

ORANGE



COUNTY
FLORIDA

Venerria L. Thomas

Director, Community & Family
Services

Orange County Government

HEAD START

POLICY COUNCIL

PROGRAM

INFORMATION & UPDATES



Sonya L. Hill

Head Start Division Manager



MARCH 2026



Orange County
Community & Family Services Department
Head Start Division



POLICY COUNCIL MONTHLY MEETING

Who: **POLICY COUNCIL MEMBERS**

Date: **THURSDAY – MARCH 26, 2026**

Time: **6:30 P.M.**

Location: **Holden Heights Community Center
1201 20th Street
Orlando, FL 32805**

*Contact Sandra Moore if you cannot attend:
407-836-8913 or Email Sandra.Moore2@ocfl.net or Yvette.meade@ocfl.net*



AGENDA

Orange County Government • Head Start Policy Council • Holden Heights
Community Center • 1201 20th St., Orlando, FL 32805

March 26, 2026 • 6:30 p.m.

1. Call to Order – Chairperson
2. Roll Call – Secretary
3. Adoption of Agenda
4. Secretary’s Report:
 - i. Approval of February 19, 2026 Minutes
 - ii. Region IV Conference Update
5. Budget Report
6. HR Report
7. Officer’s Report
 - i. Policy Council Chair / Region IV Conference Update
8. Director’s Report
 - i. Children’s Week Tallahassee / Lucia Vasquez
9. Update on Action Items
 - i. Policy Council By-Laws (approved)
 - ii. Eligibility Priority Ranking Criteria (approved)
 - iii. Policy Council February Information and Updates (filed)
10. New Business: Action Items
 - i. Approval of Standard Operating Procedures (list attached)
 - ii. Site Closures and Relocations
11. Reports Received/File: No Action
 - i. ERSEA, PFCE, Nutrition, Health, Mental Health & Disabilities,
Education, Maintenance
12. Announcements
13. Public Comment
14. Adjournment

Head Start Budget Summary February 28, 2026

Head Start Budget Summary

Below is a statement of fiscal activity (or an expense sheet.) This summarizes all the financial spending over a period of time. In the example below, we are looking at spending on a monthly basis. This report gives the council an understanding of Orange County Head Start's financial health. The accompanying reports are the details in which the summary is created.

Unit Name	Current Budget 2025-2026	October	November	December	January	February	March	April	May	June	July	August	September	Pre-Encumbered	Encumbered Amount	Total YTD	Balance	% Budget Used YTD
Administration	7521	1,910,798	142,902	140,083	128,744	145,534									9,344	668,599	1,232,855	35.48%
Education	7522	13,816,647	1,058,296	1,268,487	989,660	1,206,318									194,131	5,884,202	7,738,314	43.99%
USDA Administration	7523	167,322	9,564	10,854	10,882	18,077									0	61,704	105,517.53	36.88%
USDA Services	7524	1,918,887	18,229	379,062	164,730	190,561									857,305	780,074	281,509	85.33%
Training	7525	156,870	0	11,500	1,699	5,480									0	18,679	138,191	11.91%
Disabilities	7526	653,862	35,703	40,090	37,380	50,519									40,080	203,816	409,966	37.30%
Health and Dental	7527	521,223	26,209	30,927	30,994	31,902									0	150,308	370,915	28.84%
PFCE	7528	2,518,155	175,613	206,204	196,516	216,235									0	1,013,878	1,504,277	40.26%
General Fund	7529	751,950	43,654	52,087	49,400	56,470									45,221	258,133	448,596	40.34%
Facilities	7534	847,504	22,062	38,654	313,529	28,708									0	429,928	417,576	50.73%
Total		23,263,218	1,500,655	2,177,958	1,923,533	1,949,825	0	0	0	0	0	0	0	0	1,146,080	9,469,321	12,647,817	40.71%
Expense Per Quarter				5,595,962			0			0		0						
Cost Per Child				3,779			0			0		0						

Head Start YTD Summary February , 2026

Head Start Budget Summary

Below is a different statement of financial activity. This summarizes all the financial spending over a period of time. In the example below we are looking at fiscal year to date spending. This spending has been separated into salary and non-salary expense. This report is also gives the council an understanding of Orange County Head Start's financial health.

	FY 2026 Current Budget	PRE Encumbered Amount	Encumbered Amount	FY 2026 Total YTD	Balance	% Percent Budget Used YTD
7521- Admin Salary	1,747,836			640,821	1,107,015	36.66%
7522 - Education Salary	12,917,325			5,590,798	7,326,527	43.28%
7523 - USDA Admin Salary	158,904			54,507	104,397	34.30%
7524 - USDA Services Salary	259,985			94,762	165,223	36.45%
7526 - Disability Salary	577,862			196,075	381,787	33.93%
7527 - Health Salary	503,323			147,216	356,107	29.25%
7528 - PFCE Salary	2,447,801			249,755	2,198,046	10.20%
7529 -General Funds	689,351			198,779	490,572	28.84%
7534 - Facilities Salary	352,638			111,551	241,087	31.63%
Total Salary	19,655,025			7,284,266	12,370,759	
7521 - Admin	162,962		9,344	27,779	125,840	35.48%
7522 - Education	899,322		194,131	293,404	411,788	54.21%
7523 - USDA Admin	8,418			7,195	1,223	85.47%
7524 - USDA Services	1,658,902		857,305	685,312	116,295	92.99%
7525 - Training	156,870			18,679	138,191	11.91%
7526 - Disability	76,000		40,080	7,741	28,179	62.92%
7527 - Health	17,900			3,091	14,809	17.27%
7528 - PFCE	70,354			22,726	47,628	32.30%
7529 -General Funds	62,599		45,221	8,378	9,000	85.62%
7534 - Facilities	494,866			318,377	176,489	64.34%
Total Non-Salary	3,608,193	0	1,146,080	1,392,681	1,069,443	
Grand Total	23,263,218	0	1,146,080	8,676,946	13,440,202	

Community and Family Services Through February 28, 2026: Fund - 7005 Dept - 062 Unit 7521 H. S Admin 35% of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUM AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	8FA	REGULAR SALARIES AND WAGES	1,157,740.00	75,720.64	86,872.73	87,106.74	85,564.70	90,710.10	.00	.00	.00	.00	.00	.00	.00	.00	425,974.91	731,765.09	36.79	
1125	8FA	RECRUITMENT & RETENTION PAY	11,572.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	11,572.00	.00	.00
1130	8FA	OTHER SALARIES AND WAGES	43,600.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	43,600.00	.00	.00
1140	8FA	OVERTIME	2,500.00	649.53	613.75	732.58	265.68	723.80	.00	.00	.00	.00	.00	.00	.00	.00	2,985.34	-485.34	119.41	
1160	8FA	LONGEVITY PAY	11,450.00	.00	12,200.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	12,200.00	-750.00	106.55
2110	8FA	FICA TAXES	92,784.00	5,573.65	7,326.94	6,422.56	6,316.47	6,655.30	.00	.00	.00	.00	.00	.00	.00	.00	32,287.02	60,486.98	34.81	
2120	8FA	RETIREMENT CONTRIBUTION	169,795.00	11,727.22	15,470.91	13,510.86	13,229.24	14,015.40	.00	.00	.00	.00	.00	.00	.00	.00	67,953.63	101,841.37	40.02	
2130	8FA	LIFE AND HEALTH INSURANCE	258,295.00	17,655.31	19,665.36	19,465.36	21,311.92	21,111.78	.00	.00	.00	.00	.00	.00	.00	.00	89,409.73	158,885.27	38.49	
2131	8FA	HS/AFSA CONTRIBUTION/HEALTH I	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	.00
		Total of Salaries	1,747,836.00	111,326.35	142,351.69	127,238.20	126,688.01	133,216.38	.00	.00	.00	.00	.00	.00	.00	.00	640,820.63	1,107,015.37	36.66	
3125	8FB	INDIRECT COSTS	106,329.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	106,329.00	.00	.00
3410	8FC	LOCAL TRAVEL	2,750.00	.00	.00	765.73	213.59	91.98	.00	.00	.00	.00	.00	.00	.00	.00	1,071.30	1,678.70	38.96	
3510	8FC	SERVICES	800.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	800.00	.00	.00
3530	8FC	TOLL CHARGES	20.00	.00	.00	50.11	4.00	6.06	.00	.00	.00	.00	.00	.00	.00	.00	60.17	-40.17	300.85	
3610	8FC	RENTAL OF EQUIPMENT	3,100.00	.00	550.02	550.02	550.02	1,100.04	.00	.00	.00	.00	.00	.00	.00	.00	3,850.14	-3,500.24	212.91	
3720	8FC	COMMUNICATIONS	7,000.00	.00	.00	1,309.58	641.37	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,950.95	5,049.05	27.87	
3820	8FC	MAINTENANCE OF EQUIPMENT	10,000.00	.00	.00	763.27	515.92	1,247.28	.00	.00	.00	.00	.00	.00	.00	.00	2,546.47	1,960.00	80.40	
3910	8FC	GRAPHIC REPROD SVCS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4010	8FC	DUES AND MEMBERSHIPS	11,124.00	.00	.00	7,144.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	7,144.00	3,980.00	64.22	
4020	8FC	VIDEOS, AND SUBSCRIPTIONS	75.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	75.00	.00	.00
4110	8FC	INCLUDING PRINTING)	6,000.00	.00	.00	.00	103.29	8.74	.00	.00	.00	.00	.00	.00	.00	.00	112.03	5,887.97	1.87	
4115	8FC	SUPPLIES	1,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,000.00	.00	.00
4120	8FC	SOFTWARE LESS THAN \$5000	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	.00
4121	8FC	COMPUTER REL LESS THAN	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4123	8FC	EQUIPMENT LESS THAN \$5000	3,000.00	.00	.00	.00	27.72	.00	.00	.00	.00	.00	.00	.00	.00	.00	27.72	2,972.28	.92	
4412	8FC	PROMOTIONAL EXPENSES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	.00
4418	8FC	PROGRAM	100.00	.00	.00	1,963.92	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,963.92	-1,863.92	1,963.92	
4422	8FC	SCHOLARSHIPS, AWARDS AND BE	1,500.00	.00	.00	288.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	288.00	1,212.00	19.20	
4482	8FG	SELF INS-PROP CASUALTY	6,608.00	.00	.00	.00	.00	6,608.00	.00	.00	.00	.00	.00	.00	.00	.00	6,608.00	.00	100.00	
4483	8FG	CAPTIVE INSURANCE CHARGES	3256	0	0	0	0	3256	0	0	0	0	0	0	0	0	3256	0	0	
		Total of Operation	162962	0	550.02	12854.63	2055.91	12318.1	0	0	0	0	0	0	0	0	9343.67	125639.67	22.78	
		Total of Unit 7521	1910798	111326.35	142901.71	140092.83	128743.92	145534.48	0	0	0	0	0	0	0	0	668599.29	1232855.04	35.48	

Community And Family Through February 28, 20256 Fund - 7005 - Dept 062, Unit 7522 Education HS Services 44% of FY Elapsed

OBJ	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Encumr	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	8FE	REGULAR SALARIES AND WAGES	6,622,147.00	702,839.55	809,384.78	812,465.97	578,369.80	691,664.55	.00	.00	.00	.00	.00	.00	.00	.00	3,594,725.65	3,027,421.35	54.28	
1125	8FE	RECRUITMENT & RETENTION PAY	111,100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	111,100.00	0.00	0.00
1130	8FE	OTHER SALARIES AND WAGES	43,600.00	14,016.08	16,369.35	14,626.20	9,833.70	16,945.01	.00	.00	.00	.00	.00	.00	.00	.00	.00	71,990.34	-28,190.34	164.66
1140	8FE	OVERTIME	5,000.00	3,823.52	3,069.30	5,846.02	1,152.82	3,059.27	.00	.00	.00	.00	.00	.00	.00	.00	.00	16,944.43	-11,944.43	336.89
1150	8FE	SPECIAL PAY	.00	1,400.00	3,400.00	3,400.00	3,500.00	5,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	16,700.00	-16,700.00	0.00
1160	8FE	LONGEVITY PAY	119,100.00	.00	113,350.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	113,350.00	3,750.00	96.00
2110	8FE	FICA TAXES	615,320.00	53,333.13	70,210.41	61,957.20	45,880.61	52,814.51	.00	.00	.00	.00	.00	.00	.00	.00	.00	291,022.66	319,297.34	48.77
2120	8FE	RETIREMENT CONTRIBUTION	1,126,058.00	99,699.17	130,479.78	115,192.22	81,834.97	95,616.48	.00	.00	.00	.00	.00	.00	.00	.00	.00	529,022.66	603,035.40	46.45
2130	8FE	LIFE AND HEALTH INSURANCE	4,275,000.00	183,036.69	206,874.19	206,823.15	398,401.59	173,686.96	.00	.00	.00	.00	.00	.00	.00	.00	.00	869,922.59	3,305,077.42	22.69
2131	8FE	HSAPSA CONTRIBUTION/HEALTH INCENTIVES	.00	.00	1,275.00	.00	1,275.00	250.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	250.00	-250.00	0.00
		TOTAL BUDGET	12,917,925.00	1,056,346.54	1,354,472.79	1,220,311.76	916,698.49	1,039,026.88	.00	.00	.00	.00	.00	.00	.00	.00	.00	5,590,798.46	7,326,526.54	43.28
3167	8FF	AGENCIES	10,000.00	.00	.00	211.03	132.19	187.74	.00	.00	.00	.00	.00	.00	.00	.00	.00	530.96	9,469.04	5.31
3192	8FF	SOFTWARE	50,000.00	.00	.00	.00	44,172.00	-44,172.00	.00	.00	.00	.00	.00	.00	.00	.00	44,172.00	.00	5,828.00	88.34
3197	8FF	CONTRACTUAL SERVICES NOT OTHERWISE SPECIFIED	10,000.00	.00	.00	.00	.00	360.50	.00	.00	.00	.00	.00	.00	.00	.00	.00	360.50	9,639.50	3.60
3350	8FF	OTHER INSURANCE AND BONDS	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	0.00
3410	8FF	LOCAL TRAVEL	9,000.00	.00	.00	1,906.25	601.79	858.54	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,368.58	5,631.42	37.43
3530	8FF	TOLL CHARGES	4,000.00	.00	197.06	247.77	49.07	480.51	.00	.00	.00	.00	.00	.00	.00	.00	.00	974.43	3,025.57	24.36
3610	8FF	RENTAL OF EQUIPMENT	50,000.00	.00	6,600.24	6,600.24	6,600.22	13,200.48	.00	.00	.00	.00	.00	.00	.00	.00	46,207.70	33,001.18	-29,202.89	158.41
3720	8FF	COMMUNICATIONS	35,100.00	.00	231.29	3,171.13	1,895.99	391.48	.00	.00	.00	.00	.00	.00	.00	.00	.00	6,979.99	28,120.01	198.11
3820	8FF	MAINTENANCE OF EQUIPMENT	32,000.00	.00	.00	3,142.51	2,702.34	4,030.47	.00	.00	.00	.00	.00	.00	.00	.00	4,854.88	9,975.99	31.17	
3810	8FF	GRAPHIC REPROD SVCS	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	0.00	0.00
4020	8FF	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	4,740.00	.00	.00	.00	.00	1,659.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,659.00	3,072.00	35.19
4040	8FF	LICENSE AND CERTIFICATION FEES	11,000.00	-75.00	.00	525.00	-75.00	-150.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	225.00	10,775.00	2.05
4110	8FF	OFFICE SUPPLIES (NOT INCLUDING MISCELLANEOUS OPERATING SUPPLIES)	16,000.00	.00	.00	.00	20.14	4,472.50	.00	.00	.00	.00	.00	.00	.00	.00	.00	4,492.64	11,507.36	28.08
4115	8FF	EVENTUAL REIMBURSEMENTS	3,000.00	.00	.00	221.68	.00	2,428.54	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,650.22	58,748.78	4.32
4120	8FF	SOFTWARE LESS THAN \$5000	6,000.00	.00	.00	3,574.52	.00	387.06	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,965.58	-865.58	132.19
4121	8FF	COMPUTER EQUIP UNDER \$500 & EQUIPMENT LESS THAN \$5000	3,000.00	.00	.00	.00	149.85	385.58	.00	.00	.00	.00	.00	.00	.00	.00	.00	535.43	2,464.57	17.85
4135	8FF	FOOD AND DIETARY	350,000.00	.00	.00	28,699.05	11,749.40	15,965.06	.00	.00	.00	.00	.00	.00	.00	.00	98,902.17	56,263.51	194,018.32	44.77
4185	8FF	MISC SUPPLIES OR EXPENSES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	0.00
4412	8FF	PROMOTIONAL EXPENSES	2,500.00	.00	.00	.00	2,500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,522.40	5,477.60	31.53
4422	8FF	EDUCATIONAL ASSISTANCE PROGRAM	8,000.00	22.40	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	401.70	98.30	80.34
4450	8FF	SCHOLARSHIPS, AWARDS AND BENEFITS	50.00	.00	.00	.00	401.70	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	401.70	35,000.00	100.00
4452	8FF	FIELD TRIPS-HEAD START	35,000.00	.00	.00	.00	.00	111,741.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	111,741.00	0.00	100.00
4482	8FG	SELF INS-PROP CASUALTY	11,746.00	.00	.00	.00	.00	55,068.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	55,068.00	0.00	100.00
4683	8FG	CARTRIDGE INSURANCE CHARGES	59,566.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	0.00	0.00
8498	8FF	AD TO OTHER GOVT AGENCIES	29,275.50	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	22,875.50	50.00	0.00
9120	8FF	Total of Unit 7522	889322	-52.6	7028.61	48175.18	70961.07	167291.46	.00	.00	.00	.00	.00	.00	.00	.00	194130.55	293403.72	411767.73	54.21
		Total of Operations	13816647	1056295.94	1361441.4	1268486.94	889659.56	1206310.34	.00	.00	.00	.00	.00	.00	.00	.00	.00	5864202.18	7738314.27	43.99

Community and Family Services Through February 28, 2026: Fund - 7005 Dept - 062 Unit - 7523 USDA Admin 36% of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Encum.	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	8FQ	REGULAR SALARIES AND WAGES	95,865.00	6,503.96	7,382.41	7,386.53	7,382.40	7,382.40	.00	.00	.00	.00	.00	.00	.00	.00	36,037.11	59,927.89	37.55	
1125	8FQ	RECRUITMENT & RETENTION PAY	914.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	914.00	914.00	100.00
1140	8FQ	OVERTIME	500.00	.00	.00	51.85	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	51.85	448.15	10.37	
1160	8FQ	LONGEVITY PAY	1,200.00	.00	1,200.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,200.00	1,200.00	100.00	
2110	8FQ	FICA TAXES	7,342.00	487.57	645.56	558.02	556.29	556.30	.00	.00	.00	.00	.00	.00	.00	.00	2,803.74	4,538.26	38.19	
2120	8FQ	RETIREMENT CONTRIBUTION	13,436.00	912.41	1,204.10	1,043.60	1,035.74	1,035.75	.00	.00	.00	.00	.00	.00	.00	.00	5,231.60	8,204.40	38.94	
2130	8FQ	LIFE AND HEALTH INSURANCE	37,900.00	1,660.25	1,893.96	1,813.96	1,907.50	1,907.50	.00	.00	.00	.00	.00	.00	.00	.00	9,183.17	28,716.83	24.23	
2131	8FQ	HSR/ESA CONTRIBUTION/HEALTH INCENTIVES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	100.00	100.00
2200	8FQ	PAYMENTS TO OPEB TRUST	1,547.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,547.00	1,547.00	100.00
		Total of Salaries	158,904.00	9,563.59	12,326.03	10,853.96	10,881.93	10,881.96	.00	.00	.00	.00	.00	.00	.00	.00	54,507.47	104,396.53	34.30	
3125	8FP	INDIRECT COSTS	6,543.00	.00	.00	.00	.00	6,543.00	.00	.00	.00	.00	.00	.00	.00	.00	6,543.00	6,543.00	100.00	
3410	8FR	LOCAL TRAVEL	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	500.00	100.00
3530	8FR	TOLL CHARGES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	50.00	100.00
3820	8FR	MAINTENANCE OF EQUIPMENT	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	50.00	100.00
4110	8FR	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	500.00	100.00
4418	8FR	EDUCATIONAL ASSISTANCE PROGRAM	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	50.00	100.00
4482	8FS	SELF INS-PROP CASUALTY	510	0	0	0	0	437	0	0	0	0	0	0	0	0	437	73	85.69	
4483	8FS	CAPTIVE INSURANCE CHARGES	215	0	0	0	0	215	0	0	0	0	0	0	0	0	215	0	0	
		Total of Operations	8418	0	0	0	0	7195	0	0	0	0	0	0	0	0	7195	1223	85.47	
		Total of Unit 7523	167322	9563.59	12326.03	10853.96	10881.93	18076.96	0	0	0	0	0	0	0	0	0	61702.47	-105619.53	36.86

Community and Family Services Through February 28, 2026: Fund -7005 Dept 062 Unit - 7524: USDA Services 85% of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUMBERED AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	8FT	REGULAR SALARIES AND WAGES	142,827.00	10,973.17	12,456.43	11,462.97	9,046.07	9,133.24	.00	.00	.00	.00	.00	.00	.00	.00	53,071.88	89,755.12	37.16	
1125	8FT	RECRUITMENT & RETENTION PAY	1,542.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,542.00	.00	
1140	8FT	OVERTIME	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	
1160	8FT	LONGEVITY PAY	5,100.00	.00	5,400.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	5,400.00	-300.00	105.88	
2110	8FT	FICA TAXES	10,928.00	777.68	1,297.62	792.54	628.11	634.79	.00	.00	.00	.00	.00	.00	.00	.00	4,130.74	6,797.26	37.80	
2120	8FT	RETIREMENT CONTRIBUTION	19,995.00	1,977.90	3,218.61	1,696.44	1,494.31	1,513.50	.00	.00	.00	.00	.00	.00	.00	.00	9,900.76	10,094.24	49.52	
2130	8FT	LIFE AND HEALTH INSURANCE	75,900.00	4,500.37	5,098.76	4,475.65	4,091.80	4,091.80	.00	.00	.00	.00	.00	.00	.00	.00	22,258.38	53,641.62	29.33	
2131	8FT	HSA/FSA CONTRIBUTION/HEALTH INCENTIVES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	
2200	8FQ	PAYMENTS TO OPEB TRUST	3,093.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,093.00	.00	
3170	8FU	Total of Salaries	259,985.00	18,229.12	27,471.42	18,427.60	15,260.29	15,373.33	.00	.00	.00	.00	.00	.00	.00	.00	94,761.76	165,223.24	36.45	
3170	8FU	JANITORIAL SERVICE AND SUPPLY	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	
4110	8FU	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	
4115	8FU	MISCELLANEOUS OPERATING SUPPLIES	300.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	300.00	.00	
4123	8FU	EQUIPMENT LESS THAN \$5000	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	
4130	8FU	HOUSEHOLD AND KITCHEN SUPPLIES	450.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	450.00	.00	
4135	8FU	FOOD AND DIETARY	1,656,362.00	.00	.00	360,634.47	149,469.47	174,517.94	.00	.00	.00	.00	.00	.00	.00	.00	857,304.79	114,435.33	93.09	
4482	8FS	SELF INS-PROP CASUALTY	462	0	0	0	0	462	0	0	0	0	0	0	0	0	462	0	100	
4483	8FS	CAPTIVE INSURANCE CHARGES	228	0	0	0	0	228	0	0	0	0	0	0	0	0	228	0	100	
		Total of Operations	1658902	0	0	360634.47	149469.47	175207.94	0	0	0	0	0	0	0	0	857304.79	116285.33	92.99	
		Total of Unit 7524	1918887	18229.12	27471.42	379062.07	164729.76	190581.27	0	0	0	0	0	0	0	0	857304.79	780073.64	281508.57	85.33

Community and Family Services Through February 28, 2026: Fund - 7005 Dept - 062 Unit - 7525: HS Training 12% of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Encum	TOTAL YTD	BALANCE	% BUDGET USED YTD
3185	8FH	CONTRACTUAL SERVICES-TRAINING	50,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50,000.00	0
3197	8FH	CONTRACTUAL SERVICES NOT OTHERWISE SPECIFIED	2,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,000.00	0
3410	8FH	LOCAL TRAVEL	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	0
3420	8FH	OUT OF COUNTY TRAVEL	38,000.00	.00	.00	1,699.00	.00	999.90	.00	.00	.00	.00	.00	.00	.00	.00	2,698.90	35,301.10	7.1
3610	8FH	RENTAL OF EQUIPMENT	3,460.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,460.00	0
3620	8FH	LEASES-BUILDINGS/STRUCTURES	2,995.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,995.00	0
3910	8FH	GRAPHIC REPROD SVCS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	0
4020	8FH	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	9,250.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	9,250.00	0
4030	8FH	TRAINING AND EDUCATIONAL COST	38,000.00	.00	.00	11,500.00	.00	4,480.00	.00	.00	.00	.00	.00	.00	.00	.00	15,980.00	22,020.00	42.05
4040	8FH	LICENSE AND CERTIFICATION FEES	3,951.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,951.00	0
4110	8FH	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	0
4115	8FH	MISCELLANEOUS OPERATING SUPPLIES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	0
4116	8FH	EVENT/MEAL REIMBURSEMENTS	2,016.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,016.00	0
4418	8FH	EDUCATIONAL ASSISTANCE PROGRAM	6,948.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	6,948.00	0
		Total of Operations	156,870.00	.00	.00	11,500.00	1,699.00	5,479.90	.00	.00	.00	.00	.00	.00	.00	.00	18,678.90	136,191.10	11.91
		Total of Unit 7525	156,870.00	.00	.00	11,500.00	1,699.00	5,479.90	.00	.00	.00	.00	.00	.00	.00	.00	18,678.90	136,191.10	11.91

Community and Family Services Through February 28, 2026 Fund - 7005 Dept - 062 Unit - 7526: HS Disability 37% of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUMBERED AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	8FI	REGULAR SALARIES AND WAGES	362,560.00	23,811.75	25,132.81	25,136.94	25,016.34	29,352.00	.00	.00	.00	.00	.00	.00	.00	.00	128,449.84	234,110.16	35.43	
1125	8FI	RECRUITMENT & RETENTION PAY	807.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	807	0	
1130	8FI	OTHER SALARIES AND WAGES	20,000.00	1,754.28	1,821.60	1,942.20	565.20	1,859.40	.00	.00	.00	.00	.00	.00	.00	.00	7,942.68	12,057.32	39.71	
1140	8FI	OVERTIME	500.00	.00	.00	170.32	.00	70.24	.00	.00	.00	.00	.00	.00	.00	.00	240.56	259.44	48.11	
1150	8FI	SPECIAL PAY	.00	.00	.00	.00	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	-500	0	
1160	8FI	LONGEVITY PAY	1,500.00	.00	1,750.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,750.00	116.67	
2110	8FI	FICA TAXES	27,737.00	1,880.26	2,112.11	2,000.79	1,963.50	2,310.85	.00	.00	.00	.00	.00	.00	.00	.00	10,267.51	17,469.49	37.02	
2120	8FI	RETIREMENT CONTRIBUTION	50,759.00	3,340.79	3,771.67	3,550.61	3,509.80	4,127.96	.00	.00	.00	.00	.00	.00	.00	.00	18,900.83	32,457.17	36.06	
2130	8FI	LIFE AND HEALTH INSURANCE	113,900.00	4,915.48	5,536.04	5,416.04	5,809.72	6,946.44	.00	.00	.00	.00	.00	.00	.00	.00	28,623.72	85,276.28	25.13	
2131	8FI	INCENTIVES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100	0	
		Total of Salaries	577,862.00	35,702.56	40,124.23	38,216.90	36,864.56	45,166.89	.00	.00	.00	.00	.00	.00	.00	.00	196,075.14	381,786.86	33.93	
3195	8FK	CONTRACTUAL SERVICES MEDICAL	61,600.00	.00	.00	.00	.00	4,360.00	.00	.00	.00	.00	.00	.00	.00	.00	40,080.00	17,140	72.18	
3410	8FK	LOCAL TRAVEL	3,000.00	.00	.00	1,457.45	342.86	317.87	.00	.00	.00	.00	.00	.00	.00	.00	.00	881.82	70.61	
3510	8FK	POSTAGE AND MESSENGER SERVICES	150.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	150	
3530	8FK	TOLL CHARGES	50.00	.00	.00	69.35	10.13	26.19	.00	.00	.00	.00	.00	.00	.00	.00	105.67	-55.67	211.34	
3720	8FK	COMMUNICATIONS	2,000.00	.00	.00	346.77	159.99	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	506.76	1,493.24	
4020	8FK	SUBSCRIPTIONS	2,372.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2372	
4040	8FK	LICENSE AND CERTIFICATION FEES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	
4110	8FK	PRINTING	3,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3000	
4115	8FK	MISCELLANEOUS OPERATING SUPPLIES	2,900.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2900	0	
4121	8FK	COMPUTER REL LESS THAN \$5000	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	
4123	8FK	EQUIPMENTLESS THAN \$5000	100.00	.00	.00	.00	1.98	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1.98	1.98	
4418	8FK	EDUCATIONAL ASSISTANCE PROGRAM	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	
4422	8FK	SCHOLARSHIPS, AWARDS AND BENEFITS	50	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
4462	8FG	SELF INS-PROP CASUALTY	421	0	0	0	0	421	0	0	0	0	0	0	0	0	0	421	0	
4483	8FG	CAPTIVE INSURANCE CHARGES	207	0	0	0	0	207	0	0	0	0	0	0	0	0	0	207	0	
		Total of Operations	76600	653862	35702.56	40124.23	40090.47	514.96	5352.06	0	0	0	0	0	0	0	40080	7740.59	28179.41	
		Total of Unit 7526	653862	35702.56	40124.23	40090.47	37379.52	50516.95	0	0	0	0	0	0	0	0	40080	203815.73	409966.27	37.30

Community and Family Services Through February 28, 2026 Fund - 7005 Dept - 062 Unit - 7527: HS Child Health and Development 29% of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUM AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	8FV	REGULAR SALARIES AND WAGES	316,057.00	17,946.20	20,360.89	20,556.36	19,549.73	20,558.43	.00	.00	.00	.00	.00	.00	.00	.00	96,971.61	217,085.39	31.31	
1125	8FV	RECRUITMENT & RETENTION PAY	3,042.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,042.00	.00	.00
1130	8FV	OTHER SALARIES AND WAGES	.00	.00	48.96	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	-48.96	.00	.00
1140	8FV	OVERTIME	500.00	97.54	71.15	40.56	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	209.25	290.75	41.85
1150	8FV	SPECIAL PAY	.00	.00	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	-500.00	.00
1160	8FV	LONGEVITY PAY	1,300.00	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	800.00	38.46
2110	8FV	FICA TAXES	24,178.00	1,357.61	1,579.84	1,588.69	1,623.35	1,547.52	.00	.00	.00	.00	.00	.00	.00	.00	.00	7,697.01	16,480.99	31.83
2120	8FV	RETIREMENT CONTRIBUTION	44,246.00	2,531.55	2,936.77	2,898.76	2,742.82	2,884.36	.00	.00	.00	.00	.00	.00	.00	.00	.00	13,985.26	30,260.74	31.61
2130	8FV	LIFE AND HEALTH INSURANCE	114,000.00	4,276.40	4,776.92	4,736.92	6,756.92	4,756.92	.00	.00	.00	.00	.00	.00	.00	.00	.00	25,304.08	88,695.92	22.20
		Total of Salaries	503,323.00	26,209.30	30,274.53	30,312.29	30,672.82	29,747.23	.00	.00	.00	.00	.00	.00	.00	.00	.00	147,216.17	356,106.83	29.25
3179	8FW	CONTRACTUAL SERVICES EMPLOYMENT	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	.00
3195	8FW	CONTRACTUAL SERVICES MEDICAL	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	.00
3410	8FW	LOCAL TRAVEL	500.00	.00	.00	65.24	.00	46.97	.00	.00	.00	.00	.00	.00	.00	.00	.00	112.21	387.79	22.44
3530	8FW	TOLL CHARGES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
3720	8FW	COMMUNICATIONS	2,000.00	.00	.00	545.73	311.70	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	857.43	1,142.57	42.87
4020	8FW	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4110	8FW	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	550.00	.00	.00	.00	.00	1,123.93	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,123.93	-573.93	204.35
4115	8FW	MISCELLANEOUS OPERATING SUPPLIES	12,516.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	12,516.00	.00	.00
4121	8FW	COMPUTER EQUIP UNDER \$500 & COMPUTER REL LESS THAN \$5000	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4123	8FW	EQUIPMENT LESS THAN \$5000	50.00	.00	.00	3.96	9.90	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	13.86	36.14	27.72
4143	8FW	MED AND SURG SUPPLIES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4418	8FW	EDUCATIONAL ASSISTANCE PROGRAM	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4422	8FW	SCHOLARSHIPS, AWARDS AND BENEFITS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4482	8FG	SELF INS-PROP CASUALTY	659	0	0	0	0	659	0	0	0	0	0	0	0	0	0	659	0	100
4483	8FG	CAPTIVE INSURANCE CHARGES	325	0	0	0	0	325	0	0	0	0	0	0	0	0	0	325	0	100
		Total of Operations	17900	0	0	614.93	321.6	2154.9	0	0	0	0	0	0	0	0	0	3091.43	14808.57	17.27
		Total of Unit 7527	521223	26209.3	30274.53	30927.22	30994.42	31902.13	0	0	0	0	0	0	0	0	0	150307.6	370915.4	28.84

Community and Family Services Through February 28, 2026 Fund - 7005 Dept - 062 Unit - 7528: HS Parent Family Community Engagement 40% of FY Elapsed

OBJ	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUM AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	8FX	REGULAR SALARIES AND WAGES	1,486,395.00	112,908.38	130,486.83	132,987.31	123,289.08	126,537.11	.00	.00	.00	.00	.00	.00	.00	.00	626,228.71	860,166.29	42.13	
1125	8FX	RECRUITMENT & RETENTION PAY	15,684.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	15,684.00	15,684.00	0.00
1130	8FX	OTHER SALARIES AND WAGES	72,000.00	2,798.97	3,328.15	3,731.27	3,799.02	5,296.28	.00	.00	.00	.00	.00	.00	.00	.00	18,963.69	53,046.31	26.32	
1140	8FX	OVERTIME	5,000.00	1,447.85	844.94	454.45	258.52	391.14	.00	.00	.00	.00	.00	.00	.00	.00	3,396.90	1,603.10	67.94	
1150	8FX	SPECIAL PAY	5,000.00	400.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	400.00	-400.00	.00	
1160	8FX	LONGEVITY PAY	14,750.00	.00	14,500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	14,500.00	250.00	98.31	
2110	8FX	FICA TAXES	113,712.00	8,575.12	10,943.17	10,023.34	9,518.91	9,626.06	.00	.00	.00	.00	.00	.00	.00	.00	48,686.60	65,025.40	42.82	
2120	8FX	RETIREMENT CONTRIBUTION	208,098.00	18,764.77	21,515.64	19,506.09	18,127.15	18,597.51	.00	.00	.00	.00	.00	.00	.00	.00	94,511.16	113,586.84	45.42	
2130	8FX	LIFE AND HEALTH INSURANCE	532,162.00	32,717.42	37,191.00	37,121.28	40,961.12	36,484.10	.00	.00	.00	.00	.00	.00	.00	.00	184,474.92	347,687.08	34.67	
2131	8FX	HSA/FSA CONTRIBUTION/HEALTH INCENTIVES	.00	.00	500.00	.00	-500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,456,649.02	.00	0.00
3179	8FY	Total of Salaries	2,447,801.00	175,612.51	219,309.73	203,833.74	195,483.80	196,932.20	.00	.00	.00	.00	.00	.00	.00	.00	891,151.98	1,000,000.00	40.49	
3410	8FY	CONTRACTUAL SERVICES EMPLOYMENT	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	0.00
3410	8FY	LOCAL TRAVEL	3,000.00	.00	.00	510.56	22.40	180.11	.00	.00	.00	.00	.00	.00	.00	.00	713.07	2,286.93	23.77	
3530	8FY	TOLL CHARGES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2.75	97.25	2.75	
3720	8FY	COMMUNICATIONS	12,000.00	.00	.00	1,854.30	958.08	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,812.38	9,187.62	23.44	
4020	8FY	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	0.00
4110	8FY	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	10,000.00	.00	.00	.00	.00	284.87	.00	.00	.00	.00	.00	.00	.00	.00	284.87	9,715.13	2.85	
4115	8FY	MISCELLANEOUS OPERATING SUPPLIES	5,000.00	.00	.00	.00	35.95	.00	.00	.00	.00	.00	.00	.00	.00	.00	35.95	4,964.05	.72	
4121	8FY	COMPUTER EQUIP UNDER \$500 & COMPUTER REL LESS THAN \$5000	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	0.00
4123	8FY	EQUIPMENT LESS THAN \$5000	4,000.00	.00	.00	2.97	35.64	.00	.00	.00	.00	.00	.00	.00	.00	.00	38.61	3,961.39	.97	
4412	8FY	PROMOTIONAL EXPENSES	7,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	7,000.00	.00	0.00
4418	8FY	EDUCATIONAL ASSISTANCE PROGRAM	10,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,000.00	.00	0.00
4450	8FY	PARENT ACTIVITY FUND	9216.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	9,216.00	.00	0.00
4482	8FG	SELF INS-PROP CASUALTY	12619	0	0	0	0	12619	0	0	0	0	0	0	0	0	12619	0	100	
4483	8FG	CAPTIVE INSURANCE CHARGES	6219	0	0	0	0	6219	0	0	0	0	0	0	0	0	6219	0	100	
		Total of Operations	70354	0	0	2370.59	1052.07	19302.98	0	0	0	0	0	0	0	0	22725.63	47629.37	32.3	
		Total Of Unit 7528	2518155	175612.51	219309.73	206204.32	198515.87	216235.18	0	0	0	0	0	0	0	0	1019877.61	150427.39	40.26	

Community and Family Services Through February 28, 2026 Fund - 0001 Dept - 062 Unit - 7529: HS General Fund 40% of FY Elapsed

OBJ	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Enclum	TOTAL YTD	BALANCE	% BUDGET USED
1120	HZE	REGULAR SALARIES AND WAGES	433,164.00	28,607.86	33,504.00	34,163.20	33,310.54	34,163.21	.00	.00	.00	.00	.00	.00	.00	.00	163,748.81	269,415.19	37.80
1125	HZE	RECRUITMENT & RETENTION PAY	4,608.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	4,608.00	.00
1140	HZE	OVERTIME	500.00	3.47	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3.47	496.53	.69
1150	HZE	SPECIAL PAY	.00	500.00	.00	.00	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	1,000.00	-1,000.00	.00
1160	HZE	LONGEVITY PAY	4,800.00	.00	5,300.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	5,300.00	-500.00	110.42
2110	HZE	FICA TAXES	33,137.00	2,140.51	2,874.04	2,519.91	2,457.85	2,561.34	.00	.00	.00	.00	.00	.00	.00	.00	12,553.65	20,583.35	37.88
2120	HZE	RETIREMENT CONTRIBUTION	60,642.00	3,961.13	5,444.22	4,793.12	4,673.49	4,793.12	.00	.00	.00	.00	.00	.00	.00	.00	23,865.08	36,976.92	39.02
2130	HZE	LIFE AND HEALTH INSURANCE	152,000.00	7,653.37	9,056.65	8,858.04	8,958.04	8,958.04	.00	.00	.00	.00	.00	.00	.00	.00	43,484.14	108,515.86	28.61
2131	HZE	HSAFSA CONTRIBUTION/HEALTH INCE	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
2150	HZE	UNEMPLOYMENT COMPENSATION	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00
3167	HZE	Total of Salaries	689,351.00	42,866.34	56,178.91	50,334.27	49,398.92	50,975.71	.00	.00	.00	.00	.00	.00	.00	.00	249,755.15	439,595.85	36.23
3195	HZE	GOVERNMENTAL AGENCIES	300.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	300.00	.00
3197	HZE	CONTRACTUAL SERVICES MEDICAL	30,293.00	787.44	-787.44	1,752.56	.00	2,997.81	.00	.00	.00	.00	.00	.00	.00	.00	21,362.81	4,179.82	86.20
4110	HZE	OTHERWISE SPECIFIED	22,800.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	22,280.00	520.00	97.72
4110	HZE	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00
4115	HZE	MISCELLANEOUS OPERATING SUPPLIES	5,000.00	.00	.00	.00	.00	2,496.75	.00	.00	.00	.00	.00	.00	.00	.00	2,496.75	2,503.25	49.94
4123	HZE	EVEN/MEAL REIMBURSEMENTS	250.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	250.00	.00
4135	HZE	EQUIPMENT/LESS THAN \$5000	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4482	HZE	FOOD AND DIETARY	2,275.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,578.00	697.00	69.36
4483	HZE	SELF INS-PROP CASUALTY	734.00	.00	734.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	734.00	0	100
4483	HZE	CAPTIVE INSURANCE CHARGES	397.00	.00	397.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	397.00	0	100
		Total of Operations	62,599.00	787.44	343.56	1,752.56	.00	5,494.56	.00	.00	.00	.00	.00	.00	.00	.00	45,220.81	9,000.07	85.62
		Total of Unit 7529	751,950.00	43,653.78	56,522.47	52,086.83	49,399.92	56,470.27	.00	.00	.00	.00	.00	.00	.00	.00	256,133.27	448,595.92	40.34

Community and Family Services Through February 28, 2026 Fund - 7005 Dept - 062 Unit - 7534: Facilities 51% of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUM	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	BFL	REGULAR SALARIES AND WAGES	218,871.00	13,684.72	16,289.20	16,302.95	14,215.96	16,642.21	.00	.00	.00	.00	.00	.00	.00	.00	77,147.04	141,523.96	35.28	
1125	BFL	RECRUITMENT & RETENTION PAY	1,925.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,925.00	.00	0.00
1130	BFL	OTHER SALARIES AND WAGES	2,500.00	194.44	.00	166.52	73.02	66.06	.00	.00	.00	.00	.00	.00	.00	.00	502.44	1,997.56	20.10	
1150	BFL	OVERTIME	500.00	300.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	-500.00	100.00
1155	BFL	SPECIAL PAY	1,720.00	.00	1,200.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,200.00	.00	69.19
2100	BFL	FICA TAXES	16,720.00	1,042.86	1,275.32	1,186.54	1,035.66	1,221.00	.00	.00	.00	.00	.00	.00	.00	.00	5,771.60	10,956.40	34.50	
2120	BFL	RETIREMENT CONTRIBUTION	30,614.00	2,198.15	2,833.54	2,593.19	2,165.37	2,657.14	.00	.00	.00	.00	.00	.00	.00	.00	12,445.39	18,168.61	40.65	
2130	BFL	LIFE AND HEALTH INSURANCE	76,000.00	2,656.74	2,871.98	2,639.08	2,659.08	2,659.08	.00	.00	.00	.00	.00	.00	.00	.00	13,904.98	62,095.02	19.48	
		Total of Salaries	352,038.00	20,173.91	24,480.94	23,099.26	20,351.31	23,447.86	.00	.00	.00	.00	.00	.00	.00	.00	111,591.40	240,446.60	31.68	
3167	BFM	PAYMENTS TO OTHER GOVERNMENTAL AGENCIES	500.00	647.73	647.73	1,295.46	647.73	647.73	.00	.00	.00	.00	.00	.00	.00	.00	3,886.38	4,113.62	48.56	
3170	BFM	JANITORIAL SERVICE AND SUPPLY	8,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	500.00	6.25
3179	BFM	CONTRACTUAL SERVICES	2,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,000.00	.00	100.00
3180	BFM	CONTRACTUAL SERVICES NOT OTHERWISE SPECIFIED	2,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,000.00	.00	100.00
3450	BFM	OTHER INSURANCE AND BONDS	5,000.00	.00	.00	6,438.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	5,458.00	542.00	10.84	
3520	BFM	MOVING EXPENSE-COUNTY ASSETS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	100.00
3530	BFM	TOLL CHARGES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	100.00
3610	BFM	RENTAL OF EQUIPMENT	3610.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,610.00	.00	100.00
3620	BFM	LEASES-BUILDINGS/STRUCTURES	299,000.00	62,533	62,533	125,066	287,073.92	62,533	.00	.00	.00	.00	.00	.00	.00	.00	287,386.57	11,613.43	96.12	
3710	BFM	UTILITIES	35,000.00	839.37	1,465.66	3,671.74	2,936.91	1,695.56	.00	.00	.00	.00	.00	.00	.00	.00	10,926.66	24,073.34	30.93	
3820	BFM	COMMUNICATIONS	20,000.00	338.75	338.75	677.50	338.75	1,648.38	.00	.00	.00	.00	.00	.00	.00	.00	3,342.13	16,657.87	16.71	
3825	BFM	INTERNAL FLEET MANAGEMENT CHARGES	17,000.00	.00	.00	1,693.38	2,052.25	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,945.63	23,000.00	134.73	
3910	BFM	GRAPHIC REPROD SVCS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	100.00
4110	BFM	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	1,500.00	.00	.00	2,174.50	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,174.50	.00	144.97	
4115	BFM	MISCELLANEOUS OPERATING SUPPLIES	40,000.00	.00	.00	4,838	4,838	25,182	.00	.00	.00	.00	.00	.00	.00	.00	206,800	39,703.20	74	
4123	BFM	EQUIPMENT LESS THAN \$5000	9,000.00	.00	.00	1,680	.00	1,355.56	.00	.00	.00	.00	.00	.00	.00	.00	135.56	2,864.44	4.52	
4128	BFM	TOOLS AND SMALL EQUIPMENT	3,116.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	116.00	116.00	3.72
4129	BFM	REPAIRS TO EQUIPMENT	116.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	116.00	.00	100.00
4132	BFM	MISC SUPPLIES OR EXPENSES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	100.00
4135	BFM	SCHOLARSHIPS, AWARDS AND BENEFITS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	100.00
4482	BFG	SELF INS-PROP CASUALTY	206	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	206	.00	100.00
4483	BFG	CAPTIVE INSURANCE CHARGES	494,666	1,886.38	2,494.87	15,555.48	293,178.18	5,599.67	.00	.00	.00	.00	.00	.00	.00	.00	318,376.99	176,489.41	64.34	
		Total of Operations	847,904	220,622.29	289,744.91	396,533.77	313,529.49	287,073.92	.00	.00	.00	.00	.00	.00	.00	.00	4,289,238.02	417,575.98	50.73	

Credit Card Expenses
February 28, 2026

CH Full Name	Purchase Date	Comp Supp Name	Amount
CLAYTON, AMANDA	02/04/26	WAL-MART #5871	\$66.01
CLAYTON, AMANDA	02/17/26	WM SUPERCENTER	\$54.01
CUEVAS SAYAGO, LEONOR	02/16/26	PUBLIX #1754	\$11.49
CUEVAS SAYAGO, LEONOR	02/17/26	PUBLIX #1440	\$31.14
CUEVAS SAYAGO, LEONOR	02/24/26	PUBLIX #1501	\$51.26
DUCK, CORTINA	02/02/26	ODP BUS SOL LLC	(\$120.22)
DUCK, CORTINA	02/03/26	USPS PO 1169260806	\$169.69
DUCK, CORTINA	02/04/26	OFFICESUPPLY.COM	\$146.99
DUCK, CORTINA	02/06/26	NIC -DCF CHILD CARE	\$101.00
DUCK, CORTINA	02/13/26	ODP BUS SOL LLC	\$264.63
DUCK, CORTINA	02/13/26	PUBLIX #436	\$228.94
DUCK, CORTINA	02/16/26	OFFICESUPPLY.COM	\$329.04
DUCK, CORTINA	02/16/26	ODP BUS SOL LLC	\$21.78
DUCK, CORTINA	02/16/26	ODP BUS SOL LLC	\$77.69
DUCK, CORTINA	02/16/26	ODP BUS SOL LLC	\$10.28
DUCK, CORTINA	02/20/26	WAL-MART #3162	\$45.85
DUCK, CORTINA	02/20/26	DUNKIN #301017	\$48.58
DUCK, CORTINA	02/20/26	PUBLIX #436	\$13.98
DUCK, CORTINA	02/23/26	PUBLIX #436	\$15.96
DUCK, CORTINA	02/24/26	NIC -AHCA AGENCY FOR HEAL	\$43.37
ELIBERT, MIGUERLINE	02/02/26	PROLOGO BRANDING LLC	\$502.00
ELIBERT, MIGUERLINE	02/02/26	CDW GOVT #AH8NK9Q	\$960.56
ELIBERT, MIGUERLINE	02/02/26	PROLOGO BRANDING LLC	\$186.00
ELIBERT, MIGUERLINE	02/02/26	PROLOGO BRANDING LLC	\$1,459.80
ELIBERT, MIGUERLINE	02/03/26	CORPORATE INTERIORS	\$436.44
ELIBERT, MIGUERLINE	02/04/26	ULINE SHIP SUPPLIES	\$3,002.00
ELIBERT, MIGUERLINE	02/04/26	ULINE SHIP SUPPLIES	\$5,440.00
ELIBERT, MIGUERLINE	02/06/26	ULINE SHIP SUPPLIES	\$916.53
ELIBERT, MIGUERLINE	02/06/26	Amazon.com 311XT4PT3	\$734.10
ELIBERT, MIGUERLINE	02/09/26	AMAZON MKTPL	\$44.64
ELIBERT, MIGUERLINE	02/09/26	CDW GOVT #AH9IP7T	\$770.73
ELIBERT, MIGUERLINE	02/09/26	SP SCHOOL NURSE SUPPLY	\$1,218.00
ELIBERT, MIGUERLINE	02/09/26	SP SCHOOL NURSE SUPPLY	\$890.00
ELIBERT, MIGUERLINE	02/10/26	AMAZON MKTPL	\$148.45
ELIBERT, MIGUERLINE	02/17/26	AMAZON MKTPL	\$91.96
ELIBERT, MIGUERLINE	02/17/26	AMAZON MKTPL	\$62.64
ELIBERT, MIGUERLINE	02/18/26	AMAZON MKTPL	\$91.96
ELIBERT, MIGUERLINE	02/18/26	AMAZON MKTPL	\$71.36
ELIBERT, MIGUERLINE	02/19/26	AMAZON MKTPL	\$72.21
ELIBERT, MIGUERLINE	02/19/26	WATER COFFEE DELIVERY	\$1,002.98
ELIBERT, MIGUERLINE	02/20/26	AMAZON MKTPL	\$71.97
ELIBERT, MIGUERLINE	02/23/26	Amazon.com B93MH2UE2	\$111.16
ELIBERT, MIGUERLINE	02/23/26	AMAZON MKTPL	\$63.00
ELIBERT, MIGUERLINE	02/25/26	AMAZON MKTPL	\$417.80
ELIBERT, MIGUERLINE	02/25/26	ODP BUS SOL LLC	\$429.90
INFANTE, SILVIO	02/10/26	SOUTHERN STATES TOYOTA	\$793.93
INFANTE, SILVIO	02/11/26	IMULCH FL	\$2,025.00
INFANTE, SILVIO	02/16/26	THE HOME DEPOT	\$74.56
INFANTE, SILVIO	02/16/26	THE HOME DEPOT	\$29.94

Credit Card Expenses

February 28, 2026

MOORE, SANDRA	02/03/26	AMAZON RETA	\$20.64
MOORE, SANDRA	02/09/26	SQ ONEPARTY2REMEMBER	\$325.00
MOORE, SANDRA	02/09/26	UNITED TROPHY AND AWARDS	\$45.00
MOORE, SANDRA	02/09/26	WM SUPERCENTER	\$50.92
MOORE, SANDRA	02/20/26	WAL-MART #3162	\$13.04
MOORE, SANDRA	02/20/26	AMAZON MKTPL	\$55.99
MOORE, SANDRA	02/20/26	IN TOGETHER,	\$663.46
MOORE, SANDRA	02/27/26	AMAZON MKTPL	\$176.53
PERRY, DESHON	02/09/26	FSP COUNCIL FOR PROFESSIO	\$525.00
PERRY, DESHON	02/13/26	FSP COUNCIL FOR PROFESSIO	\$525.00
RUFF, SANDRA D	02/04/26	ATL CENTENNIAL PARK ONLIN	\$2,263.80
RUFF, SANDRA D	02/16/26	OMNI HOTELS	\$500.00
RUFF, SANDRA D	02/18/26	ATL CENTENNIAL PARK ONLIN	(\$1,000.00)
RUFF, SANDRA D	02/18/26	OMNI HOTELS	(\$500.00)
TEMPLE, REGINA	02/02/26	SYSCO CORP	\$5,373.21
TEMPLE, REGINA	02/02/26	KEY FOOD #4256	\$20.56
TEMPLE, REGINA	02/04/26	WAL-MART #4160	\$18.43
TEMPLE, REGINA	02/05/26	PUBLIX #605	\$7.66
TEMPLE, REGINA	02/11/26	PUBLIX #605	\$26.98
TEMPLE, REGINA	02/12/26	PUBLIX #605	\$5.49
TEMPLE, REGINA	02/17/26	PUBLIX #605	\$7.58
TEMPLE, REGINA	02/20/26	WAL-MART #4588	\$57.53
TEMPLE, REGINA	02/26/26	WM SUPERCENTER	\$54.06
TEMPLE, REGINA	02/27/26	PUBLIX #605	\$10.98
VILLALOBOS, NANCY	02/03/26	ATL CENTENNIAL PARK ONLIN	\$4,527.60
VILLALOBOS, NANCY	02/05/26	CENGAGE LEARNING,	\$163.00
VILLALOBOS, NANCY	02/05/26	CENGAGE LEARNING,	\$163.00
VILLALOBOS, NANCY	02/16/26	OMNI HOTELS	\$500.00
VILLALOBOS, NANCY	02/17/26	FLORIDA RECREATION AND P	\$2,000.00
VILLALOBOS, NANCY	02/18/26	ATL CENTENNIAL PARK ONLIN	(\$500.00)
VILLALOBOS, NANCY	02/18/26	ATL CENTENNIAL PARK ONLIN	(\$184.05)
VILLALOBOS, NANCY	02/18/26	ATL CENTENNIAL PARK ONLIN	(\$500.00)
VILLALOBOS, NANCY	02/18/26	OMNI HOTELS	(\$184.05)
VILLALOBOS, NANCY	02/18/26	OMNI HOTELS	(\$500.00)
VILLALOBOS, NANCY	02/24/26	PAYPAL HS UNIVERSI	\$1,498.00
VILLALOBOS, NANCY	02/27/26	TLHXT - LDG - HYATT HOUSE	\$778.00
VILLALOBOS, NANCY	02/27/26	TLHXT - LDG - HYATT HOUSE	\$828.00
VILLALOBOS, NANCY	02/27/26	TLHXT - LDG - HYATT HOUSE	\$778.00
VILLALOBOS, NANCY	02/27/26	TLHXT - LDG - HYATT HOUSE	\$778.00

Head Start Policy Council
 Human Resources Committee
 February 2026 Actions

I. Pending Approval for hire

Job Title	Candidate's Name

II. Termination from employment (Involuntarily)

Job Title	Reason	Employee's Name

III. Separation from employment (Voluntarily)

Job Title	Reason	Employee's Name
Mentor Coach	Family Reasons	Gladys Arzon
Teacher Assistant	Retirement	Jacqueline Aleman
Behavior Inclusion Specialist	Conflict with Supv/Co-worker	Silverio Becerra Reyes

III. Current Head Start Openings – As of 3/12/26

Job Title	Number of Positions	Potential Candidates in process for hire
Mentor Coach	1	
Food Service Assistant	1	
Teacher	2	
Teacher Assistant	8	
Behavior Inclusion Specialist	1	
Family Service Worker	2	

MONTHLY MANAGEMENT REPORT

Monthly Director's Report to Policy Council

Date: March 26, 2026

To: Sharron Jacob, Policy Council Chair & Policy Council Members

From: Sonya L. Hill, Head Start Division Manager

Subject: **Director's Monthly Summary**

The Monthly Division Managers Report provides an overview of essential information from Orange County Head Start. This report includes actions from the month of February 2026.

Staff Training

- Orange County Head Start staff successfully completed the required Workplace Violence Prevention Training, as mandated by Orange County Human Resources. All staff complied by the March 13th teacher workday.
- Preschool Directors and Family Service Workers participated in professional development focused on best practices in addressing chronic absenteeism, supporting the implementation of a program-wide initiative to reduce absenteeism and improve attendance outcomes.
- Training was also conducted for Preschool Directors and Family Service Workers on program governance, with an emphasis on strengthening engagement and collaboration with the Policy Council.
- Administrative leadership, including the Administrative Assistant, Fiscal Program Manager, and Head Start Director, participated in training and planning sessions related to the Community and Family Services Advisory Board, focusing on preparation, governance, and best practices for advisory board operations.

Collaboration and Partnerships

- Ongoing collaboration with Nemours to finalize a contract aimed at improving early childhood education processes and outcomes.
- Meeting held with the Department of Children and Families (DCF) regarding new requirements for documenting security personnel assigned to Head Start locations.
- Coordination with the City of Orlando Fire Department regarding compliance with state statutes related to Certificates of Occupancy, including building designation requirements.
- Continued collaboration with Capital Projects to obtain Certificates of Occupancy for all Head Start preschool locations within city limits.

MONTHLY MANAGEMENT REPORT

Highlights and Accomplishments

Orange County Head Start received a Corporate Award at the Region IV Head Start Association Conference in recognition of its partnership with VyStar Credit Union.

- A retirement celebration was held honoring Teacher Assistant Jacqueline Aleman for her service to the program.
-

Human Resources

- Recruitment efforts continued across multiple program areas. Interviews were conducted for the following positions:
 - Teachers
 - Teacher Assistants
 - Mentor Coaches
 - Behavior Inclusion Specialists
 - Family Service Workers

Candidates have been selected for all positions. Offers of employment have been extended to Teachers, Teacher Assistants, and Family Service Workers, with one candidate declining the offer.

- A Head Start New Employee Orientation was conducted to newly hired staff onboard, providing an overview of program expectations, policies, and procedures.
-

Program Operations and Updates

- Orange County Public Schools (OCPS) voted to close seven schools for the 2026–2027 school year. McCoy Elementary School, which currently houses a Head Start site, is among the schools identified for closure. As a result, the McCoy Head Start location will close at the end of the current school year. Additionally, the program was previously notified that Three Points Elementary School will close due to the removal of modular units from the campus. This will require the program to identify and secure alternative space within the same service area to continue serving enrolled children and families.
- The Head Start Director continues to meet with OCPS principals to explore relocation opportunities. Meetings have been conducted with:
 - Lake George Elementary School
 - Conway Elementary School
 - Shenandoah Elementary School

MONTHLY MANAGEMENT REPORT

- Lockhart Elementary School
- Frangus Elementary School
- Maxey Elementary School
- Engelwood Elementary School

Additional program considerations include potential site adjustments at Washington Shores Elementary and Dillard Elementary, and possible expansion at Dover Shores Elementary School. Final decisions regarding site relocations and adjustments will be informed by continued discussions with OCPS, a review of the Community Assessment, and will be presented to the Policy Council for approval.

- The program also continues to engage in strategic planning sessions with the leadership team to align long-term program goals and operational priorities.
- A Health and Mental Health Advisory Committee meeting was conducted in compliance with federal requirements, supporting ongoing coordination of health and mental health services for enrolled children.
- Planning is underway for Guest Readers Month (April 1–30), themed “**Reading Grows Great Minds,**” which will promote literacy and community engagement across all program sites.
- The Head Start Director met with the Office of Head Start Program Specialist for the monthly monitoring meeting and has requested a follow-up meeting with the Office of Head Start Facilities Team to discuss potential opportunities related to Section 1303 funding.
- Leadership staff continue to actively participate in the Community and Family Services Strategic Planning process, contributing to department-wide planning efforts.

Enrollment and Attendance

- The program’s funded enrollment is 1,536, with a total enrollment of 1,513 for February.
 - Vacancies: **23**
 - Enrollment Rate: **98.50**
 - Average Daily Attendance (ADA) for February 2026 was **89.77**
- The program has implemented a targeted initiative to address chronic absenteeism, which includes enhanced collaboration between Family Service Workers and families to identify root causes and develop individualized action plans.

MONTHLY MANAGEMENT REPORT

Parent Engagement and Policy Council

- Policy Council Chair, Sharron Jacob, and Secretary, Alyssa St. Hilaire, attended the Region IV Head Start Association Conference, representing Orange County Head Start.
 - Lucia Vazquez, a Head Start parent, participated in Children's Week in Tallahassee, where she shared her personal testimony on the positive impact of Head Start and distributed a self-developed pamphlet highlighting the program and its teachers.
-

Challenges

- Chronic absenteeism continues to impact attendance outcomes and requires ongoing monitoring and targeted intervention strategies.
 - Facility and space limitations remain a challenge due to the closure of McCoy Elementary and Three Points Elementary, requiring identification of suitable replacement sites within the same service areas.
-

State, Regional and National Updates

State Updates – Children's Week Advocacy

Children's Week activities focused on advocacy and legislative engagement, providing an opportunity to elevate the needs of Head Start children and families at the state level.

Legislative visits included meetings with:

Senate:

- Senator Carlos Guillermo Smith (District 17)
- Senator LaVon Bracy Davis (District 15)

House of Representatives:

- Representative RaShon Young (District 39)
- Representative Bruce Antone (District 41)
- Representative Johanna Lopez (District 43)
- Representative Dr. Anna Eskamani (District 42)

Key discussion topics included:

- The impact of two years without a federal cost-of-living adjustment (COLA)
- Workforce challenges in early childhood education
- The impact of OCPS school closures on Head Start operations
- Opportunities to expand early childhood services through VPK partnerships

These efforts strengthened relationships with legislators and increased awareness of program priorities and challenges.

MONTHLY MANAGEMENT REPORT

National Updates

- The National Head Start Association (NHSA) continues to advocate for a Cost-of-Living Adjustment (COLA) for Head Start programs.
- Recent national research highlights disparities in early diagnosis of Autism Spectrum Disorder (ASD) among Black children, who are often diagnosed significantly later than their peers. Delayed diagnosis can limit access to early intervention services. These findings underscore the importance of continued efforts within Head Start to promote early screening, family engagement, and equitable access to developmental services

FLORIDA



REGION IV HEAD START ASSOCIATION CONFERENCE

OFFICERS REPORT

ORANGE COUNTY POLICY COUNCIL

PREPARED BY SHARRON JACOB
AND ALYSSA ST. HILAIRE



OVERVIEW

From February 9th through 12th, Orange County Head Start Chairperson and Secretary attended the Region IV Head Start Conference in Atlanta, Georgia to: Strengthen leadership skills as Chairperson and Secretary. Gain updates on federal Head Start regulations and expectations. Network with other Staff, Teachers, and Policy Council leaders across Region IV. Lastly, to bring back new strategies to support children, families, and staff.

KEY WORKSHOPS & SESSIONS

During the conference, we participated in sessions focused on:

- Governance and the Role of the Policy Council,
- Strengthening Parent Leadership
- Mental Health and Trauma-Informed Practice
- School Readiness
- Data Accountability
- Fiscal Oversight and Budget Responsibilities

A major takeaway was the importance of collaboration between the Governing Board and Policy Council to ensure transparency, accountability, and quality services.



Program Recognition & Award

We are proud to share that Orange County Head Start has been awarded the Corporate Award in recognition of our strong partnership with Gift of Swimming. This award highlights our program's commitment to:

- Community collaboration
- Child safety and water education
- Expanding enrichment opportunities for our children
- Building meaningful partnerships that benefit families

Receiving this recognition at the regional level reflects the hard work of our leadership, staff, families, and community partners. It was an honor to see our program acknowledged among other outstanding Head Start programs in Region IV.

Important Information Learned

The conference emphasized:

- The critical leadership role Policy Council members play in decision-making
- The importance of understanding program budgets and funding
- Federal monitoring updates and compliance expectations
- Strong family engagement practices that increase participation

It reinforced that the Policy Council is not just advisory, but an essential governing partner in Head Start operations.

NETWORKING & COLLABORATION

We connected with:

- Executive Directors and Program Administrators
- Family Engagement Leaders
- Regional Office Representatives

These conversations allowed us to learn how other programs overcome challenges and implement best practices.

BENEFITS TO ORANGE COUNTY HEAD START

This experience will benefit our program by: Enhancing Policy Council leadership effectiveness, strengthening parent engagement, initiatives Improving communication between families and leadership, and ensuring alignment with federal Head Start Performance Standards.

RECOMMENDATIONS / NEXT STEPS

Based on what we learned, we recommend:

- Scheduling ongoing governance training for Policy Council members.
- Increasing opportunities for parent leadership development.
- Reviewing our family engagement strategies to increase participation.

Closing Statement

Attending the Region IV Head Start Conference in Atlanta, Georgia was an empowering and educational experience. Being recognized with the Corporate Award for our partnership with Gift of Swimming made the experience even more meaningful. We are honored to represent Orange County Head Start and look forward to implementing what we learned to better serve our children and families.

Respectfully submitted,

Sharron Jacob and Alyssa St. Hilaire

Policy Council Chairperson & Secretary
Orange County Head Start



ORANGE COUNTY HEAD START 2025-2026

ERSEA REPORT

MONTH: February YEAR: 2026

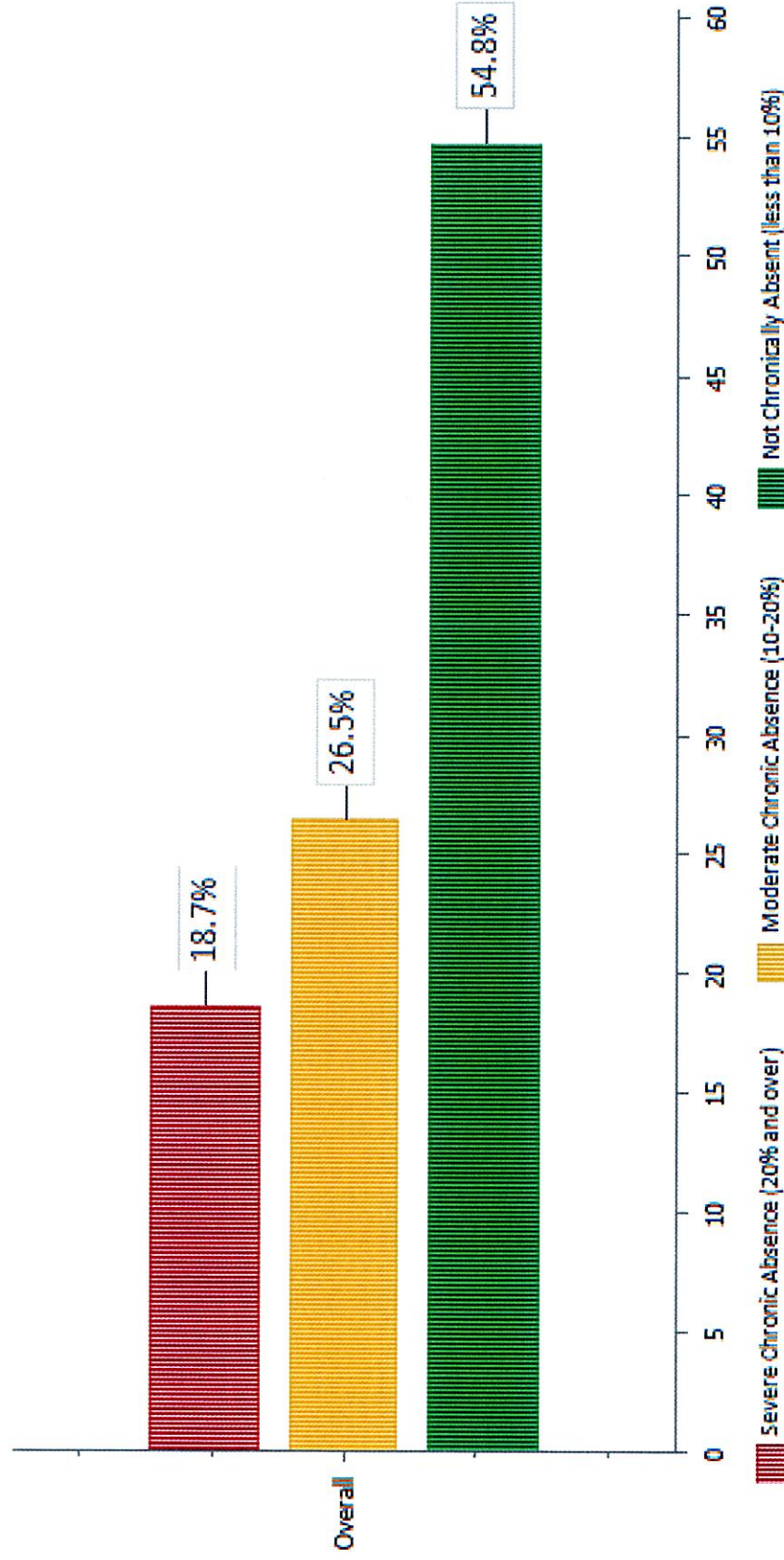
Sites	Funded Enrollment	Monthly Enrollment	10% IEP YTD	Drops	Monthly Waiting List	Monthly New Applications 2024-2025	Monthly Applications 2025-2026	Monthly Attendance Under County % Under Federal %
Aloma	37	36	3	0	10	0	2	94.44%
Bithlo	32	30	9	1	2	0	2	91.07%
Callahan	46	43	4	1	0	0	1	82.50%
Dillard	37	34	4	1	0	0	1	88.20%
Dover Shores	57	56	6	0	3	0	6	91.54%
East Orange	110	103	6	2	2	0	9	89.80%
Engelwood	57	53	11	1	1	0	6	91.57%
Hal P Marston	80	77	8	1	0	0	1	90.16%
John Bridges	131	131	14	1	12	0	3	88.37%
Lila Mitchell	68	67	6	0	3	0	4	89.75%
Lovell	37	36	5	1	1	0	3	92.49%
McCoy	37	35	7	1	5	0	3	87.87%
Pine Hills	188	186	19	3	1	0	2	91.08%
Riverside	37	37	1	0	0	0	1	87.20%
Rosemont	37	36	2	1	4	0	1	90.90%
S.O YMCA	60	59	12	3	4	0	3	91.11%
Southwood	114	113	16	0	22	0	4	93.14%
Taft	111	109	10	1	3	0	6	86.56%
Three Points	57	51	8	1	0	0	4	92.88%
Ventura	37	37	6	0	0	0	1	85.38%
WS Elementary	49	48	4	1	0	0	2	86.62%
WS ELC	80	78	7	3	1	0	6	88.38%
West Oaks	37	35	8	0	3	0	5	90.53%
OCHS Total	1536	1490	176(11.81%)	23	77(5.01%)	0	76	89.77%
Goal		-----	10%	-0-Cho	10%			90%

2335 - Attendance Works Chronic Absence Charts

Program Term: Head Start 2025-2026 | All | Enrollment Status: Enrolled Only | Charts to Include: All | Graph By: Percentage of participants | Level: Per Agency | Time Frame: 2/01/2026 - 2/28/2026 | Page Break: None | Flag/Group: Not Filtered | Program Option: All | Responsible Staff: AI

CHRONIC ABSENCE (Percentage)

Orange County Head Start



Recruitment Efforts per Site

Aloma	3	St. Richards Episcopal Church, Winter Park YMCA Family Center and Goodwin Dentistry and Medicine
Bithlo	3	Bithlo Community Par, Tractor Supply Co and Corner Lake Family Dental
Callahan	4	Diaper Bank, Teen Round Table, Orange Blossom Health and Z.L. Riley Park Apartments
Dillard	5	Park Avenue Villas, Key Foods, Walgreens, CVS and Zanders Park
Dover Shores	11	Greenberg Dental, M Pro Nails, Venus Nails, Orlando Credit Union, Israel EBT Week Store, Elender University, Dover Shores Neighborhood Community, Postell's Edwards, Bravo Supermarket, My Access and Conway Laundry Cleaners
East Orange	10	WIC, 4c Early HS, HBI, NCF-Union Park, Library, Bayer Family Therapy, Faith UMC, NCF Union Park, Joy Spirit, and The Doctor's Center
Engelwood	N/A	
Hal P Marston	3	Citgo, Get n Go Food Mart and J Carribean Cuisine
John Bridges	5	Pediatric Associates, Greenberg Dental, Dolly Acosta Orange Blossom Family Health, Renaissance Charter School and All my Kid's Pediatrics
Lila Mitchell	3	NCF Diaper Drive, WIC and Black History Month Program at the Boys and Girls Club
Lovell	3	Chik Fil A, Lakeside Family Dentistry and Lovell Elementary School Black History Program and Book fair
McCoy	3	Access Office, Be A Neighbor Day and McCoy Elementary
Millenia Elementary	N/A	
Pine Hills	4	YMCA, Boys and Girls Club, Orla Vista Park and West Colonial Oaks
Riverside	N/A	
Rosemont	3	Family Dollar, Beauty Supplies and Walgreens
Southwood	3	AM Income Tax Services, Woodhollow Apartments and Casa De Las Empanadas
SO YMCA	3	Vanaisa Santiago, Home Depot and Cathole Charitis
Taft	3	Taft Community Center, Boys & Girls Club and Pinnacle Cove Apartments
Three Points	3	Vista Pointe, Orange County Library and Churromaria at Goldenrod
Ventura	3	Indigo Apartments, Azue Winter Park Apartments and Bravo Supermarket
WS ELC	3	Coconut Palms Apartment Homes, Studio Parc Kirkman and Hidden Lake Apartments
WS Elementary	3	Second Harvest Food Bank, Fresenus South Orlando and Community Health Center
West Oaks	4	West Oaks Elementary, Dollar Tree, Beauty Master and Ross
Total	85	

February 2026 Updates:

- Open Enrollment 2025-26: February 2026
- Updates Returning Enrollment: N/A / VPK: /552
- Funded Enrollment 2025-2026: 1536 Current / Full Day - Full Year 780

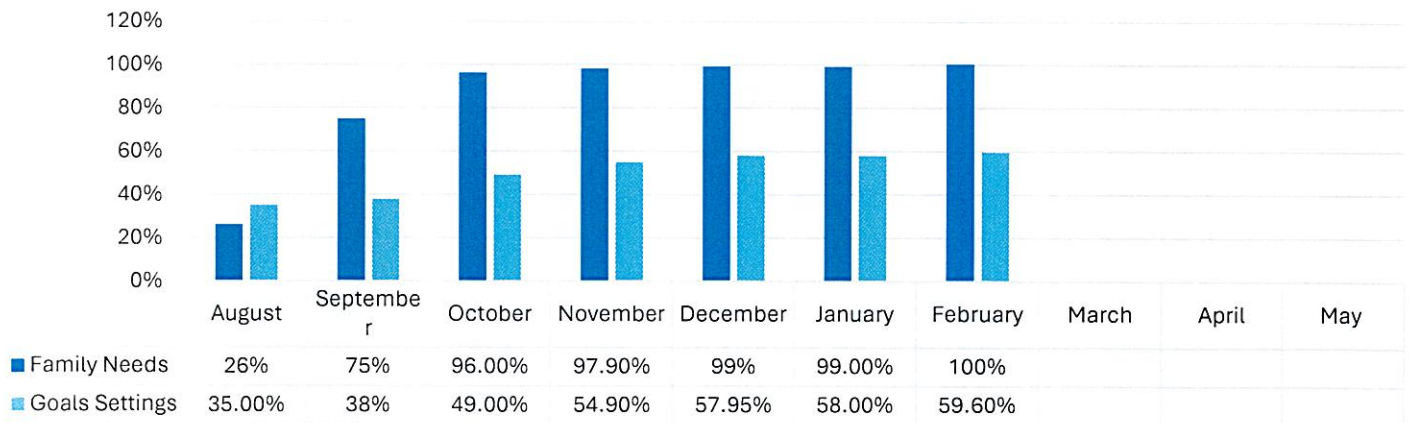
FAMILY ENGAGEMENT

Creating Connections, Building Bridges... Together.

Monthly Report: February 2026

Family Services Activities	Aug 2025	Sept 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	April 2026	May 2026	June 2026
Number of Fatherhood Activities	13	17	22	23	19	18	18				
Number of Fatherhood Participants	259	338	466	448	408	349	372				
Number of Parent Educational Trainings Provided	22	21	13	11	9	5	17				
Number of Parents Attended	549	259	110	133	275	64	344				
Number of Families Experiencing Homelessness YTD	68	30	32	29	27	31	32				
Number of Families Acquired housing	0	1	0	3	1	0	0				
Number of ESL/GED Training	0	46	50	48	51	52	52				
Number of Parents involved in Health Education	0	0	0	0	311	316	331				

Family Needs Assessment/Goal Setting



Orange County Head Start

Nutrition

Policy Council Report

February 2026

Item Description	August	September	October	November	December	January	February	March	April	May	June	Comments
Special Diets	237	266	277	277	281	292	297					YTD Total
Obese Children	118	188	213	216	222	232	229					YTD Total
Overweight	80	128	143	141	139	147	145					YTD Total
Underweight	23	37	37	38	37	42	37					YTD Total
Nutrition Counseling Notification to Parents	0	28	17	5	6	0	0					YTD Total
Nutrition Counseling's accepted	0	3	15	2	5	0	0					YTD Total
Nutrition Counseling's in progress	0	3	9	13	0	0	0					YTD Total
Breakfast Meals Served to Children	17,021	25,718	28,619	18,429	19,570	22,598	24,273					
Breakfast Meals Served to Adults	1,036	1,264	1,335	879	907	1,191	1,111					
Lunch Meals Served to Children	17,083	25,923	28,870	18,681	19,568	23,006	24,774					
Lunch Meals Served to Adults	1,091	1,333	1,397	912	920	1,219	1,129					
Snack Meals Served to Children	13,809	21,361	22,804	15,211	15,736	18,281	19,713					
YTD Totals Meals												
Operation Dates for meals	15	21	22	14	15	18	19					
Disallowed Meals	0	0	0	0	0	0	0					

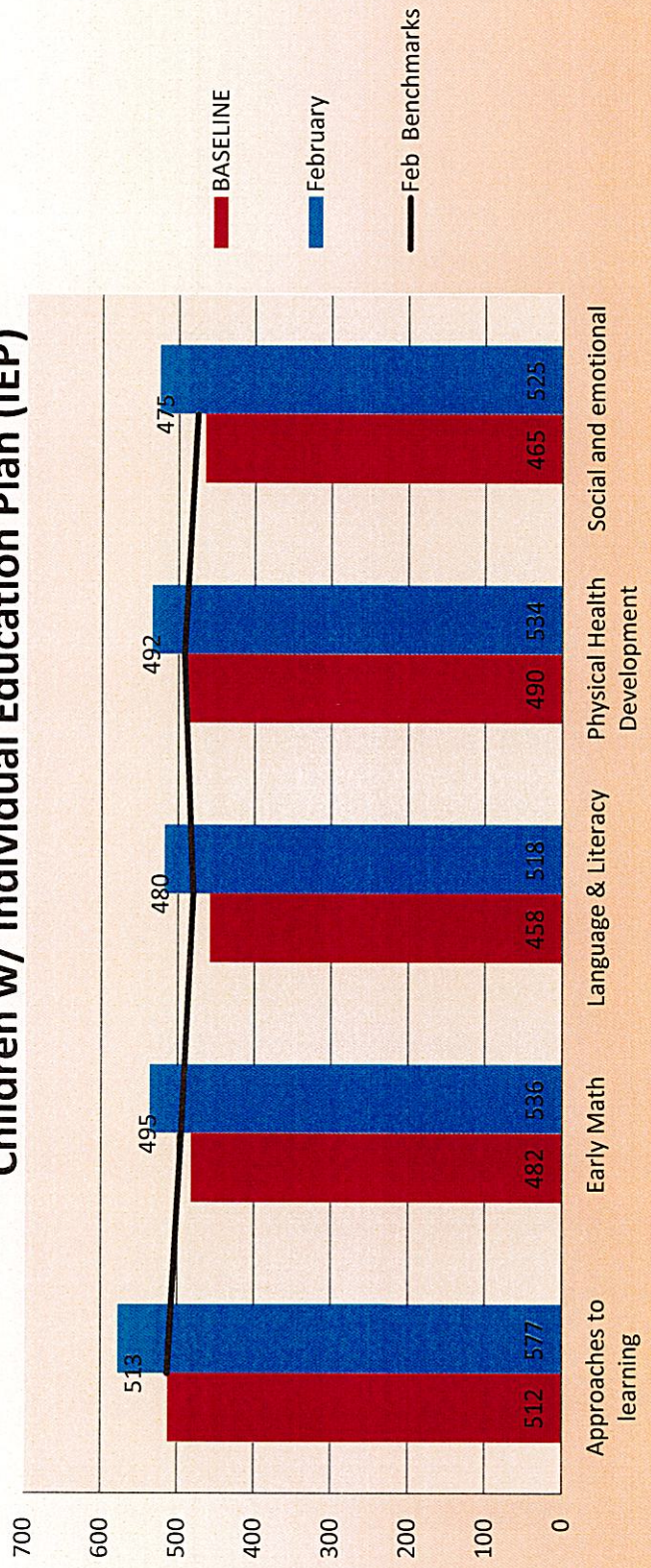
Orange County Head Start Medical and Dental Unit Monthly Report

2025-2026 School Year

Program Description	August	September	October	November	December	January	February	March	April	May
Total Number of HS children served (report 2001)	1364	1423	1498	1487	1488	1471	1490			
Number of children meeting requirement of health physicals: (report 3035)	1284 / 94%	1360 / 96%	1486 / 99%	1482/99%	1452/97%	1457/99.5%	1483/99.5%			
The number of HS families referred to medical and/or dental services. (report 4120)	73_dentals 0 Medical	106 Dental 0 Medical	133 Dentals 0 medical	133 Dental 0 medical	107 Dental 0 medical	45 Dental 0 medical	0 Dental 0 Medical			
Number of HS children meeting medical home requirement (report 2001)	1049 / 76%	1227 / 86%	1267 / 85%	1277/86%	1217/83%	1252/85%	1356/91%			
Number of HS children meeting immunization requirements (3320)	1364 / 100%	1421 / 99%	1471 / 98%	1470/99%	1450/97%	1469/99%	1489/99.9%			
Number of HS children with a dental exam (report 3035)	1123 / 82%)	1386 / 97%	1401/ 94%	1417/95%	1347/90%	1355/92%	1341/89%			
Number of HS children needing dental treatment (report 3035)	76 / 6%	77 / 6%	136/ 10%	314/22%	326/21%	294/4.8%	291/19%			
Number of Health Action Plan (report 2181)	295	300	311	317	331	323	328			
Number of sites visit by LPN, RN & CNA monthly	31	45	39	40	16	32	28			

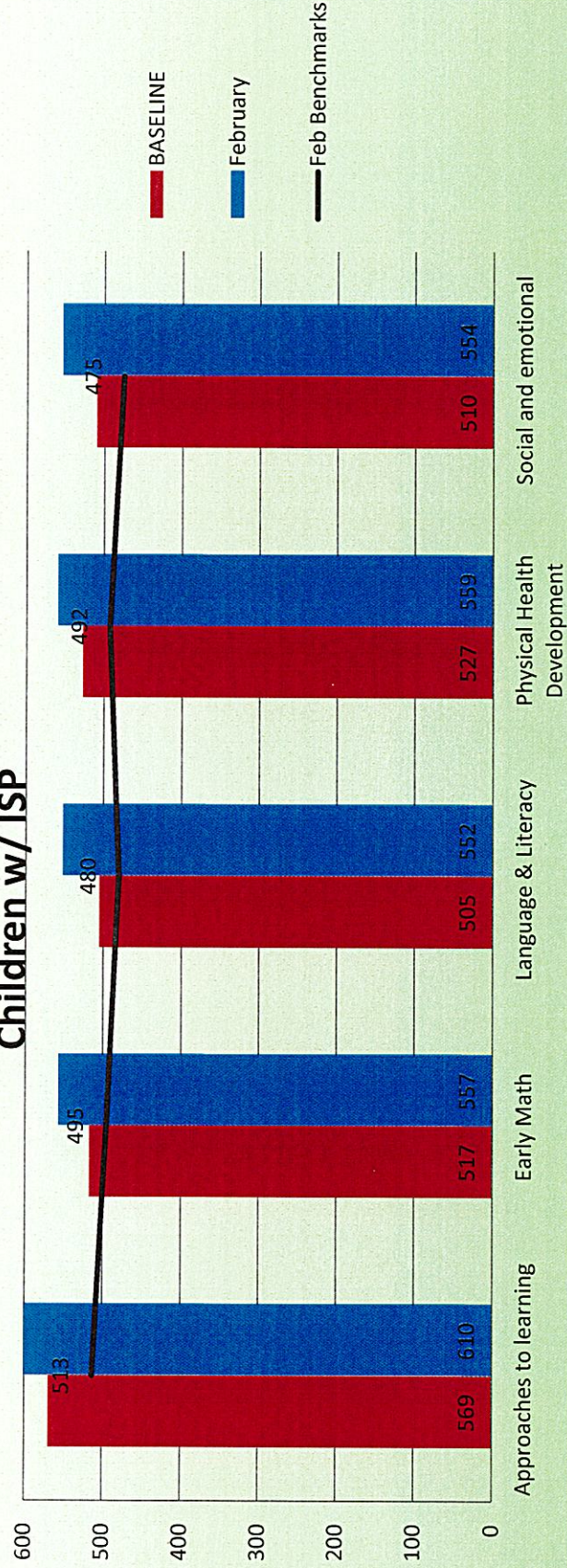
	BASELINE	February	Feb Benchmarks
Approaches to learning	512	577	513
Early Math	482	536	495
Language & Literacy	458	518	480
Physical Health Development	490	534	492
Social and emotional	465	525	475

**Orange County Head Start
Children w/ Individual Education Plan (IEP)**



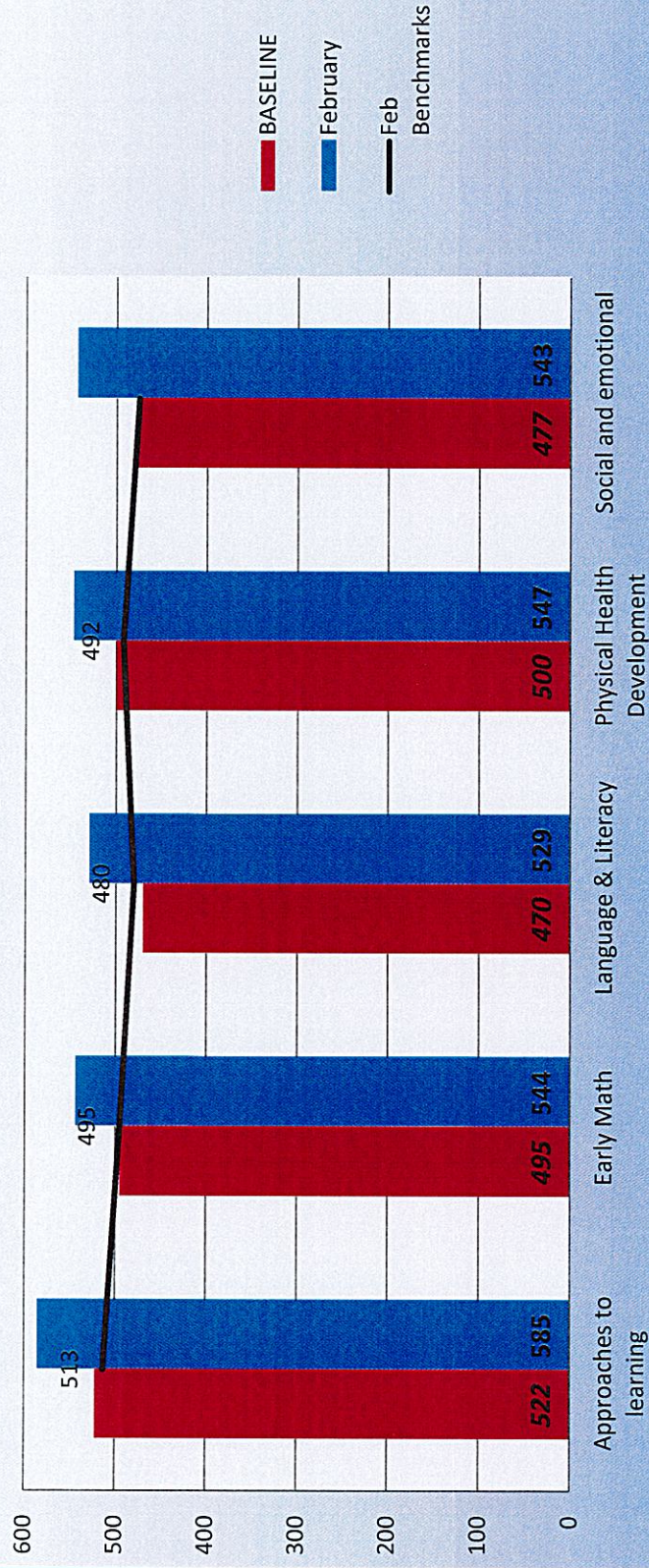
	BASELINE	February	Feb Benchmarks
Approaches to learning	569	610	513
Early Math	517	557	495
Language & Literacy	505	552	480
Physical Health Development	527	559	492
Social and emotional	510	554	475

Orange County Head Start Children w/ ISP



	BASELINE	February	Feb Benchmarks
Approaches to learning	522	585	513
Early Math	495	544	495
Language & Literacy	470	529	480
Physical Health Development	500	547	492
Social and emotional	477	543	475

Orange County Head Start Children w/ Behavior Plan



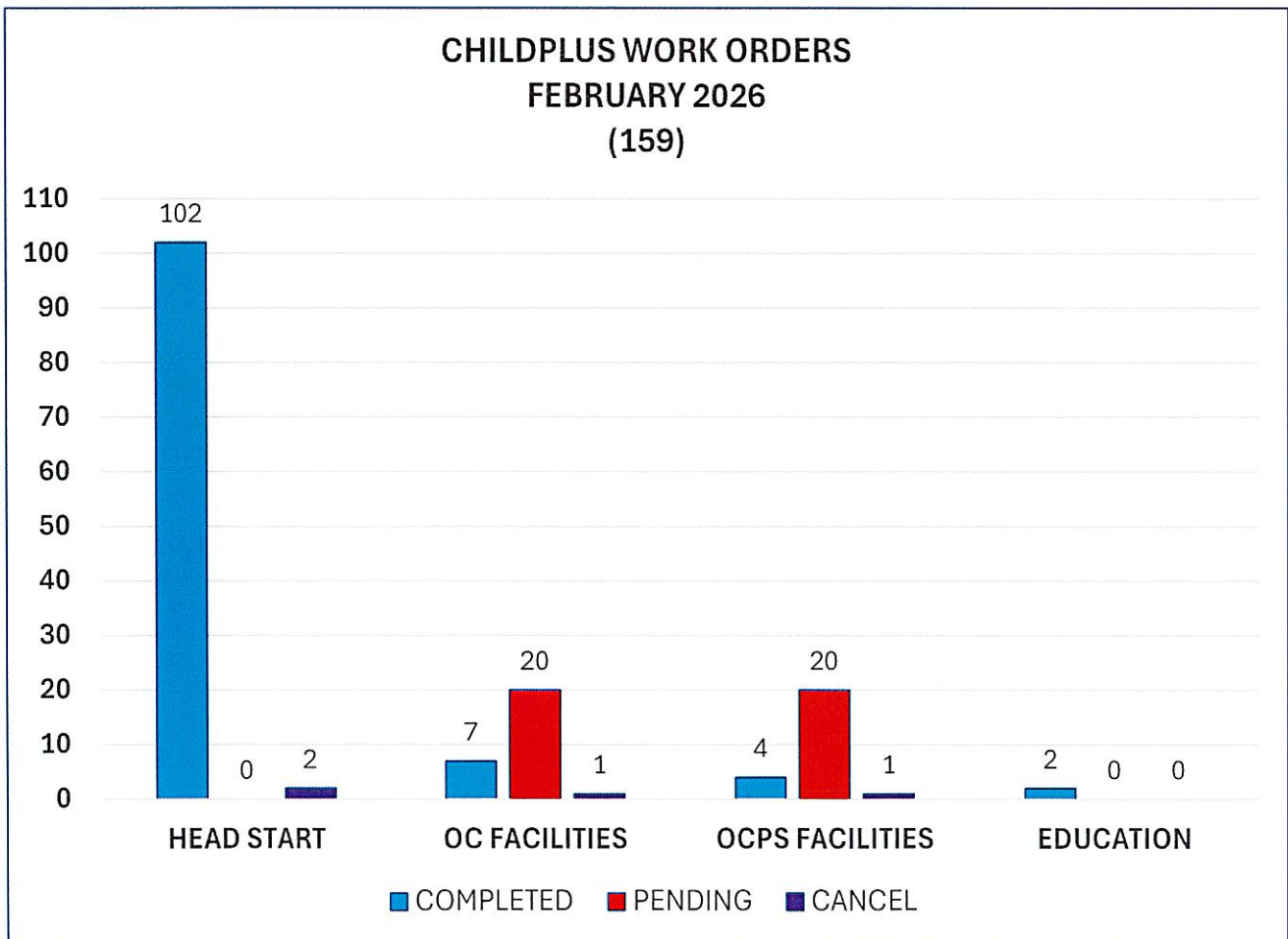
MAINTENANCE MONTHLY REPORT

(February 2026)

1. WORK ORDERS

During February of 2026, a total of **159** work orders were created through ChildPlus and processed as follows:

CENTER	COMPLETED	PENDING	CANCEL	TOTAL
HEAD START	102	0	2	104
OC FACILITIES	7	20	1	28
OCPS FACILITIES	4	20	1	25
EDUCATION	2	0	0	2
TOTAL	115	40	4	159



2. DELIVERY

- We pick-up, and delivery work orders to different centers

3. RENOVATION

- We continuously clean carpets in different centers.
- We picked up leaves from Hal P Marston, and Southwood Playgrounds.
- We pressure wash and paint Bithlo, and East Orange playgrounds



Orange County Community & Family Services Department
Head Start Division
SOP Committee Meeting – Director’s Conference Room
February 10, 2026 9:00am – 12:00pm

AGENDA

- **Purpose:**
To review and approve new or revised Standard Operating Procedures and any associated forms.
- **Program Administration**
 - 3.2 Lease Contracts and Agreements
- **Human Resources**
 - 9.2 Hiring Senior Management Staff
 - 9.3 Hiring Qualified Staff
 - 9.4 Hiring Casual Staff
 - 9.6 Background Screening Process
 - 9.8 Code of Conduct and Confidentiality
 - 9.12 New Hire Performance Evaluation
 - 9.18 Professional Development Plan
 - 9.23 CDA Credential
 - 9.25 Dress Code
 - 9.31 Defensive Driving
 - 9.38 Remote Work Policy
- **Fiscal**
 - 12.13 Warehouse Procedures

Final Comments

- **Next Meeting: March 4, 2026**

STANDARD OPERATING PROCEDURES

I. Procedures 1303.01, CFR Part 75.303

LEASE AGREEMENTS

1. New leases will originate by request from the Division Manager. The Division Manager will provide the Contract Administrator the address, contact information and the term of the proposed location. The Contract Administrator will complete the Real Estate Request form and obtain signatures from the Division Manager and the Community and Family Services Director. Upon completion, the Contract Administrator will send the form to the Real Estate Leasing Manager.
2. The Real Estate Leasing Manager will be responsible for the negotiation of the Lease, initiating a Draft Lease and submitting it for a final review by the County Attorney and Risk management. In addition, Real Estate Management staff will acquire the Lessor's signature and submit for approval to the Board of County Commissioners (BCC).

CONTRACTS AND AGREEMENTS

3. New contracts and agreements will originate from the Head Start Management Team
4. Management Team will submit the "Letter of Interest" form utilizing the Monday program with the following information:
 - a. Legal Name of Agency (W-9)
 - b. Name, position, and contact information of individual authorized to sign legal agreements
 - c. Agency contact person, address, phone number, and email address
 - d. Dates of Service
 - i. Limits based on County Attorney
 - e. Location(s) of service delivery
 - i. If Head Start site, include current Center List as attachment
 - f. Scope of Service
 - g. Type of Agreement
 - i. Affiliate
 - ii. Referral
 - iii. Term
 - iv. In-Kind
 - v. Agreement with Data
 - vi. Resource Partner
 - h. Head Start Liaison

- i. The Liaison will be the prime communicator with those involved at Head Start.
5. If monetary:
 - Define program and/or services
 - Unit of service
 - Frequency of service
 - Cost per unit
 - Contract Type (Term)
 - Price Analysis
6. The Letter of Interest form along with questions for the organization will be scanned and sent to the Contract Administrator CRM via the following Monday email:
ocgov_board_3410154077_c077f67fc69cf9030352_35777473@use1.mx.monday.com
7. All communication and updates will occur within the Monday Board.
8. The Contract Administrator reserves the right to host an initial fifteen (15) minute discovery meeting to determine if an introductory meeting is needed.
9. The Contract Administrator will arrange a meeting with all parties scheduled on the defined dates for an introductory meeting.
10. Following the meeting(s) the Contract Administrator will assess which type of agreement is needed. If a contract is required, the Contract Administrator will contact the Head Start Liaison to decide if head start would like to move forward.
11. The county requires all vendors/providers to carry insurance and must submit a Certificate of Insurance for General Commercial Liability, Workers Compensation, Business Automobile Liability, and Professional Liability (if applicable).
12. If applicable, a Business Associate Agreement will be attached to the contract or agreement; which will ensure that non-covered entities are in compliance with the HIPAA Privacy and Security Rules.
13. If a Contractor/Provider, Contract/Agreement, or Lease cost is more than \$25,000, the Fiscal Program Manager will conduct a search via the System of Award Management (SAM.gov) prior to the County entering into an agreement to ensure that there are no existing debarment or suspension exclusions; as stipulated in Executive Order 12689, which refers to Federal Executive Order 12549, and Section 17-314 of the Orange County Code and OMB guidelines, Part 75, under Uniform Administrative Requirements, Cost Principles, and Audit Requirements for HHS Awards.

14. The Contract Administrator will forward the agreement for review to the County Attorney, Risk Management, and Procurement Division utilizing Monday.com.
15. The Orange County Procurement Manager is authorized to sign all contracts and agreements on behalf of the BCC, pursuant to Article III of the Orange County Code and Executive Order 06.004 Delegation of Authority to Sign Contracts, Resolutions, Plats, Deeds, Ordinances and Other Legal Documents after Board Approval
16. If it is a term contract or renewal amendment, the revisions will be forwarded by the Contract Administrator to the Procurement Division staff for processing. Procurement Division staff will send the contract or renewal amendment for signature to the vendor. Upon receipt of the signed contract or renewal amendment, the contract will be processed for final execution by the Manager of the Procurement Division.
17. The Contract Administrator will send the contract and/or agreement to the agency/provider for their review and signature. Occasionally, the agency/provider may need to review the lease and/or agreement with their Attorney or General Council, which may delay the contract execution process.
18. When the lease is finalized, the BCC will review and approve or disapprove the lease.
19. Contracts/Agreements will be monitored annually to determine whether the contracts/agreements are being utilized.
20. All correspondence and documentation will be retained in the Monday system.
21. Contract Administrator will email partners via email Marketing tool such as Constant Contact to keep partners engaged with Head Start and each other and spotlight partners.

22. TIMELINE

- a. Day 1 | Letter of Interest sent to Monday Customer Relation Management (CRM)
- b. Day 10 | within 10 days of receipt of LOI, Contract Administrator will schedule a fifteen (15) minute Discovery call which will be the second Wednesday of the month.
- c. Day 11 | Contract Administrator will determine if an introductory call with related parties is necessary
- d. Day 15 | Contract Administrator will schedule an introductory call, if necessary
- e. Day 30 | Introductory call is scheduled
- f. Day 30 - 60 | After introductory call, determine whether to move forward and let the organization know.
- g. Day 30 - 60 | Update Monday to reflect progress/status

LINKS/REFERENCES:

Real Estate Request Form

Contract Templates

Insurance Requirements

Sunbiz.org

Revised: 9/12, 9/5/17; 7/6/18; 7/10/19; 10/20/21, 09/03/25

Reviewed:2/10/26

Orange County Community and Family Services Department
Head Start Division

Fiscal

Procedure # 12.13

Warehouse Procedures

STANDARD OPERATING PROCEDURES

I. Purchases and Delivery - 45CFR 75.320, 75.321

1. When purchasing consumables, supplies, equipment, the Fiscal Officer will create a purchase order in Maximo.
2. Upon delivery of the merchandise to the warehouse:
 - a. Warehouse Specialist will obtain the delivery packing slip and compare the delivery slip to the items in the Maximo purchase order to verify what was received.
 - b. Upon verification, Warehouse Specialist will contact the Fiscal Officer to close the "Purchase Order".
 - c. Items will then be available in Maximo to fulfill orders.
 - d. Warehouse Specialist will send the packing slip to fiscal to process final invoice for payment.
 - e. Warehouse Specialist will place items in the correct bin. If the item is new, the Warehouse Specialist will create a bin and place items in it.

II. Maximo - 45CFR 75.320, 75.321

1. The following procedures must be followed for the delivery of Maximo items:
 - a. Center Supervisor will submit a Maximo Order Request Form to the appropriate Field Operations Supervisors for education, disability supplies, ink and copy paper.
 - b. Center Supervisors will submit a Maximo Order Request Form to the Nutrition Coordinator for Nutrition Supplies.
 - c. Center Supervisors will submit a Maximo Order Request Form to the Childhood Health and Parental Services Program Manager for Health Supplies.
 - d. Once the Maximo Order Request Form is received by the Field Operations Supervisors, Nutrition Coordinator and Childhood Health and Parental Services Program Manager will process a work order for the items in Maximo. Inventory must be reviewed prior to approving the work order.
 - e. Upon approval in Maximo, the Warehouse Specialist will retrieve the work order from Maximo and prepare for delivery. The Warehouse Specialist will remove the item from the appropriate bin and prepare for delivery.
 - f. Delivery to centers is scheduled for Monday, Wednesday and Friday, unless closed for a holiday.
 - g. Upon delivery to the center, the Warehouse Specialist will have the requestor sign the work order for the requested items and upload the signed work order in

Maximo. The Warehouse Specialist will also provide a copy of the work order on site to the requestor.

- h. Once the delivery is complete, the Warehouse Specialist will close the work order in Maximo.
- i. The Center Supervisor will keep the copy of the signed work order in the Tangible Assets Binder.

2. Maximo Inventory Replenishment

- a. Every Monday the Fiscal Program Manager will send the Head Start Inventory Reorder Report to the Sr. Program Manager, Education Coordinators, Assistant Nutrition Coordinator, Sr. Behavior Inclusion Specialist and the Childhood Health and Parental Services Program Manager.
- b. The Sr. Program Manager of Education, Education Coordinators, Nutrition Coordinator and the Childhood Health and Parental Services Program Manager will need to review the report and order as items fall below minimum level.
- c. It is the responsibility of the Sr. Program Manager, Education Coordinators, Nutrition Coordinator and the Childhood Health and Parental Services Program Manager to ensure items are replenished in a timely manner.

III. Pick-up and Delivery Request -45CFR 75.320, 75.321

- 1. To request a pickup or delivery, the requester must complete a Pickup and Delivery form located on the shared drive, in the forms folder.
- 2. The requestor will send the Pickup Delivery form to the Warehouse Specialist and the Management Maintenance Coordinator.
- 3. Pick up and Deliveries are scheduled for Monday, Wednesday and Friday, unless closed for a holiday.
- 4. When sending damaged or surplus equipment to the warehouse for disposal, the following procedures must be followed:
 - a. Prior to sending damaged or surplus equipment to the warehouse, the Division Manager or designee will write a memorandum that includes the description of the item, county control number, serial number, assigned division/program, and all the details about the loss or damage. The original memorandum is sent to the warehouse along with the equipment that is being transferred to the warehouse.

Procedure # 12.13 (continued)

- b. Upon receipt of the equipment, the Warehouse Specialist will complete a Property Custody Receipt. This receipt and a copy of the Division Managers memorandum will be sent to the Orange County Property Accounting Division and the Head Start Fiscal Program Manager.
 - c. Service Areas will not transfer property without prior written approval from their immediate supervisor.
5. The delivery of equipment from the warehouse to Property Accounting shall follow the procedures listed below:
- a. The Warehouse Specialist is responsible for obtaining written approval from the appropriate Manager before damaged equipment is turned in to Property Accounting.
 - b. The Warehouse Specialist will maintain a disposal list of all items turned in to Property Accounting. The list will consist of the county property number, serial number, description of item, estimated purchase price, assigned division/program, date approved for disposal by the Head Start Division Manager, and date the equipment was transferred to Property Accounting.
 - c. The Warehouse Specialist will submit a copy of the disposal list and the receipts from Property Accounting to the Head Start Fiscal Program Manager per occurrence on an as needed basis.

IV. Special Events

1. For Pick up and Delivery at special events and/or recruiting events, a Special Event and Recruitment Form will need to be completed and submitted to the Management Maintenance Coordinator and Warehouse Specialist **two weeks** in advance of the event.
2. The event must be confirmed with the warehouse staff within 48 working hours for possible last-minute cancellations.

Revised: 12/15/17; 5/11/21; 07/13/22,01/03/24, 09/03/25, 2/10/26

Orange County Community and Family Services Department
Head Start Division

Human Resources

PROCEDURE # 9.2

Hiring and Selection of Program Management Staff

STANDARD OPERATING PROCEDURES

I. Definition

1. Program Management positions include the Senior Program Manager and all Program Managers responsible for operational oversight and supervision of program services.

II. Qualification Requirements – 1302.91(d)

1. Program management staff hired to manage and oversee the delivery of program services must have sufficient knowledge, training and experience, and competencies to fulfill the roles and responsibilities of their positions.
2. As of November 7, 2016, individuals hired for the following positions must meet the minimum qualification requirements listed for the position:
 - a. Fiscal Officer: must be a certified public accountant or have, at a minimum, a baccalaureate degree, in accounting, business, fiscal management, or a related field.
 - b. Family, health and disabilities management: must have, at a minimum, a baccalaureate degree, preferably related to one or more disciplines they oversee.
 - c. Education management, including coordinators and curriculum specialists: must have a baccalaureate degree or advanced degree in early childhood education or a baccalaureate degree or advanced degree and equivalent coursework in early childhood education with early education teaching experience.

III. Hiring Procedures – OC Policy & Operational Regulation 104

3. Program Management staff are responsible for leadership, direction, and oversight in the following areas:
 - Planning, development, and implementation of operational procedures
 - Analysis of trends and data on children and families in the program
 - Community partnerships
 - Staff and parent communication
 - Personnel, administration, and supervision of staff
 - Team leadership, team building, staff training, and development

Orange County Community and Family Services Department
Head Start Division

Human Resources

PROCEDURE # 9.2

Hiring and Selection of Program Management Staff

STANDARD OPERATING PROCEDURES

4. When Program Management positions become available, the Division Manager sends an email to the Human Resources recruitment section to post the position.
5. Human Resources will post the position.
6. Applications are received by Human Resources and if they meet the minimum qualifications, the application is routed to the appropriate hiring authority.
7. The Division Manager will screen routed applications and select candidates to interview.
8. Interviews are conducted by the Division Manager with a diverse interview panel.
9. The Interview Panel makes a recommendation to hire Program Management staff.
10. The recommendation for hire is sent to Human Resources.
11. Upon approval, the Division Manager will complete the hiring packet, to include: the routing sheet, applicant questions, applicant responses, interview notes, and the completed hiring forms and send it to the Community & Family Services Dept. Office for final review and approval.
12. Once approved, the hiring packet is sent to the Human Resources Division. The HR Division will make a contingent offer, which includes passing the required level II background screening, physical examination, and drug test.

Revised: 12/3/14, 2/19/18; 2/6/2020, 2/10/26
Review: 03/11/2020

Orange County Community and Family Services Department
Head Start Division

Human Resources

PROCEDURE # 9.3

Hiring Qualified Staff

STANDARD OPERATING PROCEDURES

I. Staff Qualifications and Competency Requirements Sec. 642(c)(2)(D)(vi); Sec. 648A.(a)(2)(A-B); 1302.91(e)(2)(ii)

1. When a position becomes available, the Program Management staff for that service area submits the request to Human Resources Recruiter to post the position.
2. Applications for the position are received by the Human Resources Department and screened to ensure candidates meet the minimum qualifications based on their knowledge, skills, and experience.
3. The routed applications are sent to the appropriate hiring authority to makes the final selections for interviews.
4. Program Manager will notify Human Resources Recruiter of candidates not selected for an interview within two weeks of receiving the routed applications by submitting the Certificate of Routed Applicants (CORA) form through the provided Box link.

*Note: The Human Resources Recruiter will send a link associated with the Job ID.

5. Performance - based interview questions are designed by the appropriate Program Management staff and sent to the Human Resources Recruiter for approval to prepare for the interviews.
6. Interviews are conducted by a diverse panel within two weeks of receiving routed applications. A member of the Policy Council may be a part of the interview process.
7. At the conclusion of the interviews, the interview panel members will complete a consensus form evaluating the candidates' responses to make their recommendations of a potential candidate and provide it to the Division Manager. Based upon the qualifications and interviews, Program Management staff and the Division Manager will select the most qualified candidate.

8. Once the interviews are completed, the Program Management Staff will notify the Human Resources Recruiter by email and upload the required documents to the Box link provided. Forms include:
 - Employment Reference Check Form
 - Completed CORA
 - Consensus Rating Sheet
 - Interview notes for all the candidates interviewed
 - Application and Resume of the selected candidate ONLY
9. Once all the documents are received and reviewed the Human Resources Recruiter will call to make a contingent job offer to the selected candidate.

Note: The potential candidate may start the hiring process prior to Policy Council approval.

10. The hiring requirements for Orange County include the following:
 - Live Scan Level II Background Screening
 - Local Law Arrest Records Check
 - Attestation of Good Moral Character
 - Child Abuse & Neglect Reporting Requirements (Form CF-FSP5337)
 - Physical Examination
 - Drug Screening

Additional Education Requirements for Staff Qualifications

1. The Division Manager and all staff responsible for management and oversight of fiscal, education, family services, health services, and services to children with disabilities must have, at a minimum, a baccalaureate degree, preferably with experience in one or more of the disciplines overseen by the individual.
2. Education Coordinators are required to have a baccalaureate or an advanced degree in early childhood education; or a baccalaureate or an advanced degree and equivalent coursework in early childhood education, with experience teaching pre-school-aged children.
3. Mentor Coaches must have a minimum of a baccalaureate degree in early childhood education or a related field.

4. A teacher must have at least one of the following qualifications:
- An associate, baccalaureate, or advanced degree in early childhood education,
 - An associate degree in a field related to early childhood education and coursework equivalent to a major relating to early childhood education with experience teaching preschool-age children,
 - A baccalaureate or advanced degree in any field and coursework equivalent to a major relating to early childhood education with experience teaching preschool-age children.
5. Teacher Assistants are required to have, at a minimum, a National Child Development Associate Credential (CDA).
6. Teacher Aides are required to have, at a minimum, a high school diploma and six months of experience in early childhood education.
7. Family Services Workers must have a minimum of a baccalaureate degree in social work, human services, family services, counseling, or a related field.
8. Licensed Practical Nurses, Certified Nurse Assistants and Assistant Nutrition Coordinators must have a minimum of an associate degree with licensure, certification, and/or appropriate qualifications related to the position.
9. Health professionals, including Registered Nurse, Nutrition Coordinator and Disabilities/Mental Health staff must have a minimum of a baccalaureate degree with licensure, certification, and/or appropriate qualifications within the position for which they are applying.

Competency Requirements for Education Staff

All teaching staff must pass competency exams to demonstrate competency in the required childcare training course topics. Refer to SOP State Mandated Trainings.

Revised: 02/06/19, 02/10/26

Hiring Substitute Teaching Staff

STANDARD OPERATING PROCEDURES

I. Qualifications and Competency Requirements 1302.91(a), 1303.3, OC Policy & Operational Regulation 101.3

1. To apply for a substitute teaching staff position, applicants can obtain an application through the Head Start Administrative Office. Parents/Legal guardians are encouraged to apply for substitute positions if they express an interest in a position and he/she meet the minimum qualifications.

Note: Parents who occasionally substitute as staff may still serve on the policy council.

2. Substitute positions are categorized as on-call or casual employment. On-call staff cannot work more than twelve hundred hours (1,200) during the fiscal year. On-call staff is not eligible to receive benefits and they cannot participate in the grievance process.
3. Before a substitute is assigned, the results of the following new hire requirements must be received:
 - Live Scan Level II Background Screening
 - Local Law Records Check
 - Affidavit of Good Moral Character
 - Physical Examination
 - Drug Screening
 - Child Abuse & Neglect Reporting Requirements (Form CF-FSP5337)
 - Code of Conduct and Confidentiality Pledge

Note: When a substitute is assigned to a center, the Center Supervisor will obtain a copy of the background screening from the Administrative Specialist. Substitutes cannot carry their personnel file.

4. All substitutes must have transportation and be willing to travel to any Head Start center located in Orange County. Substitutes must complete the defensive driving course.
5. Substitutes will complete an orientation with the Field Operations ~~their~~ Supervisor and/or Center Supervisor within one (1) week of hire. An orientation packet will be provided.

Procedure # 9.4 (continued)

6. Substitutes are required to complete the Department of Children and Families forty-five (45) hour introductory training; in accordance with requirements.
7. Substitutes are required to attend Pre-Service, In-Service, the Bus Monitor Training (annually), and all other mandatory trainings pertaining to their position (See SOP 9.22).
8. All substitutes assigned must meet the required First Aid/CPR Certification requirement, as determined by management (See SOP 9.22).
9. The Center Supervisor /Field Operations Supervisor will remain in contact with their substitutes to coordinate their schedules and notify their substitutes of all mandatory trainings.

Revised: 2/06/2019, 2/10/26
Reviewed: 03/11/2020

Orange County Community and Family Services Department
Head Start Division

Human Resources

Procedure # 9.6

Background Screening Process

STANDARD OPERATING PROCEDURES

I. Employment and Volunteer Background Screening – Florida Statutes 435.04; & Orange County Policy 104.2

New Hires

The Human Resources Division will make a contingent offer to the candidate, pending the results of the required Level II background screening, physical examination, drug test. **Note: Effective August 1, 2010, applicants cannot begin working until all results are back and are cleared.**

1. The Human Resources Division is responsible for processing the Level II background screening for all candidates for hire in the Head Start Division. The Level II background screening includes the following:
 - Live scan fingerprinting
 - State and national fingerprint check
 - Child Abuse Sexual Predator and sexual offender registry check
 - *Attestation of Good Moral Character*
2. HR staff will initiate the screening through the Clearinghouse prior to fingerprinting then complete fingerprinting of the applicant via LiveScan, which is Clearinghouse compatible for submission of fingerprints to the Florida Department of Law Enforcement (FDLE) for a statewide criminal history and abuse history check in order to determine eligibility to work in a child care facility.
3. FDLE will transmit the information to the Federal Bureau of Investigation for a national search of criminal history.
4. An *Attestation of Good Moral Character* and *Privacy Policy Acknowledgement* form must be signed and dated by the applicant at the time of the screening.
5. Head Start staff ensures that all out-of-state criminal, abuse, sexual predator and offender histories for each state, island, province, etc., where applicant resided within the past 5 years are requested and obtained. (Cost may be incurred and must be paid for by the applicant at the time of screening).

6. HR staff will login to the Clearinghouse website to check and obtain the determination of eligibility and Head Start staff shall update the *Employee/Contractor Roster* once the candidate has received a child care eligible result.
7. Once the determination is made, HR staff will print the appropriate pages of the screening and include all documents in the hiring package for forwarding to the Senior Program Manager, or designee, of the Head Start Division.

Rescreening

1. All employees are required to complete a rescreening every five years. The rescreen process occurs within 60 days before the screening expires. The five-year rescreening includes the following:
 - Resubmission of retained fingerprints via the Agency for Health Care Administration (AHCA) Clearinghouse (paid for by Head Start).
 - Child Abuse and Sexual Predator registry check
2. It is the responsibility of the Head Start Division to ensure that all screenings are renewed within an ample timeframe to prevent expirations which will cause noncompliance and the incurring of penalties.
3. The Education Administrative Specialist will register with AHCA to view, print and edit the Employee/Contractor Roster at <https://apps.ahca.myflorida.com/SingleSign-onPortal>.
4. If the rescreening discloses a disqualifying offense the employee will be subject to disciplinary action up to and including termination.
5. Orange County Public School (OCPS) will be notified within 24 hours if the rescreening discloses a disqualifying offense for any Head Start employee assigned to a Head Start Center located on an OCPS campus.

Note: Employees are required to inform their supervisor immediately if they are arrested.

6. The Education Administrative Specialist will update the Employee/Contractor Roster with the employment end date within 10 working days of any changes in employment.

Tracking Background Screenings

1. All Supervisory Staff will maintain the Personnel Information Tracking Log listing of all staff's date of hire, Level II Background screening, and Attestation of Good Moral Character.
2. The Personnel Information Tracking Log is updated at the beginning of the school year for new hires, transfers, and when rescreening occurs. If a rescreen is needed, the new screening dates will be entered once the reports are received.
3. All Supervisory Staff will monitor the Personnel Information Tracking Log regularly to ensure that background screening dates are current.
4. Center Supervisors will ensure the CF-FSP 5131 Background Screening & Personnel File Requirements form is up to date in each staff's personnel file.
5. Background screening dates must be maintained up to date in ChildPlus.

Revised: 2/6/2013, 3/8/16, 12/1/17; 02/06/2020. 12/07/2021, 01/03/2024, 2/10/26
Reviewed: 03/11/2020

Orange County Community and Family Services Department
Head Start Division

Human Resources

PROCEDURE # 9.8

Code of Conduct and Confidentiality

STANDARD OPERATING PROCEDURES

I. Standards of Conduct 1302.90(c)(iv)

1. All staff, volunteers, parents/legal guardians, board members, and consultants must sign the Code of Conduct and Confidentiality Pledge form to acknowledge their acceptance to abide by the standards outlined.
2. Children and employee files/records must remain on site at all times unless otherwise required by law.
3. Access to children and employee files/records is restricted to authorized personnel of the Head Start Division, Orange County Government, state, and federal monitors/auditors.
4. Children and employee files/records are to remain in a locked cabinet and should not be left unattended in areas accessible to unauthorized individuals.
5. Security measures that guarantee limited access to confidential electronic files/records related to children, families, and staff are established through password protected database systems.
6. Written authorization, signed by the parent/legal guardian, is required for release of information.
7. Matters concerning children and their families can only be discussed with appropriate and authorized individuals (see Code of Conduct and Confidentiality Pledge).
8. Informal conversations regarding children, families, and/or staff in the presence of visitors or other staff members are a violation of confidentiality.
9. When a breach of confidentiality occurs in relation to Protected Health Information, the program will inform the Program Manager of Childhood Health and Parental Services of the incident for investigation and possible progressive discipline (see Safeguarding and Storing Protected Health Information).

Reviewed: 2/6/19

Revised: 2/10/26

New Hire Performance Evaluation Process

STANDARD OPERATING PROCEDURES

I. Probationary Period Performance OC Policy 501

1. The immediate supervisor must ensure all new hires are provided with a one (1) month and five (5) month performance evaluation within the six (6) month probationary period.
2. Immediate supervisors will formally observe the work habits of their staff to ensure they are becoming acclimated with their particular job duties.
 - Teaching staff will be formally observed by the Center Supervisor for a 2 ½ to 3 hour period. This will be followed by informal observations during different times of the day. Education Coordinators are also required to provide input into the one (1) month and five (5) month evaluation.
3. The immediate supervisor will document the employee's progress on the Probationary Evaluation Form.

**Note: The Probationary Evaluation Form will be uploaded to the appropriate Human Resources Box folder.*

4. The immediate supervisor will give feedback, discussing the strengths of the employee, areas to improve, and techniques for improvement.
5. If the employee is not meeting performance requirements by the fourth month the immediate supervisor will meet and discuss their desire to extend the probationary period with their manager and include supporting documentation. They must submit their request for extension to the Human Resources Analyst.
6. All staff must be familiar with the following:
 - Orange County Head Start's Mission, Vision, Philosophy, and Values
 - Head Start Performance Standards
 - OCHS Standard Operating Procedures
 - Program Goals
 - Orange County Policies and Procedures Manual
 - Orange County Administrative Regulations
 - ChildPlus and other data systems used by their position
7. In addition to the aforementioned, teaching staff are required to be familiar with the following:
 - Safety requirements for classrooms, centers, and buses
 - Bus Monitor procedures

- High/Scope and the DLM curriculum
- Galileo Pre-K Electronic Management of Learning system
- ChildPlus
- Weekly lesson plan and resource books for planning
- PBIS: Positive Behavioral Intervention & Supports

Revised: 07/11/12, 02/03/16; 02/06/19,02/10/26

Orange County Community and Family Services Department
Head Start Division

Human Resources

PROCEDURE #: 9.16

Employee Records

STANDARD OPERATING PROCEDURES

I. Recordkeeping 1302.101(a)(4), Orange County Policy 108, FL DCF Child Care Standard 4.2.5

1. Personnel files for all Head Start staff are maintained by the Human Resources Division at County Administration and immediate supervisors for all assigned staff.
2. Personnel files must be maintained in locked filing cabinets.
3. The following documents must be maintained in each personnel file:
 - Employment application, history, and job reference checks
 - DCF Application (if applicable)
 - Notarized DCF Pre-Employment Statement (if applicable)
 - Academic certifications (CDA, AA, BA)
 - DCF 45-hour training transcript (if applicable)
 - Staff Credential Verification-Form 5211 (if applicable)
 - Code of Conduct and Confidentiality Pledge (Annually)
 - First aid certification (if applicable)
 - Corporal Punishment-Instruction 33
 - CPR certification (if applicable)
 - Emergency contacts on Personal Data Sheet
 - DCF In-service Training Log (to include certificates)
 - Annual Child Abuse statement
 - Safety Trainings (if applicable)
4. The following documents must be maintained in a separate confidential file:
 - Level 2 background screening clearances: FDLE/FBI/ local law
 - Attestation of Good Moral Character
5. The date of the most current TB testing and annual physical examination must be documented on the Personnel Information Tracking Log. Note: Protected Health Information (PHI) includes TB test results, physical examination results, and Workers' Compensation information and must not be kept onsite. Any PHI received must be returned to the employee.

Procedure # 9.16 (continued)

6. For personnel files located onsite, only the Center Supervisor, management staff, and regulatory authorities will have access.
7. When a center staff person is terminated or resigns, the Center Supervisor will send the employee record to the Head Start main office to be appropriately discarded.

Orange County Community and Family Services Department
Head Start Division

Human Resources

PROCEDURE # 9.18

Professional Development Plan

STANDARD OPERATING PROCEDURES

I. Professional Development Plans – Section 648A(f), 1302.92(b), County Motor Vehicle Operations –OC Administrative Regulation 2.12.04(B),

Teaching Staff

1. At the beginning of the school year, teaching staff will identify their formal education and update current trainings on the Professional Development Plan.
2. The Center Supervisor will review the trainings listed on the Professional Development Plan to ensure all required training is obtained, as outlined in the Head Start Performance Standards, the Department of Children and Families (DCF), and Orange County Government, to include Defensive Driving (See SOP Defensive Driving).
3. At the time of the annual evaluation, and subsequently for each quarter, the Center Supervisor will meet with teaching staff to review the Professional Development Plan. The Center Supervisor may suggest additional training, based on ongoing observations of the employee's performance.
4. Throughout the year, Head Start coordinates required trainings for the teaching staff. It is the employee's responsibility to ensure registration and attendance for all required trainings; once the trainings are complete they are documented on the In-Service Training Record and in MYOCLearn, as appropriate.
5. Teaching staff are responsible for registering and completing trainings that are required by DCF and the Department of Education for Voluntary Pre- Kindergarten within the specified time frame predetermined by each agency.
6. Prior to registering to attend all other trainings, teaching staff must request approval from their Center Supervisor who will ensure proper classroom coverage prior to approving the leave time.
7. Teaching staff are responsible for making the necessary arrangements to renew required certifications. Teaching staff that do not renew their required certifications prior to the expiration date will be subject to disciplinary action, including, but not limited to, termination.
8. If teaching staff notify the Center Supervisor of training that was taken on personal time, the Professional Development Plan is updated.
9. All staff not in attendance during mandatory trainings will be subject to disciplinary action.

All Other Staff

1. At the time of the annual evaluation, immediate supervisors will meet with staff to develop and/or review the Professional Development Plan. Staff will identify trainings that would contribute to their professional growth and/or to fulfill their current job responsibilities.
2. The immediate supervisor will review the trainings listed on the Professional Development Plan to ensure all required training is obtained, as outlined in the Head Start Performance Standards, the Department of Children and Families (DCF), and Orange County Government, to include Defensive Driving (See SOP Defensive Driving).
3. Immediate supervisors may also make recommendations of required trainings based on staff's performance.
4. Paid trainings must be approved prior to registration (See SOP Internal Purchasing Card Approval Process).
5. Once the training is complete, staff is responsible for submitting verification of the completed training to their immediate supervisor.
6. All staff not in attendance during mandatory trainings will be subject to disciplinary action.

Revised: 4/5/12, 7/1/15; 02/06/2020,02/10/26
Reviewed: 03/11/2020

Orange County Community and Family Services Department
Head Start Division

Human Resources

PROCEDURE # 9.20

Annual In-Service Training

STANDARD OPERATING PROCEDURES

I. In-Service Requirements – Head Start Act Sec. 648A(a)(5), HSPPS 1302.92, Florida Statute 402.305(2)(d)(4);

1. Each year all Head Start staff are required to complete a minimum of fifteen (15) hours of professional development/in-service training. The annual pre-service and “all staff” professional development trainings can be used to meet this requirement. However, it is each individual’s responsibility to ensure that they obtain the minimum requirement of fifteen (15) hours annually.
2. For trainings that are not provided by Head Start, it is the employee’s responsibility to obtain supervisory permission to attend the training.
3. Annual in-service training must be completed during the state’s fiscal year, beginning July 1 and ending June 30.
4. Copies of training certificates will be forwarded to an administrative assistant or unit designee for input into the employee’s file and record completion of training in MYOCLearn, as appropriate.
5. If staff do not successfully complete fifteen (15) hours of in-service training, the progressive discipline process will follow.

II. Teacher In-Service Requirement – Head Start Act Sec. 648A(a)(5), HSPPS 1302.91(a), Florida Statute 402.305(2)(d)(4), FL DCF Child Care Regulation 4.2.6

1. For teaching staff, in-service training must meet the requirements described in 648A(a)(5)29 of the Head Start Act and any of the areas referenced on the DCF *In-Service Training Record* (CF-FSP-5268) Form.
2. Teaching staff must ensure documentation of the training is recorded on the *In-Service Training Record* (CF-FSP Form 5268) and that the Department of Children and Families transcript is accurate with all applicable trainings listed. Note: Only state mandated trainings will appear on the transcript.
3. The Center Supervisor will updates the Head Start Credential Tracking Log once trainings are completed. (See *Monitoring Staff Credentials and Personnel Records* SOP)

4. Center Supervisors will also maintain training records and certificates in the employee's file; and record completion of training in MYOCLearn, as appropriate.
5. A new in-service training record is required each fiscal year. Center Supervisors must ensure training records for the previous two fiscal years are maintained in the employee's file at the center for review by the licensing authority.

III. Regular Volunteers and Foster Grandparents – HSPPS 1302.92, FL DCF Child Care Standards Definitions 1.2

1. Individuals who regularly volunteer (i.e. more than 10 hours per month) and foster grandparents will be encouraged to attend pre-service and in-service training to keep them up to date with regulations, policies, and their role in Orange County Head Start.

Revised: 5/2/12, 10/7/15, 2/20/18, 2/10/26
Reviewed: 2/06/19

Child Development Associate Credential

STANDARD OPERATING PROCEDURES

I. CDA Credential – HS Act Sec. 648A(a)(2), HSPPS 1302.91(e)(3)

1. Upon hire, teaching staff must submit their college transcripts to DCF on form CF-FSP 5211 to verify their formal education and/or active Child Development Associate Credential (CDA).
2. If the formal education and/or active CDA are approved, DCF will update the transcript listing the exemption. Once updated a new training transcript must be printed and filed in the staff's personnel file at the center.
3. If the formal education and/or active CDA are not approved, a letter is sent by DCF to inform staff of missing or additional information needed to meet the exemption. Staff is responsible to comply with the request from DCF to resubmit missing information.
4. Failure to submit the requested information to DCF disqualifies the staff member from performing in their role as a teacher. If it is determined by DCF that the formal education and/or CDA is not valid then staff will be subject to disciplinary action up to/and including termination.

II. CDA Credential Application– HS Act Sec. 648A(a)(2), HSPPS 1302.91(e)(3)

1. Center Supervisor will provide advisement and assistance to the CDA applicant. However, it is the responsibility of the CDA applicant to complete all necessary course work and documentation as required by the **Council for Professional Recognition**.
2. Instructions for obtaining a CDA are listed on the Council web site. Prior to applying, applicants need to review the prequalification in order to determine if they meet the qualifications to apply. As part of the application process all CDA candidates must have a High School Diploma or GED.
3. CDA applicants must complete 120 hours of formal early childhood education training, covering the growth and development of children ages 3 to 5 with no fewer than 10 training hours in each of the following subject areas:
 - Planning a safe and healthy learning environment
 - Advancing children's physical and intellectual development
 - Supporting children's social and emotional development
 - Building productive relationships with families
 - Managing an effective program operation
 - Maintaining a commitment to professionalism

- Observing and recording children's behaviour
 - Understanding principles of child development and learning
5. CDA applicants must complete 480 hours of hands-on professional training in an early childhood education environment (within three (3) years before the application). If volunteers complete their hours in Head Start classrooms, they will be provided with a letter from the Sr. Program Manager of Early Childhood Education Operations upon request. Only those hours documented in ChildPlus can be used as proof to count towards their 480 hours.
 6. CDA applicants will need to identify a Professional Development (PD) Specialist to conduct the formal classroom observation. The PD Specialist must meet the eligibility requirement and observe the applicant working as a lead teacher with a group of at least eight children ages 3 to 5. A list of PD Specialists can be found on the CDA Council web site. **Note: The PD Specialist and the CDA applicant must wait for the receipt of the Ready to Schedule Notice from the Council before completing the verification visit. The PD Specialist must NOT conduct the verification visit before the candidate's application is submitted to the Council.**
 7. CDA applicants will prepare a professional portfolio (within six (6) months before the application) to include a collection of reference materials related to their work.
 8. CDA applicants are required to distribute and collect Family Opinion Questionnaires (within six (6) months before the application). The application packet includes the instructions for distribution and collection.
 9. CDA applicants must submit a money order for \$75.00 towards the cost of the Direct Assessment to the Sr. Program Manager of Early Childhood Education Operations. This money order will be submitted with the application packet. **Note: When submitting the payment leave the pay to information blank.**
 10. A copy of the letter documenting the 120 hours and the Direct Assessment application is submitted to the Sr. Program Manager of Early Childhood Education Operations who will request a check or pay via credit card \$525.00 fee for online (\$600.00 fee for in person).
 11. The \$525.00 online fee and \$600.00 in person fee is funded by Orange County Head Start for employees, parents, and on call staff.
 12. CDA applicants will submit the application along with the fee to the Council. Once received, the Council will notify the CDA applicant that their application has been processed. Within six (6) months after the application is approved, the verification visit is conducted by the PD Specialist (chosen by CDA applicant).
 13. CDA applicants will take the CDA exam at a local PearsonVUE testing center.

Procedure # 9.23 (continued)

14. After the verification visit and the CDA exam are complete, the PD Specialist sends the verification visit scores and PearsonVUE sends the exam scores to the Council.
15. Upon review by the Council, a Child Development Associate Credential will be either awarded or denied.
16. If the CDA Credential is awarded, the employee will inform the Center Supervisor and submit a copy of the credential.
17. The Center Supervisor will submit a copy of the credential to the Field Operations Supervisor and file a copy in the personnel file.
18. Teacher aides will be provided with a contingent offer for 18 months and must receive the CDA within 18 months of hire.
 - a. Orange County Head Start will under slot Teacher Assistant positions as Teacher Aides. Teacher Aides will be given 18 months from the hire date to obtain the CDA. All Teacher Aides must sign a letter acknowledging the expectation to acquire the CDA within 18 months of hire and must have a professional development plan.
19. Teacher assistants/aides, who do not obtain the CDA Credential within 18 months from the date of hire, will be terminated. Note: Teacher Assistants with a degree do not need to obtain the CDA Credential.

Orange County Community and Family Services Department
Head Start Division

Human Resources

Procedure # 9.31

Defensive Driving

STANDARD OPERATING PROCEDURES

**I. Training Requirements for Drivers – Orange County Administrative Regulations
2.12.03, Orange County Safety & Health Manual (5)(a-e)**

1. Upon hire all staff must have a valid driver's license and complete the Defensive Driving Course within thirty (30) days of hire (For staff who own or operate a vehicle). Note: Staff must notify their immediate supervisor upon any change in the status of their driver's license, (i.e. cancellation, revocation, or suspension).
2. Prior to completing the Defensive Driving course, the training request form on the intranet must be filled out and faxed or submitted through Box to Risk Management (For teaching staff, this form is faxed by the Center Supervisor). After the Motor Vehicle Report (MVR) is cleared, Risk Management will send an email to staff with login instructions to complete the training.
3. If the MVR does not clear, and a cancellation, revocation, or suspension is listed, Risk Management will notify Head Start management and staff will not be permitted to operate a county or personal vehicle on county business or property until the matter is resolved. Immediate supervisors are notified to inform staff to request additional information to clear the license. Staff not able to drive will be subject to disciplinary action.
4. To complete the Defensive Driving course, staff must enroll on MyOCLearn. After the completion of the course and a passing score is obtained on the examination a certificate is issued. The defensive driving certification is valid for three (3) years.

Note: Supervisors are notified once an employee has successfully completed the Defensive Driving course. However, a copy of the certificate must be provided to the immediate supervisor, if he/she requests. A copy of the certificate is available under the employee's MyOCLearn account.

5. Staff is notified via email prior to the expiration of their certification. To renew the certification, staff will enroll in the course on MyOCLearn when prompted to do so.

Revised: 12/3/14; 6/27/19, 2/10/26

Orange County Community and Family Services Department
Head Start Division

Human Resources

Procedure # 9.32

Use of Vehicles on County Time

STANDARD OPERATING PROCEDURES

I. Use of Personal Vehicles – Orange County Administrative Regulations 2.12.08, Orange County Safety & Health Manual (5)(a-e)

1. Employees may use their own personal vehicles during scheduled work time (weekends included) to conduct official County business.
2. Employees who use their own personal vehicles during scheduled work time are not covered for property damage to their own vehicles by the County's Risk Management Program. Reference OC Administrative Regulation 2.12.08 for further information.
3. All employees should have automobile liability coverage to adequate limits established in Chapter 627, Florida Statutes.

II. Local Mileage – Orange County Administrative Regulations 7.10

1. Mileage reimbursement is allowable whenever employees use their personal vehicles to conduct official County business.
2. Actual miles traveled must be documented on the *Statement of Local Mileage Expenses* Form.
3. Tolls and parking charges may also be reimbursed. Receipts must be submitted to get reimbursed for tolls (unless a transponder is used) and parking.
4. Mileage forms must be submitted to immediate supervisors for their signature.
5. All Mileage forms are due to the Administrative Facilitator by the 5th of each month.

III. Driving Procedures for County Vehicles – Orange County Administrative Regulations 8.07.01, 8.07.08, Orange County Safety & Health Manual (5)(a-e)

1. All employees prior to using a county vehicle will need to schedule one-on-one training with the Fiscal Program Manager (FPM) to review SOP 9.32 and the county's accident protocol. Once training is completed, the employee will sign a form confirming this training and the training document will be kept on file with the FPM.

2. County vehicles are available for use by appointment. To schedule use of the vehicles, the reservation book in the Fiscal Administrative Specialist (FAS) will be available to reserve vehicles. Employees shall complete the registration prior to using a county vehicle.
3. Prior to driving the county vehicle, it is important to do a safety inspection to ensure that there are no visible safety hazards. If visible damage is observed, it should be reported immediately to the FAS. This documentation will be recorded along with mileage and gas in the 3 ring binder with the Vehicle Trip Report form, located in each vehicle. This will be completed at the beginning on each trip only. If minor damage is observed, the damage must be reported immediately to the FPM or an immediate supervisor.
4. When returning the county vehicle, it must be cleaned by removing all debris; the radio, air conditioner, and headlights must be turned off; and windows closed and doors locked prior to exiting the vehicle. Note: Eating is not permitted in the county vehicle. If the vehicle has food/debris this must be reported to maintain accountability from the previous driver.
5. If the fuel tank is less than **half full** it must be filled. To dispense fuel employees will scan their active county ID badge which documents who is dispensing the fuel. Note: There is no way to override the system if the employee does not have their badge.
6. When dispensing fuel the hose nozzle will read the vehicle information from the RF tag.
7. The following is a list of fueling locations:
 - 644 Beulah RD., Winter Garden, 34787
 - 4200 S John Young Pkwy. Orlando, FL 32839
 - 1111 N. Rock Springs Rd., Apopka, 32703
 - 4400 S. Vineland Rd., Orlando, 32811
 - 4631 Young Pine Road Orlando, FL 32829
 - 8100 President's Drive Orlando, FL 32809
 - 475 W. Story Rd., Ocoee, 34761
 - 3258 Clarcona Rd., Orlando, 32703
 - 1621 S. Alafaya Trail, 32828
 - 2531 Forsyth Rd., Orlando, 32792
 - 18753 Old Cheney Hwy, Orlando, 32820 (Bithlo)
 - 3500 Golden Gem Rd., Zellwood, 32712
 - 11442 Intermodel Way, Orlando, 32824 (Taft)

8. For travel outside of Orange County, prior approval from the Division Manager, or designee, is required.
9. Strict adherence to these procedures is expected from all staff driving county vehicles. Repeated non-compliance of these procedures will result in a temporary suspension from using the county vehicle. Subsequent occurrences may result in disciplinary action.

IV. Orange County Administrative Regulations: 8.07.01 Monthly Vehicle Inspection

1. Monthly, the Maintenance Management Coordinator (MMC) will check all vehicles for the following:
 - i. Automatic Transmission Fluid Level
 - ii. Motor Oil
 - iii. Windshield Washer Fluid
 - iv. Coolant Level (Make sure engine is cold)
 - v. Tire Pressure
2. Preventative Maintenance will be conducted by fleet as determined by mileage recorded at the fueling stations.
3. Upon notification, the MMC will take the vehicle to fleet for service.

V. Orange County Administrative Regulations: 2.12.03, 2.12.04(c)(5) & 8.07.01 Safety & Health Manual (S)(a-e)

1. Employees and any passenger(s) must use seat belts while riding in a county vehicle or his/her personal vehicle when conducting official county business.
2. Disciplinary action will be taken against employees driving county vehicles and not utilizing seat belts in accordance with Orange County Administrative Regulation 2.12.04(C)(5).
3. If any employee receives a citation from any law enforcement agency for not using a seat belt while on official county business, the employee will be personally responsible for satisfying any civil penalty related to the cited infraction, and subject to disciplinary action.

Remote Work Policy

STANDARD OPERATING PROCEDURES

Purpose: The purpose of this Remote Work Policy is to provide employees with the flexibility to work remotely, while maintaining productivity and ensuring team collaboration. This policy allows employees to work remotely for up to two days per week, excluding Friday, based on management discretion to ensure effective communication and team engagement during critical days of the week. This policy is intended to supplement the Orange County Remote Work Program policy.

I. Eligibility

1. In accordance with the Orange County Remote Work Program (RWP) policy, full-time and part-time regular employees are eligible to work remotely provided their role and responsibilities allowed for remote work.
 - i. Supervisors will follow the guidelines set forth in the Orange County RWP policy to determine employee eligibility for remote work.
 - ii. The following positions are not eligible for remote work:
 1. Teachers/Teacher Assistants/Teacher Aides
 2. Food Service Assistants/Cooks
 3. Warehouse/Maintenance Technicians
 - iii. Center Supervisors must be fully staffed at their center to participate in remote work. Coverage must be maintained at the center at all times.
 - iv. Administrative staff will be eligible for remote work; however, coverage must be maintained at the front desk at all times.
2. Remote work for casual/contract workers and interns is a separate determination based on an agreement between the contracting worker or intern and the Division Manager. Remote work is not available to temporary agency employees or on-call employees.
3. Employees must demonstrate their ability to work productively without direct supervision and at least be meeting performance expectations. Indicators of this include:
 - i. Consistent high performance
 - ii. Excellent attendance

Remote Work Policy

- iii. A positive attitude toward assigned work
 - iv. Self-motivation
 - v. The ability to be effectively contacted via phone and/or email during work hours
 - vi. No relevant discipline problems in the employee's work history
 - vii. Not currently on a Performance Improvement Plan
4. Employees must have prior approval from their supervisor or manager and complete a Remote Work Agreement (attached) before working remotely.
 5. If an employee changes positions/functions, the new position will be evaluated for eligibility to work remotely, and a new agreement must be executed.
 6. An employee is considered not eligible for remote work if the employee has been officially disciplined for being frequently absent or tardy, an employee has been officially disciplined for violations of the County's Policies and Operational Procedures, low work performance while on-site work or diminished work performance while working remotely.

II. Remote Work Schedule

1. Work schedule and hours for employees on a remote work agreement should be discussed with and approved by their supervisor or Manager prior to the agreement being signed. It is not possible for a remote work employee to work a secondary employment during the agreed upon remote work assignment period, as per the County's Conflict of Interest Policy.
2. Employees are permitted to work remotely up to **two days per week**, except for **Monday and Friday, based on management discretion**. The remote workday(s) can be scheduled on any other weekday (Tuesday, Wednesday, or Thursday).

Note: Center Supervisors will only be permitted to work remotely up to one day per week.

3. Remote work is not permitted within the first 45 calendar days of the school year for any position. Childhood Health and Parental Services Unit will not be permitted to work remote within the first 90 calendar days of the school year.
4. Remote workdays must be requested and approved by the manager or supervisor in advance. The employee's work schedule must be outlined in the Remote Work

Remote Work Policy

Agreement and follow wage and hour laws, County Policies, and any applicable collective bargaining agreement.

5. Any changes to remote workdays must be communicated with and approved by the manager or supervisor at least one week in advance.
6. Staff must continue to follow the Head Start Division's policies around code of conduct, confidentiality, personal leave, FMLA, etc.
7. Any personal appointments scheduled on remote workdays must follow the same process for requesting leave and be approved by the supervisor or manager.
 - i. Leave time must be documented in myOCTime accordingly.
 - a. Hourly employees will be required to clock out for the time he/she is away from work and clock in once he/she has returned from the scheduled appointment.
 - b. Salary employees will be responsible for communicating with their supervisor or manager the time they are leaving and the time they return for myOCTime to be updated accordingly.

III. Remote Worksite Location

1. Employees are permitted to work remotely from only **one** approved off-site location.
2. This location can be a home office or another designated remote location, but employees are not permitted to work from multiple locations on different days or switch between different remote sites without prior approval.
3. The approved remote worksite must provide a secure, professional environment conducive to completing job responsibilities and maintaining confidentiality.

Note: Employees must ensure compliance with OCHS procedures for Safeguarding and Storing PHI (See SOP #10.4).

4. Employees must notify their manager of the specific location where they will be working remotely and must adhere to that location for the duration of their remote work schedule.

Note: Employee must submit a new remote work agreement any time there is a change to the location of the remote worksite. Employees may not begin working at a new worksite until it has been approved as the alternative worksite by their

Remote Work Policy

manager. This includes if the employee needs to travel away from the remote worksite.

5. Employees must complete the Remote Work Safety Checklist to assess the risk hazards of their remote worksite prior to starting remote work. The Checklist must be signed and submitted to their supervisor.

IV. Expectations and Availability

1. Employees working remotely must maintain regular work hours as set in the remote work agreement and be available for meetings, collaboration, and communication as needed during business hours.
 - i. The schedule or shift agreed upon by the employee and the supervisor or manager must be within normal business hours, Monday to Friday.
 - ii. A remote work agreement is not a substitute for dependent care (child/adult care). Employees may not work remotely with the intent of or for the sole purpose of meeting their dependent care responsibilities while performing official duties. While performing official duties, remote workers are expected to arrange for dependent care just as they would if they were working at an agency worksite being mindful that the employee may be called into the official worksite at any time.
2. Employees are expected to be reachable via email, phone, and messaging platforms (i.e. WebEx, Microsoft Teams, etc.) during agreed-upon work hours.
3. Employees are expected to attend training, conferences, meetings or special events during work hours, as applicable.
4. Center Supervisors must identify a teacher to be the lead while working remotely.
5. As second in command, Family Service Workers must be trained on basic center operations.
6. All work assignments and deadlines must be met, and the quality of work must be maintained at the same level **or better** as when working in the office. (See Performance and Accountability)
7. If an employee experiences technical issues that prevent working remotely, the employee should notify their supervisor or manager immediately. Interruptions caused by internet outages will result in the employee returning to their onsite work location for the remainder of the day or until the outage is fixed.

Remote Work Policy

8. We encourage all employees to take regular breaks when working remotely, and to maintain separation between work and personal time to ensure physical and mental well-being.

V. Communication and Collaboration

1. Employees working remotely are required to attend all necessary virtual meetings, including team meetings, client calls, and one-on-ones.
2. Employees issued a County cell phone must have their desk extension transferred to their County cell phone when working remotely.
3. Team members should actively engage with colleagues and ensure effective communication in virtual environments.
4. Employees are encouraged to maintain open communication with their managers regarding their workload and any potential challenges while working remotely.
5. Employees are expected to check in at least once a day and when needed.
6. Employees will respond to all communication such as internal requests, emails and/or calls within the business day or earlier if urgent. Any correspondence from a co-worker, staff or parent must be answered, as quickly as possible.

VI. Technology and Security

1. Employees must have access to the necessary tools, equipment, and a reliable internet connection to perform their duties remotely.
2. There will be no additional equipment provided to staff to work remotely.
3. If County equipment is used for remote work, the employee must exercise the same reasonable care for the equipment as would be expected at their worksite. While working remotely, employees are expected to take reasonable precautions to protect County equipment from theft, damage, or misuse.
4. Employees must adhere to County ISS guidelines regarding data security, including using a secure network and ensuring data is stored and accessed in accordance with Orange County policies.
5. Only Orange County issued devices and software are to be used for remote work, and personal devices may not be used for work purposes. A list of Orange County-issued equipment shall be attached to the Remote Work Agreement and updated as needed.

Remote Work Policy

6. County equipment and/or software may not be used by other household members or any other non-County persons.
7. Employees handling sensitive data on their Orange County-issued devices, including but not limited to HIPAA and Personal Health Information (PHI), must ensure that all data is always protected and handled properly. Orange County encrypted email and file management solutions must be used as though the employee was onsite.
8. Employees must contact ISS for IT support by phone 407-836-2929 or email supportcenter@ocfl.net.

VII. Performance and Accountability

1. Managers and supervisors will monitor performance and productivity through regular check-ins, performance reviews, and tracking of work completed.
2. Performance will be measured using the same metrics that apply to work being done onsite.
3. Employees must submit weekly productivity logs (attached), progress updates, completed work, or reports as required by their manager, ensuring that expectations for remote work performance are clearly met.

Note: Based on supervisor or manager's discretion, remote work logs may be required to be completed daily when working remotely and submitted to supervisor by close of business.

VIII. Remote Work Agreement

1. Remote Work is not an employee right. Remote Work Agreements shall be entered into voluntarily by both the employee and the Head Start Division. Either the Division or the employee may discontinue the remote work arrangement at any time and for any reason. In no circumstances are employees entitled to due process related to any County decision on Remote Work issues, including approvals/denials, or the Division's decision to discontinue a Remote Work Agreement, and all such decisions are not subject to grievance.
2. The Head Start Division reserves the right to modify or revoke an employee's remote work agreement at any time, based on business needs or other factors such as lack of productivity, violation of policy, or loss of internet service.
3. The remote work agreement will be reviewed annually.

Remote Work Policy

4. Employees will be notified in advance of any changes to this policy and/or Remote Work Agreement.
5. Employees will not receive changes to their salary or incentives for household expenses for remote work.

IX. Training

1. Employees new to remote work will receive training by their supervisor or manager to become familiar with the expectations, tools, security protocols, and best practices to follow.

X. Review of Remote Work Model

1. The remote work model will be reviewed periodically, and evaluated against feedback from employees, supervisors, managers and Division Manager to ensure its ongoing effectiveness.

This SOP will be reviewed annually or as needed to ensure it remains up-to-date with organizational policies and best practices.

Established: 01/22/2025

Revised: 02/10/26