarrollo Urbano de los Estados Unidos (HUD por sus siglas en inglés) el día 15 de agosto de 2021, o en una fecha cercana a la misma.

El Plan de Acción es el plan operativo anual diseñado para identificar las actividades específicas que el Condado de Orange tiene intenciones de perseguir a través de la Subvención Global de Desarrollo Comunitario (CDBG, por su siglas en inglés), HOME Asociaciones de Inversión (HOME, por su siglas en inglés), Subvención para Soluciones de Emergencia (ESG, por su siglas en inglés), y otros programas de vivienda y desarrollo comunitario locales y estatales, para abordar los objetivos identificados en el Plan Consolidado del Condado de Orange del 2016 al 2020. Basado en una extensión solicitada por el Condado, las metas y objetivos del Plan Consolidado 2016-2020 se aplicarán a los proyectos y actividades propuestas como parte del Plan de Acción 2021-2022. El Plan de Acción cubrirá el periodo que abarca desde el 1 de octubre de 2021 hasta el 30 de septiembre de 2022. A continuación se detalla una lista de las actividades propuestas y de las fuentes de fondos anticipadas que se incluyen en el Plan de Acción de un año para 2021-2022.

COMMUNITY DEVELOPMENT BLOCK GRANT (B21UC120003) PROYECTOS DE MEJORAS DE CAPITAL

Mejoras de Infraestructura

- City of Apopka (Construcción de veredas – Fase I) \$249,950
- City of Winter Park (acceso al servicio de banda ancha) \$125,000

Rehabilitación de instalaciones públicas

- Grand Avenue Economic Community Development Corp. (Pathways Drop-In Center) \$79,355
- Harbor House of Central Florida, Inc. (Reconfiguración de refugio) \$108,761
- Orange County Community Action Div. (Tangelo Park Community Center) \$500,000

- The Salvation Army (Refugio de Emergencia – Proyecto de techo) \$214,639
- Total de Proyectos de Mejoras de Capital** \$1,277,705

PROYECTOS DE VIVIENDA

Mejoras de Infraestructura para la Construcción de viviendas

- Homes in Partnership, Inc. (Holly Creek, Phase IIB) \$450,000

Rehabilitación de la vivienda de alquiler

- Catholic Charities of Central Florida, Inc. (Monsignor Bishop Manor, Phase III) \$344,480
- Grand Avenue Economic Community Development Corp. (Maxwell Garden) \$458,300

Rehabilitación de la viviendas

- Habitat for Humanity Greater Orlando and Osceola County, Inc. (Programa de Techado) \$578,673
- Rebuilding Together of Central Florida, Inc. (Programa de reparaciones menores) \$300,000
- Rehabilitación de los propietarios de viviendas unifamiliares \$972,210
- Administración del programa de rehabilitación de vivienda \$554,867
- Total de Proyectos de Vivienda** \$3,658,530

SERVICIOS PÚBLICOS

- Aspire Health Partners, Inc. \$60,000
- Boys and Girls Clubs of Central Florida, Inc. \$40,500
- Center for Independent Living in Central Florida, Inc. \$42,000
- Coalition for the Homeless of Central Florida, Inc. \$50,000
- Community Coordinated Care for Children, Inc. \$170,000
- Consumer Credit Counseling Service of Puerto Rico, Inc. \$28,000
- Covenant House Florida, Inc. \$40,000
- Embrace Families Solutions, Inc. \$35,000
- First Step Staffing, Inc. \$31,000

- Grand Avenue Economic Community Development Corp.	\$43,383
- Harbor House of Central Florida, Inc.	\$40,000
- Health Care Center for the Homeless, Inc.	\$55,000
- Hispanic Federation, Inc.	\$42,000
- IDignity, Inc.	\$38,000
- IMPOWER, Inc.	\$40,000
- Jewish Family Services of Greater Orlando, Inc.	\$55,000
- Life Concepts, Inc.	\$58,000
- Lighthouse Central Florida, Inc.	\$58,000
- Primrose Center, Inc.	\$47,000
- Seniors First, Inc. (Meals on Wheels)	\$135,000
- The Lifeboat Project, Inc.	\$30,000
Total de Servicios Públicos	\$1,137,883

ADMINISTRACIÓN DE LA CDBG

- Capacitación y actividades para la vivienda justa	\$10,000
- Administración General	\$1,508,529
- Total de Administración	\$1,518,529
TOTAL de CDBG	\$7,592,647

HOME INVESTMENT PARTNERSHIPS PROGRAM (M21UC120213)

- Ayuda inmobiliaria para el inquilino	\$1,400,000
- Rehabilitación para los propietarios de viviendas unifamiliares	\$300,000
- Rehabilitación de la vivienda de alquiler	\$484,187
- Organizaciones de desarrollo de viviendas comunitarias	\$436,838
- Administración	\$291,224
TOTAL de HOME	\$2,912,249

EMERGENCY SOLUTIONS GRANT (E21UC120003) OPERACIONES DE REFUGIO

- Coalition for the Homeless of Central Florida, Inc.	\$152,000
- Covenant House Florida, Inc.	\$70,000
- Family Promise of Greater Orlando, Inc.	\$53,300
- Harbor House of Central Florida, Inc.	\$85,438
Total de Operaciones de Refugios	\$360,738

SERVICIOS DE RELOCALIZACIÓN Y ESTABILIZACIÓN RÁPIDA

- Catholic Charities of Central Florida, Inc.	\$100,000
- Total de Relocación y Estabilización Rápida	\$100,000

SERVICIOS DE PREVENCIÓN PARA LAS PERSONAS SIN HOGAR

- Family Promise of Greater Orlando, Inc.	\$80,000
- Total de Prevención para las personas sin hogar	\$80,000
- HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS) \$15,401	
- ADMINISTRACIÓN de ESG	\$45,092
- TOTAL de ESG	\$601,231

TOTAL DEL PRESUPUESTO DEL PLAN DE ACCIÓN DEL 2021-2022

\$10,995,865

El público tendrá oportunidad de revisar y comentar el Plan de Acción propuesto a partir del lunes 14 de junio hasta el miércoles 14 de julio de 2021. El documento borrador estará disponible para revisión en las siguientes instalaciones y en línea:

Orange County Housing and Community Development Division,
525 E. South Street, Orlando, FL 32801, (407) 836-5150

Orange County Public Library, Planning and Local Government Section,
Third Floor, 101 E. Central Ave. Orlando, FL 32801

Página web del Orange County Housing and Community Development:
<http://www.ocfl.net/NeighborsHousing/CommunityDevelopment.aspx>

Todos los comentarios relacionados con estos documentos deben presentarse ante:

Janna Souvorova, Ph.D., AICP, Chief Planner

Housing and Community Development Division
525 E. South Street, Orlando, FL 32801
Teléfono: (407) 836-0963
E-mail: Janna.Souvorova@ocfl.net



La Sección 286.0105 de los Estatutos de la Florida establece que si una persona decide apelar cualquier decisión hecha por una junta, agencia o comisión relacionada con cualquier asunto tratado en una reunión o audiencia, dicha persona necesitará registro de los procedimientos, y que, para dicho fin, tendrá que asegurar que se realice un registro textual de los procedimientos, dicho registro debe incluir el testimonio y la evidencia sobre los que se basará la apelación.

De acuerdo con la Ley de Estadounidenses con Discapacidades (ADA), si alguna persona con una discapacidad según la definición de la ADA necesita adaptaciones especiales para participar en este procedimiento, a más tardar dos días hábiles antes del procedimiento, debe comunicarse con el División de Comunicaciones del Condado de Orange al (407) 836-5631.

Para mayor información en español, por favor llame al (407) 836-5631. Pou plin enfòmasyon an Kreyòl, souple rele (407) 836-3111.

Orlando Sentinel

MEDIA GROUP

633 North Orange Avenue
MP 130
Orlando, FL 32801

Account Name: Orange County Office of Community
Development
Account Number: CU00121820
Attn: Elizabeth Rico

To Whom It May Concern:

This is to confirm that the advertisement for Orange County Office of
Community Development published in *The Orlando Sentinel* on the
following dates.

Publication Date: Jun 13, 2021

Ad Caption: 21-22 Action Plan - Orange Zone

Section: Orange Zone

Size: 1/2V (3 x 21)

Order ID: 6970404

Cost: \$1,695.79

Should you need further information, please feel free to contact me.

Sincerely,

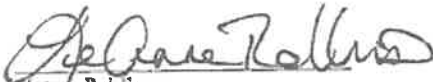


Account Representative Assistant
The Orlando Sentinel

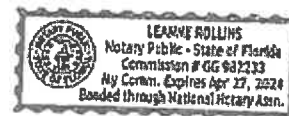
/mdu

State of Florida
County of Orange

The foregoing instrument was acknowledged before me this
17 day of June, 2021, by Kristen Stahl,
who is personally known to me.



Notary Public
State of Florida at Large



PUBLIC HEARING NOTICE 2021-2022 ONE-YEAR ACTION PLAN

A public hearing will be conducted on June 14, 2021, at 6:00 p.m. at the Large Treasury Room located on the 7th floor of the Orange County Interest Operations Center (A301 S. Seminole Blvd., Orlando, Florida 32837). Representatives from the Orange County Housing and Community Development Division and the Community Development Advisory Board will conduct the public hearing. Any public comments on the proposed budget and proposed action plan to be included in the 2021-2022 One-Year Action Plan. All citizen comments received will be incorporated into the final document on or after June 21, 2021, and submitted to the U.S. Department of Housing and Urban Development (HUD) on or after August 10, 2021.

The Action Plan is the annual operating plan designed to identify specific activities that Orange County intends to pursue through the Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Shelter Grant (ESG), and other state and federal housing and community development programs to address the objectives identified in the 2015-2020 Orange County Consolidated Plan. This Action Plan will be part of a review conducted by HUD to extend the 2015-2020 Consolidated Plan until fiscal year 2024-2025. The Action Plan will cover the period ending October 1, 2021 through September 30, 2022. A list of proposed activities and anticipated funding sources included in the 2021-2022 One-Year Action Plan are provided below.

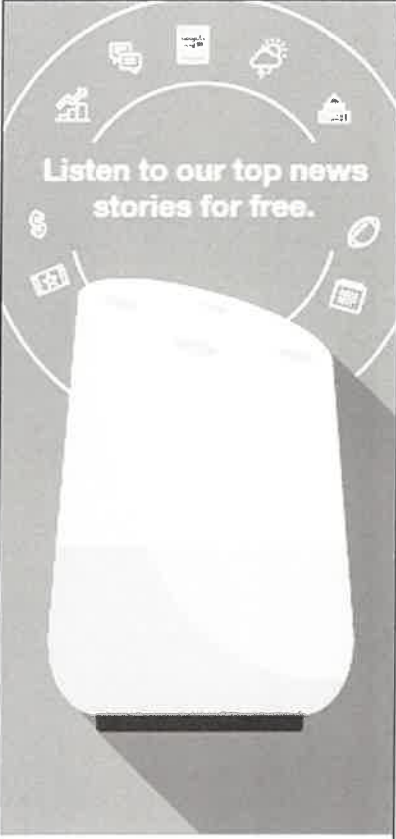
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM PROJECTS	
Infrastructure Improvements	
City of Seminole (School Construction - Phase 1)	\$ 249,000
City of Winter Park (Child Inclusion Project)	\$ 125,000
Rehabilitation of Public Facilities	
Various Emergency Shelter	\$ 73,265
Winter Haven of Central Florida, Inc. (Shelter Rehabilitation)	\$ 168,701
Orange County Community Action Co. (Emergency Shelter Conversion)	\$ 208,000
The Salvation Army Community Shelter - Housing Project	\$ 214,325
Total Capital Improvements Projects	\$425,291
HOUSING PROJECTS	
Infrastructure Improvements for Housing Construction	
Homes to Partners, Inc. (First Creek, Phase III)	\$ 458,000
Special Housing Rehabilitation	
Catholic Charities of Central Florida, Inc. (Management Support Phase III)	\$ 244,400
Central Avenue Leasing, Community Development Corp. (Museum Garden)	\$ 458,300
Orange Family Rehabilitation	\$ -
Total for Housing Rehabilitation	\$ 702,700
Housing for Homeless Greater Orlando and Seminole County, Inc. (Housing Program)	
Rehabilitation of Central Florida, Inc. (Home Repair Program)	\$ 308,000
Transparency Temple Family Rehabilitation	\$ 175,243
Housing Rehabilitation Administration	\$ 154,000
Total Housing	\$1,039,943
PUBLIC SERVICES	
Alterra Health Partners, Inc.	\$ 63,000
Days and Site Clubs of Central Florida, Inc.	\$ 49,500
Caritas for Independent Living in Central Florida, Inc.	\$ 42,000
Caritas for the Support of Central Florida, Inc.	\$ 23,000
Community Connections: Care for Children, Inc.	\$ 178,000
Community Youth Counseling Services of Puerto Rico, Inc.	\$ 28,000
Community Health Partners, Inc.	\$ 42,000
Geriatric Franchise Settlement, Inc.	\$ 25,000
First Step Sheltering, Inc.	\$ 20,000
Greater Orlando Housing Community Development Corp.	\$ 43,200
Harbor House of Central Florida, Inc.	\$ 48,000
Health Care Center for the Homeless, Inc.	\$ 28,000
Hesperian Federation, Inc.	\$ 42,000
Orlando, Inc.	\$ 20,000
REPOVICK, Inc.	\$ 42,000
Shelter Family Services of Greater Orlando, Inc.	\$ 20,000
Life Concepts, Inc.	\$ 28,000
Lighthouse Central Florida, Inc.	\$ 28,000
Platinum Center, Inc.	\$ 47,000
Summit Field, Inc. (Habitat for Humanity)	\$ 128,000
The Lifeline Project, Inc.	\$ 28,000
Total Public Services	\$1,027,000
CRIMINAL JUSTICE	
Law Enforcement and Training	\$ 18,000
General Administration	\$ 44,000
Total Administration	\$62,000
TOTAL CDBG	
	\$1,782,647
HOME INVESTMENT PARTNERSHIPS PROGRAM (HOME INVEST)	
Special Housing Rehabilitation	
Homes to Partners, Inc.	\$ 400,000
Orange County Community Action Co. (Emergency Shelter Conversion)	\$ 404,187
Community Housing, Development Organization	\$ 406,800
Administration	\$ 201,224
TOTAL HOME	
	\$1,412,211
EMERGENCY SHELTER GRANT (ESG) PROJECTS	
SHELTER OPERATIONS	
Caritas for the Support of Central Florida, Inc.	\$ 152,000
Community Health Partners, Inc.	\$ 70,000
Family Friends of Senior Citizens, Inc.	\$ 12,000
Harbor House of Central Florida, Inc.	\$ 24,430
Total Shelter Operations	\$262,430
RAPID REHABILITATION AND STABILIZATION SERVICES	
Catholic Charities of Central Florida, Inc.	\$ 100,000
Total Rapid Rehabilitation and Stabilization	\$ 100,000
HOUSING SERVICES PREVENTION SERVICES	
Family Friends of Senior Citizens, Inc.	\$ 30,000
Total Homelessness Prevention	\$ 30,000
HOUSING MANAGEMENT INFORMATION SYSTEM (HMIS)	
	\$ 19,441
ESG ADMINISTRATION	
	\$ 4,126
TOTAL ESG	
	\$311,231
TOTAL 2021-2022 ACTION PLAN BUDGET	
	\$4,026,000

The public will have the opportunity to review and comment on the proposed Action Plan beginning Monday, June 14, 2021 through Wednesday, July 14, 2021. The draft document will be submitted for review to the following individuals and entities:

- Orange County Housing and Community Development Director
200 E. South Street, Orlando, FL 32801
(407) 838-5525
- Orange County Public Library
Planning and Local Government Section Third Floor
131 E. Central Ave.
Orlando, FL 32801
- Orange County Housing and Community Development web page
<http://www.ocfd.org/housing-community-development>
- All comments regarding these documents should be submitted to:
Janet Severson, PLA, AICP Chief Planner
Housing and Community Development Division
620 E. South Street, Orlando, FL 32801
Phone: (407) 838-3042
E-mail: Janet.Severson@ocfd.org

Notice: This document is a public document under the Freedom of Information Act. Any person who wishes to inspect or obtain copies of this document should request the same from the person designated in this notice. If a person who wishes to inspect or obtain copies of this document is unable to do so, the person may request that the document be made available in an alternative format. This document is available for inspection and copying at the address above. This document is available for inspection and copying at the address above. This document is available for inspection and copying at the address above.

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Orlando Sentinel

THE MORNING CALL

DAILY NEWS

SUN Sentinel

Daily Press

Harford County

THE BALTIMORE SUN

Chicago Tribune

The Oregonian-Jilet

Appendix B – Summary of Focus Group Discussions

Affordable Housing and Fair Housing Focus Group (Date: 04/02/21)

1. **What new housing issues/needs/trends do you see emerging in our community over the past couple of years? How can we work together on overcoming those?**
 - In influx of people moving from the areas of natural disasters/political situations. People looking for housing.
 - Need to continue partnering with nonprofits to provide support services.
 - Most people look at certain needs... understanding that demographics are changing; 1 in 5 people are over 65. Demand for senior housing and home repairs is going to escalate. People bought their homes inexpensive, now repair costs are huge barriers for them. Helping people stay in their homes is huge. Starting to look at the demand for housing (wait list for affordable senior housing is 3-5 years). The demand is likely to grow in 5-7 years.
 - Seeing larger families. Multi-family units need to be 3BR in size, at least. Seeing more of very low-income, but also middle-income households looking for housing. COVID had either a large effect or no effect at all on some families.
 - Natural cost of construction is growing.
 - Numbers of very low and low-income individuals are growing in Orange County.
 - Generational housing – families having to care for elderly, or COVID brought families together. Families had to combine all of their resources under one roof.
 - Multigenerational housing create several issues: larger income, might no longer qualify for some programs.
 - Lack of inventory, especially in lower price range. The lowest inventory in years. Down payment assistance (DPA) has to be at the higher price point. Misinformation about availability of DPA programs.
 - Recommendations: remove impact fees on infill lots to make it easier to build. + Make zoning changes on infill lots easier, to be able to build more than 1 unit on a property.
 - Many layers to housing: transitional, temporary and permanent.
 - Need to allocate more funds to rental assistance.
 - What would be the best approach to alleviate the immediate response to what housing is right now? Need an emergency response plan, and a long-range plan.
 - Extreme increase in cost of materials to build homes. This will lower the number of homes being build, and it will also increase the cost of housing.
 - Some possible solutions: 1. Remove impact fees for infill lots to make it easier for people to build; 2. Make zoning changes in those lots for building a higher density of housing/more units.
2. **What are the main barriers to creating affordable housing in our community? What else can be done to preserve and increase the supply of affordable rental and owner-occupied units in Orange County?**
 - Zoning restrictions and cost of materials.
 - Preserving congregate high-rises (senior housing). Risk of losing old HUD complexes/subsidized units that were built on a different HUD model. There is a desire to continue to serve those communities. Once the 25-30 years affordability period is over, there is a risk of those units being placed on the market. The risk of losing those

old HUD complexes is an incredible risk for seniors. Another thing is the complex funding in getting it.

- Solar program does loans for people that need roof replacement. They are doing virtual meet and greets and trainings. Maybe the County can consider an outreach plan to reach out to those funders.
- Creativity (HFA Task Force). How to work with HOA to allow affordable units; reduced zoning requirements.
- Smaller units would not fit larger family sizes. Financially, larger families might mean larger debt-to-income ratios; maxed out credit cards, student loans.
- Moving families into single-family homes/ownership builds equity and frees up a rental unit for another family.
- More people will still move into Florida, so we need to start early in preparing people to move into owner-occupied housing.
- Everyone deserves a dignifying roof over their head.
- Zoning restrictions are a barrier for affordable housing. Partnerships with other agencies, such as the City of Orlando, are needed to address zoning challenges.
- Non-profits can be looking at purchasing construction materials at lower prices/tax exempt.
- Lack of land is one of the biggest issues; additionally, wetland mitigation is very expensive.
- What is needed is creativity; working with HOAs to allow for the accessory dwelling units; changing zoning requirements. The issues are: the larger family sizes and trying to do smaller unit; people surviving off their credit card loans. DPA is important to moving people to more permanent units.

3. What can be done to improve perceptions surrounding affordable development?

- We have to be more active in involving the community before the development even starts. When the construction is completed, a good management team is important, as well as availability of social/support services for residents.
- Undertaking a PR campaign to show that people leaving in affordable housing units are just people, just like others and just like the rest of the community.
- More discussions might lead to more understanding.
- The quality of affordable housing developments is important.
- The need for the buy-in and education is now. The PR campaign need to be a consistent and on-going communication strategy. It is a matter of balancing all 3 aspects. Before the project, educate people, PR campaign that is consistent, and an ongoing communication.
- A grassroots campaign element is extremely important.
- We need to gain people's trust; explain that new properties will be affordable and dignifying. Build pride. Build properties that are energy saving and environmentally friendly.
- Helping people understand equality. Helping people understand the quality of giving back to the community.

4. What other barriers do you see to accessing affordable housing besides bad credit, criminal record, eviction history, lack of deposit/first month rent funds, lack of affordable units for large families, and lack of affordable units near transit?

- The financial literacy is important to be able to access and sustain housing.

- Older individuals often can afford to buy housing, but after some life events, they no longer can afford to keep it. Looking for units might be challenging for them. Approaching the search might be challenging as well. Need to teach people the steps of finding units and to provide marketing materials for people who might have never needed to do such search in the past.
- Marketing materials are needed that provides tips or instructions for finding affordable housing.
- We also have to establish a structure to allow individuals to apply for assistance. It is often not clear to those searching for housing/assistance what is needed, what are the resources/needs to obtain assistance.
- We have to establish more structure to allow individuals to apply for the assistance.
- Student debt puts individuals' debt-to income ratio off.
- Fannie May might still have a program that assists people with student loan debt.
- The barriers are also credit and budget.
- The lack of affordable units for large families is huge.
- The pandemic is driving folks to run up debt to survive; result will be denial of mortgage loans due to debt to income ratio or even poor credit for apartment rental. Student loans are also a barrier we frequently see. Historically there is a lack of single-family affordable units and no lack of land, and rising cost of construction. Some supplies are not accessible due to the pandemic. We had a housing crisis before the pandemic crisis. The housing crisis took a backseat, down payment programs even closed and that would have shocked us a year ago. As we "come back online," both have to be of equal importance.

5. What type of fair housing education does your staff receive? What agencies do you currently partner with to provide fair housing services and information to your clients and staff?

- HANDS – the agency staff is trained in the Sadowski funds, partner with Orange County and other nonprofits. Providing trainings in Spanish about affordable housing and how to advocate on the importance of the legislative process.
- HANDS – Education is normally through HUD, Neighbor Works, the National Housing Resource Center, The Florida Housing Counselors Network or the Florida Housing Coalition. An element of the EHome America online Homebuyer Education course is on Fair Housing and HUD requires all Housing Counselors to cover fair housing in One-on-One Pre-Purchase counseling. Someone from HANDS attends the annual Consumer Debt Counselors Fair Housing training. When HANDS holds our own seminars (currently suspended) we have an attorney come speak to our seminar attendees, who has a very interesting "real situation" presentation on fair housing.
- Aware of importance of fair housing education for obtaining funding and providing services.
- Hispanic Federation holds "Cafecitos" (dialogues over coffee) to discuss various issues.
- Office on Aging holds conversations in the community to provide information for senior citizens. It also partners with Community Legal Services of Mid. Florida, Inc.
- Habitat does the internal training and partner with others in the community. Staff also reviews materials with clients as well.
- Partnerships with Federal Hispanic Federation.
- Need to create a common source of educational materials.
- There are internal trainings and community partnerships.

6. How do you perceive efforts of lending institutions in promoting their services in low-income and minority neighborhoods? Do you think these neighborhoods have sufficient and fair access to credit financing, refinancing and/or home improvement loans?

- Not enough services being available to Latino community. There is a need for culturally sensitive services and services in other languages.
- There is not enough buy-in in the community from the lending institutions.
- Lending institutions need to work on fostering relationships with residents and community organizations.
- Habitat: there is no sufficient access to credit in low-income neighborhoods. Part of the process of getting a low-income resident into a home is layering assistance. Most banks would only allow for two (2) lien holders. In many cases, more are needed for people to receive financing opportunities.
- Need to look into homeowner's insurance, which increased drastically lately, and the cost is making it unaffordable for many people to buy/own a home. Insurance practices can lead to discriminatory practices due to high homeowners insurance. It is becoming a barrier.
- Need some type of an educational program for lending institutions and insurance companies.
- Additionally, financing/lending education is needed to prevent from people being caught in bad contracts.
- More services in different languages are needed because people come from different countries.
- The lenders are needed in specific community sectors during the outreach. The buy-in and fostering those relationships are important.
- There are lots of barriers, and access is not promoted as often.
- HANDS – Since the pandemic, there seems to be a lack of outreach. Fewer banks have programs, and fewer have contacted HANDS to partner. The pandemic has made marketing challenging and for-profits need a return on investment on marketing. There are few affordable homes that lower-income can afford, so lenders may be in a waiting period. HANDS is encouraging all Lenders with their own DPA to also get the training and approval for the State and OCHFA programs, so what we have can be coupled. Collaboration. (Each of those programs are a bit untouchable - set in their ways, so we gently lobby them on the benefits of allowing more Lenders.) We often hear from OCHFA "our program doesn't play well with others". That is the mentality HANDS tries to gently unravel.

7. Please prioritize the following community needs in Orange County: fostering and maintaining affordable housing; providing social services; reducing poverty; and providing economic opportunities.

- Housing first; providing social services and economic opportunities will help reduce poverty.
- It's important to remember that keeping people in their homes is often cheaper than finding new owners (yard work, clutter/having a walker – for seniors).
- Need to foster neighborhood and community networks that provide assistance among residents. Housing and social services are the most important.
- Housing, reducing poverty will lead to providing social services and economic opportunities.

- Other items that might help keep people/seniors in homes: help with yard work, help with clutter, supporting more programs Village to Village movement ... such as Neighbors Network.
- Reducing poverty (due to pandemic), providing economic opportunities (job training/skills), housing stability, and provision of social services (wellness and mental health). If not for the pandemic, the order might be different; but we all have to admit that permanent housing has shifted in critical need. HANDS lumps temporary and rental and homelessness with poverty; therefore, so much dollars has been attributed to eviction protection. If we are going to attract Manager level employees and have strong economic growth, housing must be available.

Pubic Services and Public Health Focus Group (Date: 04/05/21)

1. What new challenges do you see emerging for providers of social services? How can we work together on overcoming those?

- Cultural sensitivity is important in addressing community challenges and needs.
- Cultural competency to communicate and address needs – beyond racial and language barriers; LGBTQ services, and services for trans-individuals.
- Challenges are the funding and outreach, reaching the most vulnerable communities in the way we have not done on the past. The pandemic brought this issue forward.
- Adapting to what our new reality is.
- Jessica/Orlando: capacity and compliance with federal grant requirements.
- With tighter budget, there are more challenges in paying competitive wages. Most families post-COVID are unemployed or underemployed. Job training programs need to be funded. Health care might need to be more subsidized.
- From the law enforcement perspective, having more services and resources should be beneficial, and also the knowledge of those resources to refer people/clients to.
- Capacity for provisions of services have been an issue for many agencies.

2. In your opinion, what services should be readily available to low-income individuals that are not currently available? What are the gaps in services?

- Increase in services vs. the gap in services. Need an increase and enhancement in existing services.
- Having more options for individuals who are at home; mental health, immigration, lack of internet access or better internet access, especially in rural parts of Orange County.
- Access to technology, immediate access to childcare, and immediate access to mental health assistance and services.
- A need of increased services. Permanent supportive housing, mental and physical health, transportation, etc.
- Mental health is the number one instance that we see as of the most importance. Police has a new program with a mental health team.

3. What services are needed to help individuals and families transition out of poverty?

- Education, employment, transportation, mental health. These should help individuals and families become more stable.
- Childcare. Lack of it prevents people from going to work.
- Short-term – direct cash assistance; long-term – employment, trade school skills, and an on-going mental health services.

- Barriers to employment, education (academic, financial), wages, affordable housing, transportation.
 - Making wraparound services available would allow for an easier transition to stability.
 - Education and economic resources.
 - Presence of wraparound services can help focus on individual needs.
- 4. In your opinion, what are the greatest challenges persons with disabilities living in Orange County face?**
- Transportation is a challenge. Recreational opportunities should also be increased or enhanced.
 - There is a stigma attached to having a disability (as having a lack of productivity). All of the wraparound services discussed are much harder for someone with a disability to access.
 - Many persons with disabilities are on the waitlist for services; employment training, adult day centers; lack of transportation/access.
 - Access to services; employment opportunities and employability training; transportation. Some transportation services providers are overwhelmed. Childcare for children with severe disabilities is a great need/issue.
 - Shortage of affordable housing, especially accessible units.
- 5. What services are needed to help low-income individuals and households access and/or maintain housing?**
- Need to have more information about housing, availability of it, employment information, availability of transportation options.
 - Access to transportation, access to internet.
 - Making the housing affordable; helping with food insecurities, transportation, access to case management to help navigate and maintain housing.
 - Financial management is important to help people stay housed. Rental assistance for those being housed; legal assistance (w/evictions); wraparound services.
 - Training to keep existing affordable units operational (rehab and maintenance services).
 - Wraparound services; the need for services for those housed is still great. Financial management, mental health and counseling.
- 6. One of the lessons learned from the COVID-19 pandemic is that housing stability is likely to be negatively impacted when households face a health crisis. What type of health and housing initiatives the County should pursue to ensure that households are better prepared in the future?**
- Mental health, substance abuse treatment, referrals for primary care; housing services (repairs, rental assistance).
 - Mental health, substance abuse, eating disorders, suicide prevention. Affordable health care will be very important. Preventative type services.
 - People felt lost during the pandemic. Referrals and educating the community on all of the services are essential – **referral and resource tool**.
 - Being able to get out to the communities very quickly can help (to provide services).
- 7. Please prioritize the following community needs in Orange County: fostering and maintaining affordable housing; providing social services; reducing poverty; and providing economic opportunities.**
- Provide econ opportunity; reduce poverty; housing; provide services. Employment is number 1.

- Housing; social series, social services, reduce poverty, provide econ. opportunity (helps with poverty). All are priority and interrelated.
- All of those are interchangeable.
- Social services – as it would impact more areas; housing – more focused; reduce poverty; providing econ. opportunities.

Economic Development, Infrastructure, and Jobs Focus Group (Date: 04/06/21)

1. Could you please identify economic development issues you believe to be of the most importance to Orange County?

- Access to safe and affordable transportation, housing, workforce education and training. Continue to diversify the economic sectors in Orange County.
- Ensure that residents have safe economic environments and neighborhoods (ex. West Winter Garden pollution is affecting the development of the community), and good quality housing.
- Two types of economic development: larger (corporate) recruiting efforts vs. growth from within. We invest a lot in small business, and we could do more. Biggest lacking part is ensuring that there is business flow between two parties, so investing in centers of commerce, and programming for partnerships is important.
- Expanding small business resources, but also making constituents aware of existing resources that are available such as BBIF, Prospera, National Entrepreneur Center (NEC) – need overall marketing and outreach plan. Also a need to share this information (about resources) in different languages.
- We are heavily dependent on hospitality and tourism, but this produces a high volume of low-wage jobs – we need to invest in attracting other job opportunities with higher paying jobs.
- Alignment with Mayor’s vision of community that works for everyone – programs, policies, zoning, and laws, so that Orange County is welcoming new business, and supporting existing businesses to thrive.
- Two main issues for disability community: 1) physical access to do business is a barrier. Can be solved with an emphasis on “universal design”; and 2) there is a growing trend for self-employment and starting own businesses by people with disabilities. We should support these efforts.
- Regarding sustainability, there is opportunity to grow green jobs, especially with regard to waste, energy, infill & redevelopment. We need those businesses that have that as a priority – connections with our universities.
- High income professionals likely not affected by recession, but service economy very impacted. How do we create a new equity based economy? Need portals for low-income people to have more economic mobility. There is a disconnect between large institutions and low-income communities – need more connections between the two so that major events do not impact low-wage earners so disproportionately in the future.
- Strengthen infrastructure to connect more communities in Orange County, such as putting more residents on sewer vs. septic (especially near environmentally sensitive areas such as Wekiva basin communities—Pine Hills), infill and redevelopment initiatives – identify target areas to revitalize these communities. Increase access to jobs and employers in the communities that we are targeting. Pine hills and Holden Heights

have large industrial areas – can we connect residents to the job opportunities in their neighborhoods?

2. What can we do to achieve inclusive and sustainable communities in Orange County? Could you list specific actions? For example, are there any services or capital improvement needs that are not currently available?

- Recruiting business that are aligned to our vision of sustainability in Orange County
- Life cycle/Age in Place infrastructure development. Ultimate goal to have complete communities which take into account the needs of people throughout their life. So when we design infrastructure like roads, how can we design for more users (age, abilities, etc)?
- Greater connectivity between communities, afterschool care, smaller green spaces, environmentally and physically safe communities.
- What are the economies outside of tourism and hospitality that we can support? Place-based programming and opportunities in communities directly so that low-income residents can benefit from these program; culturally competent programming and outreach.
- Transportation and internet access.
- Need to map out services that we currently have and identify gaps. How can we partner to fill some of those gaps? Complete review of impact and permitting fees, and how economic development credits can incentive economic development. Look at stormwater and parking credits.
- Need to upgrade and reorganize the BANC program; conduct risk assessments by neighborhoods; looks into the commercial PACE program; economic/environmental cost of development.
- In terms of future development, look for ways to utilize the Housing trust fund budget for efficiency, conservation, infrastructure improvements; incentivize infill and redevelopment of existing properties through brownfields; look at tax abatements for high performance and low impact development, in other words, incentivizing developments with positive impacts to the community and/or infrastructure.
- Protect labor rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment
- Resiliency infrastructure against storms and pandemics, adding green infrastructure
- Connectivity of communities. Addressing lack of access so that communities can do things such as cross the street safely. Also providing affordable, accessible housing that is connected to the surrounding community.
- We need community centers that reflect the diversity of the community they serve – we need programs that include students to help their communities – bikeable and walkable areas.
- Being intentional about the type of workplace infrastructure we invest in low-income communities so that people can start and grow their own businesses. Ex. Kitchen incubators. Holden Heights is so close to the convention center – what services can be provided by the local community? Additionally, adding broadband, creating a revolving loan fund for economic development in low-income communities can be very helpful.
- In addition to age in place infrastructure, including the addition of health and wellness facilities (though the jury is still out to decide if these are improving the health of communities).

3. **What do you believe to be the key infrastructure and community development needs of low-income communities in Orange County?**
 - Energy & Water efficiency and stabilization
 - Roofing and wind hardening
 - Water quality and waste water
 - Education
 - Food Access
 - Broad band
 - Healthy food options, other shopping opportunities, more mass transit, cheaper rents, more energy efficient housing, housing that accommodates different family options, housing that supports seniors, safer more walk-able streets.
 - Makerspaces/Business Incubation places
4. **Do you think there are new communities/neighborhoods emerging in Orange County that might require additional investment of resources in order to thrive? If so, what resources (housing, jobs, infrastructure, etc.) might be needed?**
 - Community centers
 - Parks and green space
 - Transportation , energy and water services
 - Septic systems in communities that are not close to wastewater infrastructure need special focus.
5. **How can the County better assist small businesses that create jobs in low-income communities and neighborhoods? What type of economic development investments can be made in these communities?**
 - Technical assistance to support the process for opening a business (step-by-step support). Need a place with computers and internet access, language access.
 - Need to find ways to address mental health, especially as a result of the pandemic.
 - Programming for previously incarcerated people to help start their own business.
 - Shorten and streamline the process to open businesses in Orange County; allowing more flexibility in what is possible in given neighborhoods – allow for experimentation in allowable uses in (low-income) neighborhoods. It is hard for commercial tenants in low-income communities to apply for rezoning when their use is out of compliance.
 - Small business owners in low-income communities need help with making improvements to their properties, such as septic tank repairs/replacements.
 - Access to lenders with low-interest, low-barrier products for financing. Need more outreach and information in the community for these resources.
 - Reducing cost with regard to utilities and energy.
 - Job training.
6. **What educational/job training and placement activities should we focus the funds on in order to create more economic opportunities for low-income residents of Orange County?**
 - More technical careers – investment in the colleges and programs that are producing working graduates in less than 2 years.
 - Surveying youth and communities for the programs that are of interest.
 - CareerSource is doing a good job of this. We do not have to reinvent the wheel – we should keep supporting these kind of programs.
 - More entrepreneurship programming into communities.
 - Looking long-range, what careers and opportunities can we invest in with regard to technical training. What sectors are in demand? For example water-craft sector, septic-

sewer conversion, communication technology – these are areas where we can look ahead and invest into.

- Renewable energy, septic to sewer transitions, communications technology, and other new technologies like solar and EV – need to identify those services that are currently lacking.
- 7. Do you think small-scale infrastructure improvement programs, such as façade improvement, street beautification, etc., could help bring capital to low-income neighborhoods?**
- Neighborhood character of facades as well as trees, green infrastructure to handle stormwater, better street lighting, art in several forms – including traffic boxes, murals, sculptures, plus outdoor opportunities.
 - Consider placemaking projects such as parkettes and other similar interventions.
- 8. What type of public facilities are needed in low-income areas to help us better serve/assist residents of those areas (for example, more one-stop centers, internet hubs, recreation facilities, etc.)?**
- In addition to parks and wellness facilities – childcare centers, including those overnight jobs.
 - Facilities where small business owners can have access to SBDC, and other entrepreneurial resources – all under one roof, in the target areas.
 - Mobile infrastructure to facilitate workshops and programming with internet access to bring to sites, into neighborhood communities.
 - There are neighborhoods in Orange County in major need of infrastructure investment – this should be high priority.
 - Mobile units for food/produce and internet; outdoor opportunities passive and active (green space).

Homelessness Focus Group (Date: 04/07/21)

- 1. In your opinion, what are the main causes of homelessness in Orange County? Do you see any new and emerging issues associated with homelessness in the County?**
- Homelessness has a lot to do with substance abuse and mental health issues.
 - It is more systemic of an issue. Every community has mental health and substance abuse, people who are in poverty, etc. Homelessness is an additional challenge in the community. Issues of affordable housing, income immobility, and racial disparities. Systemic issues are involved in this. Income inequalities, lack of proper documents, racism, etc. In our community in particular, we have a tremendous affordable housing crisis. Poverty in itself is not a driver of homelessness, but lack of affordable housing is (dignified, safe place to sleep at night).
 - Unsheltered individuals on the street need a very focused intervention and a good outreach team.
 - In Central Florida, many working individuals cannot afford housing. COVID is a reality for many primary industries/lack of employment.
 - Mental health, DV, very high rents, and underemployment. We are constantly working with families to help them access better paying jobs.
 - Within homelessness, you have chronic and situational homelessness. The causes and ways to address them will also differ. Need to look at those differences in approaches. With situational homelessness, you need employment training and help in aligning

income with cost of living. With chronic homelessness, mental health and PTSD are the issues; need permanent housing with supportive services.

- Maybe a way to develop camps into more of a support system, as there are reasons for those camps in the first place.
- At Zebra, 80% of clients are LGBT youth who are rejected by their families. Trying to find roommates who are likeminded is difficult for them. Lack of affordable units is an issue. Youth aging out of programs (25 YO) are turning back to homelessness is they are not able to find/keep housing.
- Many homeless youth do not have the necessary life skills/education/experience to make them resilient to economic changes. Many jobs are also becoming automatized; need to look for jobs sectors that are more appropriate.
- Lack of affordable housing, health conditions, lack of transportation/employment opportunities/social services. Lots of affordable units are located in high-crime areas. Location of social services is also not always easily accessible.

2. Besides the use of the Coordinated Entry System (CES) and on-going CoC efforts, what else can be done to improve the coordination of homeless services in Orange County?

- To provide more diverse housing options, especially for youth population. More diversion efforts would also be necessary because of limited capacity of the shelters. Would love to see more bridge housing.
- Shared housing might be the way to go, help with roommate matching. Many people, especially youth, need a support of having someone around.
- Having a more holistic approach. Prevention, diversion services might be able to help those who need help the most in our community. The best way to eliminate homelessness is to prevent it from happening.
- The missing piece in coordination could be a housing authority. This might help to coordinate services a little better.
- Coordination with the housing authority could be detrimental. Many people experiencing homelessness for the first time could be stabilized relatively quickly. The limited resources should be targeted at those who are not able to resolve quickly/self-resolve. If we could get additional dollars for housing authorities, we can provide those public resources to persons who cannot have safe housing by any other means.
- Better coordination with the Housing Authorities (on supportive/wraparound services) and moving people out of Section 8 to free those slots.
- Diversifying options and creating low-barrier entry system that people can understand.
- More diversion programs and supportive services are needed. The process of entry into PSH has changed and now takes a longer time.
- In terms of improving coordination, having up to date resources and being more adoptable to the current needs of the community. Many resources are outdated.

3. What are the key challenges homeless service providers face in Orange County?

- A lack of wraparound services in certain areas, location of services/access to services. Staffing is always an issue.
- Funding supportive services for those persons who are housed but not part of the program. On-going capital improvements. Services for persons who were previously homeless.
- Affordable housing; restrictions on funding (length of assistance). Family Promise created a voluntary stabilization program to follow-up.

- Not having enough options for beds; mental health as part of wraparound services. Being able to provide a consistent/continuous mental health resource would be very helpful.
- Having affordable housing to transition youth from programs; having supportive services for a longer period of time. Staffing (stressful work, COVID, short leave notices, burnout). Lots of funding is focused on case management and housing options, but other overnight support is needed.
- We need not only affordable housing, but also very low-income housing and utilities assistance.

4. What effective strategies could be implemented to house homeless individuals and families? What are the challenges homeless families and individuals have in maintaining housing?

- Housing First is the current strategy – very low rent with utilities included is an effective strategy; having case management included is also important.
- Diversion/mediation of housing crisis – a more of a problem-solving approach is needed, as supportive housing resources are very slim.
- Need flexible financial dollars to reunite families, pay some expenses (first month/security deposit, etc.)
- Pushing shared housing could be an option. It is not very popular in our community, as we see many people doubled-up. Figuring out ways to incentivize and facilitate that is essential.
- More prevention and diversion work prevents more people from needing housing. For those who need housing, we need more creative solutions.
- To ensure long-term financial stability, we need to focus on workforce development programs (as part of supportive services). People need to be able to make living wages with minimum education they might have. Some atomization-resistant jobs: IT, healthcare, customer service, and social services.
- Increasing income is the best way to help people (in situational homelessness) stay housed; for chronically homeless – on-going supportive housing.
- Long-term case management and wraparound services are necessary to ensure long-term self-sufficiency. Additional mental health resources; on-site services in low-income communities; partnerships between case management and affordable housing units/providers would be helpful. Maybe taking services directly to communities/affordable housing properties.

5. In your opinion, what other services should be provided to homeless individuals and households (other than shelter/housing, food, and case management) to ensure their long-term financial sustainability?

- Financial literacy should be part of all programs.
- Increased need for mental health services (especially due to COVID-19), access to medical care.
- Long-term supportive case management, mental health services, especially for chronically homeless individuals.
- Efficient and effective connection with mainstream resources.
- Job training for those individuals who are ready, for long-term economic stability.
- Even chronic individuals might benefit from job training/part-time employment.

6. What innovative and effective solutions regarding homelessness have you seen implemented in the country that you would like for Orange County to consider?

- Need to scale diversion practices, need to target resources.
- Micro home communities with services attached to them.

- Harm reduction models (wet shelters/housing); having the involvement from the homeless community when we are trying to come up with solutions.
- One-stop shop for services (temporary housing/PSH, schools, job training); finding creative solutions for housing.
- Diversity of housing options; particularly for youth w/past trauma who need long-term supportive services. Providing a variety of services in-house (helps w/transportation issues).
- Innovative methods to provide housing for hard to serve chronically homeless should allow for consideration of providing an attended campsite (like a KOA type situation) for both camping and mobile homes offered, with clean bathrooms and showers (could use mobile services if don't want to invest in them as permanent fixtures on site, with available health services and case management for those who are in need or interested, along with appropriate security. Next step up would be hotel provision/bridge housing for those who are ready to make the change. Additionally, Coordinated Entry Services would need to be stepped up so that they are consistent and available 24 hours, along with real time occupancy/vacancy of available housing for homeless individuals and families. When these are added to the existing voucher availability/rental assistance availability, there would be a decrease in homelessness. We would also be fully using our existing rental assistance/voucher availability.

7. What other challenges do you see related to homelessness that were not covered?

- Availability of substance abuse services.
- Stigma that is attached to homelessness. It would help to bring community together around this issue.
- Elaborate data collection; cross system collaboration, especially with correctional institutions and hospitals.
- Grand Ave. used to be allowed to come to correctional facilities and take in applications for housing for those about to be released.

Local Governments Focus Group (Date: 04/08/21)

1. What are your jurisdictional needs as they relate to infrastructure improvements and capital improvement projects in low-income areas?

- Ocoee – we looked at workforce and affordable housing to preserve. Not identified any infrastructure improvement needed there. Roadways are covered by other funding sources.
- Winter Park – we look to WPHA to address some of our housing needs. The City grows about 0.5% in population annually. We are looking at the capital element (water/sewer). Starting to look at broadband, Wi-Fi and fiber optics. Facilitation of connectivity and mobility is important. Trying to facilitate access to equitable amenities. Needs of small businesses are also important, especially as they relate to those changes facilitated by the pandemic.
- Apopka – we are looking at installing sidewalks within our CRA area. Also in need of water/stormwater facilities. Looking into broadband within the CRA area, providing access to internet in LMA, and connecting sidewalks within the downtown area. We are also looking into building a new community center. Affordable housing is also important.

- Nancy – normally, the City takes a lead on infrastructure projects and the County leverages funds for any funding gaps.
- 2. How would you like to partner with Orange County to utilize CDBG dollars?**
- Ocoee – sidewalks, running water and sewer, reclaimed water in low-income areas.
 - Apopka – sidewalks on the border of the municipality.
 - Orlando – many of our priorities align. As a City, we have a higher rental rate. Coordination of funding for a better leverage.
- 3. What other initiatives that benefit low-income communities and their residents can we collaborate on?**
- Ocoee – we do not have food deserts based in the established criteria, but we do have residents who do not have access to food within a walking distance. Broadband is a huge issues, with working and schooling from home.
 - Winter Park – connectivity, multimodal transportation, broadband.
 - Apopka – connectivity; food deserts in South Apopka.

Appendix C – Citizen Participation Comments and Response

No comments on the proposed FY 2021-2022 One-Year Action Plan were received during the public comment period, which started on Monday, June 14, 2021 and ended on Wednesday, July 14, 2021.

Appendix D – FY 2021-2022 Action Plan Budget

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

CAPITAL IMPROVEMENT PROJECTS

Infrastructure Improvements

City of Apopka (Sidewalk Construction – Phase I)	\$ 249,950
City of Winter Park (Digital Inclusion Project)	\$ 125,000

Rehabilitation of Public Facilities

Grand Avenue Econ. Comm. Dev. Corp. (Pathways Drop-In Center)	\$ 79,355
Harbor House of Central Florida, Inc. (Shelter Reconfiguration)	\$ 108,761
Community Action Division (Tangelo Park Community Center)	\$ 500,000
The Salvation Army (Emergency Shelters – Roofing Project)	<u>\$ 214,639</u>

Total Capital Improvement Projects **\$1,277,705**

HOUSING PROJECTS

Infrastructure Improvements for Housing Construction

Homes in Partnership, Inc. (Holly Creek, Phase IIB)	\$ 450,000
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Rental Housing Rehabilitation

Catholic Charities of Central Florida, Inc. (Monsignor Bishop, Phase III)	\$ 344,480
Grand Avenue Econ Comm. Dev. Corp. (Maxwell Garden)	\$ 458,300

Single Family Rehabilitation

Habitat for Humanity Greater Orlando and Osceola County, Inc.	\$ 578,673
Rebuilding Together of Central Florida, Inc.	\$ 300,000
Homeowners Single Family Rehabilitation	\$ 972,210
Housing Rehabilitation Administration	<u>\$ 554,867</u>

Total Housing Projects **\$3,658,530**

PUBLIC SERVICES

Aspire Health Partners, Inc.	\$ 60,000
Boys and Girls Clubs of Central Florida, Inc.	\$ 40,500
Center for Independent Living in Central Florida, Inc.	\$ 42,000
Coalition for the Homeless of Central Florida, Inc.	\$ 50,000
Community Coordinated Care for Children, Inc.	\$ 170,000
Consumer Credit Counseling Service of Puerto Rico, Inc.	\$ 28,000
Covenant House Florida, Inc.	\$ 40,000
Embrace Families Solutions, Inc.	\$ 35,000
First Step Staffing, Inc.	\$ 31,000
Grand Avenue Economic Community Development Corporation	\$ 43,383
Harbor House of Central Florida, Inc.	\$ 40,000
Health Care Center for the Homeless, Inc.	\$ 55,000
Hispanic Federation, Inc.	\$ 42,000
iDignity, Inc.	\$ 38,000
IMPOWER, Inc.	\$ 40,000
Jewish Family Services of Greater Orlando, Inc.	\$ 55,000
Life Concepts, Inc.	\$ 58,000
Lighthouse Central Florida, Inc.	\$ 58,000
Primrose Center, Inc.	\$ 47,000
Seniors First, Inc. (Meals on Wheels)	\$ 135,000
The Lifeboat Project, Inc.	<u>\$ 30,000</u>

Total Public Services **\$1,137,883**

ADMINISTRATION

Fair Housing Activities and Training	\$ 10,000
General Administration	<u>\$1,508,529</u>
Total Administration	\$1,518,529

TOTAL CDBG BUDGET **\$7,592,647**

HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)

Tenant Based Rental Assistance	\$1,400,000
Homeowners Single Family Rehabilitation	\$ 300,000
Rental Housing Rehabilitation	\$ 484,187
Community Housing Development Organizations	\$ 436,838
Administration	<u>\$ 291,224</u>

TOTAL HOME BUDGET **\$2,912,249**

EMERGENCY SOLUTIONS GRANT (ESG)**SHELTER OPERATIONS**

Coalition for the Homeless of Central Florida, Inc.	\$ 152,000
Covenant House Florida, Inc.	\$ 70,000
Family Promise of Greater Orlando, Inc.	\$ 53,300
Harbor House of Central Florida, Inc.	<u>\$ 85,438</u>
Total Shelter Operations	\$ 360,738

RAPID REHOUSING AND STABILIZATION SERVICES

Catholic Charities of Central Florida, Inc.	<u>\$ 100,000</u>
Total Rapid Rehousing and Stabilization	\$ 100,000

HOMELESSNESS PREVENTION SERVICES

Family Promise of Greater Orlando, Inc.	<u>\$ 80,000</u>
Total Homelessness Prevention	\$ 80,000

HOMELESS MANAGEMENT INFORMATION SYSTEM (HMIS) **\$ 15,401**

ESG ADMINISTRATION **\$ 45,092**

TOTAL ESG BUDGET **\$ 601,231**

TOTAL 2021-2022 ACTION PLAN BUDGET **\$11,106,127**