




Interoffice Memorandum

AGENDA ITEM

July 10, 2023

TO: Mayor Jerry L. Demings
-AND-
County Commissioners

THRU: Raul Pino, MD, MPH, Director
Health Services Department 

FROM: Christian C. Zuver, M.D., Medical Director
EMS Office of the Medical Director
Contact: (407) 836-7611

SUBJECT: Rocky Mountain Holdings, LLC d/b/a Air Care's Application to Modify Air Care's Certificate of Public Convenience and Necessity to Add Interfacility Advanced and Basic Life Support Ground Transport Services in Orange County, Florida
Consent Agenda – July 25, 2023

I. Air Care's Current COPCN.

On June 18, 2013, the Orange County Board of County Commissioners approved a certificate of public convenience and necessity (COPCN) for Rocky Mountain Holdings LLC d.b.a. Air Care to provide advanced life support air transport services. The Board has since renewed Air Care's COPCN as recently as May 23, 2023, authorizing Air Care to provide air ambulance services in Orange County today.

II. Air Care's Modification Application.

Rocky Mountain Holdings, LLC d/b/a Air Care submitted an application to Orange County EMS dated March 20, 2023, to modify its COPCN to add interfacility advanced and basic life support ground transport services in Orange County, Florida ("Application"). On April 5, 2023, the Application was deemed timely, accurate, and complete, and EMS provided reasonable notice of the Application to the relevant parties including Orange County's Emergency Medical Services Advisory Council, the general public, municipalities, and all current COPCN holders. EMS did not receive any timely written recommendations or objections to the Application. In accordance with Section 20-99 of the Code, EMS scheduled a meeting for Emergency Medical Services Advisory Council (EMSAC) to review Air Care's application to expand the countywide emergency medical services system by adding another provider of interfacility advanced and basic life support ground transport services.

III. EMSAC Meeting on May 24, 2023.

EMSAC met on May 24, 2023, to review Air Care's application to expand the countywide emergency medical services system by adding another provider of interfacility advanced

and basic life support ground transport services. At the meeting, EMS framed the issue, Air Care presented its Application, and EMSAC heard public comment and deliberated. A motion was made to recommend Air Care's application for approval, the motion resulted in a tie-vote, and therefore the motion failed. No other motions were made, and no other votes were taken.

IV. EMSAC Meeting on June 28, 2023.

In an effort to obtain a recommendation, as required by the Code, from a majority of its members, EMSAC reviewed Air Care's application again on June 28, 2023. At the meeting, County staff framed the issue, Air Care presented its Application, and EMSAC heard public comment and deliberated. In determining whether Air Care's application was in the interest of the public convenience and necessity, EMSAC considered the guidelines adopted by the Board in Section 20-95, Orange County Code. Specifically, EMSAC considered: (1) the number of providers currently providing services in Orange County; (2) the historic and projected requests for services; (3) the results of the most recently conducted County survey of the community's need; (4) the absence of any written recommendations or objections to Air Care's application; and (5) Air Care's application including its business agreement with a health care facility and the proposed benefits to the community. At the conclusion of the meeting, EMSAC found that expanding the countywide emergency medical services system by modifying Air Care's COPCN to add interfacility ground transport is in the interest of the public convenience and necessity, and a majority of EMSAC members voted to recommend Air Care's application for approval. Following the meeting, EMSAC submitted its Report and Recommendation to EMS, a copy of which is attached to this Memorandum.

V. EMS' Recommendation on July 7, 2023.

On July 7, 2023, Orange County EMS recommended that the Board grant Air Care's application to modify Air Care's certificate of public convenience and necessity to add interfacility advanced and basic life support ground transport services in Orange County, Florida. A copy of EMS' recommendation is attached to this Memorandum.

ACTION REQUESTED: Approval and execution of the Certificate of Public Convenience and Necessity for Rocky Mountain Holdings, LLC d/b/a Air Care to provide Level 6 and Level 7 transport services in Orange County, Florida for a term of two years beginning August 7, 2023, and expiring August 6, 2025. There is no cost to the County. **(EMS Office of the Medical Director)**

CZ/jj

Attachments

BCC Mtg. Date: July 25, 2023

ORANGE COUNTY, FLORIDA
CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY
for
ROCKY MOUNTAIN HOLDINGS, LLC D/B/A AIR CARE

WHEREAS, Section 401.25, Florida Statutes, governs the licensure of entities providing prehospital or interfacility advanced life support (“ALS”) services or basic life support (“BLS”) transportation services and requires applicants for licensure to obtain a certificate of public convenience and necessity from each county in which the applicant will operate; and

WHEREAS, Section 401.25, Florida Statutes, authorizes the governing body of each county to adopt ordinances that provide reasonable standards for certificates of public convenience and necessity and to consider state guidelines, recommendations of the local or regional trauma agency created under Chapter 395, Florida Statutes, and the recommendations of municipalities within its jurisdiction when developing said standards; and

WHEREAS, Chapter 20, Article III, Orange County Code, provides reasonable standards for the modification of certificates of public convenience and necessity in Orange County, Florida; and

WHEREAS, on June 18, 2013, the Orange County Board of County Commissioners approved a certificate of public convenience and necessity for Rocky Mountain Holdings LLC d.b.a. Air Care to provide advanced life support air transport services and has since renewed Air Care’s COPCN as recently as May 23, 2023, authorizing Air Care to provide air ambulance services in Orange County today; and

WHEREAS, Rocky Mountain Holdings, LLC d/b/a Air Care (“Air Care”) submitted an application to Orange County EMS dated March 20, 2023, to modify its COPCN to add interfacility advanced and basic life support ground transport services in Orange County, Florida (“Application”); and

WHEREAS, on May 24, 2023, and June 28, 2023, the Orange County Emergency Medical Services Advisory Council (“EMSAC”) held regularly scheduled public meetings to evaluate the countywide emergency medical services system and review the Application, and, following the meeting on June 28, 2023, EMSAC voted to recommend the Application for approval in accordance with Section 20-99 of the Code; and

WHEREAS, the Board has considered the guidelines listed in Section 20-95 of the Code, the Application, the recommendations from Orange County EMS, EMSAC, and local municipalities, and all other timely written recommendations and objections; and

WHEREAS, the Board has determined that Air Care is financially and otherwise able to provide adequate and uninterrupted service and that Air Care’s proposed service, to the extent authorized by this Certificate, is in the interest of the public convenience and necessity.

NOW THEREFORE, BE IT RESOLVED BY THE ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS:

Section 1. Recitals. The above recitals are hereby incorporated into this Certificate.

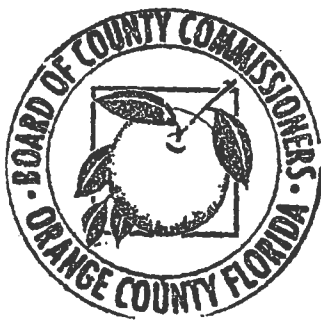
Section 2. Application, Levels of Service, and Certificate. The Board hereby grants Air Care's Application to modify its current COPCN to add interfacility ground transport services and authorizes Air Care to provide the following levels of service in the County in accordance with the terms, conditions, and limitations of this Certificate: **Level 6 Prehospital Air Ambulance Service; Level 7 Interfacility Air Ambulance Service; and Level 7 Interfacility Transport Service.** The Board hereby issues this Certificate to **Rocky Mountain Holdings, LLC d/b/a Air Care**, and, upon becoming effective, this Certificate shall supersede and replace all previous certificates issued to Air Care by the Board. The Board certifies that Air Care's proposed services are in the interest of the public convenience and necessity.

Section 3. Term. The "Term" of this Certificate is the period of time during which this Certificate is valid and effective. This Certificate's Term shall be for a two-year period beginning on **August 7, 2023** and expiring on **August 6, 2025**. Notwithstanding the foregoing, the Term may expire earlier if this Certificate is suspended or revoked pursuant to Orange County Code.

Section 4. Indemnification. In consideration of this Certificate, which permits Air Care to provide Level 6 and Level 7 services in Orange County, pursuant to Section 20-96, Orange County Code, and to the fullest extent permitted by law, Air Care agrees to defend, indemnify, and hold harmless the County, its officials, agents, and employees from and against any and all claims, suits, judgments, demands, liabilities, damages, costs and expenses (including attorney's fees) of any kind or nature whatsoever arising directly or indirectly out of or caused in whole or in part by any act or omission of Air Care or its subcontractors (if any), anyone directly or indirectly employed by them, or anyone for whose acts any of them may be liable, excepting those acts or omissions arising out of the sole negligence of the County.

Section 5. Compliance with Laws. By accepting this Certificate or providing transport services in Orange County pursuant to this Certificate, Air Care agrees to comply with all applicable state and local laws and regulations.

ADOPTED THIS 25 DAY OF July, 2023.



ORANGE COUNTY, FLORIDA
By: Board of County Commissioners

By: *Jerry L. Demings*
for Jerry L. Demings
Orange County Mayor


ATTEST: Phil Diamond, CPA, County Comptroller
As Clerk of the Board of County Commissioners

By: *Jennifer Ann Kincaid*
Deputy Clerk

MEMORANDUM

TO: Mayor Jerry L. Demings
and
County Commissioners

THRU: Raul Pino MD. MPH., Director
Health Services Department

FROM: Christian C. Zuver, MD 
Office of the Medical Director/EMS Division
Contact: (407) 836-7320

DATE: July 7, 2023

RE: EMS' Recommendation on Rocky Mountain Holdings, LLC d/b/a Air Care's Application to Modify Air Care's Certificate of Public Convenience and Necessity to Add Interfacility Advanced and Basic Life Support Ground Transport Services in Orange County, Florida

I. Air Care's Current COPCN.

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V. EMS' Recommendation.

EMS recommends that the Board grant Rocky Mountain Holdings, LLC d/b/a Air Care's application to modify Air Care's certificate of public convenience and necessity to add interfacility advanced and basic life support ground transport services in Orange County, Florida. EMS will schedule this item for a future Board agenda and request Board action for the final disposition of the Application.


Attachments

c: Byron W. Brooks, AICP, County Administrator
Jeffrey J. Newton, County Attorney
Danny Banks, Deputy County Administrator
Dylan Schott, Assistant County Attorney

REPORT AND RECOMMENDATION

TO: Mayor Jerry L. Demings
and
County Commissioners

THRU: Raul Pino MD, MPH., Director
Health Services Department

FROM: Jose Gainza, Chair 
Orange County Emergency Medical Services Advisory Council
Contact: (407) 836-7320

DATE: June 28, 2023

RE: EMSAC's Report and Recommendation on Rocky Mountain Holdings, LLC d/b/a Air Care's Application to Modify Air Care's Certificate of Public Convenience and Necessity to Add Interfacility Advanced and Basic Life Support Ground Transport Services in Orange County, Florida

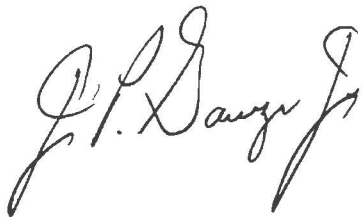
In April 2023, Orange County's Office of the Medical Director/EMS Division notified Orange County's Emergency Medical Services Advisory Council that Rocky Mountain Holdings, LLC d/b/a Air Care had applied to modify Air Care's certificate of public convenience and necessity to add interfacility advanced and basic life support ground transport services.

Pursuant to Section 20-99 of the Orange County Code, EMSAC met on May 24, 2023, to review Air Care's application to expand the countywide emergency medical services system by adding another provider of interfacility advanced and basic life support ground transport services. At the meeting, EMS framed the issue, Air Care presented its application, and EMSAC heard public comment and deliberated. A motion was made to recommend Air Care's application for approval, the motion resulted in a tie-vote, and therefore the motion failed. No other motions were made, and no other votes were taken.

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COPCN to add interfacility ground transport is in the interest of the public convenience and necessity, and a majority of EMSAC members voted to recommend Air Care's application for approval.

RECOMMENDATION: Grant Rocky Mountain Holdings, LLC d/b/a Air Care's Application to Modify Air Care's Certificate of Public Convenience and Necessity to Add Interfacility Advanced and Basic Life Support Ground Transport Services in Orange County, Florida.

A handwritten signature in black ink, appearing to read "J.P. Sawyer Jr.", is located in the lower-left quadrant of the page. The signature is written in a cursive style with a large, looped initial "J".



**APPLICATION FOR A CERTIFICATE OF
PUBLIC CONVENIENCE AND NECESSITY FOR
AMBULANCE AND FIRE/RESCUE SERVICES**

RECEIVED

DATE: 03/20/23

DATE: 3/21/2023
INITIALS: [Signature]

PROPOSED DATE OPERATIONS WILL BEGIN: 04/01/23

SECTION I

1. NAME OF SERVICE: Rocky Mountain Holdings, LLC d/b/a Air Care

2. ADDRESS OF OWNER (INCLUDE COUNTY):
4375 NE 48th Avenue, Gainesville, FL 32609 Alachua County

3. ADDRESS OF OPERATOR (IF DIFFERENT THAN ABOVE):
121 W. Underwood Street Orlando, FL 32806

4. CONTACT INFORMATION:

BUSINESS PHONE 352-410-4500

MOBILE PHONE 352-410-4500

EMAIL richard.clow@airmethods.com

5. OWNERSHIP TYPE:

- PRIVATE COORPORATION GOVERNMENT AGENCY OTHER

6. LEVEL OF SERVICE REQUESTED (MAY REQUEST MULTIPLE):

- BLS NON-TRANSPORT BLS TRANSPORT

- ALS NON-TRANSPORT ALS TRANSPORT

- INTERFACILITY TRANSPORT (ALS AND BLS)

- PREHOSPITAL AIR AMBULANCE

7. CORPORATE OFFICERS, CONTROLLING SHAREHOLDERS AND DIRECTORS:

NAME	ADDRESS	POSITION
See Attachment 1		

8. DESCRIBE THE PROPOSED GEOGRAPHIC AREA OR AREAS TO BE COVERED BY YOUR SERVICE:

- CHECK IF SUBMITTED AS AN ATTACHMENT

Air Ambulance will serve Orange County, Osceola County, Lake County, Seminole County and Polk County and any other area within central Florida that emergency air medical service is requested by Fire and or EMS agencies or interfacility hospital transfers.

Ground Ambulances are primarily designated for ALS and BLS interfacility transfers involving hospital facilities in Orange County, Osceola County, Lake County, Seminole County and Polk County. Ambulances are available if requested by local fire or EMS agencies for mutual aid.

9. PROVIDE A STATEMENT DESCRIBING HOW THE PROPOSED SERVICE WILL BENEFIT THE POPULATION OF THE PROPOSED GEOGRAPHIC AREA TO BE SERVED:

CHECK IF SUPPLIED AS AN ATTACHMENT

Improved response times, higher level of clinical care and continuity of care for patients. EMS and medical oversight of pre-hospital care, appropriate triage and transport, resuscitation and emergency care. Our Air Care Team is equipped with state-of-the-art technology to provide safe and reliable transport to our most critically ill patients. The Orlando Health Air Care Team has been serving residents and visitors to our area since October 1984.

10. PROVIDE A STATEMENT SHOWING HOW THE APPLICANT PLANS TO STAFF THE PROPOSED SERVICE (NUMBER AND TYPES OF UNITS, STATION LOCATION, ETC.):

CHECK IF SUPPLIED AS AN ATTACHMENT

See Attachment 2

11. ATTCH A VEHICLE ROSTER WITH NUMBER OF VEHICLES IN OPERATION, MAKE, MODEL, MILEAGE, VIN, PERMITNUMBER AND REGISTRATION NUMBER OF EACH VEHICLE.

12. PROVIDE YOUR PROPOSED RESPONSE TIMES (IN MIN) FOR URGENT AND NON-URGENT CALLS. DESCRIBE HOW THE INTERVAL WILL BE CALCULATED AND WHY THIS BENCHMARK WAS CHOSEN:

CHECK IF SUPPLIED AS AN ATTACHMENT

For Air Ambulance Transports:

Response time is 7 minutes for urgent and 10 minutes for non-urgent transports.

For Ground Ambulance Transports:

Response time is 7 minutes for urgent and 10 minutes for non-urgent transports.

This time is calculated from time of patient transport acceptance to aircraft or ground unit departure. Actual travel time is dependent on distance to be traveled. This is based on historical data.

13. PROVIDE A DESCRIPTION OF YOUR COMPLAINT PROCESS FOR COMPLAINTS AND ACCIDENTS. INCLUDE A PROCESS FOR BOTH INTERNAL COMPLAINTS, FACILITIES AND THE PUBLIC:

CHECK IF SUPPLIED AS AN ATTACHMENT

See Attachment 4

14. PROVIDE A DESCRIPTION OF YOUR QUALITY ASSURANCE PLAN:

CHECK IF SUPPLIED AS AN ATTACHMENT

See Attachment 5

15. PLEASE SUPPLY A CURRENT FINANCIAL STATEMENT (Current letter from bank verifying business account status and a balance sheet, Medicare audits, audited financial statements and verified lines of credit, etc.)

16. PROVIDE A STATEMENT SIGNED BY THE APPLICANT AND ITS MEDICAL DIRECTOR ATTESTING THAT ALL EMTs AND PARAMEDICS UTILIZED HAVE AND WILL MAINTAIN CURRENT STATE CERTIFICATION.

17. EMPLOYEE ROSTER (please attach extra sheets as needed):

NAME	CERTIFICATION LEVEL	CURRENT CPR CARD
See Attachment 8		

18. LIST THE ADDRESS AND DESCRIPTION OF EACH OF THE LOCATIONS YOU WILL COPRATE FROM. INCLUDE THE HOURS OF OPERATION AND STAFFING AT EACH PROPOSED LOCATION:

See Attachment 9

19. COMMUNICATIONS EQUIPMENT:

TELEPHONE

RADIO

OTHER

NUMBER OF VEHICLES EQUIPPED WITH RADIOS: All Vehicles

FREQUENCY(S): VHF, UHF, 700 and 800 MHZ P25 and analog as required.

NUMBER OF VEHICLES EQUIPPED WITH MOBILE PHONES: All Vehicles

20. APPROXIMATE DATE FCC LICENSE WILL BE EFFECTIVE (ATTACH IF CURRENT): 03/03/22

21. LIST ALL HOSPITALS, SUPERVISING PHYSICIANS, AND OTHER EMERGENCY AGENCIES (POLICE, FIRE, ETC.) THAT YOU WILL HAVE DIRECT RADIO CONTACT WITH:

The applicant proposes to operate multi-band radios capable of meeting the State EMS Communications Plan. Installed capability will consist of VHF, UHF, 700 and 800 MHZ P25 and analog as required.

22. PROVIDE EXECUTED COPIES OF ALL BUSINESS AGREEMENTS BETWEEN THE APPLICANT AND A HEALTH CARE FACILITY(S) OR GOVERNMENTAL ENTITY(S) LOCATED IN ORANGE COUNTY, FLORIDA FOR THE PROVISION OF BLS OR ALS SERVICES, WHICH MAY INCLUDE INTERFACILITY TRANSPORT.

23. IF THIS IS A MODIFICATION OF A CURRENT COPCN, EXPLAIN WHAT MODIFICATIONS ARE BEING REQUESTED.

Rocky Mountain Holdings, LLC d/b/a Air Care has held a COPCN for air ambulances within Orange County since June 2013 and our current COPCN is valid through June 1, 2023. The modification that we are requesting is to add ground ambulance service (ALS and BLS) to our COPCN that will be used for interfacility transports to and from health facilities. These ground ambulance would also be available as requested by Fire/EMS agencies in case of mutual aid.

24. PROVIDE CERTIFICATES OF INSURANCE IN ACCORDANCE WITH SECTION 20-96(e) OF THE ORANGE COUNTY CODE:

"PROOF OF INSURANCE, IN THE FOLLOWING AMOUNTS, MUST BE SUBMITTED TO THE COUNTY PRIOR TO ANY APPLICANT RECEIVING A CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY, IN ORDER TO PROTECT THE PUBLIC FOR ANY PERSONAL INJURY OR PROPERTY DAMAGE ARISING OUT OF THE APPLICANT'S OPERATIONS:

COMMERCIAL LIABILITY WITH A LIMIT OF NOT LESS THAN ONE MILLION DOLLARS (\$1,000,000) PER OCCURANCE. ORANGE COUNTY TO BE NAMED AS AN ADDITIONAL INSURED.

COMMERCIAL AUTOMOBILE LIABILITY WITH A LIMIT OF NOT LESS THAN ONE MILLION DOLLARS (\$1,000,000) PER OCCURANCE OR COMBINED SINGLE LIMIT. PROFESSIONAL LIABILITY WITH A LIMIT OF NOT LESS THAT ONE MILLION DOLLARS (\$1,000,000) PER INCIDENT.

NON-GOVERNMENTAL PROVIDERS MUST NAME ORANGE COUNTY AS AN ADDITIONAL INSURED. NOTWITHSTANDING THE INSURANCE REQUIREMENTS CONTAINED IN THIS SECTION, GOVERNMENTAL ENTITIES SHALL PROVIDE A CERTIFICATE OF INSURANCE EVIDENCING ITS INSURANCE OR SELF-INSURANCE WITHIN THE LIMITS OF LIABILITY SET FORTH IN F.S. 768.28."

SECTION II

1. PROVIDE CURRENT STATE OF FLORIDA LICENSED AMBULANCE SERVICE NUMBER: Air 7003 - Ground 10054

2. PROVIDE THE FOLLOWING INFORMATION FOR YOUR MEDICAL DIRECTOR. ADDITIONALLY, ATTACH PROOF OF EMPLOYMENT WITH YOUR AGENCY OR A CONTRACT FOR SERVICE.

NAME: Christopher Lee Hunter, M.D.

ADDRESS: 52 W. Underwood St. MP 61, Orlando, FL 32806

PHONE NUMBER: 321-841-5238

FLORIDA MEDICAL LICENSE NUMBER: [REDACTED]

3. DESCRIBE THE STAFFING PATTERNS FOR EMT'S, DRIVERS AND PARAMEDICS:

CHECK IF SUPPLIED AS AN ATTACHMENT

12-Hour Shifts is our normal staffing pattern, 24 hours a day, 7 days a week, 365 days per year.

4. PROVIDE A STATEMENT SIGNED BY THE AGENCY AND THE MEDICAL DIRECTOR ATTESTING THAT ALL UTILIZED PARAMEDICS ARE CERTIFIED AND AUTHORIZED BY THE MEDICAL DIRECTOR TO PERFORM ADVANCED LIFE SUPPORT IN THE STATE OF FLORIDA

5. PROVIDE A LIST OF ALL EQUIPMENT AND MEDICATIONS CARRIED IN ADDITION TO THE MINIMUM EQUIPMENT SPECIFIED IN FLORIDA ADMINISTRATIVE CODE 64J-1.002-.003.

CHECK IF SUPPLIED AS AN ATTACHMENT

See Attachment 15

6. PROVIDE A PROPOSED SCHEDULE OF RATES, FARES AND CHARGES.

CHECK IF SUPPLIED AS AN ATTACHMENT

7. PROVIDE INFORMATION ON YOUR MANAGEMENT AND MANTAINANCE PLAN

CHECK IF SUPPLIED AS AN ATTACHMENT

REQUIRED SUPPLEMENTARY DOCUMENTATION:

1. LIST PREVIOUS BUSINESS EXPERIENCES OR WORK REFERENCES FOR THE LAST 5 YEARS. SUBMISSION OF AT LEAST ONE LETTER OF SUPPORT FROM THE LIST PROVIDED IS REQUIRED.

See Attachment 18 and Attachment 19

2. LIST FIVE BUSINESS REFERENCES. SUBMISSION OF A LETTER OF SUPPORT FROM ONE INDIVIDUAL ON THE LIST IS REQUIRED.

NAME	ADDRESS	PHONE NUMBER	EMAIL
See Attachment 19			

3. LIST FIVE CREDIT REFERENCES, SUBMISSION OF A LETTER OF SUPPORT FROM ONE CREDIT REFERENCE LISTED BELOW IS REQUIRED.

NAME	ADDRESS	PHONE NUMBER	EMAIL
See Attachment 20			

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**APPLICATION FOR A CERTIFICATE OF PUBLIC CONVENIENCE AND
NECESSITY FOR AMBULANCE AND FIRE/RESCUE SERVICES**

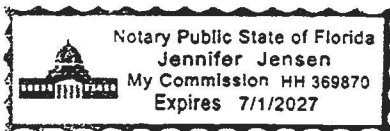
I, the undersigned representative of the service named in this application, do hereby attest the information provided in this application is truthful and honest to the best of my knowledge, and that my service meets all the requirements for operation of ambulance or fire/rescue service in Orange County and the State of Florida. I acknowledge that as provided in Orange County Code of Ordinances Chapter 20, Division 2, Section 20-101, certificates obtained by an application in which any material fact was intentionally omitted or falsely states are subject to suspension or revocation.



SIGNATURE OF APPLICANT OR REPRESENTATIVE

3/21/2023

DATE




NOTARY SEAL

Notarized: 3/21/2023

Richard Clow

X personally known

Notary: 
J. Jensen

Attachment 1
Corporate Officers and Directors

OPERATOR**Rocky Mountain Holdings, LLC**

Officers	Title	Address	Phone
Christopher Myers	President	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Jonathan Cook	Vice President	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Jeffrey Cabot	Assistant Secretary	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Christopher Brady	Secretary	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400

SOLE MEMBER	Ownership
Air Methods Corporation	100%
MANAGERS	
Air Methods Corporation	Manager

OWNER**Air Methods Corporation**

Officers	Title	Address	Phone
Jaelynn Williams	CEO	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Jeffrey Cabot	CAO and Controller	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Ben Dickson	Vice President	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Tushar Khadloya	Vice President	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Eric Schondorf	Vice President & Assistant Secretary	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Leo Morrissette	EVP, Operations	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Christopher Brady	SVP, General Counsel and Secretary	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Jonathan Cook	Vice President, Tax	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Christopher Myers	EVP, Customer Experience, Reimbursement	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400

Directors	Title	Address	Phone
Tushar Khadloya	Director	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Ben Dickson	Director	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Jaelynn Williams	Director	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400
Bill Fry	Director	5500 S. Quebec Street, Suite 300 Greenwood Village, CO 80111	(303)792-7400

MEMBERS / SOLE MEMBER	Ownership
ASP AMC Intermediate Holdings, Inc.	100%

Attachment 2

Staffing and Locations of Air and Ground Ambulances

Air Ambulances

- Four Helicopter ALS Air Ambulances are staffed with a Flight RN, Flight Paramedic and Pilot.
- Units are staffed 24/7
- 12-hour shifts are typical staffing pattern
- Air Base Locations:
 - 521 West State Road 434, #306
Longwood, FL 32750
 - 4120 Aviation Drive
Kissimmee, FL 34741
 - 8701 Airport Blvd. Suite 101
Leesburg, FL 34788
 - 5581 Airport Road
Bartow, FL 33830

Ground Ambulances

- Three Ground Ambulances are staffed with one of the following crew configurations.
 - ALS Clinical crew of one RN, one Paramedic and one EMT.
 - ALS Clinical crew of one Paramedic and one EMT.
 - BLS Clinical crew of two EMT's.
- Units are staffed 24/7
- 12-hour shifts are typical staffing pattern
- Ground Base Locations:
 - 121 W. Underwood Street Orlando, FL 32806
 - Units may be staged at Orlando Health facilities as needed based on patient needs.

Attachment 3
Vehicle Roster

NAME OF SERVICE: Rocky Mountain Holdings LLC d/b/a Air Care

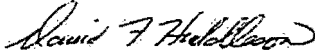
DATE: 3/1/2023

VEHICLES

Vehicle	MODEL	YEAR OF MANUFACTURE	TAIL NUMBER	Serial / VIN	MILEAGE/ HOURS	FL EMS Permit	COLOR SCHEME
Rotor Wing/Eurocopter	EC135 P2	2004	██████	██████	8,232	1742	Red/Black
Rotor Wing/Eurocopter	EC135 T2	2005	██████	██████	7,337	1881	Red/Black
Rotor Wing/Eurocopter	EC135 T2+	2005	██████	██████	6,677	2071	Red/Black
Rotor Wing/Eurocopter	EC135 T1	1998	██████	██████	6,739	1736	White/Black
Rotor Wing/Eurocopter	EC135 P2	2004	██████	██████	8,861	1743	Red/Black
Ford Ambulance	E450	2023	N/A	████████████████	1,043	24769	White/Orange
Ford Ambulance	E450	2023	N/A	████████████████	1,130	24768	White/Orange
Ford Ambulance	E450	2023	N/A	████████████████	1,069	24771	White/Orange
Ford Ambulance	E450	2023	N/A	████████████████	8	24770	White/Orange

Attachment 4
Description of Compliant Process

ORLANDO HEALTH

Type of Policy	ADMINISTRATIVE	Category	COMPLIANCE
Title:	COMPLIANCE INVESTIGATION PROCESS	Policy #	5706-0312
Page:	1 of 2	Replaces #	
Issue Date	2/99	Developed By	Compliance & Ethics
Revision Dates	4/12, 3/15, 3/18, 3/21	Approved By	David F. Huddleson, Chief Compliance & Ethics Officer
			

I. PURPOSE:

This policy establishes the procedures for reporting, investigating and resolving possible violations related to laws, regulations, rules, the Compliance & Ethics Program (CEP), corporate policies and the Orlando Health Code of Conduct (Code of Conduct)

II. DEFINITIONS:

When used in this policy, covered person(s) includes any person who is employed by Orlando Health, board or committee members, medical staff members, providers, volunteers, students, vendors, independent contractors, individuals authorized to act as representatives of Orlando Health, both inside and outside Orlando Health facilities, and any other individual who is in a position to exercise substantial influence over the affairs of the organization.

III. POLICY:

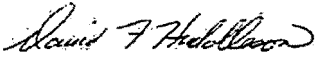
It is the policy of Orlando Health that:

- A. Business is conducted in full compliance with laws, regulations, rules, CEP, Code of Conduct and corporate policies and procedures
- B. Misconduct, illegal acts or violations, whether real or suspected, are not condoned or tolerated at Orlando Health.
- C. If wrongdoing or failure to act is discovered, immediate action must be taken.
- D. If an offense is committed, appropriate disciplinary action must be taken for the offense committed.
- E. Suspected criminal conduct shall be referred to the appropriate governmental authorities for possible criminal prosecution.
- F. A claim of ignorance or good intentions does not excuse a violation

IV. PROCEDURE:

- A. All covered persons are personally responsible in ensuring compliance, integrity and business ethics at Orlando Health. In meeting these legal, regulatory and corporate requirements, covered persons will:
 1. Report real or suspected violations to management, the chief compliance & ethics officer or the confidential Compliance Hotline at (888) 464-6747 or OrlandoHealth.EthicsPoint.com. If an instance of suspected fraud is reported to a manager, supervisor, administrator, director, vice president or other responsible person other than the chief compliance & ethics officer, that person is to immediately report the instance to the chief compliance & ethics officer.
 2. Cooperate fully and promptly with all investigations and not take any actions to prevent, hinder or delay discovery and full investigation. This includes internal investigations and external investigations by legitimate authoritative entities such as law enforcement or governmental agencies.
 3. Refer any questions about investigations or requests for information to Compliance & Ethics, Risk Management and Legal Affairs.
- B. Upon receipt of a real or suspected violation, Compliance & Ethics will promptly and thoroughly:
 1. Analyze the issue, concern or complaint

ORLANDO HEALTH

Type of Policy	ADMINISTRATIVE	Category	COMPLIANCE
Title	COMPLIANCE INVESTIGATION PROCESS	Policy #	5706-0312
Page	2 of 2	Replaces #	
Issue Date	2/99	Developed By	Compliance & Ethics
Revision Dates	4/12, 3/15, 3/18, 3/21	Approved By	David F. Huddleson, Chief Compliance & Ethics Officer
			

2. Determine the investigation requirements.
 3. Develop an investigation plan.
 4. Obtain and review all relevant documents.
 5. Prepare a final report which includes findings and recommendations (e.g., a corrective action plan)
 6. Ensure an action plan is in place and the matter is resolved.
- C. All investigations require extreme discretion and information received in conjunction with an investigation will be handled in a confidential manner.
- D. Covered persons will be notified of an issue and investigation only on a limited, need-to-know basis.
- E. In order to avoid damaging reputations of innocent persons initially suspected of wrongful misconduct, the results of an investigation will not be disclosed or discussed with anyone other than those who have a legitimate need to know. All persons are considered innocent of all allegations unless and until the facts prove otherwise.

V. DOCUMENTATION:
None.

VI. REFERENCES:

- A. Administrative Policy and Procedure #5706-0301, *Compliance & Ethics Program*.
- B. Administrative Policy and Procedure #5706-0332, *Fraud Reporting and Investigation*
- C. Orlando Health Code of Conduct.

VII. ATTACHMENTS:
None.

Attachment 5

Description of Quality Assurance Plan

The purpose of the Quality Assurance Plan is to communicate the process for monitoring and improving clinical quality, reducing clinical risk, enhancing patient safety, and ensuring clinical compliance while collaborating across all disciplines. The Medical Director assures that the Quality Assurance Plan is maintained and involves all levels of clinicians involved in program patient care.

Goals and Objectives

- Create a process in which clinical quality metrics are monitored and trended to rapidly identify trends affecting the clinical quality performance of clinicians.
- Create an atmosphere of teamwork in which mutual goals are supported.
- Employ principles to improve the safety and quality of our clinical services when risk, threat, and error are identified.
- Provide education on the importance of reporting opportunities for improved clinical safety and quality.
- Dismantle obstacles that prevent teammates from admitting mistakes, speaking out, and suggesting new ideas to implement in the system.
- Prioritize a proactive mitigation strategy through process improvement.
- Ensure pathways to corrective action when clinical quality is affected.
- Complete outcome studies that result in process improvement and continuing education activities.
- Identify and share best practices nationwide.
- Assure loop closure.

2023 Air Care Team Quality Assurance Annual Focused Goals

1) Confirmed Hemorrhagic Stroke – Hypertension BP Management

- a) **Denominator:** Interfacility patient transfers with confirmed – Hemorrhagic stroke with a SBP >140
- b) **Numerator:** interfacility patient transfers with confirmed – Hemorrhagic stroke with a SBP >140 with anti-hypertensives administered) (Cardene, Labetalol, esmolol, or hydralazine etc..).
- c) Administration of anti-hypertensives includes those by the transport team OR Specified orders with BP parameters by the sending/receiving physician if reviewed and documented by the transport team.
- d) Use “CVA/Stroke-Hemorrhagic” in “Pt Category” on page 1 for all interfacility confirmed intracranial hemorrhage identified on CT or MRI.

2) Confirmed Ischemic tPa interfacility stroke BP Management

- a) **Denominator:** Interfacility patient transfers with confirmed – Ischemic stroke – tPA administered with a SBP > 180.
- b) **Numerator:** Interfacility patient transfers with confirmed – Ischemic stroke – tPA administered with a SBP > 180 with anti-hypertensives administered (Cardene, Labetalol, esmolol, or hydralazine).
- c) Administration of anti-hypertensives includes those by the transport team OR Specified orders with BP parameters by the sending/receiving physician if reviewed and documented by the transport team.
- d) Use “CVA/Stroke-Ischemic TPA administered” in “Pt Category” on page 1 for all interfacility confirmed ischemic CVA’s identified on CT or MRI with tPa administered.

3) Confirmed Ischemic Non-tPa interfacility stroke BP Management

- a) **Denominator:** Interfacility patient transfers with confirmed – Ischemic stroke – tPA NOT administered with a SBP > 220.
- b) **Numerator:** Interfacility patient transfers with confirmed – Ischemic stroke – tPA NOT administered with a SBP > 220 with anti-hypertensives administered (Cardene, Labetalol, esmolol, or hydralazine)
- c) Administration of anti-hypertensives includes those by the transport team OR Specified orders with BP parameters by the sending/receiving physician if reviewed and documented by the transport team.
- d) Use “CVA/Stroke-Ischemic TPA NOT administered” in “Pt Category” on page 1 for all interfacility confirmed ischemic CVA’s identified on CT or MRI with tPa NOT administered.

4) Scene - Suspicion of stroke - BP Management

- a) **Denominator:** Scene patients with neurologic deficit with suspicion of stroke with a SBP > 220
- b) **Numerator:** Scene patients with neurologic deficit with suspicion of stroke with a SBP > 220 with anti-hypertensives administered (Cardene, Labetalol, or hydralazine).
- c) Use "*Adult Neurological*" in "*Pt Category*" on page 1 for all Scene CVA's.

5) Keppra Administration for confirmed Intracranial Hemorrhage.

- a) **Denominator:** Interfacility patients with confirmed Intracranial Hemorrhage by CT or MRI.
- b) **Numerator:** Interfacility patients with confirmed Intracranial Hemorrhage by CT or MRI with administration of Keppra. (Administration includes that by the transport team OR by the sending facility if reviewed and documented by the transport team.)
- c) Use "*CVA/Stroke-Hemorrhagic*" in "*Pt Category*" on page 1 for all interfacility confirmed intracranial hemorrhage identified on CT or MRI.
- d) If auditing chart, consider resuscitative efforts, pain control, and time to receiving hospital.

6) Hemorrhagic shock cases with appropriate management.

- a) **Denominator:**
 - i) Blunt or penetrating trauma, hypovolemia with acute blood loss not limited to gastrointestinal hemorrhage, post-partum hemorrhage, or severe coagulopathy, signs and symptoms of hemorrhagic shock with:
 - (1) SBP < 90 mmHg OR
 - (2) Pulse rate >110 OR
 - (3) Evidence of peripheral vasoconstriction including cool, pale skin and delayed capillary refill >2 seconds.
- b) **Numerator:** Patients with hemorrhagic shock (6a) in which,
 - i) hemorrhage control measures are initiated if applicable,
 - ii) IV administration of blood products, and
 - iii) IV fluid resuscitation meeting the following:
 - (1) Signs of adequate tissue perfusion, or
 - (2) SBP $\geq 70 + 2 \times \text{age (yrs)}$ or ≥ 90 mmHg or MAP >65
 - (3) Maximum of 2 liters in adults or 40 mL/kg in children <16 years of age.

7) Ancef administration for Open Fractures

- a) **Denominator:** Patients with documented "open fracture" from traumatic injuries.
- b) **Numerator:** Patients with documented "open fracture" from traumatic injuries that receive Ancef 2-3g based on appropriate body weight.
- c) Any "*Open Fracture*" should be documented on the secondary survey on page 5 of EMSCharts using the "Picklist – Select those that apply".
- d) If auditing chart, consider resuscitative efforts, pain control, and time to receiving hospital.

8) Blood Glucose Check with GCS <15 OR neurologic deficit with suspicion of stroke.

- a) **Denominator:** Number of patient transport contacts with GCS <15 or neurologic deficit (at the time of initial transport evaluation).
- b) **Numerator:** Number of patient transport contacts with GCS < 15 (or focal neurologic deficit with suspicion of stroke) at the time of initial transport evaluation that have a documented blood glucose check. A blood glucose check includes those checks by the transport team or prior to transport team arrival if reviewed and documented by the transport team.
- c) This Lab Value may be documented on Page 7 (fishbone labs) **OR** Page 8 "GLU" **OR** Page 8 -> Add Action -> Labs > Fishbone Labs.

Attachment 6
Financial Statement Information



February 24, 2025

Jennifer Jensen
Project Coordinator
Orange County LMS Office of the Medical Director
2002A E. Michigan Street
Orlando, FL 32806

Re: Certificate of Public Convenience and Necessity Renewal Application by Rocky Mountain Holdings, LLC d/b/a Air Care

Dear Ms. Jensen:

This letter is being submitted as part of the renewal application for a Certificate of Public Convenience and Necessity ("COPCN") by Rocky Mountain Holdings, LLC d/b/a Air Care. Rocky Mountain Holdings, LLC is a wholly owned subsidiary of Air Methods Corporation.

Question 15 of the COPCN renewal application requests financial information about our company. Air Methods was formerly a publicly-traded company, but was acquired on April 21, 2017, by American Securities LLC, a leading U.S. private equity firm. The purchase price of this acquisition was approximately \$2.4 billion.

Following the acquisition by American Securities, Air Methods no longer is required to publicly disclose its financial information, and company policy prevents us from releasing any proprietary information, including financial information, in the absence of a non-disclosure agreement. Accordingly, we are submitting this letter with information about Air Methods and our owner, American Securities, in lieu of providing detailed financial information which the county is unable to keep confidential due to Florida's Sunshine Law.

About Air Methods Corporation

Air Methods Corporation (www.airmethods.com) was founded in 1980 and is the global leader in air medical transportation. Our Air Medical Services Division is the largest provider of air medical transport services in the United States, serving 48 states with over 300 bases of operations. Our Tourism Division is comprised of Blue Hawaiian Helicopters and Blue Hawaiian Activities, which provide helicopter tours and charter flights and concierge and activity desk services, respectively, in Hawaii. Our United Rotorcraft Division specializes in the design and manufacture of aeromedical and aerospace technology. Air Methods' fleet of owned, leased or maintained aircraft features over 400 helicopters and fixed wing aircraft.

Ms. Jennifer Jensen
February 24, 2023
Page Two

About American Securities

Based in New York with an office in Shanghai, American Securities is a leading U.S. private equity firm that invests in market-leading North American companies with annual revenues generally ranging from \$200 million to \$2 billion and/or \$50 million to \$300 million of EBITDA. American Securities and its affiliates have approximately \$15 billion under management.

We trust that the above information provides Orange County with sufficient assurance that Air Methods Corporation and its subsidiaries, including Rocky Mountain Holdings, LLC, are financially sound and secure.

Please do not hesitate to contact me with any questions regarding the above.

Sincerely,



Matthew Turner
Vice President HBS South
Air Methods Corporation

cc: Rick Clow, Central Florida Area Manager
Maggie McConnell, Associate General Counsel

AIR METHODS CORPORATION

Consolidated Financial Statements

As of and for the year ended December 31, 2021

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Report of Independent Auditors

The Board of Directors
Air Methods Corporation

Opinion

We have audited the consolidated financial statements of Air Methods Corporation and subsidiaries (the Company), which comprise the consolidated balance sheets as of December 31, 2021 and 2020, and the related consolidated statements of income (loss), changes in stockholders' equity and cash flows for each of the three years in the period ended December 31, 2021, and the related notes (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2021 and 2020, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2021 in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or

the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Information

Management is responsible for the other information. The other information comprises the information included in the management's discussion and analysis but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Ernst + Young LLP

March 11, 2022

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

**Consolidated Balance Sheets
December 31, 2021 and 2020**

(Amounts in thousands, except per share amounts)

	<u>2021</u>	<u>2020</u>
Assets		
Current assets:		
Cash and cash equivalents	\$ 42,476	17,142
Receivables:		
Trade	463,343	354,106
Refundable income taxes	15,544	28,565
Other	6,605	7,114
	<u>485,492</u>	<u>389,785</u>
Inventories, net	90,451	84,565
Work-in-process on medical interiors and products contracts	9,375	3,460
Assets held for sale	3,601	14,599
Costs and estimated earnings in excess of billings on uncompleted contracts	30,915	69,310
Prepaid expenses and other current assets	23,020	19,301
	<u>685,330</u>	<u>598,162</u>
Total current assets		
Property and equipment:		
Land	251	251
Flight and ground support equipment	848,583	817,684
Aircraft under capital leases	149,379	131,994
Aircraft rotatable spare parts	26,748	12,534
Buildings and office equipment	55,597	-49,867
	<u>1,080,558</u>	<u>1,012,330</u>
Less accumulated depreciation and amortization	(334,921)	(280,397)
	<u>745,637</u>	<u>731,933</u>
Property and equipment in-process	72,264	91,236
Net property and equipment	<u>817,901</u>	<u>823,169</u>
Goodwill	1,040,288	1,039,819
Intangible assets, net of accumulated amortization of \$93,586 and \$70,500 at December 31, 2021 and 2020, respectively	517,879	540,965
Other assets	6,867	9,947
Total assets	<u>\$ 3,068,265</u>	<u>3,012,062</u>

(Continued)

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

**Consolidated Balance Sheets, Continued
December 31, 2021 and 2020
(Amounts in thousands, except per share amounts)**

	<u>2021</u>	<u>2020</u>
<u>Liabilities and Stockholders' Equity</u>		
Current liabilities:		
Notes payable	\$ -	9,878
Current installments of long-term debt	31,308	16,499
Current installments of obligations under capital leases	22,159	25,301
Accounts payable	42,588	34,888
Deferred revenue	7,776	23,262
Billings in excess of costs and estimated earnings on uncompleted contracts	11,570	9,370
Accrued wages and compensated absences	60,043	41,220
Due to third-party payers	23,456	15,673
Other accrued liabilities	98,569	100,638
Total current liabilities	297,469	276,729
Long-term debt, less current installments	1,790,144	1,769,471
Obligations under capital leases, less current installments	81,358	47,911
Deferred income taxes	202,059	214,052
Other liabilities	9,718	35,424
Total liabilities	2,380,748	2,343,587
Stockholders' equity:		
Common stock, \$.01 par value; 100 shares authorized, issued, and outstanding	-	-
Additional paid-in capital	674,913	673,380
Retained earnings (accumulated deficit)	8,062	(10,498)
Total stockholders' equity attributable to Air Methods Corporation and subsidiaries	682,975	662,882
Noncontrolling interests	4,542	5,593
Total stockholders' equity	687,517	668,475
Total liabilities and stockholders' equity	\$ 3,068,265	3,012,062

See accompanying notes to consolidated financial statements.

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

**Consolidated Statements of Income (Loss)
(Amounts in thousands)**

	Year Ended December 31.		
	2021	2020	2019
Revenue:			
Patient transport revenue	\$ 1,075,603	903,764	864,689
Air medical services contract revenue	131,412	135,268	144,086
Aircraft completions and products revenue	91,129	114,416	116,246
Tourism and charter revenue	42,101	15,573	113,134
Grant revenue	4,275	34,603	-
Other	6,664	6,269	8,615
	<u>1,351,184</u>	<u>1,209,893</u>	<u>1,246,770</u>
Operating Expenses:			
Flight centers	511,693	463,754	460,675
Aircraft operations	206,247	174,649	168,837
Cost of aircraft completions and products sold	74,740	91,496	89,435
Tourism operating expenses	21,547	20,246	80,595
Cost of transfer center, dispatch, billing services, and other revenue	7,766	8,430	10,447
Depreciation and amortization	116,933	105,257	106,756
Impairment of goodwill and other intangible assets	-	16,172	-
Loss on disposition of assets, net	11,332	6,395	1,594
General and administrative	263,251	276,415	207,203
	<u>1,213,509</u>	<u>1,162,814</u>	<u>1,125,542</u>
Operating income	137,675	47,079	121,228
Other income (expense):			
Interest expense	(116,678)	(119,144)	(132,956)
Other, net	1,687	539	2,366
Income (loss) before income taxes	<u>22,684</u>	<u>(71,526)</u>	<u>(9,362)</u>
Income tax benefit (expense)	(5,175)	21,975	(10,343)
Net income (loss)	<u>17,509</u>	<u>(49,551)</u>	<u>(19,705)</u>
Net loss attributable to noncontrolling interests	(1,051)	(6)	-
Net income (loss) attributable to Air Methods Corporation and subsidiaries	<u>\$ 18,560</u>	<u>(49,545)</u>	<u>(19,705)</u>

See accompanying notes to consolidated financial statements.

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

**Consolidated Statements of Stockholders' Equity
(Amounts in thousands, except share amounts)**

	Common Stock	Additional Paid-in Capital	Retained Earnings (Accumulated Deficit)	Stockholders' Equity Attributable to Air Methods Corporation	Noncontrolling Interests	Total Stockholders' Equity
Balances at January 1, 2019	\$ -	670,477	58,752	729,229	-	729,229
Stock-based compensation	-	1,862	-	1,862	-	1,862
Net loss	-	-	(19,705)	(19,705)	-	(19,705)
Balances at December 31, 2019	-	672,339	39,047	711,386	-	711,386
Stock-based compensation	-	1,041	-	1,041	-	1,041
Issuance of noncontrolling interests	-	-	-	-	5,599	5,599
Net loss	-	-	(49,545)	(49,545)	(6)	(49,551)
Balances at December 31, 2020	-	673,380	(10,498)	662,882	5,593	668,475
Stock-based compensation	-	1,558	-	1,558	-	1,558
Retirement of shares	-	(25)	-	(25)	-	(25)
Net income (loss)	-	-	18,560	18,560	(1,051)	17,509
Balances at December 31, 2021	\$ -	674,913	8,062	682,975	4,542	687,517

See accompanying notes to consolidated financial statements.

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

**Consolidated Statements of Cash Flows
(Amounts in thousands)**

	Year Ended December 31,		
	2021	2020	2019
Cash flows from operating activities:			
Net income (loss)	\$ 17,509	(49,551)	(19,705)
Adjustments to reconcile net income (loss) to net cash provided by activities:			
Depreciation and amortization expense	116,933	105,257	106,756
Deferred income tax (benefit) expense	(11,993)	(2,949)	7,267
Stock-based compensation	1,558	1,041	1,862
Amortization of debt issuance costs and debt discount	8,661	8,672	8,827
Loss on disposition of assets, net	11,332	6,395	1,594
Impairment of goodwill and other intangible assets	-	16,172	-
Unrealized loss on derivative instruments	-	5	872
Changes in operating assets and liabilities:			
Increase in receivables	(94,702)	(44,559)	(17,604)
Increase in inventories and work-in-process on medical interiors and products contracts	(11,998)	(9,832)	(17,401)
Increase in prepaid expenses and other current assets	(3,719)	(454)	(4,778)
Decrease (increase) in costs and estimated earnings in excess of billings on uncompleted contracts	38,395	(14,289)	(23,301)
Increase in accounts payable, other accrued liabilities, accrued wages and compensated absences, and other liabilities	6,531	59,197	38,263
Increase (decrease) in deferred revenue and billings in excess of costs and estimated earnings on uncompleted contracts	(13,286)	28,491	(3,514)
Net cash provided by operating activities	65,221	103,596	79,138
Cash flows from investing activities:			
Acquisition of subsidiaries	-	(57,567)	-
Acquisition of property and equipment	(106,922)	(85,104)	(72,690)
Proceeds from disposition and sale of equipment and assets held for sale	70,486	49,370	10,699
Decrease (increase) in other assets, net	3,081	(2,494)	355
Net cash used by investing activities	(33,355)	(95,795)	(61,636)

(Continued)

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

**Consolidated Statements of Cash Flows, continued
(Amounts in thousands)**

	Year Ended December 31.		
	2021	2020	2019
Cash flows from financing activities:			
Proceeds from borrowings under line of credit	10,000	134,000	-
Payments under line of credit	-	(114,000)	-
Proceeds from long-term debt	43,213	-	-
Payments of long-term debt and notes payable obligations	(25,791)	(26,183)	(31,652)
Payments of capital lease obligations	(33,328)	(29,522)	(22,884)
Payments for financing costs	(601)	(37)	(31)
Retirement of shares	(25)	-	-
Net cash used by financing activities	(6,532)	(35,742)	(54,567)
Increase (decrease) in cash and cash equivalents	25,334	(27,941)	(37,065)
Cash and cash equivalents at beginning of period	17,142	45,083	82,148
Cash and cash equivalents at end of period	\$ 42,476	17,142	45,083
Interest paid in cash during the period	\$ 108,065	109,872	123,472
Income taxes paid in cash during the period	\$ 26,210	273	224

Non-cash investing and financing activities:

In the years ended December 31, 2021 and 2020, the Company originated new capital leases of \$63.6 million and \$42.7 million, respectively, to finance the purchase of aircraft and other equipment.

In the year ended December 31, 2020, the Company entered into non-interest-bearing notes payable of \$9,878 to finance the purchase of aircraft which were held in property and equipment pending permanent financing as of December 31, 2020.

See accompanying notes to consolidated financial statements.

AIR METHODS CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(I) Summary of Significant Accounting Policies

Basis of Financial Statement Presentation and Business

Air Methods Corporation, a Delaware corporation, and its subsidiaries (Air Methods or the Company) serves as a provider of air medical emergency transport services and systems throughout the United States of America. The Company also conducts aerial tours in and around the Hawaiian Islands and designs, manufactures, and installs medical aircraft interiors and other aerospace and medical transport products for domestic and international customers. The accompanying consolidated financial statements include the Company and all subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. The Company considers its critical accounting policies involving more significant judgments and estimates to be those related to revenue recognition, deferred income taxes, and valuation of long-lived assets and goodwill, including those acquired in a business combination. Actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the consolidated statements of cash flows, the Company considers all highly liquid instruments with original maturities of three months or less to be cash equivalents. The Company had no cash equivalent instruments as of December 31, 2021 and 2020.

Trade Receivables

Trade receivables consist of amounts due from customers and third-party payers and are recorded at the amount the Company expects to be entitled to receive for its services. Receivables from Medicare, Medicaid, and other in-network payers are recorded based on terms specified in the related contractual agreements or fee schedules. Receivables from out-of-network payers are recorded based on payer mix and historical collection experience. Accounts are written off after all reasonable collection efforts have been performed.

Inventories

Inventories are comprised primarily of expendable aircraft parts and manufactured parts for aircraft medical interiors and are recorded at the lower of cost (average cost) or net realizable value.

Property and Equipment

Property and equipment are recorded at cost. All maintenance and repairs, including scheduled aircraft component overhauls and replacements, are expensed when incurred. Major modifications and costs incurred to place aircraft in service are capitalized. Improvements to leased helicopters and airplanes are included in flight and ground support equipment in the accompanying consolidated financial statements. Leasehold improvements to hangar and office space are included in buildings and office equipment in the accompanying consolidated financial statements. Property and equipment in process was previously included in flight and ground support equipment and has been reclassified for all periods for separate presentation.

Depreciation is computed using the straight-line method over the shorter of the useful lives of the equipment or the lease term, as follows:

AIR METHODS CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(1) Summary of Significant Accounting Policies, continued

<u>Description</u>	<u>Lives</u>	<u>Estimated Residual Value</u>
Buildings, including hangars	40 years	10% ^o
Aircraft, including medical equipment	8 - 25 years	10 - 25% ^o
Ground support equipment and rotables	5 - 10 years	0% ^o
Furniture and office equipment	3 - 10 years	0% ^o

Intangible Assets

The Company has recognized intangible assets related to trade names, customer lists and other customer or contractual relationships, and developed technology as a result of business combinations and other asset purchases. Trade names and trademarks have indefinite useful lives. Useful lives for customer lists and other customer or contractual relationships are determined based on the estimated period of economic benefit, measured by the present value of associated cash flows, derived from each of these assets and range from 5 to 30 years. The useful life of acquired developed technology has an estimated useful life of 4 years.

The Company capitalizes incremental direct costs related to the application for multiple Supplemental Type Certificates (STC's). STC's are issued by the Federal Aviation Administration (FAA) and represent the FAA's approval and certification of the airworthiness of an aircraft modification, such as a medical interior. A multiple STC allows the modification to be made to more than one aircraft without additional certification. STC costs are amortized using the straight-line method over the estimated useful economic life of the STC, typically 5 years.

Goodwill

The Company accounts for goodwill under Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 350, *Intangibles - Goodwill and Other*. Under ASC 350, goodwill and certain identifiable indefinite-lived intangible assets are not amortized, but instead are reviewed for impairment at least annually in accordance with the provisions of the guidance.

Derivative Instruments

The Company accounts for derivative financial instruments under ASC 815, *Derivatives and Hedging*. ASC 815 requires the Company to measure all derivatives at fair value and to recognize them in the balance sheet as an asset or liability. The Company's derivative instruments are not designated as hedging instruments. Changes in the fair value of interest derivative instruments are reflected in interest expense in the consolidated statements of income (loss). The value of derivative instruments is included in other assets in the consolidated balance sheets.

Long-lived Assets

The Company periodically reviews long-lived assets, including definite-lived intangible assets, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of long-lived assets is measured by a comparison of the carrying amount of an asset group to future undiscounted net cash flows expected to be generated by the asset group.

Assets held-for-sale are reported at the lower of the carrying amount or fair value less estimated selling costs. As of December 31, 2021 and 2020, assets held-for-sale included 12 and 17 aircraft, respectively, which the Company intends to sell within one year. Periodically, the Company identifies aircraft to be sold or used for spare parts as part of its long-term plan to phase out certain older models of aircraft and replace them with newer models.

AIR METHODS CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(1) Summary of Significant Accounting Policies, continued

Revenue Recognition

At contract inception, the Company assesses the services or products promised in its contracts with customers and identifies a performance obligation for each promise to transfer a distinct service or product (or bundle of services and products) to the customer. To identify performance obligations, the Company considers all of the services and products promised in the contract regardless of whether they are explicitly stated or are implied by customary business practices.

Recognition of revenue may require the application of judgment related to the determination of performance obligations, timing of satisfaction of performance obligations and other matters. Application of revenue recognition policies by revenue stream is described more fully in Note 2.

Grant Revenue

The Company recognizes grant payments as income when there is reasonable assurance that conditions associated with the grant have been met.

Stock-based Compensation

The Company accounts for its stock-based compensation under ASC 718, *Compensation – Stock Compensation*. ASC 718 requires recognition over the vesting period in the income statement of the grant-date fair value of stock options and other equity-based compensation issued to employees. The Company has elected to recognize forfeitures of equity awards as they occur.

Income Taxes

Deferred tax assets and liabilities are recognized for future income tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred income tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

The Company evaluates its tax positions in accordance with ASC 740-10-25, *Accounting for Uncertainty in Income Taxes*, which prescribes a recognition threshold and measurement attribute for a tax position taken or expected to be taken in a tax return.

AIR METHODS CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(1) Summary of Significant Accounting Policies, continued

Accounting Standards Adopted in 2021

In August 2018, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2018-15, *Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract*. The effect of the ASU is to align the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software and hosting arrangements that include an internal-use software license. The Company's adoption of the ASU, effective January 1, 2021, did not have a material effect on its consolidated financial statements.

New Accounting Standards Not Yet Adopted

In December 2019, the FASB issued ASU No. 2019-12, *Simplifying the Accounting for Income Taxes*, which removes specific exceptions and simplifies other income tax-related guidance in ASC 740, *Income Taxes*. The ASU is effective for the Company for periods beginning after December 15, 2021. The Company does not expect adoption of the ASU to have a material effect on its consolidated financial statements.

In June 2016, the FASB issued ASU No. 2016-13, *Financial Instruments – Credit Losses*, which introduces new accounting models for expected credit losses on financial instruments including loans, accounts receivable, trade receivables and other financial assets measured at amortized cost. The ASU is effective for the Company for periods beginning after December 15, 2022. The Company does not expect adoption of the ASU to have a material effect on its consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, *Leases*, which requires lessees to recognize a lease liability and right-of-use asset for most leases. The FASB has issued subsequent ASU's to clarify guidance on specific provisions within ASU No. 2016-02. In November 2019, the FASB issued ASU 2019-10, delaying the effective date of ASU No. 2016-02 for private companies to periods beginning after December 15, 2021.

The Company plans to adopt ASU 2016-02 effective January 1, 2022 applying a modified retrospective approach at the beginning of the period of adoption. The Company expects to utilize several practical expedients being made available, including the practical expedient that allows lessees to choose not to separate lease and non-lease components by class of underlying asset and the package of practical expedients not to reassess whether a contract is or contains a lease, the lease classification, and initial direct costs. The Company believes the primary effect of adopting the new standard will be to record right-of-use assets and obligations for its leases currently classified as operating leases. The Company is in the process of calculating the cumulative effect of the accounting change it will recognize upon adoption as well as the increase to consolidated assets and liabilities related to on-balance sheet recognition of lease right-of-use assets and obligations.

AIR METHODS CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(2) Revenue Recognition

Patient Transport Revenue

Patient transport revenue consists of flight fees billed directly to patients, their insurers, or governmental agencies. The Company's single performance obligation is to provide air medical transportation services, and revenue is recognized upon completion of each flight. The transaction price is entirely variable since it is based on gross charges reduced by estimated contractual discounts provided to third-party payers and estimated implicit price concessions provided to self-pay or uninsured patients or other payers. Estimates of contractual discounts and implicit price concessions are determined by major payer class based on agreements with individual third-party payers, historical collection experience, and aged accounts receivable by payer class. The implicit price concession included in estimating the transaction price represents the difference between amounts billed and expected collection amounts based on collection history with similar payers. Subsequent changes to the estimate of the transaction price are recorded as adjustments to patient transport revenue in the period of change. The amount of variable consideration that is included in the transaction price may be constrained and is included in patient transport revenue only to the extent that it is probable that a significant reversal in the amount of the cumulative revenue recognized will not occur in a future period.

Air Medical Services Contract Revenue

Air medical services contract revenue consists of fixed monthly fees and hourly flight fees billed to hospitals or other institutions. Both monthly and hourly fees are generally subject to annual increases based on changes in the consumer price index, hull and liability insurance premiums, or spare-part prices from aircraft manufacturers. The Company's single performance obligation is to stand ready to deliver air medical transportation services at the customer's request over the term specified in each contract. Because each month of service is distinct and substantially the same and the customer simultaneously receives and consumes the benefits of the services, the Company accounts for the series of services as a performance obligation satisfied over time, using a time-based output method. The transaction price is considered variable since the quantity of flight hours is unknown until each month is completed. Allocating the variable consideration to each month's service accurately reflects the amount of consideration to which the Company expects to be entitled for transferring its service to its customers, and terms of variable payment under the contracts are commensurate with the Company's effort to fulfill its promise to the customer each month.

Aircraft Completions and Products Revenue

Aircraft completions and products revenue is generated from fixed-price contracts to modify aircraft, including the manufacture and installation of medical and other equipment, for third parties. To the extent actual costs vary from the estimates upon which the price was negotiated, the Company generates more or less profit or could incur a loss. Each contract is evaluated at inception to determine whether it has one or more performance obligations. Typically, the products and services in the Company's contracts are not distinct from one another due to their complex relationships and the significant contract management functions required to be performed under each contract. Accordingly, the products and services are typically accounted for as one performance obligation, which includes an assurance-type warranty that the delivered product is as specified in the contract.

AIR METHODS CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(2) Revenue Recognition, continued

The majority of aircraft completions and products revenue is recognized over a period of time using the percentage-of-completion method for measuring progress as the Company performs work under the contract since control of the work-in-process asset transfers continuously to the customer. Typically, the products and services provided under the contracts do not have an alternative use to the Company. Contracts with the U.S. Government contain clauses that allow the customer to unilaterally terminate the contract for convenience, pay for costs incurred plus a reasonable profit, and take control of any work in process. Although non-U.S. Government contracts typically do not include termination for convenience provisions, if the customer were to terminate the contract for reasons other than non-performance, the Company would have the right to recover damages including the right to payment for work performed to date plus a reasonable profit. Under the percentage-of-completion method, the extent of progress towards completion is measured based on the ratio of costs incurred to date to the total estimated costs to complete the performance obligation.

For a smaller portion of aircraft completions and products revenue with shorter manufacturing throughput times, the Company recognizes revenue upon product shipment, which faithfully depicts its performance toward satisfaction of the performance obligation by measuring the value of the goods transferred to the customer.

The Company may receive advance payments prior to beginning work on a contract, as well as milestone payments. A liability is recognized on the consolidated balance sheet for payments in excess of revenue recognized (billings in excess of costs and estimated earnings on uncompleted contracts). Revenue recognized in excess of billings is presented as an asset on the consolidated balance sheets (costs and estimated earnings in excess of billings on uncompleted contracts).

Tourism and Charter Revenue

Tourism and charter revenue is entirely derived from passenger fees, the majority of which is collected in advance of the flights. The Company's single performance obligation is to provide helicopter tours, and revenue is recognized upon completion of each flight. The transaction price is a fixed fee set for each tour.

(3) Goodwill and Intangible Assets

Goodwill

Goodwill represents the excess of the purchase price of an acquired entity over the amounts assigned to assets and liabilities assumed in a business combination and is tested for impairment annually or more frequently if impairment indicators exist. If the carrying value of a reporting unit exceeds its fair value, the amount of goodwill impairment is the excess of the reporting unit's carrying amount over its fair value, not to exceed the total amount of goodwill allocated to the reporting unit.

The Company's reporting units consist of Air Medical Services, United Rotorcraft, and Tourism. The Company considers both the market and income approach to determine fair value of its reporting units. Estimating fair value of individual reporting units requires management to make assumptions and estimates regarding future plans, as well as industry and economic conditions. These assumptions and estimates include projected revenues and income growth rates, residual growth rates, trends in payer mix, market-based discount rates, and other factors. Valuation of goodwill is classified in Level 3 of the fair value hierarchy.

During the fourth quarter of 2021, the Company completed its annual impairment assessment concluding goodwill was not impaired.

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

(3) Goodwill and Intangible Assets, continued

Indefinite-lived Intangible Assets

Indefinite-lived trade names and trademarks totaled \$206.9 million as of December 31, 2021 and 2020. In March 2020, the World Health Organization categorized a novel strain of coronavirus (COVID-19) as a pandemic. National and local governments imposed significant restrictions on travel and non-essential business operations, resulting in substantially reduced customer traffic for the Company's Tourism Division. Due to these restrictions, the Company suspended tourism operations in both the Hawaiian Islands and Las Vegas/Grand Canyon markets in March 2020. The COVID-19 pandemic, which resulted in significant reductions in Tourism revenues and operating income, was considered a triggering event for potential impairment of the division's intangible assets.

The Company estimated the fair value of its indefinite-lived trade names using the relief-from-royalty method. The valuation requires management to estimate future revenues and royalty rates. Based on the results of the impairment test, the Company recorded impairment charges against its Tourism trade names of \$8.5 million during the year ended December 31, 2020. In addition, during the third quarter of 2020 the Company announced that its wholly owned subsidiary, Sundance Helicopters, Inc. (Sundance), would discontinue air tourism operations in the Las Vegas/Grand Canyon markets effective immediately. As a result of the announcement, the Company wrote off the \$5.0 million remaining carrying value of its indefinite-lived and \$2.7 million remaining carrying value of its definite-lived intangible assets related to Sundance during the year ended December 31, 2020.

Definite-lived Intangible Assets

The Company's definite-lived intangible assets consist of the following (amounts in thousands):

	Weighted Average Life	Original Value	Accumulated Amortization	Net Book Value
At December 31, 2021				
Customer relationships	22	\$ 384,435	\$ 83,329	\$ 301,106
Developed Technology	4	\$ 9,900	\$ 2,681	\$ 7,219
STC's	5	\$ 7,730	\$ 6,181	\$ 1,549
Other	5	\$ 2,500	\$ 1,395	\$ 1,105
Total		\$ 404,565	\$ 93,586	\$ 310,979

	Weighted Average Life	Original Value	Accumulated Amortization	Net Book Value
At December 31, 2020				
Customer relationships	22	\$ 384,435	\$ 64,790	\$ 319,645
Developed Technology	4	\$ 9,900	\$ 69	\$ 9,831
STC's	5	\$ 7,730	\$ 4,635	\$ 3,095
Other	5	\$ 2,500	\$ 1,006	\$ 1,494
Total		\$ 404,565	\$ 70,500	\$ 334,065

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

(3) Goodwill and Intangible Assets, continued

Amortization expense was \$23.1 million, \$19.7 million, and \$19.2 million for the years ended December 31, 2021, 2020, and 2019, respectively.

Amortization expense over the next five years on all amortizable intangible assets, computed using the straight-line method, is estimated as follows (amounts in thousands):

2022	\$	22,080
2023	\$	21,208
2024	\$	20,843
2025	\$	18,218
2026	\$	17,933

(4) Fair Value of Financial Instruments

ASC 820, *Fair Value Measurement*, requires disclosures about how fair value is determined for assets and liabilities and establishes a hierarchy by which these assets and liabilities must be grouped based on the type of inputs used in measuring fair value as follows:

- Level 1: quoted prices in active markets for identical assets or liabilities;
- Level 2: quoted prices in active markets for similar assets and liabilities and inputs that are observable for the asset or liability; or
- Level 3: unobservable inputs, such as discounted cash flow models or valuations.

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

Cash and cash equivalents, accounts receivable, notes receivable, accounts payable, and accrued liabilities:

The carrying amounts approximate fair value because of the short maturity of these instruments.

**AIR METHODS CORPORATION
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Notes to Consolidated Financial Statements

(5) Long-term Debt

Long-term debt consists of the following at December 31 (amounts in thousands):

	2021	2020
Senior secured term loans with quarterly installments of principal and interest beginning in 2019, with all remaining principal due in 2024. The interest rate at December 31, 2021 and 2020 was 4.50%.	\$ 1,193,750	1,206,250
Senior unsecured notes with semi-annual interest payments at 8.0% and all principal due in 2025	500,000	500,000
Borrowings under revolving credit facility with interest due quarterly and all principal due in 2024. Interest rates at December 31, 2021 and 2020 were 4.72% and 5.25%, respectively.	30,000	20,000
Notes payable with interest rates from 2.94% to 7.13%, due in monthly installments of principal and interest with balloon payments due at various dates through 2027, collateralized by aircraft	97,860	83,883
Notes payable with interest rates from 3.87% to 6.90%, due in monthly installments of principal and interest at various dates through 2026, collateralized by aircraft	21,291	5,345
	<u>1,842,901</u>	<u>1,815,478</u>
Less current installments	(31,308)	(16,499)
Less debt issuance costs and debt discount	(21,449)	(29,508)
	<u>\$ 1,790,144</u>	<u>1,769,471</u>

Senior Secured Credit Facilities

On April 21, 2017, the Company and certain of its subsidiaries entered into senior secured credit facilities with an aggregate principal amount of up to \$1.375 billion, which included a seven-year \$1.25 billion term loan facility and a \$125 million revolving credit facility, with Royal Bank of Canada as administrative agent, and certain financial institutions as lenders. In the year ended December 31, 2021, the Company finalized an amendment to its senior secured credit facility that extended the maturity date of the revolving credit facility from April 2022 to April 2024 and increased the spread used in calculating the variable interest rate.

A portion of the revolving credit facility not to exceed \$20.0 million is available for the issuance of letters of credit. As of December 31, 2021 and 2020, the Company has term loans totaling \$1.2 billion outstanding under the senior secured credit facility. As of December 31, 2021 and 2020, the Company had \$30 million and \$20 million outstanding, respectively, against the revolving credit agreement. Available capacity on the revolving credit facility at December 31, 2021, is reduced by four outstanding letters of credit totaling \$10.0 million. Subject to certain conditions, the Company may borrow additional incremental term loans and obtain additional revolving commitments under the senior secured credit facilities.

Borrowings under the senior secured credit facilities are secured by substantially all of the Company's assets (subject to certain customary carve-outs). Indebtedness under the senior secured credit facilities has a first priority claim to the assets pledged to secure it, subject to certain permitted liens. Amortization payments of 1% per annum of the term loan principal are due quarterly beginning in 2019. All remaining term loan principal is due at the maturity date in April 2024. Loans and advances under the senior secured credit facilities bear interest, at the Company's option, at a variable rate equal to an adjusted LIBOR rate or an alternate base rate, in each case, plus a spread. As of December 31, 2021 and 2020, the interest rate on the term loan was 4.50%. Inclusive of debt issuance costs related to the term loan, the average effective interest rate on the term loan during the years ended December 31, 2021 and 2020 was 5.00% and 5.34%, respectively.

Payment obligations under the senior secured credit facilities may accelerate upon the occurrence of certain customary events of default, including (but not limited to) the following: failure to pay principal or interest or to perform covenants under the senior secured credit facilities or certain other indebtedness; events of insolvency or bankruptcy; and a change of control in the Company.

AIR METHODS CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(5) Long-term Debt, continued

The Credit Agreement contains covenants that, among other things, limit (with negotiated exceptions) the Company's and certain of its subsidiaries' ability to incur, issue, assume or guarantee certain indebtedness, issue shares of disqualified or preferred stock, pay dividends on equity, make investments, grant liens, consummate certain mergers and acquisitions or consummate certain asset sales or affiliate transactions.

Senior Unsecured Notes

On April 13, 2017, the Company (as successor to ASP Merger Sub, Inc.) issued \$500 million aggregate principal amount of 8.00% senior notes due 2025 (the Notes). Inclusive of debt issuance costs related to the Notes, the effective interest rate on the Notes is 8.30%. Interest on the Notes is payable semi-annually in arrears on May 15 and November 15 of each year.

The Notes are guaranteed jointly and severally by all of the Company's current and future restricted subsidiaries that guarantee the Company's senior credit facilities on a senior unsecured basis. They:

- rank senior in right of payment to all of the Company's and the guarantors' existing and future subordinated indebtedness;
- rank equally in right of payment with all of the Company's and the guarantors' existing and future senior indebtedness (including the senior credit facilities);
- are effectively subordinated to all of the Company's and the guarantors' existing and future secured debt (including the senior credit facilities), to the extent of the value of the assets securing such debt; and
- are structurally subordinated to all debt and other liabilities (including trade payables) of any of the Company's subsidiaries that do not guarantee the Notes.

The Notes may be redeemed, at the Company's option, in whole or in part, at any time and from time to time at the redemption prices set forth below. The Notes will be redeemable at 100% of the applicable redemption price plus accrued and unpaid interest thereon to the applicable redemption date if redeemed during the twelve-month period beginning on May 15 of each of the following years. If the Company undergoes a change of control, it may be required to offer to purchase the Notes from holders at a purchase price equal to 101% of the principal amount plus accrued and unpaid interest, if any, to, but not including, the date of purchase.

The indenture governing the Notes contains covenants that, among other things, limit the Company's ability and the ability of its restricted subsidiaries to incur or assume additional debt or provide guarantees in respect of obligations of other persons; pay dividends or distributions on capital stock or repurchase capital stock; prepay, redeem or repurchase certain debt; issue stock of subsidiaries; make certain investments; create liens on assets to secure debt; enter into transactions with affiliates; merge or consolidate with another company; and transfer and sell assets.

In the event the total amount outstanding (with certain exclusions for letters of credit outstanding) under the revolving facility exceeds 30% of the aggregate revolving commitments, the Company is required to meet a financial covenant based on total secured leverage (as more fully described in the senior secured credit facilities agreement).

Aggregate maturities of long-term debt are as follows (amounts in thousands):

Year ending December 31:	
2022	\$ 39,131
2023	30,917
2024	1,216,602
2025	527,005
2026	26,184
Thereafter	3,062
	<u>\$ 1,842,901</u>

**AIR METHODS CORPORATION
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Notes to Consolidated Financial Statements

(6) Business Combinations

On December 2, 2020, the Company acquired 100% of the membership interests of AirMD, LLC (DBA LifeSave Transport or LifeSave) and 80% of the membership interests of Cheyenne Mountain Software, LLC (CMS) for cash purchase prices of \$41.4 million and \$18.0 million, respectively. LifeSave provides air and ground medical transport services in four states utilizing a fleet of nine fixed-wing and six rotor-wing aircraft and 11 ground vehicles. CMS provides technology to hospitals and health organizations for improved management of interfacility transports by sharing data on patient flow and Electronic Medical Records (EMRs). The purchase prices were financed primarily from the Company's treasuries and through draws against the line of credit under the Company's senior secured credit facility.

Allocation of purchase prices was as follows (amounts in thousands):

	Initial Allocation as of December 31, 2020	Adjustments	Revised Allocation as of December 31, 2021
<u>LifeSave</u>			
Assets purchased:			
Receivables	\$ 6,755	(262)	6,493
Aircraft	13,104	-	13,104
Goodwill	8,596	469	9,065
Indefinite-lived intangible assets	2,700	-	2,700
Definite-lived intangible assets	13,200	-	13,200
Other assets	2,815	(197)	2,618
Total assets	<u>47,170</u>	<u>10</u>	<u>47,180</u>
Total liabilities assumed	<u>(5,793)</u>	<u>(10)</u>	<u>(5,803)</u>
Purchase price	<u>\$ 41,377</u>	<u>-</u>	<u>41,377</u>
<u>CMS</u>			
Assets purchased:			
Cash	\$ 1,300		
Goodwill	17,699		
Definite-lived intangible assets	<u>10,200</u>		
Total assets	29,199		
Total liabilities assumed	(1,200)		
Less:			
Fair value of earnout	(4,400)		
Noncontrolling interests	<u>(5,599)</u>		
Purchase price	<u>\$ 18,000</u>		

The recognized goodwill, all of which is assigned to the Air Medical Services reporting unit, is attributable to the expected synergies and other benefits that will be generated from the Company's acquisitions of LifeSave and CMS. The Company expects substantially all of the goodwill will be deductible for tax purposes.

Adjustments to the initial purchase price allocation consisted primarily of revised estimates of the value of receivables and inventories, following the completion of inventory counts and validation of collection rates during 2021.

**AIR METHODS CORPORATION
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Notes to Consolidated Financial Statements

(7) CARES Act

On March 27, 2020, the Coronavirus Aid, Relief and Economic Security Act (CARES Act) was enacted in response to the COVID-19 pandemic. Under the CARES Act, eligible Medicare providers were allowed to request advance payment of up to 100% of their Medicare payment amount for a three-month period. Amounts advanced to a provider under this program will be recouped from the provider's new Medicare claims, beginning one year from the issuance date of the advance payment, and any unapplied advance payment amounts must be repaid in full within 29 months from the start of recoupment. In April 2020, the Company received advance payment of \$22.1 million and recoupment commenced in April 2021. As of December 31, 2021, the remaining balance of \$5.9 million Medicare advance payment is recorded within deferred revenue in the consolidated balance sheet.

The Company received \$4.3 million and \$34.6 million from the general distribution fund as part of the CARES Act Provider Relief Fund during the years ended December 31, 2021 and 2020, respectively. Payments from the Provider Relief Fund were intended to compensate healthcare providers for lost revenues and incremental expenses incurred in response to the COVID-19 pandemic and are not required to be repaid provided the recipients attest to and comply with certain terms and conditions. The Company believes that all terms and conditions required to retain the funds were met in the years ended December 31, 2021 and 2020 and, therefore, recognized the entire amount as grant revenue within the consolidated statements of income (loss).

(8) Leases

The Company leases hangar and office space and certain equipment under noncancelable operating leases, and leases certain aircraft and information systems hardware under noncancelable capital and operating leases. The majority of aircraft leases contain purchase options, either at the end of the lease term or at a stipulated early buyout date. The Company measures capital lease assets and the related obligations initially at an amount equal to the present value at the beginning of the lease term of minimum lease payments during the lease term, excluding executory costs. The Company has made an accounting policy election to exclude the maximum consideration it could be required to pay the lessor in the event of default from the calculation of the present value of the minimum lease payments in measuring the capital lease asset and related obligation since payment of maximum consideration is considered remote. The Company has entered into sale-leaseback arrangements on certain aircraft leases that contain the same general terms, risks, rights, and obligations as the Company's other aircraft lease arrangements. A portion of the Company's aircraft leases also contain financial covenants, as defined more fully in the lease agreements.

As of December 31, 2021, future minimum lease payments under noncancelable capital and operating leases are as follows (amounts in thousands):

	Capital leases	Operating leases
Year ending December 31:		
2022	\$ 27,111	\$ 11,835
2023	20,268	8,553
2024	20,463	6,343
2025	15,783	5,034
2026	13,084	3,051
Thereafter	23,578	19,641
Total minimum lease payments	120,287	<u>\$ 54,457</u>
Less amounts representing interest	(16,770)	
Present value of minimum capital lease payments	103,517	
Less current installments	(22,159)	
	<u>\$ 81,358</u>	

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

(8) Leases, continued

Rent expense relating to operating leases totaled \$24.5 million, \$20.5 million, \$18.4 million for the years ended December 31, 2021, 2020 and 2019, respectively. Rent expense is primarily included in flight centers expenses, tourism operating expenses, and general and administrative expenses, depending on the nature of the lease.

At December 31, 2021 and 2020, leased property held under capital leases included in equipment, net of accumulated amortization, totaled approximately \$91.2 million and \$71.5 million, respectively. Amortization of leased property held under capital leases is included in depreciation expense.

(9) Income Taxes

Income tax benefit (expense) consists of the following (amounts in thousands):

	Year Ended December 31,		
	2021	2020	2019
Current income tax benefit (expense):			
Federal	\$ (15,374)	17,292	(720)
State	(1,794)	1,734	(2,356)
	(17,168)	19,026	(3,076)
Deferred income tax benefit (expense):			
Federal	11,024	1,466	4,185
State	969	1,483	(11,452)
	11,993	2,949	(7,267)
Total income tax benefit (expense)	\$ (5,175)	21,975	(10,343)

Reconciliation of income taxes on income before income taxes computed at the federal statutory rate to income taxes as recorded is as follows (amounts in thousands):

	Year Ended December 31,		
	2021	2020	2019
Tax at the federal statutory rate	\$ (4,984)	15,021	1,966
State income taxes, net of federal benefit, including adjustments based on filed state income tax returns	(433)	3,010	(271)
Nondeductible items	(498)	(1,181)	(1,129)
Adjustment to filed returns	103	(4)	(4)
Tax credits	340	1,622	451
Change in federal tax rate NOL carryback	--	7,187	--
Changes in estimated state tax rates	--	--	(10,793)
Prior period deferred tax adjustment	--	(2,628)	--
Other	297	(1,052)	(563)
Income tax benefit (expense)	\$ (5,175)	21,975	(10,343)

The CARES Act permits net operating losses (NOL's) incurred in 2018 through 2020 to be carried back to each of the five preceding taxable years to generate a refund of previously paid income taxes. As a result of carrying back a 2018 NOL, the Company recognized a benefit of \$7.2 million in the year ended December 31, 2020.

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

(9) Income Taxes, continued

The effective state tax rate is affected by the apportionment of revenue and income before taxes to the various jurisdictions in which the Company operates and by changing tax laws and regulations in those jurisdictions. Changes in the effective state tax rate increased income tax expense \$10.8 million in the year ended December 31, 2019, primarily driven by the Company's new capital structure following the acquisition by affiliates of American Securities, LLC (AS) in April 2017.

For federal income tax purposes, at December 31, 2021, the Company no longer has net operating loss carryforwards. For state income tax purposes, at December 31, 2021, the Company has net operating loss carryforwards of approximately \$100.6 million, expiring at various dates through 2040.

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and liabilities at December 31 are as follows (amounts in thousands):

	2021	2020
Deferred tax assets:		
Net operating loss carryforwards	\$ 5,242	10,290
Accruals and other, principally due to differences in employee compensation and benefits	16,367	14,093
Allowance for uncollectible accounts	7,287	--
Interest limitation	25,318	19,400
Capital lease obligations	23,159	13,817
FICA deferral	2,183	4,166
Litigation accrual	7,036	10,053
Total deferred tax assets	86,592	71,819
Deferred tax liabilities:		
Equipment and leasehold improvements, principally due to differences in bases and depreciation methods	(159,694)	(160,680)
Intangible assets, principally due to differences in bases and amortization methods	(97,628)	(99,164)
Allowance for uncollectible accounts	--	(1,045)
Goodwill	(9,399)	(7,267)
Capital lease assets	(21,611)	(14,770)
Other	(319)	(2,945)
Total deferred tax liabilities	(288,651)	(285,871)
Net deferred tax liability	\$ (202,059)	(214,052)

The Company assesses the likelihood by jurisdiction that its net deferred tax assets will be recovered. Based on the weight of all available evidence, both positive and negative, the Company records a valuation allowance against deferred tax assets when it is more likely than not that a future benefit will not be realized. At December 31, 2021 and 2020, realization of net deferred tax assets through future taxable earnings is considered more likely than not.

The Company's unrecognized tax benefits at December 31, 2021 and 2020 are \$1.4 million and \$0, respectively. It is the Company's practice to recognize interest and penalties related to income tax matters in income tax expense. The Company does not anticipate significant changes of the unrecognized tax benefits over the next 12 months.

The Company and its subsidiaries are subject to U.S. federal income tax, as well as income tax of multiple state jurisdictions and are open to federal and state tax audits until the applicable statutes of limitations expire. The Company is no longer subject to U.S. federal tax examinations by tax authorities for tax years before 2016. The Company received final determination in February 2021 regarding an IRS examination for the periods ended December 31, 2016 and April 20, 2017. The examination resulted in no adverse findings. The Company is not under examination by any state agency and determined that no additional events require disclosure.

AIR METHODS CORPORATION AND SUBSIDIARIES

Notes to Consolidated Financial Statements

(10) Employee Benefit Plans

The Company has a defined contribution retirement plan whereby eligible employees may contribute up to 60% of their gross pay subject to the IRS maximum. Under the plan, the Company's current discretionary match is equal to 70% of eligible contributions made by each participant during the year, up to the first 8% of the participant's current gross eligible earnings. In the year ended December 31, 2020, the Company suspended matches to employee contributions from May to August. Company contributions totaled approximately \$15.9 million, \$11.5 million, and \$14.7 million for the years ended December 31, 2021, 2020, and 2019, respectively.

(11) Related Party Transactions

For services provided by AS, the Company expensed management fees of \$5 million during each of the years ended December 31, 2021, 2020 and 2019.

(12) Commitments, Contingencies, and Concentrations

Commitments

As of December 31, 2021, we had purchase commitments totaling \$33.4 million for four aircraft to be delivered in 2022. Typically, the Company has financed aircraft acquired under similar commitments through capital lease or debt agreements. If we are prevented from taking or decline to take delivery of the aircraft for any reason, we may forfeit deposits of \$4.1 million.

In 2021 we entered into a purchase order with Sikorsky Aircraft Corporation totaling \$84.1 million for five S-70i/S-70M "Firehawk" helicopters to be delivered in 2022 and 2023. The aircraft are intended to be configured for firefighting use and used to fulfill future UR customer contracts. If we are prevented from taking or decline to take delivery of the aircraft for any reason, we may forfeit deposits of \$8.4 million.

As of December 31, 2021, the Company had four letters of credit totaling \$10.0 million in lieu of cash deposits on workers' compensation insurance policies and other obligations. All letters of credit may be renewed annually and reduce the available borrowing capacity under the Company's revolving credit facility.

Contingencies

On January 30, 2013, the Company was served with a class action lawsuit, filed in the Superior Court of Alameda County, California, alleging failure to pay certain compensation and benefits to employees in that jurisdiction. In June 2020, solely to avoid the costs, risks, and uncertainties inherent in litigation, the Company entered into a settlement agreement providing for the release and dismissal of all claims by current and potential class members in the *William Helmick, et al. v. Air Methods Corporation and Amelia Vielguth, et al. v. Air Methods Corporation*. The terms of the settlement require the Company to pay an aggregate amount of \$78.0 million to class members in three installments through 2022. As of December 31, 2021, \$20.1 million of the settlement amount was included in other accrued liabilities in the consolidated balance sheet.

During the year ended December 31, 2021 and in the first quarter of 2022, the Company entered into settlement agreements for other wage and hour cases totaling \$13.3 million, with payments due during 2022 and 2023. The unpaid settlement amounts were included in other accrued liabilities and other liabilities in the consolidated balance sheet.

The Company is involved in various claims and legal actions arising in the ordinary course of business and has accrued for an estimated loss if it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's consolidated financial position, results of operations, or liquidity.

**AIR METHODS CORPORATION
AND SUBSIDIARIES**

Notes to Consolidated Financial Statements

(12) Commitments, Contingencies, and Concentrations, continued

Concentrations

As of December 31, 2021, Airbus Helicopters (Airbus) aircraft compose 72% of the Company's helicopter fleet while aircraft made by Bell Helicopter, Inc. (Bell) constitute 21%. The Company obtains a substantial portion of its helicopter spare parts and components from Airbus and Bell and maintains supply arrangements with other parties for engine and related dynamic components.

The Company's air medical services pilots, comprising 26% of the total workforce, are represented by a collective bargaining unit. The collective bargaining agreement (CBA) between the Company and the pilots' union expires in August 2022.

Because of the economic and geographic diversity of the Company's facilities and non-governmental third-party payers, Medicare represents the only significant concentration of credit risk in patient transport receivables. Receivables from Medicare represented 7.5% and 9.7% of patient transport receivables as of December 31, 2021 and 2020, respectively.

Payer mix related to the Company's patient transport revenue, based on number of transports, was as follows:

	For years ended December 31,	
	2021	2020
Private insurance carriers	24.2%	25.3%
Government-sponsored insurance plans	4.5%	4.4%
Medicare	38.1%	36.7%
Medicaid	25.5%	25.6%
Self-pay patients	7.7%	8.0%

A single customer within the aircraft completions and products division represents 2% and 7% of total consolidated revenue for the years ended December 31, 2021 and 2020.

(13) Subsequent Events

The Company has evaluated events through March 11, 2022, the date its consolidated financial statements were available for issue, and determined that no additional events require disclosure.

Attachment 7

Medical Director Statement on EMT/Paramedic Certifications

ORLANDO Orlando Regional
HEALTH Medical Center

ADMINISTRATION
52 W Underwood St., MP 61 • Orlando, FL 32806
tel 321.841.5161 • fax 407.649.6845 | OrlandoHealth.com

February 24, 2023

Jennifer Jensen
Project Coordinator
Orange County EMS Office of the Medical Director
2002A E. Michigan Street
Orlando, FL 32806

Dear Ms. Jensen,

As the Medical Director for the Orlando Health, Air Care Team, I attest that all EMT's, Paramedics and Registered Nurses that are utilized have current certifications and/or licensure in the State of Florida as applicable and will maintain current certification and/or licensure while utilized on an Air Care Team Ground or Rotor Wing Ambulance. I further attest that all Paramedics and Registered Nurses utilized are certified and authorized by me to perform advanced life support in the State of Florida.

Thank you,



Christopher Hunter, MD, PhD, FACEP, FAEMS
Medical Director, Air Care, Orlando Health

Attachment 8
Employee Roster

Clinical Staff

Name	Role
Christopher Hunter	Medical Director
Dustin Scheckler	EMT
Angel Rios Pena	Paramedic
Brian Nadler	Paramedic
Brian Strenth	Paramedic
Dakota James	Paramedic
John McMillan	Paramedic
Mark Krupa	Paramedic
Michael Schultz	Paramedic
Michael Talento	Paramedic
Richard Clow	Paramedic
Richard Shaffer	Paramedic
Robert Morgan	Paramedic
Ron Paige	Paramedic
Steven Hensley	Paramedic
Steven McKinney	Paramedic
Sylvia Cable	Paramedic
Thomas Sousa	Paramedic
Ronald Watson	RN/Paramedic
Aaron Shriver	RN/Paramedic
Ty Campbell	RN/Paramedic
Amy Burgner	RN/Paramedic
Anthony Tester	RN/Paramedic
Bernard Williams	RN/Paramedic
Brian Musselwhite	RN/Paramedic
Carlos Tavarez	RN/Paramedic
Erin Lessing	RN/Paramedic
Heather Capitola	RN/Paramedic
Kenneth Solomon	RN/Paramedic
Melissa Hickman	RN/Paramedic
Meredith Penn	RN/Paramedic
Nina Hilton-Cannon	RN/Paramedic
Pamela Grellman	RN/Paramedic
Robert George	RN/Paramedic
Scott Halquist	RN/Paramedic
Trey Augenblick	RN/Paramedic

Non-Clinical Staff

Name	Role
Carlisle Burch	Aviation Maintenance Technician
David Santiago	Aviation Maintenance Technician
Geovannie Cortes	Aviation Maintenance Technician
John Baker	Aviation Maintenance Technician
Kevin Rossman	Aviation Maintenance Technician
Randy Dunckel	Aviation Maintenance Technician
Rick Hammil	Aviation Maintenance Technician
Robert Cooper	Aviation Maintenance Technician
Ward Masur	Aviation Maintenance Technician
Allison Dubois	Communication Specialist
Andrea Hays	Communication Specialist
Andrew Clancy	Communication Specialist
Angellina Lopez	Communication Specialist
Asha Smalley	Communication Specialist
Ashley Portwood	Communication Specialist
Brian Griek	Communication Specialist
Chantal Anderson	Communication Specialist
Danielle Daniels	Communication Specialist
Danielle Quinain	Communication Specialist
Lauren McLester	Communication Specialist
Lucia Filippone	Communication Specialist
Maria Aguilar-Alley	Communication Specialist
Quinton Lusk	Communication Specialist
Ricardo Leveille	Communication Specialist
Robert Lovvorn	Communication Specialist
Samantha Rodriguez Maldonado	Communication Specialist
David Galm	Pilot
Gari Jacobs	Pilot
Lyle Cram	Pilot
Vishal Salvisar	Pilot
Barry Elsholz	Pilot
Brian Hunter	Pilot
Buffy Stevenson	Pilot
Daniel Foster	Pilot
Darcy Engeman	Pilot
Dave Bushnell	Pilot
David Mercado	Pilot
Don Olney	Pilot
Jeffrey Hedlof	Pilot
John Hartley	Pilot
Kevin Frisbey	Pilot
Larry White	Pilot
Mark Murphy	Pilot
Mike Ojeda	Pilot

Robert Snider	Pilot
Scott Allen	Pilot

Attachment 9

Location of Bases

Air Ambulances

- Four Helicopter ALS Air Ambulances are staffed with a Flight RN, Flight Paramedic and Pilot.
- Units are staffed 24/7
- 12-hour shifts are typical staffing pattern
- Air Base Locations:
 - 521 West State Road 434, #306
Longwood, FL 32750
 - 4120 Aviation Drive
Kissimmee, FL 34741
 - 8701 Airport Blvd. Suite 101
Leesburg, FL 34788
 - 5581 Airport Road
Bartow, FL 33830

Ground Ambulances

- Three Ground Ambulances are staffed with one of the following crew configurations.
 - ALS Clinical crew of one RN, one Paramedic and one EMT.
 - ALS Clinical crew of one Paramedic and one EMT.
 - BLS Clinical crew of two EMT's.
- Units are staffed 24/7
- 12-hour shifts are typical staffing pattern
- Ground Base Locations:
 - 121 W. Underwood Street Orlando, FL 32806
 - Units may be staged at Orlando Health facilities as needed based on patient needs.

Attachment 10

FCC License



Federal Communications Commission
Public Safety and Homeland Security Bureau

RADIO STATION AUTHORIZATION

LICENSEE: ORLANDO HEALTH AIR CARE TEAM

ATTN: MIKE TALENTO
 ORLANDO HEALTH AIR CARE TEAM
 52 WEST UNDERWOOD ST., MP 42
 ORLANDO, FL 32806-2095

Call Sign WPKH547	File Number 0009933470
Radio Service PW - Public Safety Pool, Conventional	
Regulatory Status PMRS	
Frequency Coordination Number 18PWAP72125723	

FCC Registration Number (FRN): 0001811512

Grant Date 03-03-2022	Effective Date 03-03-2022	Expiration Date 02-22-2032	Print Date 03-04-2022
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STATION TECHNICAL SPECIFICATIONS

Fixed Location Address or Mobile Area of Operation

- Loc. 1 Address:** 1414 ORANGE AVE
 City: ORLANDO County: ORANGE State: FL
 Lat (NAD83): 28-31-20.0 N Long (NAD83): 081-22-37.3 W ASR No.: N/A Ground Elev: 32.0
- Loc. 2 Area of operation**
 Operating within a 32.0 km radius around 28-31-20.0 N, 081-22-37.3 W,
 ORANGE county, FL
- Loc. 3 Area of operation**
 Operating within a 40.0 km radius around fixed location 1

Antennas

Loc No.	Ant No.	Frequencies (MHz)	Sta. Cls.	No. Units	No. Pagers	Emission Designator	Output Power (watts)	ERP (watts)	Ant. Ht./Tp meters	Ant. AAT meters	Construct Deadline Date
1	1	000047.46000000	FB	1		20K0F3E	250.000	187.000	39.0	43.0	
1	1	000155.22000000	FB	1		11K0F3E 8K10F1D 8K10F1E	100.000	280.000	39.0	43.0	
1	1	000155.34000000	FB	1		11K0F3E	100.000	280.000	39.0	43.0	

Conditions:

Pursuant to §309(h) of the Communications Act of 1934, as amended, 47 U.S.C. §309(h), this license is subject to the following conditions: This license shall not vest in the licensee any right to operate the station nor any right in the use of the frequencies designated in the license beyond the term thereof nor in any other manner than authorized herein. Neither the license nor the right granted thereunder shall be assigned or otherwise transferred in violation of the Communications Act of 1934, as amended. See 47 U.S.C. § 310(d). This license is subject in terms to the right of use or control conferred by §706 of the Communications Act of 1934, as amended. See 47 U.S.C. §606.

Licensee Name: ORLANDO HEALTH AIR CARE TEAM

Call Sign: WPKH547

File Number: 0009933470

Print Date: 03-04-2022

Antennas

Loc No.	Ant No.	Frequencies (MHz)	Sta. Cls.	No. Units	No. Pagers	Emission Designator	Output Power (watts)	ERP (watts)	Ant. Ht./Tp meters	Ant. AAT meters	Construct Deadline Date
1	1	000463.00000000	FB2	1		11K0F3E	100.000	365.000	39.0	43.0	
1	1	000463.00000000	FB	1		11K0F3E	100.000	395.000	39.0	43.0	
1	1	000463.02500000	FB2	1		11K0F3E	100.000	365.000	39.0	43.0	
1	1	000463.02500000	FB	1		11K0F3E	100.000	395.000	39.0	43.0	
1	1	000463.05000000	FB2	1		11K0F3E	100.000	365.000	39.0	43.0	
1	1	000463.05000000	FB	1		11K0F3E	100.000	395.000	39.0	43.0	
1	1	000463.07500000	FB2	1		11K0F3E	100.000	365.000	39.0	43.0	
1	1	000463.07500000	FB	1		11K0F3E	100.000	395.000	39.0	43.0	
1	1	000463.10000000	FB2	1		11K0F3E	100.000	365.000	39.0	43.0	
1	1	000463.10000000	FB	1		11K0F3E	100.000	395.000	39.0	43.0	
1	1	000463.12500000	FB2	1		11K0F3E	100.000	365.000	39.0	43.0	
1	1	000463.12500000	FB	1		11K0F3E	100.000	395.000	39.0	43.0	
1	1	000463.15000000	FB2	1		11K0F3E	100.000	365.000	39.0	43.0	
1	1	000463.15000000	FB	1		11K0F3E	100.000	395.000	39.0	43.0	
1	1	000463.17500000	FB2	1		11K0F3E	100.000	365.000	39.0	43.0	
1	1	000463.17500000	FB	1		11K0F3E	100.000	395.000	39.0	43.0	
2	1	000462.95000000	MO	50		11K0F3E	100.000	100.000			
2	1	000462.97500000	MO	50		11K0F3E	100.000	100.000			
2	1	000463.00000000	MO	50		11K0F3E	100.000	100.000			
2	1	000463.02500000	MO	50		11K0F3E	100.000	100.000			

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File Number: 0009933470

Print Date: 03-04-2022

Antennas

Loc No.	Ant No.	Frequencies (MHz)	Sta. Cls.	No. Units	No. Pagers	Emission Designator	Output Power (watts)	ERP (watts)	Ant. Ht./Tp meters	Ant. AAT meters	Construct Deadline Date
2	1	000463.05000000	MO	50		11K0F3E	100.000	100.000			
2	1	000463.07500000	MO	50		11K0F3E	100.000	100.000			
2	1	000463.10000000	MO	50		11K0F3E	100.000	100.000			
2	1	000463.12500000	MO	50		11K0F3E	100.000	100.000			
2	1	000463.15000000	MO	50		11K0F3E	100.000	100.000			
2	1	000463.17500000	MO	50		11K0F3E	100.000	100.000			
2	1	000467.95000000	MO	50		11K0F3E	100.000	100.000			
2	1	000467.97500000	MO	50		11K0F3E	100.000	100.000			
2	1	000468.00000000	MO	50		11K0F3E	100.000	100.000			
2	1	000468.02500000	MO	50		11K0F3E	100.000	100.000			
2	1	000468.05000000	MO	50		11K0F3E	100.000	100.000			
2	1	000468.07500000	MO	50		11K0F3E	100.000	100.000			
2	1	000468.10000000	MO	50		11K0F3E	100.000	100.000			
2	1	000468.12500000	MO	50		11K0F3E	100.000	100.000			
2	1	000468.15000000	MO	50		11K0F3E	100.000	100.000			
2	1	000468.17500000	MO	50		11K0F3E	100.000	100.000			
2	1	000462.96250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000462.98750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000463.01250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000463.03750000	MO	50		11K0F3E	100.000	100.000			03-03-2023

Licensee Name: ORLANDO HEALTH AIR CARE TEAM

Call Sign: WPKH547

File Number: 0009933470

Print Date: 03-04-2022

Antennas

Loc No.	Ant No.	Frequencies (MHz)	Sta. Cls.	No. Units	No. Pagers	Emission Designator	Output Power (watts)	ERP (watts)	Ant. Ht./Tp meters	Ant. AAT meters	Construct Deadline Date
2	1	000463.06250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000463.08750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000463.11250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000463.13750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000463.16250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000463.18750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000467.96250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000467.98750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000468.01250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000468.03750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000468.06250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000468.08750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000468.11250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000468.13750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000468.16250000	MO	50		11K0F3E	100.000	100.000			03-03-2023
2	1	000468.18750000	MO	50		11K0F3E	100.000	100.000			03-03-2023
3	1	000047.46000000	MO	10		20K0F3E	100.000	100.000			
3	1	000155.22000000	MO	50		11K2F3E 8K10F1D 8K10F1E	100.000	100.000			
3	1	000155.34000000	MO	50		11K2F3E	100.000	100.000			

Licensee Name: ORLANDO HEALTH AIR CARE TEAM

Call Sign: WPKH547

File Number: 0009933470

Print Date: 03-04-2022

Control Points

Control Pt. No. 1

Address: 1414 S ORANGE AVE

City: ORLANDO County: ORANGE State: FL Telephone Number: (407)843-5783

Associated Call Signs

·NA·

Waivers/Conditions:

Special Condition for AU/name change (6/4/2016): Grant of the request to update licensee name is conditioned on it not reflecting an assignment or transfer of control (see Rule 1.948); if an assignment or transfer occurred without proper notification or FCC approval, the grant is void and the station is licensed under the prior name.

Request for waiver of Section 1.949 granted on 3/3/22. In the future, licensee must comply with the Commission's procedures for license renewals. See Public Notice, DA 03-1974 (released June 16, 2003).

Attachment 11
Business Agreement Information

SIXTH AMENDMENT TO THE AIR MEDICAL SERVICES AND SUPPORT AGREEMENT

This Sixth Amendment to the Air Medical Services and Support Agreement (this "Sixth Amendment") is made as of February __, 2023 ("Amendment Effective Date") by and between Orlando Health, Inc. ("OHI") and Air Methods Corporation's subsidiary Rocky Mountain Holdings, LLC ("AMC"). Each of OHI and AMC are referred to herein individually as a "Party" and collectively as the "Parties."

WHEREAS, OHI and AMC are parties to that certain Air Medical Services and Support Agreement dated December 18, 2015, as amended (collectively, the "Agreement"); and

[REDACTED]

[REDACTED]

NOW, THEREFORE, in exchange for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

AMENDMENT

I. [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

6.



IN WITNESS WHEREOF, the Parties, through their respective undersigned authorized officers, have duly executed this Sixth Amendment effective as of the Amendment Effective Date.

ORLANDO HEALTH, INC.

AIR METHODS CORPORATION'S
SUBSIDIARY,
ROCKY MOUNTAIN HOLDINGS, LLC

By: ^{DocuSigned by}
Suzanne Thomson Quintero
DEB174ECE1D04A4
Name: Suzanne Thomson Quintero

By: [Signature]
Name: Anthony Raymond

Title: Vice President, Chief Supply Chain Officer Title: Senior VP of Sales

Date: March 2, 2023 Date: March 2, 2023

MEMORANDUM OF AGREEMENT

This Memorandum of Agreement ("MOA") is made and entered into this 30th day of March, 2023 between Orlando Health, Inc., a Florida not-for-profit corporation having its principal place of business at 1414 Kuhl Avenue, Orlando, Florida 32806 ("OHI"), and Air Methods Corporation, a Delaware corporation having its principal place of business at 5500 S. Quebec Street, Suite 500, Greenwood Village, Colorado 80111 ("AMC"). AMC and OHI may each be referred to individually as a "Party" or collectively as the "Parties."

WHEREAS, OHI is a system of health care facilities committed to providing tertiary health care services primarily to residents and visitors of the State of Florida;

WHEREAS, OHI desires to gain access to a high quality, cost effective, critical care ground ambulance transport services program to provide medically necessary patient transport throughout OHI's service area and surrounding service area;

WHEREAS, AMC is an organization with experience and expertise in the provision of critical care transport services;

WHEREAS, OHI and AMC desire to cooperate in the operation of a regional ground ambulance critical care transport services program ("Ground Program") from the Base Site, defined below, located in the State of Florida, offering medically necessary critical care patient transport services.

NOW THEREFORE, in consideration of the mutual promises and agreements contained herein, and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties, intending to be legally bound, agree as follows:

1. Ground Program Summary. The purpose of this MOA is to set forth a summary of certain terms of the Ground Program. Such terms are as follows:

(a) Air Methods shall provide four (4) ground ambulance vehicles (three primary vehicles and one spare) to be located at the Base Site;

(b) OHI shall provide clinical staffing (consisting of nurses and paramedics) to provide clinical care in the ground ambulances;

(c) Air Methods shall provide EMTs to serve as drivers of the ground ambulance vehicles;

(d) Air Methods shall be responsible for maintenance of the ground ambulance vehicles; and

(e) The base of operations for the primary ambulances and the backup ambulance for the Ground Program shall be 121 West Underwood Street, Orlando, Florida 32806 ("Base Site"). AMC and OHI shall mutually agree upon any change in the Base Site location.

2. Additional Terms. The Parties further agree that the Ground Program shall be governed by customary covenants, representations, warranties, indemnities, insurance obligations and other applicable terms not set forth herein.

3. Scope. This MOA is not intended to be exhaustive, but merely an outline of those certain terms of the Ground Program set forth above.

4. Assignment. This MOA shall not be assigned by either Party, except upon the prior written consent of the other Party.

5. Governing Law. This MOA shall be governed by the laws of the State of Florida, without regards to conflict of laws principles of such jurisdiction.

6. Counterparts. This MOA may be executed in one or more counterparts (including by facsimile, .pdf or other electronic means), each of which will be deemed an original and all of which together will constitute one and the same agreement.

IN WITNESS THEREOF, the Parties intending to be legally bound hereby have caused this MOA to be duly executed as of the date and year first above written.

ORLANDO HEALTH, INC.

DocuSigned by:
By: Suzanne Thomson Quintero
Name: Suzanne Thomson Quintero
Title: Vice President, Chief Supply Chain Officer
Date: March 30, 2023

AIR METHODS CORPORATION

By: Jeff See
Name: Jeff See
Title: SVP, Air Methods
Date: 3.30.2023

Attachment 12
Certificates of Insurance

Willis Towers Watson Northeast, Inc.
d/b/a Willis Aerospace

200 Liberty Street, 7th Floor
 New York, NY 10281

CERTIFICATE OF INSURANCE

This is To Certify To:

Orange County
 201 South Rosalind Avenue
 Orlando FL 32802

(Sometimes referred to herein as the Certificate Holder(s))

That the insurers listed, each for their own part, and not one for the other, are providing the following insurance:

NAMED INSURED	Air Methods Corporation, et al, and Enchantment Aviation, Inc., dba Southwest Air Ambulance dba Southwest Med Evac, American Securities entities, Air Methods Telemedicine, LLC, AirMD, LLC dba LifeSave dba LifeSave Kupon and/or any associated, subsidiary, affiliated, managed, owned or controlled companies or entities appearing above, or any company or entity for whom the Insured has agreed to be responsible for.
ADDRESS	5500 S. Quebec St., Suite 300 Greenwood Village, CO 80111
COVERAGES	Aircraft Hull and Liability and Aviation General Liability Insurance
TERRITORY	Worldwide
POLICY PERIOD	July 1, 2023 to July 1, 2024 on both dates at 12:01 AM LST
EQUIPMENT	Any and all aircraft operated by the Named Insured including the aircraft specifically listed on the Fleet and/or Equipment Schedule below.
INSURERS	National Union Fire Insurance Company of Pittsburgh, PA through AIG Aerospace Insurance Services, Inc. and other US and Lloyds Companies – 100% (For more detailed SECURITY (the "Insurers") information, please see Addendum 0001)

LIMITS OF LIABILITY	
Aircraft Liability and Aviation General Liability	
Combined Single Limit for Bodily Injury, Personal Injury and/or Property Damage:	USD \$50,000,000 per occurrence. Personal Injury is sub limited to USD \$25,000,000 any offense and in the aggregate.
including AVN52 (War Liability), the sublimit is:	USD \$50,000,000 per occurrence and in the aggregate, except with respect to passengers which the full policy limit to apply (this limit is included within the policy limit and not in addition to).
Additional Coverages:	NA



SPECIAL PROVISIONS

Subject always to the scope of the policies noted above and all the policies' declarations, insuring agreements, definitions, terms, conditions, limitations, exclusions, deductibles, warranties and endorsements thereof remaining paramount: Solely as respects: (i) The Coverage(s) noted above; (ii) the Contract(s) (and then only to the extent of the Named Insured's obligation to provide insurance under the terms of the Contract(s)); and (iii) the operations of the Named Insured; the following provision(s) apply(ies):

The use of the terms "Additional Insured" / "Additional Insureds", when used in the context of coverages other than Liability Coverage(s), are solely for the purpose of identifying parties and does not, by virtue of the use of these terms, convey any benefits or rights not provided for under the policies.

Solely as respects Liability Coverage(s) and Solely when Required by Contract: Certificate Holder(s) is/are included as Additional Insureds (collectively, the Additional Insureds, individually, an Additional Insured) as their respective interests may appear, warranted no operational interest. The insurance extended by this policy shall not apply to, and the Certificate Holder shall not be insured for bodily injury or property damage which arises from the design, manufacture, modification, repair, sale, handling or servicing of the aircraft by the Certificate Holder.

Fleet and/or Equipment Schedule
--

NA

Additional Notes

NA



As respects each Certificate Holder(s) respective interests, this Certificate of Insurance shall automatically terminate upon the earlier of: (i) Policy expiration; (ii) Cancellation of the policies prior to policy expiration, as notified to the Certificate Holder(s) as required herein; (iii) agreed termination of the Contract(s); and/or in the case of physical damage insurance relating to those Certificate Holder(s) who have an insurable interest in the Equipment as of the date of issuance of this Certificate of Insurance: agreed termination of the Named Insured's and/or the Certificate Holder(s) insurable interest in the Equipment

This Certificate of Insurance is issued as summary of the insurances under the policies noted above and confers no rights upon the Certificate Holders as regards the insurances other than those provided by the policies. The undersigned has been authorized by the above insurers to issue this certificate on their behalf and is not an insurer and has no liability of any sort under the above policies as an insurer as a result of this certification.

Date of Issue: July 1, 2023

A handwritten signature in black ink, reading 'Hilary Giroux', is positioned above a horizontal line.

Hilary Giroux, Authorized Representative
Willis Towers Watson Northeast, Inc. - Aerospace



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
06/27/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Willis Towers Watson Insurance Services West, Inc. c/o 26 Century Blvd P.O. Box 305191 Nashville, TN 372305191 USA	CONTACT NAME: Willis Towers Watson Certificate Center PHONE (A/C No. Ext): 1-877-945-7378 FAX (A/C No): 1-888-467-2378 E-MAIL ADDRESS: certificates@willis.com	
	INSURER(S) AFFORDING COVERAGE INSURER A: Starr Indemnity & Liability Company NAIC # 38318 INSURER B: Lloyd's B7874 INSURER C: Illinois Union Insurance Company 27960 INSURER D: INSURER E: INSURER F:	
INSURED Air Methods Corporation, Tri-State Care Flight, LLC and/or any associated, subsidiary, affiliated, managed, owned, or controlled companies or entities thereof 5500 S. Quebec St., Ste #300 Greenwood Village, CO 80111		

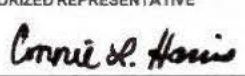
COVERAGES **CERTIFICATE NUMBER: W29429377** **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PROJECT <input type="checkbox"/> LOC OTHER:						EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMP/OP AGG \$ \$
A	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> NON-OWNED AUTOS ONLY		Y	1000600310231	07/01/2023	07/01/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below Y/N N/A						PER STATUTE OTH-ER E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$
B	Medical Prof., General Liab. & Prod./Com. Ops Liab			W1B17E230801	04/27/2023	04/27/2024	Each Claim \$5,000,000 Aggregate \$5,000,000 Each Claim Deductible \$500,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

SEE ATTACHED

CERTIFICATE HOLDER Orange County Florida 109 E. Church St., Suite 200 Orlando, FL 32802	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE 

AGENCY CUSTOMER ID: _____

LOC #: _____



ADDITIONAL REMARKS SCHEDULE

AGENCY Willis Towers Watson Insurance Services West, Inc.		NAMED INSURED Air Methods Corporation, Tri-State Care Flight, LLC and/or any associated, subsidiary, affiliated, managed, owned, or controlled companies or entities thereof 5500 S. Quebec St., Ste #300 Greenwood Village, CO 80111	
POLICY NUMBER See Page 1		EFFECTIVE DATE: See Page 1	
CARRIER See Page 1	NAIC CODE See Page 1		

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
 FORM NUMBER: 25 FORM TITLE: Certificate of Liability Insurance

Orange County Florida is included as an Additional Insured as respects to Auto Liability.

INSURER AFFORDING COVERAGE: Illinois Union Insurance Company NAIC#: 27960
 POLICY NUMBER: XFLG7252066A003 EFF DATE: 04/27/2023 EXP DATE: 04/27/2024

TYPE OF INSURANCE:	LIMIT DESCRIPTION:	LIMIT AMOUNT:
Excess Med. Professional	Each Claim	1,000,000.00
	Aggregate	5,000,000.00

Attachment 13

Medical Director Proof of Employment

ORLANDO Orlando Regional
HEALTH Medical Center

ADMINISTRATION
52 W. Underwood St., MP 61 • Orlando, FL 32806
tel 321.841.5161 • fax 407.649.6845 | OrlandoHealth.com

February 24, 2023

Jennifer Jensen
Project Coordinator
Orange County EMS Office of the Medical Director
2002A E. Michigan Street
Orlando, FL 32806

Dear Ms. Jensen,

This letter is to confirm that I serve as the Medical Director for the Orlando Health, Air Care Team, which is under contract with Rocky Mountain Holdings, LLC, a wholly owned subsidiary of Air Methods Corporation, which is covered under the Rocky Mountain Holdings, LLC – Air Ambulance Service License Number 7003 and Rocky Mountain Holdings, LLC d/b/a Air Care, Advance Life Support Service License Number 10054. As the Medical Director, I oversee the EMS operations for the Orlando Health, Air Care Team, which has four medical helicopters, stationed in: Kissimmee, FL; Leesburg, FL; Longwood, FL; and Bartow, FL, and four ground ambulances stationed in Orlando, FL. My duties as Medical Director include development, review, and revision of protocols; maintaining a quality assurance program; education of clinical crews; and ensuring protocols and processes for the security of medications, fluids, and controlled substances.

Thank you,



Christopher Hunter, MD, PhD, FACEP, FAEMS
Medical Director, Air Care, Orlando Health

Date: March 27, 2023
To: Dr. Christian Züver
From: Ohme Entin
Subject: Employment Verification

Dr. Züver,

I'm writing to notify you that Dr. Christopher Hunter is currently contracted with Orlando Health in the role of Medical Director for the Air Care Program. Rocky Mountain Holdings d.b.a Air Care has a pending COPCN application with Orange County that this Medical Direction contract covers for both ground and air transport.

Regards,



Ohme Entin, FACHE
Chief Operation Officer
Administration
Orlando Regional Medical Center

Attachment 14

Medical Director Statement on EMT and Paramedics

ORLANDO Orlando Regional
HEALTH Medical Center

ADMINISTRATION
52 W. Underwood St., MP 61 - Orlando, FL 32806
tel 321.841.5161 • fax 407.649.6845 | OrlandoHealth.com


February 24, 2023

Jennifer Jensen
Project Coordinator
Orange County EMS Office of the Medical Director
2002A E. Michigan Street
Orlando, FL 32806

Dear Ms. Jensen,

As the Medical Director for the Orlando Health, Air Care Team, I attest that all EMT's, Paramedics and Registered Nurses that are utilized have current certifications and/or licensure in the State of Florida as applicable and will maintain current certification and/or licensure while utilized on an Air Care Team Ground or Rotor Wing Ambulance. I further attest that all Paramedics and Registered Nurses utilized are certified and authorized by me to perform advanced life support in the State of Florida.

Thank you,



Christopher Hunter, MD, PhD, FACEP, FAEMS
Medical Director, Air Care, Orlando Health

Attachment 15
List of Medical Equipment

1 - Sharps Container
1 - Manual BP Cuff: Adult
1 - Manual BP Cuff: Peds
2 - Extension Sets
3 - Syringes: 1mL
3 - Syringes: 3mL
3 - Syringes: 5mL
3 - Syringes: 10mL
8 - Needles: 18g
8 - 2x2's
8 - Alcohol Pads
2 - Tegaderm Type Dressings
2 - Assorted Tape Rolls
2 - Tourniquets
6 - Needles
1 - Arm Board: Pediatric
2 - Medication Labels
1 - Clear Ziploc Bag
4 - Saline Flushes: 10mL
1 - NTG Spray
ACLS Meds
1 - NRB: Adult
1 - NC: Adult
1 - NC: Adult
1 - Hepa Filter
1 - Orange In-Line EtCO2
1 - NRB: Child
1 - NC: Child
1 - NC: Child
1 - Yellow In-Line EtCO2
1 - Nebulizer Kit
1 - Buddy Lite Fluid Warmer
1 - Hepa Filter
2 - NS: 500mL
2 - NS: 1000mL
1 - LR: 1000mL
1 - NS: 250mL
1 - D5W: 250mL
1 - Lidocaine Premix
1 - Cardene Premix or Vials
1 - Dopamine Premix
1 - NTG Bottle
Esmoiol 2000mg/100ml
1 - TXA: 1gm
3mg Ancef
1 - BVM: Adult

- 1 - BVM: Child
- 1 - Infant Size Mask
- 1 - Set of Adult Hearing Protection
- 8 - Pair Gloves
- 2 - Pairs of Gloves: S
- 2 - Pairs of Gloves: M
- 2 - Pairs of Gloves: L
- 2 - Pairs of Gloves: XL
- 6 - IV Catheters
- 5 - NGT/OGT
- 1 - Toomey Syringe
- 2 - KY Jelly
- 1 - Bag of EKG Leads
- 1 - Suction Canister: Green
- 1 - Suction Tubing
- 1 - DuCanto Suction Catheter
- 1 - Set of Restraints
- 6 - Flex Suction Catheters
- 1 - Anti-Reflux Valve
- 2 - Pressure Bags
- 1 - Zoll Paper
- Spare Zoll Batteries: AC1
- 2 - Blood Set Tubing
- 2 - Macro Drip Set Tubing
- 2 - Buddy-Lite Cassette
- 1 - Bio Hoop Bag
- 4 - Alcohol Wipes
- 2 - 2x2's
- 2 - Tourniquets
- 2 - Tegaderm
- 1 - Extension Set
- IV Catheters
- 1 - Survival Kit
- 2 - Balloon Pump Straps
- 2 - Impella Straps with 4 floor anchors
- 1 - Headset
- 1 - Set of Pediatric Hearing Protection
- 1 - Set of Neonate Hearing Protection
- 1 - NC: Adult
- 1 - NC: Child
- 2 - Decompression Needles (Peds): 14g
- 1 - Scalpel: #10
- 2 - Decompression Needles (Adult): 10g
- 2 - Decompression Needles (Peds): 14g
- 1 - Small Curved Hemostat
- 4 - 4x4's
- 4 - Vaseline Occlusive Dressings

- 1 - Sterile Gloves
- 3 - N95 Face Masks
- 2 - Safety Goggles
- 3 - Convenience Bags
- 1 - Trauma Shears
- 3 - Safety Vests
- 2 - Red Bio Bags
- 2 - Sterile Gauze
- 1 - Kerlix Bandage Roll: 3"
- 1 - Kerlix Bandage Roll: 4"
- 3 - 4x4 Sponge Gauze
- 2 - ABD Pads
- 1 - Triangle Bandage
- Zoll Battery
- Plugged In & Charging
- Zoll Monitor Turned ON / OFF
- 1 - Yellow In-Line EtCO2
- 1 - Orange In-Line EtCO2
- 1 - Zoll Skin Temp Probe
- 1 - Zoll Esophageal / Rectal Probe
- 1 - NC: Adult
- 1 - Set of Defib Pads: Adult
- 1 - Set of Defib Pads: Child
- 1 - A-Line Cable: Oval
- 1 - Zoll Temp Cable
- 1 - V-Lead EKG Cable
- 1 - Pulse Oximeter: Infant
- 1 - Pulse Oximeter: Adult
- 1 - Pulse Oximeter: Pediatric
- 1 - Bag of EKG Dots
- 1 - Set of Defib Pads: Adult
- 1 - Set of Defib Pads: Adult
- 1 - A-Line Cable: Oval
- 3 - Towels
- 1 - Medicine Bag
- 1 - Pedi Immobilizer
- 1 - Circuit: Adult
- Plugged In & Charging
- 1 - Flashlight
- 5 - Briefing Cards
- 1 - Glucometer
- 1 - 3 Ring Binder ACT INFO BOOK
- Clipboards
- 1 - Cocoon: Adult
- 1 - BP Cuff: Adult
- 1 - C-Collar: Pediatric
- 1 - C-Collar: Adult

1 - Pedi-Mate
1 - Oxygen D Cylinder
1 - Burn Sheet
1 - Large Trauma Dressing
1 - Suction Tubing
1 - DuCanto Suction Catheter
Turned ON & OFF
4 - Baxter IV Pumps
8 - Pump IV Tubing
1 - Circuit: Pediatric
1 - Circuit: Adult
3 - Yellow Gowns
2 - Level 3 Mask with Shield
6 - Trash Bags
3 - Patient Belonging Bags
1 - Cricothyrotomy Kit: New
1 - DuCanto Suction Catheter
1 - Bio Hoop Bag
1 - Spare Battery
1 - Video Screen with Battery
1 - Macintosh Blades: #3
1 - Macintosh Blades: #4
1 - Miller Blade: #1
2 - KY Jelly
Turned ON & OFF
Check Battery Level
1 - Handle Cleaning Plug
2 - Level 3 mask with faceshield
Adult Airway Tag #
1 - ETT Holder: Adult
1 - Orange In-Line EtCO2
1 - Stylet: Adult
1 - Syringe: 10mL
1 - Bougie: Adult
1 - ETT - Size 8.5
1 - ETT - Size 8.0
1 - ETT - Size 7.5
1 - ETT - Size 7.0
1 - ETT - Size 6.5
Pediatric Airway Tag #
1 - ETT Holder: Peds
1 - Yellow In-Line EtCO2
1 - Stylet: Peds
1 - Syringe: 10mL
1 - Bougie: Pediatric
1 - ETT - Size 6.0
1 - ETT - Size 5.5

1 - ETT - Size 5.0
1 - ETT - Size 4.5
1 - ETT - Size 4.0
1 - ETT - Size 3.5
1 - ETT - Size 3.0
1 - ETT - Size 2.5
NPA/OPA Tag #
1 - 12 or 16 Fr
1 - 20 Fr
1 - 26 or 28 Fr
6 - Different Sizes
1 - Roll of Cloth Tape
1 - Magill Forceps: Adult
1 - Magill Forceps: Child
1 - HEPA Filter
1 - Scalpel: #10
2 - Decomp Needles (Adult): 10g
2 - Decomp Needles (Peds): 14g
1 - Mac 1
1 - Mac 2
1 - Mac 3
1 - Mac 4
1 - Miller 0
1 - Miller 1
1 - Miller 2
1 - Miller 3
1 - Miller 4
1 - Laryngoscope Handle: Adult
1 - Laryngoscope Handle: Pediatric
Rescue Airway Pouch Tag #
1 - King Tube: #0
1 - King Tube: #1
1 - King Tube: #2
1 - King Tube: #2.5
1 - King Tube: #3
1 - King Tube: #4
1 - King Tube: #5
2 - Yellow Isolation Gowns
1 - Adult Pelvic Binder
1 - Pediatric Pelvic Binder
1 - EZ-IO Driver
2 - 45mm Needles: Yellow
2 - 25mm Needles: Blue
1 - 15mm Needle: Pink
1 - EZ-IO Stabilizer
1 - Cardiac Lidocaine 2%
1 - Saline Flush: 10mL

- 1 - BP Cuff: XL Adult
- 1 - BP Cuff: Adult
- 1 - BP Cuff: Small Adult
- 1 - BP Cuff: Child
- 1 - BP Cuff: Infant
- 1 - Set of Soft Restraints
- 1 - Extension Set
- 6 - IV Catheters
- 1 - Tegaderm
- 1 - Tourniquet
- 1 - Alcohol Pad
- 1 - Saline Flush: 10mL
- Scene Bag Left Pouch Tag #
- 1 - Saline 3% for Infusion
- 4 - CAT Tourniquets
- 4 - QuikClot Gauze
- 1 - SWAT-T Tourniquet
- 2 - Chest Seals
- 2 - Sureprep Pads
- 1 - A-Line Cable: Oval
- 1 - A-Line Cable: Square
- 1 - Zoll Temperature Cable
- 4 - Baxter IV Pumps
- 8 - Pump IV Tubing
- 1 - Hamilton Vent Circuit (Adult 1.80)
- 1 - Hamilton Vent Circuit (Neo 1.50)
- 1 - CPAP Mask Small
- 1 - CPAP Mask Medium
- 1 - CPAP Mask Large
- 2 - Syringes: 30mL
- 1 - O2 High Pressure Adapter
- 2 - ISO-Gard HEPA Filter
- 2 - CPAP Mask Elbow
- Interfacility Bag Bottom Pouch Tag #
- 1 - OB Kit
- 1 - Porta-Warm Mattress
- 1 - Solar Blanket
- 1 - Bulb Syringe
- 1 - Meconium Aspirator
- Interfacility Bag Right Pouch Tag #
- 1 - Pulse Oximeter: Adult
- 1 - Pulse Oximeter: Peds
- 1 - CO Finger Cover
- 1 - Multi-Tool
- 1 - Dial-A-Flow Set
- 1 - Micron Filter Set
- 1 - Omni-Flex Connector

1 - Epinephrine (1:1000) 30mL
1 - Glucagon: 1mg
1 - Glucagon: 1mg
1 - Glucagon: 1mg
1 - Ipratropium Bromide: 0.5mg/2.5mL
1 - Ipratropium Bromide: 0.5mg/2.5mL
1 - Ipratropium Bromide: 0.5mg/2.5mL
1 - Labetalol: 20mg
1 - Labetalol: 20mg
1 - Labetalol: 20mg
1 - Labetalol: 20mg
1 - Labetalol: 20mg
1 - Lasix (Furosemide) 100mg
1 - Levetiracetam (Keppra):
1 - Levetiracetam (Keppra):
1 - Levetiracetam (Keppra):
1 - Levetiracetam (Keppra):
1 - Levetiracetam (Keppra):
1 - Levophed (Norepinephrine) 4mg
1 - Levophed (Norepinephrine) 4mg
1 - Lopressor (Metoprolol) 5mg
1 - Lopressor (Metoprolol) 5mg
1 - Lopressor (Metoprolol) 5mg
1 - Magnesium Sulfate: 1g
1 - Magnesium Sulfate: 1g
1 - Magnesium Sulfate: 1g
1 - Magnesium Sulfate: 1g
1 - Magnesium Sulfate: 1g
1 - Monojet Gel (Oral Glucose)
1 - Monojet Gel (Oral Glucose)
1 - Narcan (Naloxone) 2mg
1 - Narcan (Naloxone) 2mg
1 - Neosynephrine: 10mg
1 - Neosynephrine: 10mg
1 - Neosynephrine: 10mg
1 - Neosynephrine: 10mg
1 - Nitroglycerin Spray
1 - Procainamide: 1gm
1 - Procainamide: 1gm
1 - Solumedrol: 125mg
1 - Terbutaline Sulfate: 1mg/mL
1 - Terbutaline Sulfate: 1mg/mL
1 - Thiamine: 100mg
1 - Vasopressin: 20-units
1 - Vasopressin: 20-units
1 - IABP NS Supplies: 250mL
1 - Lidocaine: 100mg

1 - Amidate (Etomidate) 40mg
1 - Amidate (Etomidate) 40mg
1 - Atropine: 1mg
1 - Epinephrine (1:10000) 1mg
1 - Haldol (Haloperidol) 5mg
1 - Haldol (Haloperidol) 5mg
1 - Lidocaine: 100mg
1 - Lidocaine: 100mg
1 - Succinylcholine: 100mg
1 - Succinylcholine: 100mg
1 - Succinylcholine: 100mg
1 - Succinylcholine: 100mg
1 - Zemuron (Rocuronium) 50mg
1 - Zemuron (Rocuronium) 50mg
1 - Zemuron (Rocuronium) 50mg
1 - Zemuron (Rocuronium) 50mg
1 - Zofran (Ondansetron) 4mg
1 - Zofran (Ondansetron) 4mg
1 - Cardene (Nicardipine) 20mg OR 40mg/200mL
1 - D5W: 250mL
1 - Dopamine: 800mg/250mL
1 - Esmolol: 2gm/100ml Premixed
1 - Lidocaine: 1gm/250mL
1 - LR: 1000mL
1 - NS: 100mL
1 - NS: 250mL
1 - NS: 500mL
1 - NS: 500mL
1 - Ancef: 1gm
1 - Ancef: 1gm
1 - Ancef: 1gm
1 - Sterile Water Vials: 10mL
1 - Sterile Water Vials: 10mL
1 - Sterile Water Vials: 10mL
1 - Tranexamic Acid (TXA) 100mg
1 - NS: 100mL
1 - Nitroglycerin: 25mg/250mL
1 - 3% SALINE: 500mg

Attachment 16

Rate Schedule

Air Medical Ambulance

Base rate - \$49,925.73 – Mileage Rate \$600.06

Ground Ambulance

BLS EMERGENCY	Base Rate	\$1,197.01
ALS-1 EMERGENCY	Base Rate	\$1,250.00
ALS-2 EMERGENCY	Base Rate	\$1,450.00
ALS mileage (Per loaded mile)	Mileage	\$29.70
BLS mileage (Per loaded mile)	Mileage	\$29.70
ALS Assist/Intercept	Base Rate	\$1,067.88
SCT	Base Rate	\$2,431.42

Attachment 17
Maintenance Information

Aircraft Maintenance

The Air Methods Maintenance Program is a continuous, safety based, closed-loop system of interrelated elements and processes (including people, procedures, materials, tools, equipment, operational norms, facilities, and information technology, as applicable). The Maintenance Program monitors various programs for effectiveness and is based on an Approve Aircraft Inspection Program.

The Federal Aviation Administration Approved Aircraft Inspection Program (AAIP) has been prepared for use under 14 CFR § 135.419, Aircraft owned and/or operated by Air Methods under 14 CFR Part 91 and 14 CFR Part 135.

The AAIP is based on the manufacturer's recommended inspection program. All items pertinent to the continued airworthiness of the aircraft make and model are included, though possibly rearranged.

The AAIP has been developed into three Sections:

A. Section A applies to the Airframe.

B. Section B applies to the Engine.

Helicopters Deutschland model EC 135 P Series Aircraft.

C. Section C applies to Aircraft in their FAA approved altered state.

Additionally, Attachment D contains independent inspections applicable to the airframe, engines, or items installed under FAA Form 337.

Sections A, B, C and Attachment D are independent (stand-alone) of one another. They may be performed in conjunction with one another or independently. Because of their individuality, AAIP Inspection Sections A, B, C, and Sections 1 and 2 of Attachment D shall be tracked independently on the aircraft "status sheet". They also provide additional flexibility and availability of Air Methods aircraft and provide an inspection suitable to the environment in which the aircraft operates. Section 3 of Attachment D is conditional post maintenance inspections that are non-recurring and shall be activated by the mechanic using the Conditional Maintenance (CDL) procedure in Ramco, or the current computerized tracking system and tracked on an "as needed" basis.

Maintenance Management Structure

A strong support and oversight program is in-place to provide for the proper and safe maintenance of aircraft. The positions that are in-place to support the Base Aircraft Maintenance Technician include: Lead Aircraft Mechanic, Regional Maintenance Director, Director of Maintenance, Area Manager, Regional Vice President, Regional Safety Director, Corporate Safety Director, Director of Operations, Aircraft Pilot, Regional Aviation Director and Chief Pilot.

Job Description of Aviation Maintenance Technician

Job Summary

Responsible for performing maintenance, repairs, inspections, and alterations of Company operated aircraft and articles as assigned in accordance with Air Methods policies and procedures. Ensures company operational goals and objectives are met, while guaranteeing all aircraft maintenance

documentation is executed in compliance with applicable Federal Aviation Regulations, company policies and procedures, and applicable maintenance manuals.

Essential Functions and Responsibilities include the following:

- Performs inspections and repairs of aircraft and components in accordance with maintenance procedures, airworthiness directives, service bulletins, service letters, and applicable Federal Aviation Regulations
- Upon installation or removal of any component or assembly, the Mechanic shall verify by physical inspection or markings on the part that the part number and serial number match the associated documentation
- Ensures all aircraft maintenance documentation is executed in compliance with applicable Federal Aviation Regulations, company policies and procedures, and applicable maintenance manuals to include specific chapters
- Actively participates in the continuous improvement phase (level 4) of the company's Safety Management System (SMS) and is familiar with the SMS policies, processes, and procedures
- Maintains work area in a clean and professional manner

Responsible for correcting compliance or safety issues when directed by the Director of Operations, Director of Maintenance, Chief Pilot, Regional Maintenance Director, Director of Safety, or Lead Mechanic

- Responsible for advising the Pilot in Command (PIC) of any maintenance issues that would take an aircraft out of service
- Responsible for validating or confirming the data in the Status Report concerning the aircraft he or she is working on including
- Request aviation parts and supplies in order to maintain an adequate and orderly inventory of all stock items to ensure prompt repairs for operational readiness
- Other Duties as assigned

Subject to applicable laws and Air Method's policies, regular attendance is an essential function of the position. All employees must follow Air Methods' employment practices and policies.

Qualifications

To perform this job successfully, an individual must be able to perform each essential function satisfactorily. The requirements listed below are representative of the knowledge, skill, and/or ability required. In accordance with applicable laws, Air Methods will provide reasonable accommodations that do not create an undue burden so disabled employees may perform the essential functions of the position.

Education & Experience

- High school diploma or general education degree (GED) and 2 to 5 years' related experience and/or

training; or equivalent combination of education and experience

- Factory airframe/power plant schools preferred
- FAR 135 operations preferred

Skills

- Electrical troubleshooting and refined vibration-balancing
- Sheet metal and composite repair procedures
- Ability to read and understand various documents such as 337's, Service Bulletins, AD's, etc.
- Ability to multi-task in a fast paced, constantly changing environment
- Ability to be a team player with a professional attitude
- Efficient in the use of electronic or paper based manuals and able to navigate through vendor data to find necessary information
- Ability to learn and utilize the Company's ERP system (Ramco)
- Strong communication skills
- Ability to apply creativity and problem solving skills in troubleshooting work

Computer Skills

- Proficient with Microsoft Suite, including Word, Excel, PowerPoint and Outlook
- RAMCO experience preferred

Certificates, Licenses, Registrations

- FAA A&P License in good standing.

This position is subject to drug and/or alcohol testing per the DOT/FAA requirements (pre-employment, random, reasonable cause/suspicion, post-accident).

Air Methods is an EEO/AA employer. Qualified applicants will receive consideration for employment without regard to race, color, religion, sex, sexual orientation, gender identity, national origin, disability or protected veteran status.

Ambulance Vehicle Maintenance Program

Our ground ambulance maintenance and inspection program is composed of daily inspections and periodic inspections designed to meet manufacturer maintenance recommendations to maintain safe and reliable vehicles. Daily inspections are conducted by ambulance crew members and periodic inspections and necessary repairs are conducted by qualified repair facilities following manufacturer recommendations.

Attachment 18

Business Experience

About Air Methods Corporation

Air Methods Corporation (www.airmethods.com) was founded in 1980 and is the global leader in air medical transportation. Our Air Medical Services Division is the largest provider of air medical transport services in the United States, serving 48 states with over 300 bases of operations. Our Tourism Division is comprised of Blue Hawaiian Helicopters and Blue Hawaiian Activities, which provide helicopter tours and charter flights and concierge and activity desk services, respectively, in Hawaii. Our United Rotorcraft Division specializes in the design and manufacture of aeromedical and aerospace technology. Air Methods' fleet of owned, leased or maintained aircraft features over 400 helicopters and fixed wing aircraft.

AIR METHODS AT A GLANCE

FROM OUR FLYING ICU TO
POST-TRANSPORT ADVOCACY,
WE'RE ALWAYS READY.



**NO
MEMBERSHIP
REQUIRED**

PATIENT ADVOCACY IS IN OUR DNA.

Our goal is to provide safe and reliable lifesaving treatment 24/7/365, treat every patient with care, and help them navigate the confusing insurance process. All patients who are transported by us will have access to robust patient advocacy services to help with the post-flight billing process and avoid costly out-of-pocket expenses.

IT'S PART OF OUR CORE VALUES TO GIVE OUR PATIENTS THE BEST EXPERIENCE POSSIBLE FROM BEGINNING TO END.

64,000+
PATIENT
TRANSPORTS

130,000+
FLIGHT
HOURS

5,000-
TEAMMATES

BY THE NUMBERS



300+ BASES
SERVING 48 STATES

**400+ HELICOPTERS AND
FIXED-WING AIRCRAFT**
Instrument Flight Rules
(IFR) and Visual Flight Rules
(VFR)

INVESTMENTS IN SAFETY

WE'VE INVESTED HUNDREDS OF MILLIONS OF DOLLARS INTO SAFETY TECHNOLOGIES, TOOLS AND TRAINING.



We have the **WORLD'S LARGEST CIVILIAN FLEET** of helicopters, fully-equipped with Night Vision Goggle technology and Helicopter Terrain Awareness and Warning Systems.



Our pilots train with four **FULL-MOTION SIMULATORS** through joint venture with FlightSafety.

Our **OPERATIONAL CONTROL CENTER** and **MAINTENANCE CONTROL CENTER** are equipped with 360-degree flight monitoring and tracking of duty times, flight releases, flight data and maintenance approval.



We utilize comprehensive **SELF-REPORTING SAFETY TOOLS** across all disciplines



AIRCOM: National communications center
DIRECT PATIENT LOGISTICS: Patient transfers

UNITED ROTORCRAFT specializes in the design and manufacturing of aeromedical and aerospace technology and solutions to commercial and military customers worldwide.



BLUE HAWAIIAN HELICOPTERS delivers awe-inspiring experiences with helicopter tours and charter flights featuring the Hawaiian Islands.

CLINICAL



QUALITY

THE LEADER IN ADVANCED AIRWAY MANAGEMENT

Our first-attempt tracheal tube placement rate exceeds 90% consistently — nearly 20% better than the average pre-hospital rates.

We utilize **ADVANCED HUMAN PATIENT SIMULATORS** for ongoing and annual clinical skills training and validation, so safety is always leading the way.



AirMethods

5500 SOUTH QUEBEC ST., STE. 300
GREENWOOD VILLAGE, CO 80111

AIRMETHODS.COM

Facebook Twitter Instagram YouTube LinkedIn

Specialized Training

Air Methods provides specialized training for pilots, mechanics, and clinicians, allowing all crew members to fully prepare for routine, unusual, and emergency circumstances in a safe environment.

- Level D-qualified full-motion helicopter flight simulators
- METI critical care human patient simulators
- Web-based distance learning system to support the local medical education process

Dedicated Safety Department

At the heart of Air Methods' safety strategy is a strong desire to establish a collaborative and data-driven approach to manage risk across the entire operation. This begins by establishing policies that support the management of risk, promote safety programs, and continuously improve program quality. Air Methods' Safety Department is dedicated to ensuring all safety protocols and programs are effective.

Safety Technologies

Air Methods has the largest civilian fleet of helicopters, fully-equipped with night vision goggles (NVGs), XM satellite weather and tracking systems, GPS, and Helicopter Terrain Awareness and Warning Systems (HTAWS). Air Methods has invested approximately \$15 million towards equipping aircraft with Federal Aviation Administration-certified crash-resistant fuel system ("CRFS").

Flight Monitoring

Air Methods' Operational Control Center (OCC) monitors every flight operation. During peak hours, this can include 120 active flights at a time. The OCC is available to pilots 24/7 as an aviation resource and a direct link to connect pilots with any member of the Air Methods management team. We always maintain operational control of our fleet at all times and support our pilots before and during the flight.

Operational Control Specialists work with pilots to ensure operational risks are properly recognized and mitigated to acceptable levels prior to any HAA flight beginning. The OCC performs around 14,500 preflight risk analysis during an average month.

Our 360-degree flight monitoring also tracks duty times, flight releases, and flight data. In 2021, Air Methods safely completed over 440,000 take-offs and landings.

Air Com

AirCom is the hub for transport coordination and the largest communication center in the U.S.

- National emergency communications center in Omaha, Nebraska
- Only center of its size and scope in the nation
- Field calls, provides flight coordination, flight following, and logistical support
- AirCom app for customers saves time, improves accuracy, simplifies the process, resulting in better outcomes for patients, hospitals, and crew members

Risk Analysis & Mitigation

Safety metrics are reviewed to monitor event trends, completion of action items, and measure safety culture engagement. Air Methods also utilizes several reporting tools to review flight information and develop future improvements in safety.

Voluntary Safety Programs

- **Patient Safety Action Program (PSAP):** Designed internally by the company and modeled similarly to the FAA program
- **Flight Operations Quality Assurance (FOQA):** Improves safety by providing more information and insight into the total flight operations environment through analysis of recorded flight data; data is analyzed post-flight and adjustments to training and protocols are made; identifies positive/negative events; monitors equipment performance; collect and trend data; yields 1,000 case reviews annually; encourages reporting of all issues; events collected and analyzed for risk mitigation
- **Aviation Safety Action Program (ASAP)/Maintenance Safety Action Program (MSAP):** Fosters a voluntary, cooperative, non-punitive environment for the open reporting of operational safety concerns; reports provide information from a front-line perspective that may not otherwise be available, often leading to positive changes.
- **Alert Line Reports:** Anonymous reporting system managed by a third-party vendor and allows reporting by any employee, customer or member of the public
- **Internal Evaluation Program (IEP):** Evaluated process/procedures from end to end for effectiveness and gaps/deficiencies to improve safety and operations

Compliance

Participate in 75-100 monthly case reviews to:

- Explore clinical challenges
- Find areas of opportunity and pockets of excellence
- Look for not only errors, but excellence

Attachment 19

Business References

Jon Cari
EMS Chief
Lake County Fire Rescue
315 W. Main St., Suite 144
Tavares, Florida 32778
352-516-4834
icarey@lakeems.org

Kevin Kennett
EMS Division Chief
Osceola County Fire Rescue
2586 Partin Settlement Road
Kissimmee, FL 34744
386-451-5466
Kevin.kennett@osceola.org

Carlos Carrasco
CEO
Jewitt Orthopedic
1285 ORANGE AVE
Winter Park FL, 3278
321-841-7608
Carlos.carrasso@orlandohealth.com

Donny Meadows
President
Meadows Homes
124 S Dixie Ave
Cookeville, TN 38501
931-528-2800
donny.meadows@meadowshomes.net

Ty Campbell
Program Manager
Orlando Health Air Care Team
1414 Kuhl Ave
Orlando, FL 32806
321-843-7000
ty.campbell@orlandohealth.com



1414 Kuhl Ave.
Orlando, FL 32806
tel 321.843.7000
OrlandoHealth.com

February 17, 2023

Ty Campbell
Air Care Team Program Manager
1414 Kuhl Ave
Orlando, FL 32806

To Whom It May Concern,

It is with great confidence that I am writing to recommend the services provided by Air Methods

Orlando Health has been working with Air Methods for the past eleven years and have always been completely satisfied with their performance. They do an excellent job in providing services to the Orlando Health Air Care Team.

I cannot express enough how happy the Air Care Team is to have helicopter services provided by Air Methods. I'm happy to recommend their services.

Sincerely,

A handwritten signature in black ink, appearing to read "Ty Campbell". The signature is written in a cursive style and is positioned above the printed name.

Ty Campbell

Attachment 20
Credit References

Air Methods Corporation, Inc., a Delaware Corporation, was established in Colorado in 1982

Corporate Officers:

JaeLynn Williams	CEO	<u>Type of Business:</u>	Aero-medical Transport
David Portugal	CFO	<u>Federal ID No.:</u>	84-0915893
Jeff Cabot	CAO/Controller	<u>Dunn & Bradstreet No:</u>	10-849-3503

Purchase orders are always required.
Ship to address – same as billing address, unless specified for drop shipment.

Trade References:

Bell Helicopter Textron
3000 S. Norwood at Trinity
Hurst, TX 76053
Phone: (817) 280-2037
Fax: (817) 280-5001
CONTACT: Charles Haltas
MONTHLY AVERAGE: \$485,000

Dallas Avionics
2525 Santa Ana
Dallas, TX 75228
Phone: (214) 320-9770
Fax: (214) 320-1057
CONTACT: Jeffrey Rodgers
MONTHLY AVERAGE: \$200,000

ESPRI GAS
1718 Briarcrest Drive Ste 100
Bryan, TX 77802
Phone: (979) 774-4492 ext 322
Fax: (979) 859-2026
CONTACT: Robin Faucett
MONTHLY AVERAGE: \$30,000

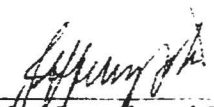
Intermountain Turbine Services, Inc.
270 S. 1060
Lindon, UT 84042
Phone: (801) 785-9898
Fax: (801) 785-9393
CONTACT: Darryl Christensen
MONTHLY AVERAGE: \$131,835

Bank Reference:

Key Bank, NA
1675 Broadway, Ste 300
Denver, CO 80202
Phone: (720) 904-4250
Fax: (720) 904-4515
Officer: Melissa Whitmer

Accounts Payable Contacts:

Teri Johnson - AP Manager (303) 792-7473
Lisa Schindel - AP Supervisor (303) 792-7575
AP Fax: (303) 792-7420



Jeff Cabot, Controller and Chief Accounting Officer:
Bank Release Authorization for Credit References

11/17/02

Date

S:\CORPORATE\KEY\CREDIT\INFO



Orange County EMS System
Orlando Florida

March 21, 2023

To Whom it May Concern,

Common Cents EMS Supply is an active vendor for Rocky Mountain Holdings LLC DBA Aircare. They are in good standing with our company and have an open credit line sufficient to meet the needs of their organization

We have never had experience of any ethical or financial issues with their business and hold them in high regard. We recommend their services without hesitation within Orange County Florida.

I am available at anytime should you need additional information of if you have any questions.

Sincerely

John T Dunn
President
Common Cents EMS Supply

Attachment 21

Miscellaneous Documents

- **Current Orange County COPCN**
- **Florida Air Ambulance Service License**
- **Florida Advanced Life Support Service License**
- **Medical Director's Florida Medical License**
- **DEA Certificate**
- **Occupational License**
 - **Orange County**
 - **City of Orlando**

**ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS
EMS OFFICE OF THE MEDICAL DIRECTOR
CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY**

WHEREAS, the Rocky Mountain Holdings, LLC d/b/a Air Care has requested authorization to provide
Advanced Life Support services to the citizens of Orange County and

WHEREAS, there has been a demonstrated need to provide these essential services to the citizens of Orange County; and,

WHEREAS, the above named service affirms that it will maintain compliance with requirements of the State and
County Laws, Ordinances and Rules and Regulations.

THEREFORE, the Board of County Commissioners of Orange County hereby issues a Certificate of Public
Convenience and Necessity to this ALS Transport service.
(BLS/ALS-transport or ALS non-transport)

Date Issued: June 1, 2021

Date of Expiration: June 1, 2023

Limitations: NONE

Byronna Brink
(Mayor, Board of County Commissioners)





STATE OF FLORIDA
DEPARTMENT OF HEALTH
BUREAU OF EMERGENCY MEDICAL OVERSIGHT

AIR AMBULANCE SERVICE LICENSE

This is to certify that: ROCKY MOUNTAIN HOLDINGS, LLC Provider Number # 7003
Name of Provider

4375 NE 48TH AVENUE, GAINESVILLE, FLORIDA 32609
Address

has complied with Chapter 401, Florida Statutes, and Chapter 64J-1, Florida Administrative Code, and is authorized to operate as an Air Ambulance Service subject to any and all limitations specified in the applicable Certificate(s) of Public Convenience and Necessity and/or Mutual Aid Agreements for the County(s) listed below:

COLUMBIA; DEVAL; ESCAMBIA; GADSDEN; HAMILTON; JACKSON; LAKE; LEE; OKALOOSA; OKEECHOBEE; ORANGE; OSCEOLA;
MARTIN; POLK; ST. JOHNS; ST. LUCIE; SEMINOLE; SUWANEE & WALTON
County(s):

A handwritten signature in black ink, appearing to read "M. Hall".

Michael Hall, Section Administrator
Emergency Medical Services
Florida Department of Health

THIS CERTIFICATE EXPIRES ON: 03/30/2024

This certificate shall be posted in the above mentioned establishment



STATE OF FLORIDA
DEPARTMENT OF HEALTH
BUREAU OF EMERGENCY MEDICAL OVERSIGHT

ADVANCED LIFE SUPPORT SERVICE LICENSE

This is to certify that: ROCKY MOUNTAIN HOLDINGS, LLC DBA AIR CARE Provider Number # 10054
Name of Provider

4375 NE 48TH AVENUE, GAINESVILLE, FLORIDA 32609
Address

has complied with Chapter 401, Florida Statutes, and Chapter 64J-1, Florida Administrative Code; and is authorized to operate as an Advanced Life Support Service subject to any and all limitations specified in the applicable Certificate(s) of Public Convenience and Necessity and/or Mutual Aid Agreements for the County(s) listed below:

ORANGE; OSCEOLA & SEMINOLE
County (s)

A handwritten signature in black ink, appearing to read "M. Hall".

Michael Hall, Section Administrator
Emergency Medical Services
Florida Department of Health

THIS CERTIFICATE EXPIRES ON: 11/29/2024

This certificate shall be posted in the above mentioned establishment

AC# 11267798

STATE OF FLORIDA
DEPARTMENT OF HEALTH
DIVISION OF MEDICAL QUALITY ASSURANCE

DATE	LICENSE NO.	CONTROL NO.
10/25/2022	[REDACTED]	811338

11267798

AC#

STATE OF FLORIDA
DEPARTMENT OF HEALTH
DIVISION OF MEDICAL QUALITY ASSURANCE

DATE	LICENSE NO.	CONTROL NO.
10/25/2022	[REDACTED]	811338

THE MEDICAL DOCTOR

NAMED BELOW HAS MET ALL REQUIREMENTS OF
THE LAWS AND RULES OF THE STATE OF FLORIDA

Expiration Date: JANUARY 31, 2025

CHRISTOPHER LEE HUNTER

LICENSE EXPIRATION DATE

THE MEDICAL DOCTOR

NAMED BELOW HAS MET ALL REQUIREMENTS OF
THE LAWS AND RULES OF THE STATE OF FLORIDA

Expiration Date: JANUARY 31, 2025
CHRISTOPHER LEE HUNTER
3090 CARUSO COURT
SUITE 20
ORLANDO, FL - 32806



Ron DeSantis
GOVERNOR

Joseph A. Ladapo, MD, PhD
State Surgeon General

DISPLAY IF REQUIRED BY LAW

EXPIRATION DATE: JANUARY 31, 2025

Your license number is ME 108668. Please use it in all correspondence with your board/council. Each licensee is solely responsible for notifying the Department in writing of the licensee's current mailing address and practice location address. If you have not received your renewal notice 90 days prior to the expiration date shown on this license, please visit www.FLHealthSource.gov and click "Renew A License" to renew online.

The Medical Quality Assurance Online Services Portal gives you the ability to manage your license to perform address updates, name changes, request duplicate licenses and much more.

It's simple. Log onto your MQA Online Services account today at <http://flhealthsource.gov/>. Select the "Account Login" button to access your account. For changes to your name, address or to request duplicate licenses, choose your selection from the dropdown list under "Manage My License". Your profession will open for renewal 90 days prior to your expiration date. When the renewal cycle opens for your profession, the "Renew My License" header will automatically display on your license Dashboard.

IMPORTANT ANNOUNCEMENTS

ARE YOU RENEWAL READY?

The Department of Health will now review your continuing education records at the time of license renewal.

To learn more, please visit www.FLHealthSource.gov/AYRR

GROUNDINGS FOR DISCIPLINE

You should be familiar with the Grounds for Discipline found in Section 456.072(1), Florida Statutes, and in the practice act for the profession in which you are licensed. Florida Statutes can be accessed at www.leg.state.fl.us/Statutes

DEA REGISTRATION NUMBER	THIS REGISTRATION EXPIRES	FEE PAID
[REDACTED]	10-31-2025	\$888
SCHEDULES	BUSINESS ACTIVITY	ISSUE DATE
2,2N,3, 3N,4,5	PRACTITIONER	09-20-2022
HUNTER, CHRISTOPHER L MD 3090 CARUSO CT STE 20 ORLANDO, FL 328068510		

CONTROLLED SUBSTANCE REGISTRATION CERTIFICATE
 UNITED STATES DEPARTMENT OF JUSTICE
 DRUG ENFORCEMENT ADMINISTRATION
 WASHINGTON D C. 20537

Sections 304 and 1008 (21 USC 824 and 958) of the Controlled Substances Act of 1970, as amended, provide that the Attorney General may revoke or suspend a registration to manufacture, distribute, dispense, import or export a controlled substance.

THIS CERTIFICATE IS NOT TRANSFERABLE ON CHANGE OF OWNERSHIP, CONTROL, LOCATION, OR BUSINESS ACTIVITY, AND IT IS NOT VALID AFTER THE EXPIRATION DATE.

CONTROLLED SUBSTANCE REGISTRATION CERTIFICATE
 UNITED STATES DEPARTMENT OF JUSTICE
 DRUG ENFORCEMENT ADMINISTRATION
 WASHINGTON D.C. 20537

DEA REGISTRATION NUMBER	THIS REGISTRATION EXPIRES	FEE PAID
[REDACTED]	10-31-2025	\$888
SCHEDULES	BUSINESS ACTIVITY	ISSUE DATE
2,2N,3, 3N,4,5	PRACTITIONER	09-20-2022
HUNTER, CHRISTOPHER L MD 3090 CARUSO CT STE 20 ORLANDO, FL 328068510		

Sections 304 and 1008 (21 USC 824 and 958) of the Controlled Substances Act of 1970, as amended, provide that the Attorney General may revoke or suspend a registration to manufacture, distribute, dispense, import or export a controlled substance.

THIS CERTIFICATE IS NOT TRANSFERABLE ON CHANGE OF OWNERSHIP, CONTROL, LOCATION, OR BUSINESS ACTIVITY, AND IT IS NOT VALID AFTER THE EXPIRATION DATE.

2022
3101 NON EMERGENCY TRANS \$40.00

EXPIRES 9/30/2023
12 EMPLOYEES

3101-1237586

TOTAL TAX \$40.00
PREVIOUSLY PAID \$40.00
TOTAL DUE \$0.00



ROCKY MOUNTAIN HOLDINGS LLC

AIR CARE
ROCKY MOUNTAIN HOLDINGS, LLC
5500 S QUEBEC ST STE 300 TAX DEPT
GREENWOOD VILLAGE CO 80111

121 UNDERWOOD ST
A - ORLANDO, 32806

PAID: \$40.00 2005-08661008 3/9/2023

This receipt is official when validated by the Tax Collector.

Orange County Code requires this local Business Tax Receipt to be displayed conspicuously at the place of business in public view. It is subject to inspection by all duly authorized officers of the County.

2022 - 2023



Local Business Tax Receipt

(Formerly known as "Business License" changed per state law HB1269-2006)

Business Name

AIR CARE
5500 S QUEBEC ST STE 300 TAX DEPT
GREENWOOD VILLAGE, CO 80111

Business Owner

ROCKY MOUNTAIN HOLDINGS LLC

Business Location

121 UNDERWOOD ST
ORLANDO FL

THIS TAX RECEIPT ONLY EVIDENCES PAYMENT OF THE LOCAL BUSINESS TAX PURSUANT TO CH.205, FLORIDA STATUTES. IT DOES NOT PERMIT THE HOLDER TO OPERATE IN VIOLATION OF ANY CITY, STATE, OR FEDERAL LAW. CITY PERMITTING MUST BE NOTIFIED OF ANY MATERIAL CHANGE TO THE INFORMATION FOUND HEREIN BELOW. THIS RECEIPT DOES NOT CONSTITUTE AN ENDORSEMENT OR APPROVAL OF THE HOLDER'S SKILL OR COMPETENCY

Case Number: BUS-1099883

Issued Date: 02/24/2023

Expiration Date: 09/30/2023

Business type(s):

Description	Year
SERREP 4114 TRANSPORTATION SVC	2023



Local Business Tax Receipt
Issued 02/24/2023 - Expires 09/30/2023
Case Number: BUS-1099883
Business Name: AIR CARE
Business Location: 121 UNDERWOOD ST
ORLANDO FL 32801
City of Orlando Permitting Services
121 Underwood St, Orlando, FL 32801
Phone: 407.251.1200