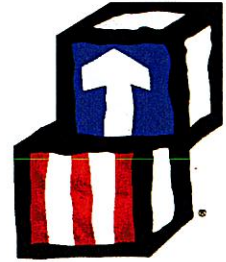




Venerria L. Thomas
Director
Community & Family
Services

Orange County Government
**HEAD START
POLICY COUNCIL**



Sonya L. Hill
Manager
Head Start Division

**PROGRAM
INFORMATION & UPDATES**



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JUNE 2026



**Orange County
Community & Family Services Department
Head Start Division**



POLICY COUNCIL MONTHLY MEETING

Who: POLICY COUNCIL MEMBERS

Date: THURSDAY – JUNE 25, 2026

Meeting: 6:30 P.M.

**Location: Holden Heights Community Center
12010 20th Street
Orlando, FL 32805**

*Contact Sandra Moore if you cannot attend:
407-836-8913 or Email Sandra.Moore2@ocfl.net or Yvette.meade@ocfl.net*



AGENDA

**Orange County Government • Head Start Policy Council • Holden Heights
Community Center • 1201 20th St. Orlando, FL 32805
June 25, 2026 • 6:30 p.m.**

- 1. Call to Order – Chairperson**
- 2. Roll Call – Secretary**
- 3. Adoption of Agenda**
- 4. Secretary's Report:**
 - i. Approval of May 14, 2026 meeting minutes**
- 5. Budget Report**
- 6. HR Report**
- 7. Officer's Report**
- 8. Community Action Board Report**
- 9. Director's Report**
- 10. New Business:**
 - i. Advocacy Toolkit**
- 11. Reports Received/File: No Action**
 - i. ERSEA, PFCE, Nutrition, Health, Mental Health & Disabilities,
Education, Maintenance**
- 12. Announcements**
- 13. Public Comment**
- 14. Adjournment**

Monthly Director's Report to Policy Council

Date June 25, 2026

To: Sharron Jacobs, Policy Council Chair & **Policy** Council Members

From: Sonya L. Hill, Head Start Division Manager

Subject: **Director's Monthly Summary**

The Monthly Division Managers Report provides an overview of essential information from Orange County Head Start. This report includes actions from the month of May & June 2026

Staff Training

- During the month of May, Orange County Head Start hosted an All-Staff Wellness Event designed to promote employee wellness and self-care. Staff selected from a variety of wellness sessions including yoga, aerobics, line dancing, and other fitness activities.
 - Required annual compliance training courses were assigned to all staff to ensure continued compliance with federal, state, and county requirements.
 - All designated staff successfully completed Orange County Emergency Management Training and are now certified to fulfill their emergency preparedness responsibilities.
-

Collaboration and Partnerships

- Meetings with Orange County Public Schools district officials regarding school relocations for the 2026-2027 school year have been finalized. The program has completed planning efforts to ensure continued services for children and families impacted by school closures.
 - The program is now exploring relocation opportunities at Eccleston Elementary School to support future service delivery needs.
 - The program continues working with the Department of Children and Families to complete licensing requirements for relocated and expanded classrooms.
-

Highlights and Accomplishments

- Preschool Directors demonstrated outstanding stewardship by reducing food waste throughout the program year, resulting in more than **\$13,000 in program savings** through intentional planning, monitoring, and collaboration.
- Family Service Workers continued their exceptional recruitment and enrollment efforts, allowing the program to achieve full enrollment several times throughout the year.

MONTHLY MANAGEMENT REPORT

- Schools implemented creative attendance incentive activities that increased attendance and family engagement. The Attendance Box initiative will return next school year along with the addition of a Traveling Attendance Trophy to encourage friendly competition and continued improvement among schools.
 - Staff continued submitting photographs highlighting classroom activities, family engagement, and special events throughout the year. Next year, staff will be encouraged to include brief stories and captions to better showcase the impact of Head Start through social media and community outreach.
 - Orange County Head Start celebrated employees during its Annual Staff Awards Program, recognizing staff for their dedication, accomplishments, years of service, and commitment to children, families, and the Head Start mission..
-

Human Resources

- A Head Start New Employee Orientation was conducted to newly hired staff onboard, providing an overview of program expectations, policies, and procedures.
 - Recruitment continues for the 2026-2027 school year. Interviews have been conducted for Teacher and Teacher Assistant positions. Applications have been reviewed and recommendations will be presented for final approval.
-

Program Operations and Updates

- Recruitment efforts continue for the 2026-2027 school year through community outreach, neighborhood canvassing, and enrollment activities conducted by Family Service Workers and teachers.
- Schools are hosting parent orientation meetings to prepare newly enrolled families for a successful transition into the upcoming school year.
- Relocations for the 2026-2027 school year have been completed. Program site changes include:
 - Open at Frangus, Conway, Lake George and Maxey Elementary
 - Closure of Washington Shores Elementary School
 - Closure of Dillard
 - Closure of McCoy Elementary School
 - Closure of Three Points Elementary School

MONTHLY MANAGEMENT REPORT

- Expansion of one classroom at Dover Shores Elementary School
- Closure of one classroom at Callahan
- Closure of one classroom at East Orange
- Expansion at Washington Shores Primary Learning Center
- The program is currently completing Department of Children and Families licensing requirements for all relocated and expanded classrooms.
- Planning continues for the transition from Galileo and AccuScreen as the program prepares to implement new operational processes and documentation procedures.

Enrollment and Attendance

- Recruitment remains active for the 2026-2027 school year to ensure full enrollment prior to the start of school.
- Family Service Workers continue emphasizing attendance expectations during enrollment and parent orientation meetings to reinforce the importance of regular attendance and school readiness.

Parent Engagement and Policy Council

- . Parent orientation meetings are being held across all school sites to welcome new families, review program expectations, and prepare parents and children for the upcoming school year.

Challenges

- Chronic absenteeism continues to impact attendance outcomes and requires ongoing monitoring and targeted intervention strategies.
- The implementation of new systems following the phase-out of Galileo and AccuScreen will require continued planning, staff training, and collaboration to ensure a smooth transition.

State, Regional and National Updates

- Florida recently implemented new SNAP purchasing restrictions through a two-year pilot program limiting the purchase of certain food items, including soda, candy, energy drinks, and select ultra-processed desserts using SNAP benefits. Head Start will continue sharing

MONTHLY MANAGEMENT REPORT

nutrition education and community resources to assist families in understanding these changes.

- Orange County Head Start submitted **nine nominations** to the Florida Head Start Association for the Association's Annual Awards Program, recognizing outstanding staff, parents, and community partners for their dedication and contributions to Head Start.

Regional Updates

- No updates this reporting period.

National Updates

- No updates this reporting period.

Head Start Budget Summary May 31, 2026

Head Start Budget Summary

Below is a statement of financial activity (or an expense sheet). This summarizes all the financial spending over a period of time. In the example below, we are looking at spending on a monthly basis. This report gives the council an understanding of Orange County Head Start's financial health. The accompanying reports are the details in which the summary is created.

Unit Name		Current Budget 2025-2026	October	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	August	Sept	Pre-Encumbered	Encumbered Amount	Total YTD	Balance	% Budget Used YTD
Administration	7521	1,910,798	111,326	142,902	140,093	128,744	145,534	243,934	200,260	141,594						5,778	1,254,388	650,633	65.95%
Education	7522	13,816,647	1,058,296	1,361,441	1,268,487	989,660	1,206,318	918,516	1,450,590	1,269,167					21,704	150,074	9,522,475	4,122,394	70.16%
USDA Administration	7523	167,322	9,564	12,328	10,854	10,882	18,077	10,886	16,368	10,847						0	99,804	675,175	59.65%
USDA Services	7524	1,918,887	18,229	27,471	379,062	164,730	190,581	203,432	122,681	146,409						445,189	1,252,595	221,103	88.48%
Training	7525	156,870	0	0	11,500	1,699	5,480	14,226	12,023	4,441					13,000	0	49,369	94,501	39.76%
Disabilities	7526	653,862	35,703	40,124	40,090	37,380	50,519	44,469	74,978	56,102						26,403	379,365	248,094	62.06%
Health and Dental	7527	521,223	26,209	30,275	30,927	30,994	31,902	31,179	44,931	31,602						0	258,019	263,204	49.50%
PFCE	7528	2,518,155	175,613	219,310	206,204	196,516	216,235	207,078	303,044	206,512						0	1,730,512	787,643	68.72%
General Fund	7529	751,950	43,654	56,522	52,087	49,400	56,470	48,482	81,992	51,233						29,626	439,840	282,484	62.43%
Facilities	7534	847,504	22,062	26,975	38,654	313,529	28,708	35,769	54,336	35,935						0	555,968	291,536	65.60%
Total		23,263,218	1,500,655	1,917,348	2,177,958	1,923,533	1,949,825	1,757,972	2,361,202	1,953,842	0	0	0	0	34,704	657,070	15,542,336	7,029,109	66.81%
Expense Per Quarter					5,595,962			5,631,330			0		0						
Cost Per Child					3,779			3,802			0		0						

Head Start YTD Summary May 31, 2026

Head Start Budget Summary

Below is a different statement of financial activity. This summarizes all the financial spending over a period of time. In the example below we are looking at fiscal year to date spending. This spending has been separated into salary and non-salary expense. This report is also gives the council an understanding of Orange County Head Start's financial health.

	FY 2026 Current Budget	PRE Encumbered Amount	Encumbered Amount	FY 2026 Total YTD	Balance	% Percent Budget Used YTD
7521- Admin Salary	1,747,836			1,109,758	638,078	63.49%
7522 - Education Salary	12,917,325			9,068,112	3,849,213	70.20%
7523 - USDA Admin Salary	158,904			92,607	66,297	58.28%
7524 - USDA Services Salary	259,985			148,473	126,866	57.11%
7526 - Disability Salary	577,862			340,048	237,814	58.85%
7527 - Health Salary	503,323			251,911	251,412	50.05%
7528 - PFCE Salary	2,447,801			1,693,534	754,267	69.19%
7529 -General Funds	689,351			413,814	275,537	60.03%
7534 - Facilities Salary	352,638			192,432	160,206	54.57%
Total Salary	19,655,025			13,310,689	6,359,690	
7521 - Admin	162,962		5,778	144,630	12,554	92.30%
7522 - Education	899,322	21,704	150,074	454,364	273,180	69.62%
7523 - USDA Admin	8,418			7,195	1,223	85.47%
7524 - USDA Services	1,658,902		445,189	1,104,123	109,590	93.39%
7525 - Training	156,870		13,000	49,369	94,501	39.76%
7526 - Disability	76,000		26,403	39,317	10,280	86.47%
7527 - Health	17,900			6,108	11,792	34.12%
7528 - PFCE	70,354			36,978	33,376	52.56%
7529 -General Funds	62,599		29,626	26,026	6,947	88.90%
7534 - Facilities	494,866			363,535	131,331	73.46%
Total Non-Salary	3,608,193	21,704	670,070	2,231,645	684,775	
Grand Total	23,263,218	21,704	670,070	15,542,334	7,044,464	

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUM AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD
1120	8FA	REGULAR SALARIES AND WAGES	1,157,740.00	75,720.64	86,872.73	87,106.74	85,554.70	90,710.10	90,155.15	133,034.60	91,070.12	.00	.00	.00	.00	.00	740,234.78	417,505.22	63.94
1125	8FA	RECRUITMENT & RETENTION PAY	11,572.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	11,572.00	.00
1130	8FA	OTHER SALARIES AND WAGES	43,600.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	43,600.00	.00
1140	8FA	OVERTIME	2,500.00	649.53	613.75	732.58	265.68	723.80	774.49	943.43	1,485.16	.00	.00	.00	.00	.00	6,188.42	-3,688.42	247.54
1160	8FA	LONGEVITY PAY	11,450.00	.00	12,200.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	12,200.00	-750.00	106.55
2110	8FA	FICA TAXES	92,784.00	5,573.65	7,328.94	6,422.66	6,316.47	6,655.30	6,603.48	9,720.39	6,758.48	.00	.00	.00	.00	.00	55,379.37	37,404.63	59.69
2120	8FA	RETIREMENT CONTRIBUTION	169,785.00	11,727.22	15,470.91	13,510.86	13,229.24	14,015.40	14,089.78	21,138.04	14,543.46	.00	.00	.00	.00	.00	117,724.91	52,070.09	69.33
2130	8FA	LIFE AND HEALTH INSURANCE	258,295.00	17,655.31	19,865.36	19,465.36	21,311.92	21,111.78	21,905.86	33,078.79	22,085.86	.00	.00	.00	.00	.00	176,480.24	81,814.76	68.33
2131	8FA	HSA/FA CONTRIBUTION/HEALTH IN	100.00	.00	.00	.00	.00	.00	.00	.00	1,550.00	.00	.00	.00	.00	.00	1,550.00	-1,450.00	1,550.00
		Total of Salaries	1,747,836.00	111,326.35	142,351.69	127,238.20	126,688.01	133,216.38	133,528.76	197,915.25	137,493.08	.00	.00	.00	.00	.00	1,105,757.72	638,078.28	63.49
		INDIRECT COSTS	106,329.00	.00	.00	.00	.00	.00	106,329.00	.00	.00	.00	.00	.00	.00	.00	106,329.00	.00	100.00
3125	8FB	LOCAL TRAVEL	2,750.00	.00	.00	765.73	213.59	91.98	.00	277.06	249.34	.00	.00	.00	.00	.00	1,587.70	1,162.30	58.10
3410	8FC	POSTAGE AND MESSENGER	800.00	.00	.00	.00	.00	.00	.00	169.69	33.25	.00	.00	.00	.00	.00	202.94	597.06	25.37
3530	8FC	TOLL CHARGES	20.00	.00	.00	50.11	4.00	6.06	.00	7.42	13.48	.00	.00	.00	.00	.00	81.07	-61.07	405.35
3610	8FC	RENTAL OF EQUIPMENT	3,100.00	.00	550.02	550.02	550.02	1,100.04	550.02	550.02	550.02	.00	.00	.00	.00	.00	2,200.08	4,400.16	-3,500.24
3720	8FC	COMMUNICATIONS	7,000.00	.00	.00	1,309.58	641.37	.00	1,309.58	654.79	654.64	.00	.00	.00	.00	.00	4,569.96	2,430.04	272.91
3820	8FC	MAINTENANCE OF EQUIPMENT	10,000.00	.00	.00	783.27	515.92	1,247.28	592.79	641.18	705.24	.00	.00	.00	.00	.00	3,577.49	4,475.88	1,946.83
3910	8FC	GRAPHIC REPROD SVCS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4010	8FC	DUES AND MEMBERSHIPS	11,124.00	.00	.00	7,144.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	7,144.00	3,980.00	64.22
4020	8FC	BOOKS, COMPACT DISKS, VIDEOS	75.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	75.00	.00
4110	8FC	OFFICE SUPPLIES (NOT INCLUDING	6,000.00	.00	.00	.00	103.29	8.74	1,149.25	.00	604.40	.00	.00	.00	.00	.00	1,865.68	4,134.32	31.09
4115	8FC	MISCELLANEOUS OPERATING	1,000.00	.00	.00	.00	.00	.00	91.86	.00	26.51	.00	.00	.00	.00	.00	118.37	881.63	11.84
4120	8FC	SOFTWARE LESS THAN \$5000	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00
4121	8FC	COMPUTER EQUIP UNDER \$500 &	50.00	.00	.00	.00	.00	.00	29.99	.00	107.93	.00	.00	.00	.00	.00	137.92	-87.92	275.84
4123	8FC	EQUIPMENT LESS THAN \$5000	3,000.00	.00	.00	.00	27.72	.00	352.85	.00	79.88	.00	.00	.00	.00	.00	470.55	2,529.45	15.69
4412	8FC	PROMOTIONAL EXPENSES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00
4418	8FC	EDUCATIONAL ASSISTANCE	100.00	.00	.00	1,963.92	.00	.00	.00	.00	536.08	.00	.00	.00	.00	.00	2,500.00	-2,400.00	2,500.00
4422	8FC	SCHOLARSHIPS, AWARDS AND BEN	1,500.00	.00	.00	288.00	.00	.00	.00	45.00	540.00	.00	.00	.00	.00	.00	873.00	627.00	58.20
4482	8FG	SELF INS-PROP CASUALTY	6,608.00	.00	.00	.00	.00	6,608.00	.00	.00	.00	.00	.00	.00	.00	.00	6,608.00	.00	100.00
4483	8FG	CAPTIVE INSURANCE CHARGES	3256	0	0	0	0	3256	0	0	0	0	0	0	0	0	3256	0	100
		Total of Operations	162962	0	550.02	12854.63	2055.91	12318.1	110405.34	2345.16	4100.87	0	0	0	0	0	5777.57	144630.03	12554.4
		Total of Unit 7521	1910798	111326.35	142901.71	140092.83	128743.92	145534.48	249394.1	200260.41	141593.95	0	0	0	0	0	1254387.75	650632.68	65.95

OBJ	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Pre-Encum	Encum	TOTALYTD	BALANCE	% BUDGET USED YTD	
1120	RFE	REGULAR SALARIES AND WAGES	6,622,147.00	702,839.55	809,384.76	812,466.97	578,368.80	691,684.55	586,487.48	893,408.00	816,475.96	.00	.00	.00	.00	.00	.00	5,891,097.09	731,049.91	88.96	
1125	RFE	RECRUITMENT & RETENTION PAY	111,100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	111,100.00	.00	.00
1130	RFE	OTHER SALARIES AND WAGES	43,600.00	14,016.08	16,369.35	14,826.20	9,833.70	16,945.01	17,599.88	23,412.29	19,947.63	.00	.00	.00	.00	.00	.00	131,850.14	-88,250.14	302.41	
1140	RFE	OVERTIME	5,000.00	3,823.92	3,069.30	5,846.02	1,152.82	3,052.37	2,934.66	3,682.95	3,771.81	.00	.00	.00	.00	.00	.00	27,333.85	-22,333.85	546.68	
1150	RFE	SPECIAL PAY	1,400.00	1,400.00	3,400.00	3,400.00	3,500.00	5,000.00	1,500.00	4,500.00	2,000.00	.00	.00	.00	.00	.00	.00	24,700.00	-24,700.00	.00	
1160	RFE	LONGEVITY PAY	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	
2110	RFE	FICA TAXES	615,320.00	53,333.13	70,210.41	61,867.20	45,880.61	52,811.51	41,846.27	66,981.88	62,175.80	.00	.00	.00	.00	.00	.00	113,350.00	5,750.00	95.17	
2120	RFE	RETIREMENT CONTRIBUTION	1,126,058.00	99,899.17	130,479.76	115,192.22	81,834.97	95,616.48	78,271.50	126,644.78	116,321.04	.00	.00	.00	.00	.00	.00	455,096.81	160,223.19	73.96	
2130	RFE	LIFE AND HEALTH INSURANCE	4,275,000.00	183,036.69	206,874.19	206,523.15	199,401.59	173,686.96	151,517.77	241,003.15	213,630.26	.00	.00	.00	.00	.00	.00	844,239.92	281,196.08	74.97	
2131	RFE	HS&FSA CONTRIBUTION/HEALTH INCENTIVES	.00	.00	1,275.00	.00	-1,275.00	250.00	.00	.00	4,100.00	.00	.00	.00	.00	.00	.00	1,576,073.76	2,699,926.24	36.87	
		Total of Salaries	12,917,325.00	1,058,348.54	1,354,412.79	1,220,311.76	918,698.49	1,039,026.88	880,157.56	1,359,833.05	1,237,922.50	.00	.00	.00	.00	.00	.00	9,068,111.57	3,849,213.43	70.20	
3167	RFF	PAYMENTS TO OTHER GOVERNMENTAL AGENCIES	10,000.00	.00	.00	211.03	132.19	187.74	549.34	144.37	187.74	.00	.00	.00	.00	.00	.00	1,412.41	8,587.59	14.12	
3192	RFF	SOFTWARE	50,000.00	.00	.00	.00	44,172.00	-44,172.00	.00	.00	.00	.00	.00	.00	.00	.00	44,172.00	.00	5,628.00	88.34	
3197	RFF	CONTRACTUAL SERVICES NOT OTHERWISE SPECIFIED	10,000.00	.00	.00	.00	.00	360.50	.00	436.44	.00	.00	.00	.00	.00	.00	.00	.00	796.94	9,203.06	7.97
3350	RFF	OTHER INSURANCE AND BONDS	100,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
3410	RFF	LOCAL TRAVEL	9,000.00	.00	.00	1,508.25	601.70	858.51	.00	1,808.97	1,082.45	.00	.00	.00	.00	.00	.00	6,260.00	2,740.00	69.56	
3510	RFF	CALC CHARGES	4,000.00	.00	197.00	207.71	40.00	480.51	158.52	170.90	136.85	.00	.00	.00	.00	.00	.00	1,500.70	2,499.30	37.52	
3610	RFF	RENTAL OF EQUIPMENT	50,000.00	.00	6,600.24	6,600.24	6,600.22	13,200.48	6,600.23	6,600.24	6,600.24	.00	.00	.00	.00	.00	.00	26,400.99	52,801.89	-29,202.88	158.41
3720	RFF	COMMUNICATIONS	35,100.00	.00	231.20	3,171.13	1,895.99	381.48	3,041.41	1,491.42	1,599.26	.00	.00	.00	.00	.00	.00	12,211.98	22,888.02	34.79	
3820	RFF	MAINTENANCE OF EQUIPMENT	32,000.00	.00	.00	3,142.51	2,702.34	4,030.47	2,901.43	2,182.14	2,711.71	.00	.00	.00	.00	.00	.00	9,869.40	17,670.60	86.06	
3910	RFF	GRAPHIC REPROD SVCS	100,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	.00
4020	RFF	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	4,740.00	.00	.00	.00	.00	1,668.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,668.00	3,072.00	35.19	
4040	RFF	LICENSE AND CERTIFICATION FEES	11,000.00	-75.00	.00	525.00	-75.00	-150.00	450.00	1,050.00	525.00	.00	.00	.00	.00	.00	.00	2,250.00	8,750.00	20.45	
4110	RFF	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	16,000.00	.00	.00	.00	20.14	4,472.50	272.64	1,236.31	2,149.50	.00	.00	.00	.00	.00	.00	.00	8,151.09	7,848.91	50.94
4115	RFF	MISCELLANEOUS OPERATING SUPPLIES	1,000.00	.00	.00	221.68	.00	2,438.54	2,917.39	939.44	1,710.10	.00	.00	.00	.00	.00	.00	8,217.15	53,182.85	13.38	
4116	RFF	SOFTWARE LESS THAN \$5000	3,000.00	.00	.00	3,578.52	.00	387.06	.00	742.27	929.11	.00	.00	.00	.00	.00	.00	5,636.96	-2,636.96	187.90	
4120	RFF	COMPUTER EQUIP UNDER \$5000	6,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	6,000.00	.00	.00
4121	RFF	COMPUTER REL LESS THAN \$5000	3,000.00	.00	.00	.00	149.85	385.58	4,654.93	1,394.86	1,110.00	.00	.00	.00	.00	.00	.00	6,695.22	-3,695.22	223.17	
4123	RFF	EQUIPMENT LESS THAN \$5000	8,000.00	.00	.00	.00	61.38	.00	-120.22	217.97	.00	.00	.00	.00	.00	.00	.00	.00	159.13	7,840.87	1.99
4135	RFF	FOOD AND DIETARY	350,000.00	.00	.00	28,569.05	11,749.40	15,965.06	16,932.75	71,877.78	12,821.38	.00	.00	.00	.00	.00	.00	69,631.97	157,915.42	122,452.61	65.01
4195	RFF	MISC SUPPLIES OR EXPENSES	100,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	.00
4412	RFF	PROMOTIONAL EXPENSES	2,500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,284.97	1,215.03	51.40
4418	RFF	EDUCATIONAL ASSISTANCE PROGRAM	8,000.00	22.40	.00	.00	2,500.00	.00	.00	663.46	621.51	.00	.00	.00	.00	.00	.00	.00	2,522.40	5,477.60	31.53
4450	RFF	SCHOLARSHIPS, AWARDS AND BENEFITS	500,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
4450	RFF	PARENT ACTIVITY FUND	500,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
4452	RFF	FIELD TRIPS-HEAD START	35,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	401.70	98.30	80.34
4482	RFF	SELF INSURANCE CHARGES	111,741.00	.00	.00	.00	.00	111,741.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	111,741.00	.00	100.00	100.00
4483	RFF	CAPITULATED ASSETS \$500-\$4,999	55,066.00	.00	.00	.00	.00	55,066.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	55,066.00	.00	100.00	100.00
6439	RFF	CONTROLLED ASSETS \$500-\$4,999	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
8120	RFF	AID TO OTHER GOVT AGENCIES	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	21703.78	150074.38	454383.68	89.62
		Total of Operations	899,322	-59.6	7028.61	-48175.18	70961.07	-167921.48	38559.42	90958.57	-31644.85	.00	.00	.00	.00	.00	.00	21703.78	150074.38	454383.68	89.62
		Total of Unit 7522	13816647	1058295.94	1351441.41	1268408.94	998599.58	1206318.34	918515.98	1456589.62	1288167.35	.00	.00	.00	.00	.00	.00	21703.78	150074.38	952475.13	70.16

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Encum.	TOTAL YTD	BALANCE	% BUDGET USED YTD
1120	8FQ	REGULAR SALARIES AND WAGES	95,965.00	6,503.36	7,382.41	7,386.53	7,382.40	7,382.41	7,385.63	11,077.51	7,386.15	.00	.00	.00	.00	.00	67,886.40	34,078.60	64.49
1125	8FQ	RECRUITMENT & RETENTION PAY	914.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	914.00	.00
1140	8FQ	OVERTIME	500.00	.00	.00	51.85	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	51.85	448.15	10.37
1160	8FQ	LONGEVITY PAY	1,200.00	.00	1,200.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,200.00	.00	100.00
2110	8FQ	FICA TAXES	7,342.00	487.57	645.56	558.02	556.29	556.30	556.53	834.73	556.58	.00	.00	.00	.00	.00	4,751.58	2,590.42	64.72
2120	8FQ	RETIREMENT CONTRIBUTION	13,436.00	912.41	1,204.10	1,043.60	1,035.74	1,035.75	1,036.20	1,554.17	1,036.27	.00	.00	.00	.00	.00	8,866.24	4,577.76	65.93
2130	8FQ	LIFE AND HEALTH INSURANCE	37,900.00	1,660.25	1,893.96	1,813.96	1,907.50	1,907.50	1,907.50	2,901.25	1,867.50	.00	.00	.00	.00	.00	15,869.42	22,040.58	41.85
2131	8FQ	HSA/FSA CONTRIBUTION/HEALTH INCENTIVES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00
2200	8FQ	PAYMENTS TO OPEB TRUST	1,547.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,547.00	.00
		Total of Salaries	158,904.00	9,563.59	12,326.03	10,853.96	10,881.93	10,881.96	10,885.86	16,367.66	10,846.50	.00	.00	.00	.00	.00	92,607.49	66,296.51	58.28
3125	8FP	INDIRECT COSTS	6,543.00	.00	.00	.00	.00	6,543.00	.00	.00	.00	.00	.00	.00	.00	.00	6,543.00	.00	100.00
3410	8FR	LOCAL TRAVEL	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00
3530	8FR	TOLL CHARGES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
3820	8FR	MAINTENANCE OF EQUIPMENT	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4110	8FR	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00
4418	8FR	EDUCATIONAL ASSISTANCE PROGRAM	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4482	8FS	SELF INS-PROP CASUALTY	510	0	0	0	0	0	0	0	0	0	0	0	0	0	437	73	14.31
4483	8FS	CAPTIVE INSURANCE CHARGES	215	0	0	0	0	215	0	0	0	0	0	0	0	0	215	0	100
			8418	0	0	0	0	7195	0	0	0	0	0	0	0	0	7195	1223	85.47
			167322	9563.59	12326.03	10853.96	10881.93	18076.96	10885.86	16367.66	10846.5	0	0	0	0	0	99802.49	67519.51	59.85

Community and Family Services Through **May 31, 2026**: Fund -7005 Dept 062 Unit - 7524: USDA Services **88%** of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUMBERED AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	8FT	REGULAR SALARIES AND WAGES	142,827.00	10,973.17	12,456.43	11,462.97	9,046.07	9,133.24	9,183.02	13,529.69	9,164.35	.00	.00	.00	.00	.00	84,948.94	57,878.06	59.48	
1125	8FT	RECRUITMENT & RETENTION PAY	1,542.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,542.00	.00	
1140	8FT	OVERTIME	500.00	.00	.00	.00	.00	.00	18.69	.00	.00	.00	.00	.00	.00	.00	18.69	481.31	3.74	
1160	8FT	LONGEVITY PAY	5,100.00	.00	5,400.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	5,400.00	105.88	
2110	8FT	FICA TAXES	10,928.00	777.68	1,297.62	792.54	628.11	634.79	640.01	939.15	637.16	.00	.00	.00	.00	.00	6,347.06	4,580.94	58.08	
2120	8FT	RETIREMENT CONTRIBUTION	19,985.00	1,977.90	3,218.61	1,696.44	1,494.31	1,513.50	1,524.43	2,232.78	1,520.36	.00	.00	.00	.00	.00	15,178.33	4,816.67	75.91	
2130	8FT	LIFE AND HEALTH INSURANCE	75,900.00	4,500.37	5,098.76	4,475.65	4,091.80	4,091.80	4,091.80	6,197.70	4,031.80	.00	.00	.00	.00	.00	36,579.68	39,320.32	48.19	
		HS/AFSA CONTRIBUTION/HEALTH INCENTIVES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	
2200	8FO	PAYMENTS TO OPEB TRUST	3,093.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,093.00	.00	
		Total of Salaries	259,985.00	18,229.12	27,471.42	18,427.60	15,260.29	15,373.33	15,457.95	22,899.32	15,353.67	.00	.00	.00	.00	.00	148,472.70	111,512.30	57.11	
3170	8FU	JANITORIAL SERVICE AND SUPPLY	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	
		OFFICE SUPPLIES (NOT INCLUDING PRINTING)	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	
4110	8FU	MISCELLANEOUS OPERATING SUPPLIES	300.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	300.00	.00	
4123	8FU	EQUIPMENT LESS THAN \$5000	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00	
4130	8FU	HOUSEHOLD AND KITCHEN SUPPLIES	450.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	450.00	.00	
4135	8FU	FOOD AND DIETARY	1,656,362.00	.00	.00	360,634.47	149,469.47	174,517.94	187,973.88	99,781.48	131,055.54	.00	.00	.00	.00	.00	445,188.86	1,103,432.78	107,740.36	93.50
4482	8FS	SELF INS-PROP CASUALTY	462	0	0	0	0	462	0	0	0	0	0	0	0	0	462	0	100	
4483	8FS	CAPTIVE INSURANCE CHARGES	228	0	0	0	0	228	0	0	0	0	0	0	0	0	228	0	100	
		Total of Operations	1658902	0	27,471.42	360,634.47	149,469.47	175,207.94	187,973.88	99,781.48	131,055.54	0	0	0	0	0	445,188.86	1,104,122.78	109,590.36	93.39
		Total of Unit 7524	1918887	18229.12	27,471.42	379,062.07	164,729.76	190,581.27	203,431.83	122,680.8	146,409.21	0	0	0	0	0	445,188.86	1,252,595.48	221,102.66	88.48

Community and Family Services Through **May 31, 2026**: Fund - 7005 Dept - 062 Unit - 7525: HS Training **40%** of FY Elapsed

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Pre-Encum	TOTAL YTD	BALANCE	% BUDGET USED YTD
3185	8FH	CONTRACTUAL SERVICES-TRAINING	50,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50000	0
3197	8FH	CONTRACTUAL SERVICES NOT OTHERWISE SPECIFIED	2,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2000	0
3410	8FH	LOCAL TRAVEL	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100	0
3420	8FH	OUT OF COUNTY TRAVEL	38,000.00	.00	.00	.00	1,699.00	999.90	6,901.15	8,199.21	2,508.04	.00	.00	.00	.00	.00	20,307.30	17692.7	53.44
3610	8FH	RENTAL OF EQUIPMENT	3,480.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3480	0
3620	8FH	LEASES-BUILDINGS/STRUCTURES	2,995.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2995	0
3910	8FH	GRAPHIC REPROD SVCS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	0
4020	8FH	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	9,250.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	9250	0
4030	8FH	TRAINING AND EDUCATIONAL COST	38,000.00	.00	.00	11,500.00	.00	4,480.00	7,325.00	3,824.00	1,933.00	.00	.00	.00	.00	13,000.00	29,062.00	-4062	110.69
4040	8FH	LICENSE AND CERTIFICATION FEES	3,951.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3951	0
4110	8FH	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	0
4115	8FH	MISCELLANEOUS OPERATING SUPPLIES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	0
4116	8FH	EVENT/MEAL REIMBURSEMENTS	2,016.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2016	0
4418	8FH	EDUCATIONAL ASSISTANCE PROGRAM	6,948.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	6948	0
			156,870.00	.00	.00	11,500.00	1,699.00	5,479.90	14,226.15	12,023.21	4,441.04	.00	.00	.00	.00	13,000.00	49,369.30	94,500.70	39.76
			156,870.00	.00	.00	11,500.00	1,699.00	5,479.90	14,226.15	12,023.21	4,441.04	.00	.00	.00	.00	13,000.00	49,369.30	94,500.70	39.76

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUMBERED AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD
1120	8FI	REGULAR SALARIES AND WAGES	362,560.00	23,811.75	25,132.81	25,136.94	25,016.34	29,352.00	26,313.46	37,189.21	29,309.69	.00	.00	.00	.00	.00	221,262.20	141,297.8	61.03
1125	8FI	RECRUITMENT & RETENTION PAY	807.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	807	.0
1130	8FI	OTHER SALARIES AND WAGES	20,000.00	1,754.28	1,821.60	1,942.20	565.20	1,859.40	1,901.99	2,955.28	2,111.71	.00	.00	.00	.00	.00	14,911.66	5088.34	74.56
1140	8FI	OVERTIME	500.00	.00	.00	170.32	.00	70.24	.00	419.40	426.03	.00	.00	.00	.00	.00	1,085.99	-585.99	217.2
1150	8FI	SPECIAL PAY	.00	.00	.00	.00	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	1,000.00	-1000	0
1160	8FI	LONGEVITY PAY	1,500.00	.00	1,750.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,750.00	-250	116.67
2110	8FI	FICA TAXES	27,737.00	1,880.26	2,112.11	2,000.79	1,963.50	2,310.95	2,049.41	2,962.12	2,373.23	.00	.00	.00	.00	.00	17,652.27	10084.73	63.64
2120	8FI	RETIREMENT CONTRIBUTION	50,758.00	3,340.79	3,771.67	3,550.61	3,509.80	4,127.96	3,664.36	5,276.50	4,171.92	.00	.00	.00	.00	.00	31,413.61	19344.39	61.89
2130	8FI	LIFE AND HEALTH INSURANCE	113,900.00	4,915.48	5,536.04	5,416.04	5,809.72	6,946.44	6,455.51	9,026.87	6,866.46	.00	.00	.00	.00	.00	50,972.56	62927.44	44.75
2131	8FI	INCENTIVES	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100	.0
		Total of Salaries	577,862.00	35,702.56	40,124.23	38,216.90	36,864.56	45,166.89	40,384.73	57,829.38	45,759.04	.00	.00	.00	.00	.00	340,048.29	237813.71	58.85
3195	8FK	CONTRACTUAL SERVICES MEDICAL	61,600.00	.00	.00	.00	.00	4,380.00	3,720.00	16,110.00	9,660.00	.00	.00	.00	.00	.00	26,403.00	33,870.00	1327
3410	8FK	LOCAL TRAVEL	3,000.00	.00	.00	1,457.45	342.86	317.87	.00	647.50	514.43	.00	.00	.00	.00	.00	3,280.11	-280.11	109.34
3510	8FK	POSTAGE AND MESSENGER SERVICES	150.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	150
3530	8FK	TOLL CHARGES	50.00	.00	.00	69.35	10.13	26.19	.00	36.95	7.05	.00	.00	.00	.00	.00	149.67	-99.67	299.34
3720	8FK	COMMUNICATIONS	2,000.00	.00	.00	346.77	159.99	.00	322.48	161.24	161.20	.00	.00	.00	.00	.00	1,151.68	848.32	57.58
4020	8FK	SUBSCRIPTIONS	2,372.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2372	.0
4040	8FK	LICENSE AND CERTIFICATION FEES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	.0
4110	8FK	PRINTING	3,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3000	.0
4115	8FK	MISCELLANEOUS OPERATING SUPPLIES	2,900.00	.00	.00	.00	.00	.00	42.18	193.09	.00	.00	.00	.00	.00	.00	235.27	2664.73	8.11
4121	8FK	COMPUTER REL LESS THAN \$5000	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	.0
4123	8FK	EQUIPMENT LESS THAN \$5000	100.00	.00	.00	.00	1.98	.00	.00	.00	.00	.00	.00	.00	.00	.00	1.98	98.02	1.98
4418	8FK	EDUCATIONAL ASSISTANCE PROGRAM	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50	.0
4422	8FK	SCHOLARSHIPS, AWARDS AND BENEFITS	50	0	0	0	0	0	0	0	0	0	0	0	0	0	0	50	0.00
4482	8FG	SELF INS-PROP CASUALTY	421	0	0	0	0	421	0	0	0	0	0	0	0	0	421	0	100.00
4483	8FG	CAPTIVE INSURANCE CHARGES	207	0	0	0	0	207	0	0	0	0	0	0	0	0	207	0	100.00
			76000	0	0	1873.57	514.96	5352.06	4084.66	17148.78	10342.68	0	0	0	0	0	28403	39316.71	86.47
			653862	35702.56	40124.23	40090.47	37379.52	50518.95	44469.39	74978.16	56101.72	0	0	0	0	0	26403	379365	62.06

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUM AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD
1120	8FV	REGULAR SALARIES AND WAGES	316,057.00	17,946.20	20,360.89	20,556.36	19,549.73	20,558.43	20,550.15	30,234.22	20,565.93	.00	.00	.00	.00	.00	170,321.91	145,735.09	53.89
1125	8FV	RECRUITMENT & RETENTION PAY	3,042.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3,042.00	.00
1130	8FV	OTHER SALARIES AND WAGES	.00	.00	48.96	.00	.00	.00	49.20	.00	621.56	.00	.00	.00	.00	.00	719.72	-719.72	.00
1140	8FV	OVERTIME	500.00	97.94	71.15	40.56	.00	.00	.00	271.75	215.32	.00	.00	.00	.00	.00	696.32	-196.32	139.26
1150	8FV	SPECIAL PAY	.00	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	-500.00	.00
1160	8FV	LONGEVITY PAY	1,300.00	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	800.00	38.46
2110	8FV	FICA TAXES	24,178.00	1,357.61	1,579.84	1,586.69	1,623.35	1,547.52	1,550.65	2,295.90	1,612.14	.00	.00	.00	.00	.00	13,155.70	11,022.30	54.41
2120	8FV	RETIREMENT CONTRIBUTION	44,246.00	2,531.55	2,936.77	2,889.76	2,742.82	2,884.36	2,883.19	4,279.99	2,915.61	.00	.00	.00	.00	.00	24,064.05	20,181.95	54.39
2130	8FV	LIFE AND HEALTH INSURANCE	114,000.00	4,276.40	4,776.92	4,736.92	6,756.92	4,756.92	4,756.92	7,155.38	4,736.92	.00	.00	.00	.00	.00	41,953.30	72,046.70	36.80
		Total of Salaries	503,323.00	26,209.30	30,274.53	30,312.29	30,672.82	29,747.23	29,790.11	44,237.24	30,687.48	.00	.00	.00	.00	.00	251,911.00	251,412.00	50.05
3179	8FW	CONTRACTUAL SERVICES EMPLOYMENT	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00
3195	8FW	CONTRACTUAL SERVICES MEDICAL	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00
3410	8FW	LOCAL TRAVEL	500.00	.00	.00	65.24	.00	46.97	.00	57.33	47.18	.00	.00	.00	.00	.00	216.72	283.28	43.34
3530	8FW	TOLL CHARGES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
3720	8FW	COMMUNICATIONS	2,000.00	.00	.00	545.73	311.70	.00	634.32	317.16	317.09	.00	.00	.00	.00	.00	2,126.00	-126.00	106.30
4020	8FW	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4110	8FW	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	550.00	.00	.00	.00	.00	1,123.93	.00	.00	492.09	.00	.00	.00	.00	.00	1,616.02	-1,066.02	293.82
4115	8FW	MISCELLANEOUS OPERATING SUPPLIES	12,516.00	.00	.00	.00	.00	.00	754.54	318.77	53.56	.00	.00	.00	.00	.00	1,126.87	11,389.13	9.00
4121	8FW	COMPUTER EQUIP UNDER \$500 & COMPUTER REL LESS THAN \$5000	50.00	.00	.00	.00	.00	.00	.00	.00	24.53	.00	.00	.00	.00	.00	24.53	25.47	49.06
4123	8FW	EQUIPMENT LESS THAN \$5000	50.00	.00	.00	3.96	9.90	.00	.00	.00	.00	.00	.00	.00	.00	.00	13.86	36.14	27.72
4143	8FW	MED AND SURG SUPPLIES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4418	8FW	EDUCATIONAL ASSISTANCE PROGRAM	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
		SCHOLARSHIPS, AWARDS AND BENEFITS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4422	8FW	SELF INS-PROP CASUALTY	659	0	0	0	0	659	0	0	0	0	0	0	0	0	659	0	100
4482	8FG	CAPTIVE INSURANCE CHARGES	325	0	0	0	0	325	0	0	0	0	0	0	0	0	325	0	100
4483	8FG	Total of Operations	17900	0	0	614.93	321.6	2154.9	1388.86	693.26	934.45	0	0	0	0	0	6108	11792	34.12
		Total of Unit 7527	521223	26209.3	30274.53	30927.22	30994.42	31902.13	31178.97	44930.5	31601.93	0	0	0	0	0	258019	263204	49.5

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUMBERED AMOUNT	TOTAL YTD	BALANCE	% BUDGET USED YTD
1120	8FX	REGULAR SALARIES AND WAGES	1,486,395.00	112,908.38	130,486.83	132,997.31	123,299.08	126,537.11	124,104.59	193,970.80	130,590.08	.00	.00	.00	.00	.00	1,074,894.18	411,500.82	72.32
1125	8FX	RECRUITMENT & RETENTION PAY	15,684.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	15,684.00	.00
1130	8FX	OTHER SALARIES AND WAGES	72,000.00	2,798.97	3,328.15	3,731.27	3,799.02	5,296.28	6,221.19	6,734.03	3,001.60	.00	.00	.00	.00	.00	34,910.51	37,089.49	48.49
1140	8FX	OVERTIME	5,000.00	1,447.85	844.94	454.45	256.52	391.14	1,335.36	1,094.78	2,143.98	.00	.00	.00	.00	.00	7,971.02	-2,971.02	159.42
1150	8FX	SPECIAL PAY	.00	400.00	.00	.00	.00	.00	1,500.00	1,000.00	.00	.00	.00	.00	.00	.00	2,900.00	-2,900.00	.00
1160	8FX	LONGEVITY PAY	14,750.00	.00	14,500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	14,500.00	250.00	98.31
2110	8FX	FICA TAXES	113,712.00	8,575.12	10,943.17	10,023.34	9,518.91	9,626.06	9,700.01	14,718.54	9,887.78	.00	.00	.00	.00	.00	82,992.93	30,719.07	72.99
2120	8FX	RETIREMENT CONTRIBUTION	208,098.00	16,764.77	21,515.64	19,506.09	18,127.15	18,597.51	18,612.93	28,427.15	19,810.28	.00	.00	.00	.00	.00	161,361.52	46,736.48	77.54
2130	8FX	LIFE AND HEALTH INSURANCE	532,162.00	32,717.42	37,191.00	37,121.28	40,961.12	36,484.10	36,480.72	55,803.06	37,245.14	.00	.00	.00	.00	.00	314,003.84	218,158.16	59.01
2131	8FX	HS/AFSA CONTRIBUTION/HEALTH INCENTIVES	.00	.00	500.00	.00	-500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
3179	8FY	Total of Salaries	2,447,801.00	175,612.51	219,309.73	203,833.74	195,463.80	196,932.20	197,954.80	301,748.36	202,678.86	.00	.00	.00	.00	.00	1,693,534.00	754,267.00	69.19
3410	8FY	CONTRACTUAL SERVICES EMPLO	100.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	100.00	.00
3530	8FY	LOCAL TRAVEL	3,000.00	.00	.00	510.56	22.40	180.11	.00	157.43	81.34	.00	.00	.00	.00	.00	951.84	2,048.16	31.73
3720	8FY	TOLL CHARGES	100.00	.00	.00	2.75	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2.75	97.25	2.75
4020	8FY	BOOKS, COMPACT DISKS, VIDEOS, AND SUBSCRIPTIONS	12,000.00	.00	.00	1,854.30	958.08	.00	2,002.20	1,017.85	1,017.60	.00	.00	.00	.00	.00	6,850.03	5,149.97	57.08
4110	8FY	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00
4115	8FY	MISCELLANEOUS OPERATING SUPPLIES	10,000.00	.00	.00	.00	.00	284.87	.00	.00	548.61	.00	.00	.00	.00	.00	833.48	9,166.52	8.33
4121	8FY	COMPUTER EQUIP UNDER \$500 & COMPUTER REL LESS THAN \$5000	5,000.00	.00	.00	.00	35.95	.00	119.51	.00	68.91	.00	.00	.00	.00	.00	224.37	4,775.63	4.49
4123	8FY	EQUIPMENT LESS THAN \$5000	50.00	.00	.00	.00	.00	.00	.00	.00	458.97	.00	.00	.00	.00	.00	.00	-408.97	917.94
4412	8FY	PROMOTIONAL EXPENSES	4,000.00	.00	.00	2.97	35.64	.00	1.98	.00	.00	.00	.00	.00	.00	.00	40.59	3,959.41	1.01
4418	8FY	EDUCATIONAL ASSISTANCE	7,000.00	.00	.00	.00	.00	.00	7,000.00	.00	.00	.00	.00	.00	.00	.00	7,000.00	.00	100.00
4450	8FY	PROGRAM	1,000.00	.00	.00	.00	.00	.00	.00	.00	1,500.00	.00	.00	.00	.00	.00	1,500.00	-500.00	150.00
4482	8FG	PARENT ACTIVITY FUND	9216.00	.00	.00	.00	.00	.00	.00	120.02	156.11	.00	.00	.00	.00	.00	278.13	8,937.87	3.02
4483	8FG	SELF INS-PROP CASUALTY	12619	0	0	0	0	12619	0	0	0	0	0	0	0	0	12619	0	100
		CAPTIVE INSURANCE CHARGES	6219	0	0	0	0	6219	0	0	0	0	0	0	0	0	6219	0	100
			70354	0	0	0	2370.58	1052.07	9123.69	1295.3	3833.54	0	0	0	0	0	36978.16	33375.84	52.56
			2518155	175812.51	219309.73	206204.32	196515.87	216235.18	207078.49	303043.68	206512.4	0	0	0	0	0	1730512.18	787642.84	68.72

Community and Family Services Through **May 31, 2026** Fund - 0001 Dept - 062 Unit - 7529: HS General Fund **62%** of FY Elapsed

OBJ	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	Encum	TOTAL YTD	BALANCE	% BUDGET USED	
1120	HZE	REGULAR SALARIES AND WAGES	433,164.00	28,607.86	33,504.00	34,163.20	33,310.54	34,163.21	32,939.89	43,926.56	33,646.40	.00	.00	.00	.00	.00	274,261.66	158,902.34	63.32	
1125	HZE	RECRUITMENT & RETENTION PAY	4,608.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	4,608.00	.00	.00
1140	HZE	OVERTIME	500.00	3.47	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	3.47	496.53	.69
1150	HZE	SPECIAL PAY	.00	500.00	.00	.00	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	1,000.00	-1,000.00	.00	.00
1160	HZE	LONGEVITY PAY	4,800.00	.00	5,300.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	5,300.00	-500.00	110.42	.00
2110	HZE	FICA TAXES	33,137.00	2,140.51	2,874.04	2,519.91	2,457.85	2,561.34	2,419.35	3,228.65	2,482.39	.00	.00	.00	.00	.00	20,684.04	12,452.96	62.42	.00
2120	HZE	RETIREMENT CONTRIBUTION	60,642.00	3,961.13	5,444.22	4,793.12	4,673.49	4,793.12	4,381.61	6,162.92	4,720.60	.00	.00	.00	.00	.00	38,930.21	21,711.79	64.20	.00
2130	HZE	LIFE AND HEALTH INSURANCE	152,000.00	7,653.37	9,056.65	8,858.04	8,958.04	8,958.04	8,466.03	12,552.48	8,856.92	.00	.00	.00	.00	.00	73,359.57	78,640.43	48.26	.00
2131	HZE	HSA/FSA CONTRIBUTION/HEALTH INCE	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
2150	HZE	UNEMPLOYMENT COMPENSATION	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	275.00	225.00	55.00
3167	HZE	Total of salaries	689,351.00	42,866.34	56,178.91	50,334.27	49,399.92	50,975.71	48,481.88	65,870.61	49,706.31	.00	.00	.00	.00	.00	413,813.95	275,537.05	60.03	.00
3195	HZE	GOVERNMENTAL AGENCIES	300.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	300.00	.00	.00
3195	HZE	CONTRACTUAL SERVICES MEDICAL	30,293.00	787.44	-787.44	1,752.56	.00	2,997.81	.00	4,981.50	1,526.38	.00	.00	.00	.00	.00	14,748.43	11,258.25	4,286.32	85.85
3197	HZE	OTHERWISE SPECIFIED	22,800.00	.00	.00	.00	.00	.00	.00	11,140.00	.00	.00	.00	.00	.00	.00	11,140.00	520.00	97.72	.00
4110	HZE	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	.00
4115	HZE	MISCELLANEOUS OPERATING SUPPLIES	5,000.00	.00	.00	.00	.00	2,496.75	.00	.00	.00	.00	.00	.00	.00	2,159.60	2,496.75	343.65	93.13	.00
4116	HZE	EVENT/MEAL REIMBURSEMENTS	250.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	250.00	.00	.00
4123	HZE	EQUIPMENT LESS THAN \$5000	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4135	HZE	FOOD AND DIETARY	2,275.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,578.00	.00	69.36	.00
4482	HZE	SELF INS-PROP CASUALTY	734.00	.00	734.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	734.00	0	100	.00
4483	HZE	CAPTIVE INSURANCE CHARGES	397.00	.00	397.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	397.00	0	100	.00
		Total of Operations	62,599.00	787.44	343.56	1,752.56	.00	5,494.56	.00	16,121.50	1,526.38	.00	.00	.00	.00	.00	29,626.03	26026	88.9	.00
		Total of Unit 7529	751,950.00	43,653.78	56,522.47	52,086.83	49,399.92	56,470.27	48,481.88	81,992.11	51,232.69	.00	.00	.00	.00	.00	439,839.95	282,484.02	62.43	.00

OBJECT	APPR	OBJECT NAME	CURRENT BUDGET	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ENCUM	TOTAL YTD	BALANCE	% BUDGET USED YTD	
1120	RFPL	REGULAR SALARIES AND WAGES	218,671.00	13,684.72	16,299.20	16,302.95	14,215.96	16,644.21	16,184.60	24,144.31	15,660.33	.00	.00	.00	.00	.00	133,136.48	85,534.52	60.86	
1125	RFPL	RECRUITMENT & RETENTION PAY	1,925.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,925.00	.00	.00
1130	RFPL	OTHER SALARIES AND WAGES	5,000.00	194.44	.00	166.52	75.02	66.46	529.42	535.23	89.89	.00	.00	.00	.00	.00	1,656.98	843.02	66.28	
1140	RFPL	OVERTIME	2,500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
1150	RFPL	SPECIAL PAY	.00	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	-1,000.00	.00	.00
1160	RFPL	LONGEVITY PAY	1,200.00	.00	1,200.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
2110	RFPL	FICA TAXES	16,728.00	1,042.86	1,275.32	1,166.54	1,035.88	1,221.00	1,271.24	1,840.18	1,147.52	.00	.00	.00	.00	.00	9,980.54	6,747.46	58.96	
2120	RFPL	RETIREMENT CONTRIBUTION	30,614.00	2,196.15	2,833.54	2,593.19	2,165.37	2,657.14	2,639.97	3,897.91	2,493.35	.00	.00	.00	.00	.00	23,960.72	52,098.26	31.57	
2130	RFPL	LIFE AND HEALTH INSURANCE	76,000.00	2,655.74	2,871.98	2,693.08	2,459.08	2,644.44	2,639.97	3,897.91	2,493.38	.00	.00	.00	.00	.00	23,960.72	52,098.26	31.57	
			352,638.00	20,173.91	24,480.04	23,084.28	20,351.31	23,447.89	23,334.51	35,266.25	22,190.17	.00	.00	.00	.00	.00	192,432.36	160,205.64	54.57	
3167	RFPL	PAYMENTS TO OTHER GOVERNMENTAL AGENCIES	8,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	.00
3170	RFPL	JANITORIAL SERVICE AND SUPPLY	8,000.00	647.73	647.73	1,295.46	647.73	647.73	647.73	12,114.26	7,348.45	.00	.00	.00	.00	.00	23,996.82	-15,996.82	299.96	
3178	RFPL	CONTRACTUAL SERVICES EMPLOYMENT AGENCY	500.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	.00
3197	RFPL	CONTRACTUAL SERVICES NOT OTHERWISE SPECIFIED	2,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	2,000.00	.00	.00
3350	RFPL	OTHER INSURANCE AND BONDS	6,000.00	.00	.00	5,458.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	5,458.00	542.00	90.97	
3520	RFPL	MOVING EXPENSE-COUNTY ASSETS	5,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	5,000.00	.00	.00
3530	RFPL	TOLL CHARGES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00
3610	RFPL	RENTAL OF EQUIPMENT	299,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	500.00	.00	.00
3610	RFPL	RENTAL OF BUILDINGS/STRUCTURES	299,000.00	62.53	62.53	125.06	287,073.62	62.53	62.53	62.53	62.53	.00	.00	.00	.00	.00	287,574.16	11,425.84	96.18	
3710	RFPL	UTILITIES	35,000.00	839.37	1,445.86	3,671.74	2,980.24	1,689.65	4,723.63	2,596.26	2,509.39	.00	.00	.00	.00	.00	20,656.14	14,343.86	58.02	
3720	RFPL	COMMUNICATIONS	24,375.00	.00	.00	57.87	40.31	.00	102.78	75.30	75.29	.00	.00	.00	.00	.00	351.55	24,023.45	1.44	
3810	RFPL	MAINTENANCE OF BUILDINGS, IMPROVEMENTS, AND GROUNDS	20,000.00	338.75	338.75	677.50	338.75	1,648.38	697.86	516.62	585.82	.00	.00	.00	.00	.00	5,142.43	14,857.57	25.71	
3820	RFPL	INTERNAL FLEET MANAGEMENT CHARGES	23,000.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	1,180.00	21,820.00	5.13
3910	RFPL	GRAPHIC REPROD SVCS	17,000.00	.00	.00	1,683.38	2,052.25	.00	954.42	783.68	1,983.14	.00	.00	.00	.00	.00	7,667.07	9,332.93	45.00	
4110	RFPL	OFFICE SUPPLIES (NOT INCLUDING PRINTING)	1,500.00	.00	.00	2,174.50	.00	.00	2,149.50	.00	.00	.00	.00	.00	.00	.00	4,324.00	-2,824.00	288.27	
4115	RFPL	MISCELLANEOUS OPERATING SUPPLIES	40,000.00	.00	.00	.00	44.98	251.82	102.47	2,054.98	.00	.00	.00	.00	.00	.00	2,454.25	37,545.75	6.14	
4123	RFPL	EQUIPMENT LESS THAN \$5000	9,000.00	.00	.00	1.98	.00	199.00	187.96	849.92	.00	.00	.00	.00	.00	.00	1,238.86	7,761.14	13.77	
4126	RFPL	TOOLS AND SMALL IMPLEMENTS	3,000.00	.00	.00	.00	.00	135.56	558.00	25.64	.00	.00	.00	.00	.00	.00	719.20	2,280.80	23.97	
4175	RFPL	CLOTHING AND WEARING APPAREL	116.00	.00	.00	.00	.00	.00	2,147.80	.00	.00	.00	.00	.00	.00	.00	2,147.80	-2,031.80	1,851.55	
4195	RFPL	MISC SUPPLIES OR EXPENSES	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4422	RFPL	SCHOLARSHIPS, AWARDS AND BENEFITS	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4482	RFPL	SELF INS-PROP CASUALTY	50.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	50.00	.00	.00
4483	RFPL	CAPTIVE INSURANCE CHARGES	419.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	419.00	.00	100.00	
			494,666	1,888.38	2,944.87	15,555.49	28,178.18	52,559.67	12,334.68	19,079.39	13,744.62	.00	.00	.00	.00	.00	363,535.28	131,330.72	73.48	
			847,904	22,062.29	26,974.81	38,653.77	31,929.49	28,707.56	35,769.19	54,335.64	35,934.79	.00	.00	.00	.00	.00	555,967.64	291,936.36	65.60	

Credit Card Expenses
May 31, 2026

CH Full Name	Purchase Date	Comp Supp Name	Amount
CLAYTON, AMANDA	05/01/26	ODP BUS SOL LLC	\$ 1,617.98
CLAYTON, AMANDA	04/29/26	ODP BUS SOL LLC	\$ 1,163.78
CLAYTON, AMANDA	04/30/26	ODP BUS SOL LLC	\$ 1,617.98
CLAYTON, AMANDA	05/13/26	ODP BUS SOL LLC	\$ 54.79
CLAYTON, AMANDA	05/14/26	OFFICE DEPOT	\$ 112.99
CUEVAS SAYAGO, LEONOR	05/13/26	PUBLIX #692	\$ 5.70
CUEVAS SAYAGO, LEONOR	05/15/26	PUBLIX #1440	\$ (100.20)
CUEVAS SAYAGO, LEONOR	05/15/26	PUBLIX #1440	\$ 99.68
CUEVAS SAYAGO, LEONOR	05/15/26	PUBLIX #1440	\$ 100.20
CUEVAS SAYAGO, LEONOR	05/27/26	WAL-MART #3162	\$ 148.56
DUCK, CORTINA	05/01/26	DUNKIN #301017	\$ 24.29
DUCK, CORTINA	05/01/26	WAL-MART #1084	\$ 62.28
DUCK, CORTINA	05/01/26	LECHONERA LATINA	\$ 285.00
DUCK, CORTINA	05/01/26	PUBLIX #436	\$ 166.95
DUCK, CORTINA	05/01/26	PUBLIX #436	\$ 127.96
DUCK, CORTINA	05/04/26	NIC -AHCA AGENCY FOR HEAL	\$ 43.37
DUCK, CORTINA	05/04/26	POSITIVE PROMOTIONS	\$ 128.67
DUCK, CORTINA	05/07/26	SAMSClub #6212	\$ 74.27
DUCK, CORTINA	05/07/26	PUBLIX #436	\$ 35.91
DUCK, CORTINA	05/12/26	PUBLIX #436	\$ 11.97
DUCK, CORTINA	05/19/26	NIC -AHCA AGENCY FOR HEAL	\$ 43.37
DUCK, CORTINA	05/19/26	NIC -AHCA AGENCY FOR HEAL	\$ 43.37
DUCK, CORTINA	05/21/26	NIC -DCF CHILD CARE	\$ 43.43
DUCK, CORTINA	05/27/26	PUBLIX #436	\$ 72.56
INFANTE, SILVIO	05/05/26	TWO MEN AND A TRUCK	\$ 100.00
INFANTE, SILVIO	05/05/26	TWO MEN AND A TRUCK	\$ 100.00
INFANTE, SILVIO	05/05/26	TWO MEN AND A TRUCK	\$ 100.00
INFANTE, SILVIO	05/05/26	TWO MEN AND A TRUCK	\$ 100.00
INFANTE, SILVIO	05/13/26	THE HOME DEPOT	\$ 37.41
INFANTE, SILVIO	05/22/26	THE HOME DEPOT	\$ 22.98
MOORE, SANDRA	05/01/26	SAMSClub #6212	\$ 60.00
MOORE, SANDRA	05/11/26	OCBCC CONVENTION CENTER	\$ 6,135.00
MOORE, SANDRA	05/13/26	UNITED TROPHY AND AWARDS	\$ 17.40
MOORE, SANDRA	05/15/26	OCBCC CONVENTION CENTER	\$ 2,035.00
MOORE, SANDRA	05/21/26	AMAZON MKTPL	\$ 44.93
MOORE, SANDRA	05/26/26	DOLLAR TREE	\$ 107.50
MOORE, SANDRA	05/27/26	LMG, LLC	\$ 6,823.24
MOORE, SANDRA	05/27/26	SAMS CLUB #6189	\$ 299.00
MOORE, SANDRA	05/27/26	UNITED TROPHY AND AWARDS	\$ 1,614.35
RUFF, SANDRA D	05/07/26	HILTON MINNEAPOLIS FD	\$ 1,051.34
RUFF, SANDRA D	05/07/26	HILTON MINNEAPOLIS FD	\$ 1,051.34
RUFF, SANDRA D	05/07/26	HILTON MINNEAPOLIS FD	\$ 992.72
RUFF, SANDRA D	05/07/26	HILTON MINNEAPOLIS FD	\$ 1,051.34
RUFF, SANDRA D	05/07/26	HILTON MINNEAPOLIS FD	\$ 1,051.34
RUFF, SANDRA D	05/28/26	SQ PROJECT SUPERHERO FIT	\$ 5,000.00
STEPHENS, TAYONA	04/29/26	ODP BUS SOL LLC	\$ 607.68
STEPHENS, TAYONA	04/28/26	ODP BUS SOL LLC	\$ 84.78
STEPHENS, TAYONA	04/29/26	ODP BUS SOL LLC	\$ 13.18
STEPHENS, TAYONA	04/28/26	ODP BUS SOL LLC	\$ 128.94

May 31, 2026

Page 2 of 3

Credit Card Expenses

May 31, 2026

WILLIS, KENYETTA	05/16/26	AMAZON MKTPL	\$	149.38
WILLIS, KENYETTA	05/16/26	AMAZON MKTPL	\$	149.38
WILLIS, KENYETTA	05/16/26	AMAZON MKTPL	\$	149.38
WILLIS, KENYETTA	05/16/26	AMAZON MKTPL	\$	149.38
WILLIS, KENYETTA	05/15/26	PUBLIX #436	\$	81.97
WILLIS, KENYETTA	05/15/26	PUBLIX #436	\$	81.97
WILLIS, KENYETTA	05/15/26	PUBLIX #436	\$	81.97
WILLIS, KENYETTA	05/15/26	PUBLIX #436	\$	81.97
WILLIS, KENYETTA	05/14/26	ODP BUS SOL LLC	\$	180.09
WILLIS, KENYETTA	05/14/26	ODP BUS SOL LLC	\$	180.09
WILLIS, KENYETTA	05/14/26	ODP BUS SOL LLC	\$	180.09
WILLIS, KENYETTA	05/14/26	ODP BUS SOL LLC	\$	180.09
WILLIS, KENYETTA	05/15/26	AMAZON MKTPL	\$	35.99
WILLIS, KENYETTA	05/18/26	AMAZON MKTPL	\$	824.30
WILLIS, KENYETTA	05/20/26	AMAZON MKTPL	\$	122.97
WILLIS, KENYETTA	05/21/26	ODP BUS SOL LLC	\$	145.45
WILLIS, KENYETTA	05/23/26	AMAZON MKTPL	\$	89.95
WILLIS, KENYETTA	05/22/26	SQ BRINGMEBOXES.COM	\$	129.99
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	142.37
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	142.37
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	142.37
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	142.37
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	142.37
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	142.37
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	142.37
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	85.78
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	85.78
WILLIS, KENYETTA	05/26/26	AMAZON MKTPL	\$	12.59

Total \$ 45,317.60

Head Start Policy Council Human Resources Committee May 2026 Actions

I. Pending Approval for hire

[illegible]

II. Termination from employment (Involuntarily)

Job Title	Reason	Employee's Name
Admin Support On Call	End Temporary Employment	Alicia Bermudez
Sr. Technician Casual	End Temporary Employment	Sarai Quinones Gomez

III. Separation from employment (Voluntarily)

Job Title	Reason	Employee's Name
Teacher	Health Reasons	Kimberly Henry
Teacher	Relocation	Samantha Morales
Teacher Assistant	Relocation	Destinee Williams
Teacher	Retirement	Viola Wiliams

IV Current Head Start Openings – As of 5/30/26

[illegible]

ORANGE COUNTY HEAD START 2025-2026

ERSEA REPORT

MONTH: May YEAR: 2026

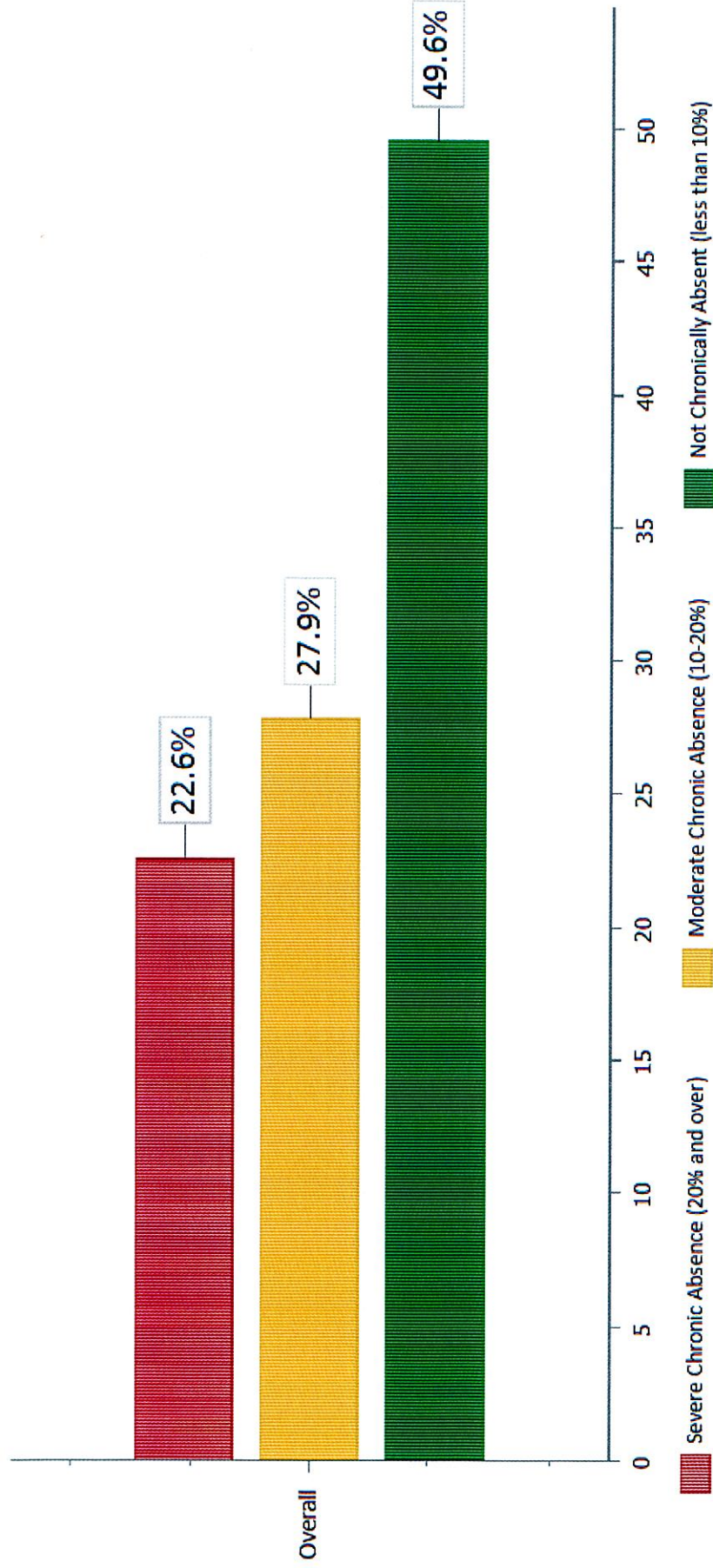
Sites	Funded Enrollment	Monthly Enrollment	10% IEP YTD	Drops	Monthly Waiting List	Monthly New Applications 2025-2026	Monthly Applications 2026-2027	Monthly Attendance Under County % Under Federal %
Aloma	37	36	3	0	6	0	9	93.67%
Bithlo	32	29	7	0	2	0	13	87.74%
Callahan	46	44	5	0	0	0	7	83.46%
Dillard	37	34	5	0	1	0	16	80.07%
Dover Shores	57	56	8	1	1	0	19	93.63%
East Orange	110	105	4	0	4	0	34	84.01%
Engelwood	57	55	10	0	1	0	16	92.22%
Hal P Marston	80	78	4	0	0	0	0	88.05%
John Bridges	131	131	12	0	6	0	19	87.07%
Lila Mitchell	68	68	7	0	3	0	42	87.69%
Lovell	37	37	1	0	0	0	6	90.24%
McCoy	37	37	7	0	2	0	38	83.03%
Pine Hills	188	187	21	0	5	0	7	90.48%
Riverside	37	37	1	0	5	0	10	85.29%
Rosemont	37	37	4	0	5	0	63	85.74%
S.O YMCA	60	60	7	0	1	0	19	87.78%
Southwood	114	114	8	0	13	0	18	91.91%
Taft	111	108	17	0	2	0	8	83.54%
Three Points	57	51	9	0	0	0	37	93.46%
Ventura	37	36	7	1	0	0	17	79.40%
WS Elementary	49	46	1	1	0	0	1	84.77%
WS ELC	80	80	6	1	3	0	4	81.93%
West Oaks	37	36	7	0	3	0	19	89.06%
OCHS Total	1536	1502	161(10.72%)	4	63(4.10%)	0	422	87.49%
Goal			10%	-0-Cho	10%			90%

2335 - Attendance Works Chronic Absence Charts

Program Term: Head Start 2025-2026 | All | Enrollment Status: Enrolled Only | Charts to Include: Overall | Graph By: Percentage of participants | Level: Per Agency | Time Frame: 5/01/2026 - 5/31/2026 | Page Break: After Each Location | Flag/Group: Not Filtered | Program Option: All | Responsible Staff: All

CHRONIC ABSENCE (Percentage)

Orange County Head Start



Recruitment Efforts per Site		
Aloma	3	La Aloma Apartment, Oak Reserve at Winter Park, Cortland Lake Howell Apartments
Bithlo	6	McCoy Walking Recruitment, McCoy Headstart, McCoy Elementary School, East Orange Head Start, Bithlo Head Start, Bithlo Community Park
Callahan	12	Community Health Center, Orange Center Elementary, Boys and Girls Club, Orlando Rescue Mission, Callahan Recruitment Event, Grand Ave Community Center, Beauty Depot, Arts Subs, Coin Laundry, Ke Kal Berbers and Salon, City of Orlando Permits, Lift Orlando
Dillard	5	Orlando Magic Rec, Key Foods, Park Avenue Villas, T&N Grocery, The Oasis
Dover Shores	6	Ana G Mendez University, Sunshine State Medical Inc, Greenberg Dental and Orthodontics, Orlando Family Medical, Dover Shores Neighborhood Community Center, Iglesia Metodista
East Orange	37	UCF Union Park, Alafaya Library, WIC Alafaya, True Health, Walmart, Aldi, Fancy Fruit, Publix East Colonial, Compassion Pediatrics, Avalon Condos., Semoran Barbershop and Salon, Dunato Men's and Boy's Clothing, Citrus Square Apartments, OCLS (Southeast), Orlando Vet Center, Israel EBT WIC Store, Little Miracles Pediatrics, My Angels JJPPEC, Uceda Semoran, McKinley, Coin Laundry, Presidente Supermarket, 7-Eleven, True Health, Popeye's, Jaca's Barbershop Alafaya Dry Cleaners, Cosmo PROF, Hungy Howie's, Dang Boba and Musibi House, King Bao, Edible Arrangements, Pro Top Nails, Wendys's, Acai Island Breeze, Premiere Beauty, East Orlando Dental, East Orlando Dental,
Engelwood	3	City Thrift, Tainos Bakery and Deli and the Coin Laundry
Hal P Marston	12	Palm Garden Apartments, Pine Hills NCF, UCP, Boys and Girls Club, Neighborhood Services, OCPS, Center for Independent Living, Community Action, Central Florida Urban League, Career Source Central Florida, Haitian American Art and Health Network and Greater Haitian American Chamber of Commerce
John Bridges	5	GSUSA (Girls Scouts), Community Health Center, Cornerstone Connections, Community Legal Services of Mid-Florida and Career Source Central Florida
Lila Mitchell	3	Walking Recruitment Event Meet Up at Lila Mitchell, Community Awareness Event at Lila Mitchell, D4 Youth Baseball Tournament Event
Lovell	7	Central Florida Pediatric, Dr. Zurima Cartegena, Nephrology Associates, Regus Apopka, Key Food Supermarket, Taco's Don Pepe's, Pediatrics Associates
McCoy	3	McCoy Walking Recruitment, McCoy Head Start and McCoy Elementary School
Millenia Elementary	N/A	
Pine Hills	3	Orange County Multicultural, Pine Hills Community Action, Murphy Express
Riverside	3	Church in the Son Food Drop, Mustard Seed, Grace Church
Rosemont	3	Adventure Orlando, Village Parks, Kwik Stop
Southwood	5	Community Neighborhood Center (4c and Early Hs), HOPE Community Center, Health Life and Supplemental Insurance, Office of Tenant Services and Eviction Prevention in the Community, Goodwill industries.
SO YMCA	3	Parent, S.T.E.P.S., 4C
Taft	3	Wawa, Qaulity inn and Suites, Wyndham Garden
Three Points	5	Gain Postal, Manhattan Express, Wawa, 7-eleven, Conway Oaks
Ventura	3	Rosehill Preserve Apartments, Cadence Crossing Apartments, Avery Place Villas
WS ELC	3	Riva Apartments, Residence Inn By Marriott, Laquinta Inn
WS Elementary	4	Presbyterian Church, UR Phone Store, WIC Store Lila, Angels Soul Food Express Chicken and More
West Oaks	5	Rafaela Hair Salom, Family Dollar, Storage Rentals of America, Vision Works and Sky Zone Trampoline
Total	142	

May 2026 Updates:

• <u>Open Enrollment 2026-27: May 2026</u>
• <u>Updates Returning Enrollment: 647 / VPK: /446</u>
• <u>Funded Enrollment 2025-2026: 1536 Current / Full Day - Full Year 780</u>

FAMILY ENGAGEMENT

Creating Connections, Building Bridges... Together.

Monthly Report: May 2026

Family Services Activities	Aug 2025	Sept 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026	Feb 2026	Mar 2026	April 2026	May 2026	June 2026
Number of Fatherhood Activities	13	17	22	23	19	18	18	20	18	13	
Number of Fatherhood Participants	259	338	466	448	408	349	372	336	320	302	
Number of Parent Educational Trainings Provided	22	21	13	11	9	5	17	16	14	11	
Number of Parents Attended	549	259	110	133	275	64	344	262	231	176	
Number of Families Experiencing Homelessness YTD	68	30	32	29	27	31	32	33	34	34	
Number of Families Acquired housing	0	1	0	3	1	0	0	0	0	0	
Number of ESL/GED Training	0	46	50	48	51	52	52	52	54	57	
Number of Parents involved in Health Education	0	0	0	0	311	316	331	337	349	377	

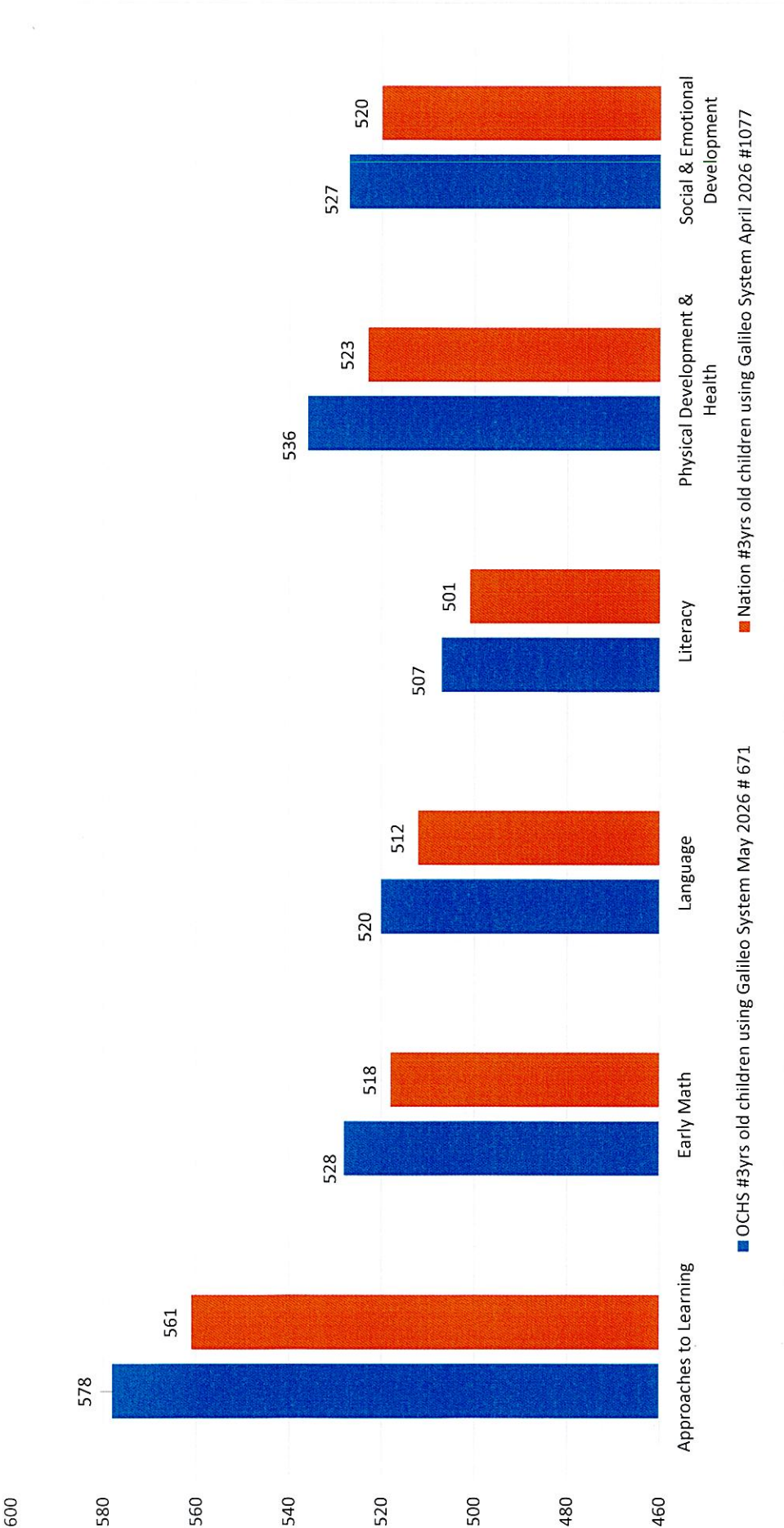
Family Needs Assessment/Goal Setting



May 2026

Disallowed Meals

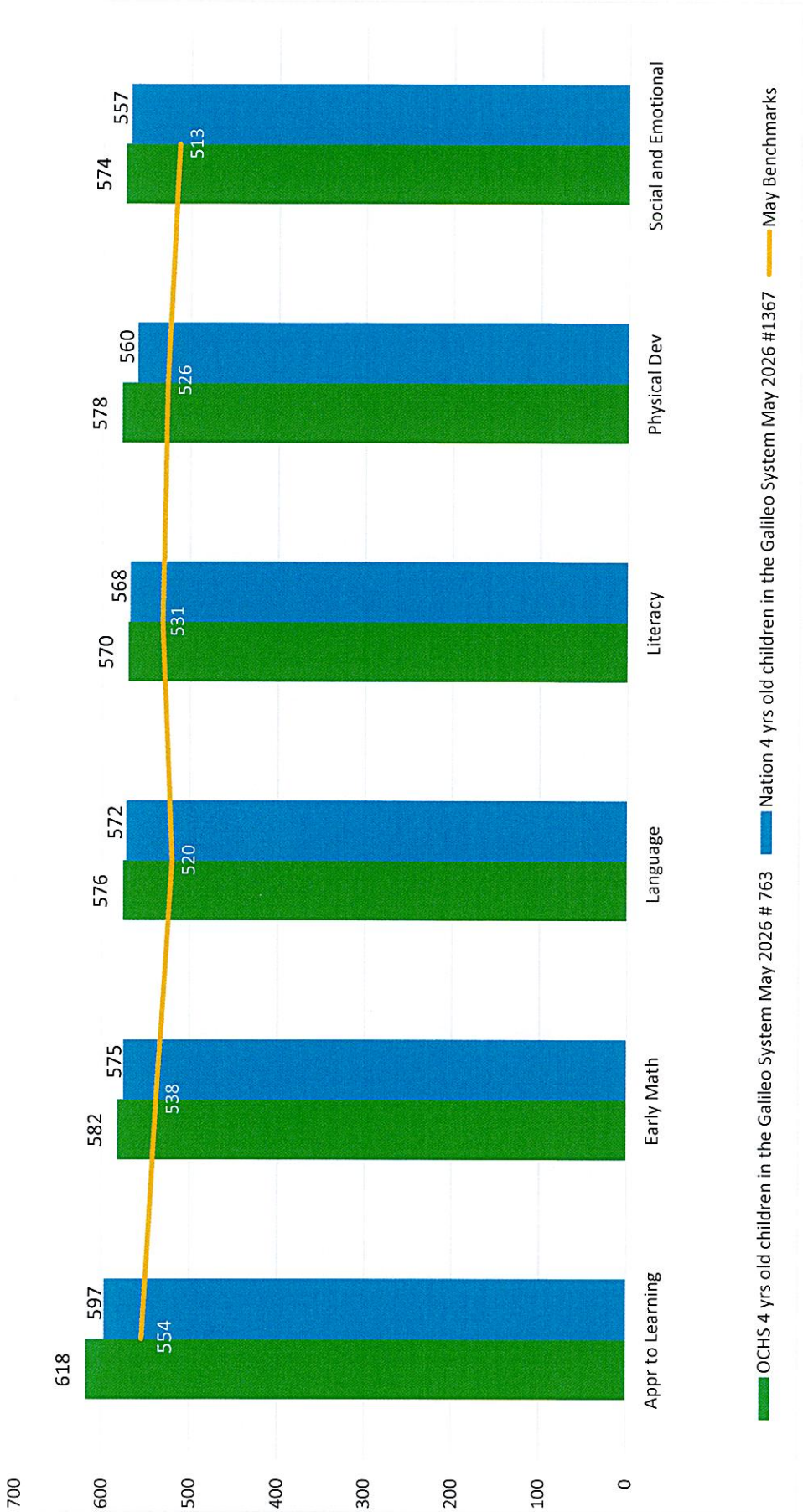
Orange County Head Start Early Childhood Assessment Scores Three Years Old (3 Yrs) May 2026



*The Developmental Scores (DL) indicates the Orange County Head Start first year enrolled children’s position in the Galileo Developmental Progression Validated System in comparison with the Nation.

BENCHMARKS May 2026				
APL	EM	LANG	LIT	PDH
509	490	469	479	487
				471
				SED

Orange County Head Start Early Childhood Assessment Scores Four Year Old (4 Yrs) May 2026

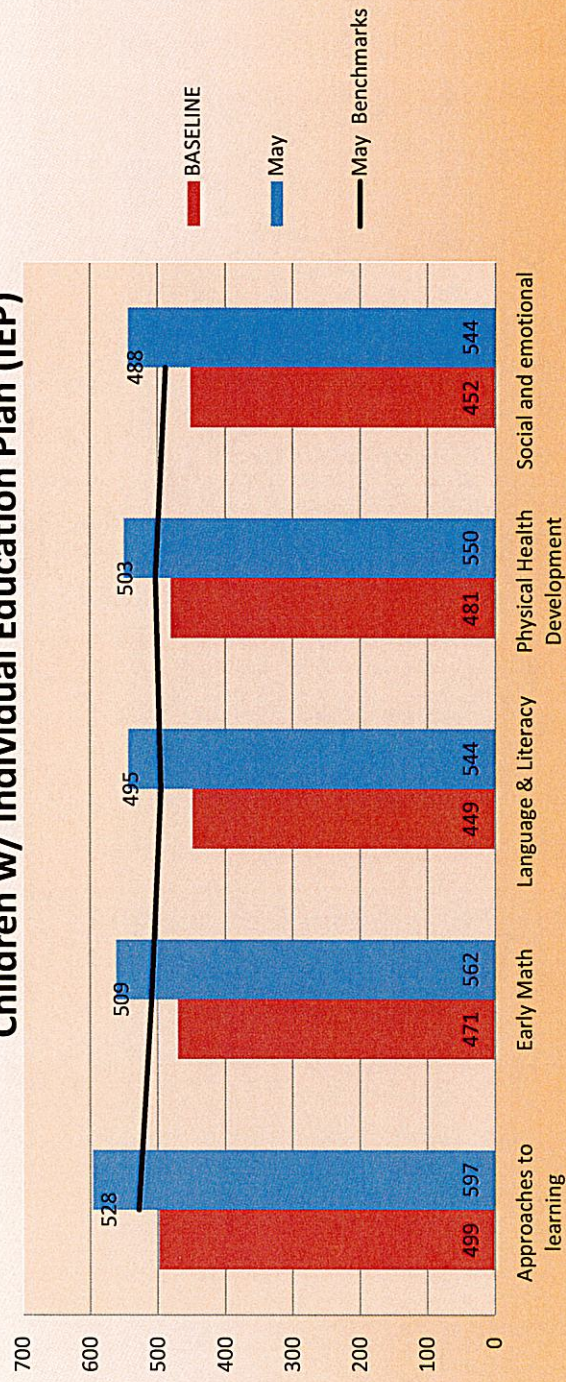


*The Developmental Scores (DL) indicates the Orange County Head Start 4-5 years old children’s position in the Galileo Developmental Progression Validated System in comparison with the Nation.

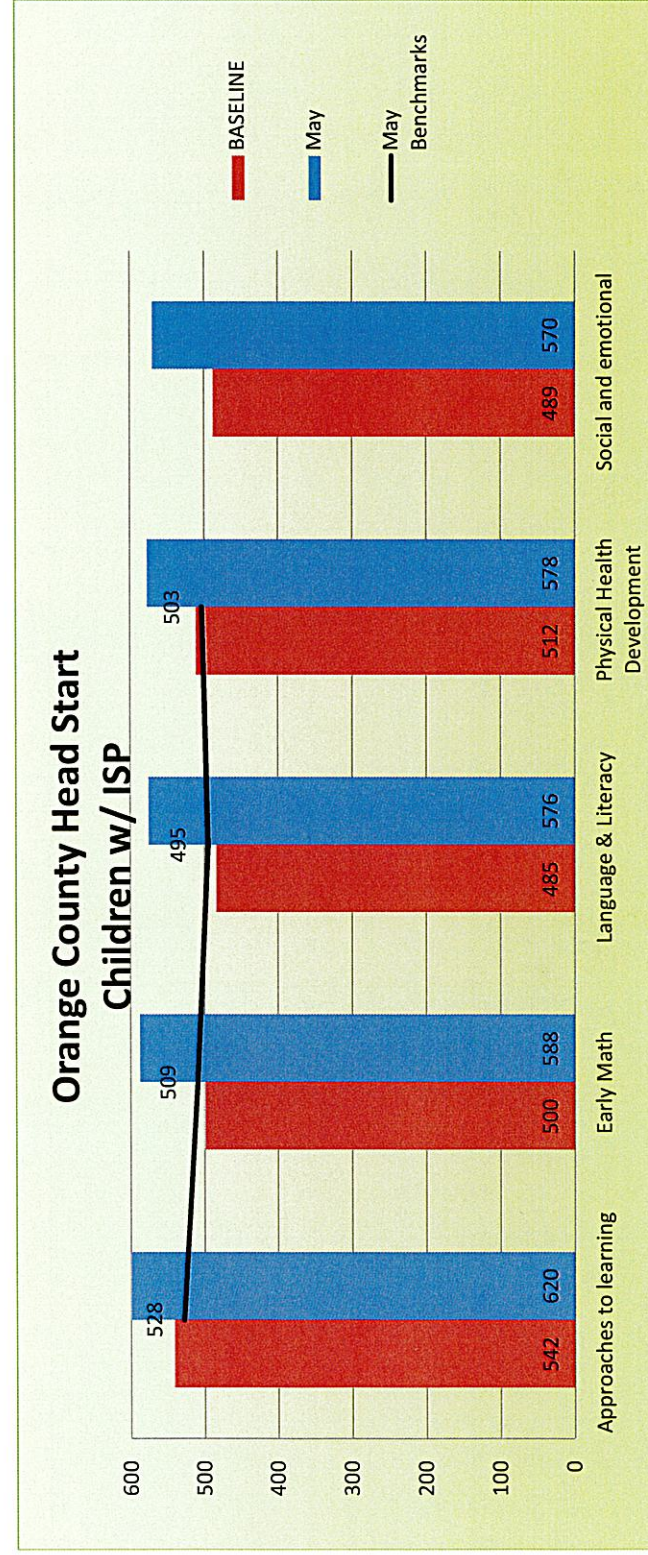
Benchmark May 2026				
APL	EM	LANG	LIT	PDH
554	538	520	531	526
				SED
				513

	BASELINE	May	May Benchmarks
Approaches to learning	499	597	528
Early Math	471	562	509
Language & Literacy	449	544	495
Physical Health Development	481	550	503
Social and emotional	452	544	488

**Orange County Head Start
Children w/ Individual Education Plan (IEP)**

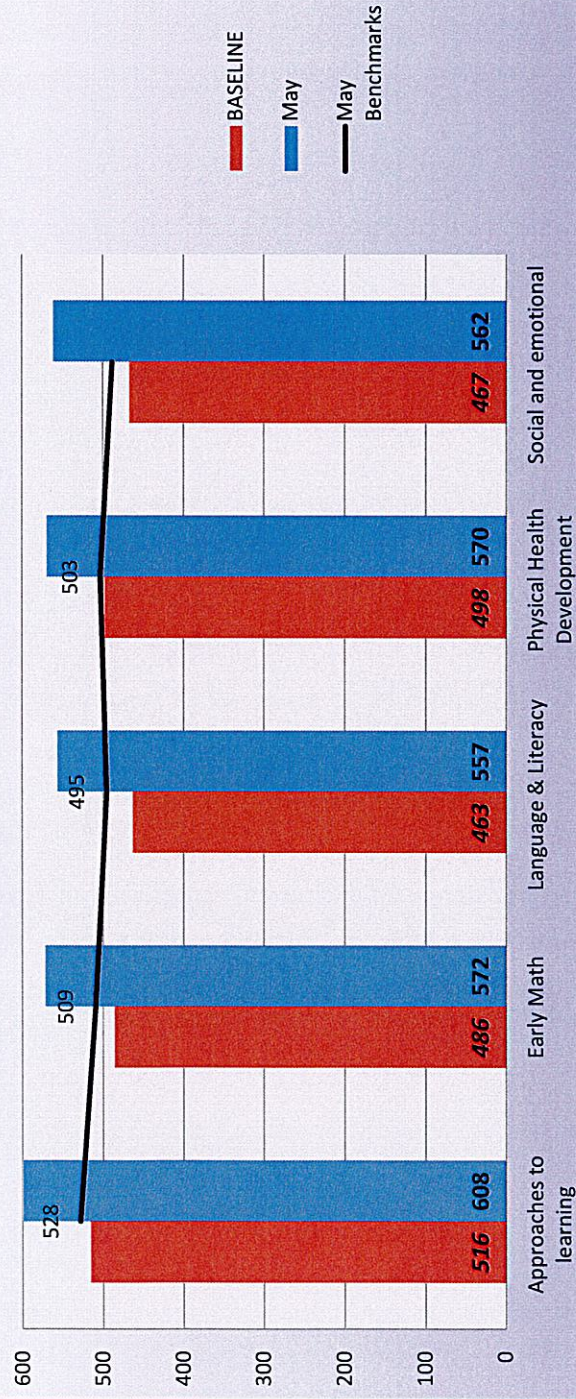


	BASELINE	May	May Benchmarks
Approaches to learning	542	620	528
Early Math	500	588	509
Language & Literacy	485	576	495
Physical Health Development	512	578	503
Social and emotional	489	570	488



	BASELINE	May	May Benchmarks
Approaches to learning			
Early Math	516	608	528
Language & Literacy	486	572	509
Physical Health Development	463	557	495
Social and emotional	498	570	503
	467	562	488

Orange County Head Start Children w/ Behavior Plan



Orange County Head Start Medical and Dental Unit Monthly Report

2025-2026 School Year

Program Description	August	September	October	November	December	January	February	March	April	May
Total Number of HS children served (report 2001)	1364	1423	1498	1487	1488	1471	1490	1490	1495	1502
Number of children meeting requirement of health physicals: (report 3035)	1284 / 94%	1360 / 96%	1486 / 99%	1482/99%	1452/97%	1457/99%	1483/99 %	1475/98%	1479/98%	1502/100 %
The number of HS families referred to medical and/or dental services. (report 4120)	73.dentals 0 Medical	106 Dental 0 Medical	133 Dentals 0 medical	133 Dental 0 medical	107 Dental 0 medical	45 Dental 0 medical	0 Dental 0 Medical	4 Dental 17 Medical	0 Dental 7 Medical	207 Dental 0 Medical
Number of HS children meeting medical home requirement (report 2001)	1049 / 76%	1227 / 86%	1267 / 85%	1277/86%	1217/83%	1252/85%	1356/91%	1377/92%	1437/96%	1483/98%
Number of HS children meeting immunization requirements (3320)	1364 / 100%	1421 / 99%	1471 / 98%	1470/99%	1450/97%	1469/99%	1489/99%	1436/95%	1494/99%	1501/99%
Number of HS children with a dental exam (report 3035)	1123 / 82%)	1386 / 97%	1401/ 94%	1417/95%	1347/90%	1355/92%	1341/89%	1332/90%	1300/87%	1461/97%
Number of HS children needing dental treatment (report 3035)	76 / 6%	77 / 6%	136/ 10%	314/22%	326/21%	294/4.8%	291/19%	296/13%	304/14%	309/20%
Number of Health Action Plan (report 2181)	295	300	311	317	331	323	328	410	347	354
Number of sites visit by LPN, RN & CNA monthly	31	45	39	40	16	32	28	27	48	38

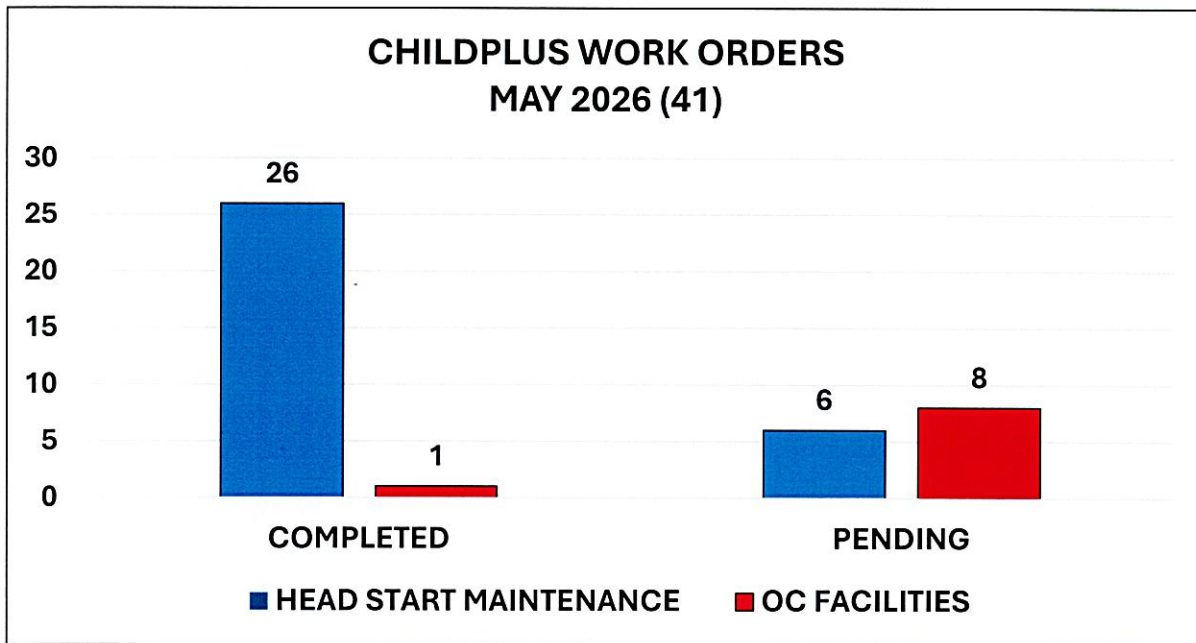
MAINTENANCE MONTHLY REPORT

(May 2026)

1. WORK ORDERS

During May of 2026, a total of **41** work orders were created through ChildPlus and processed as follows:

ASSIGNED TO	COMPLETED	PENDING	TOTAL
HEAD START MAINTENANCE	26	6	32
OC FACILITIES	1	8	9
TOTAL	27	14	41

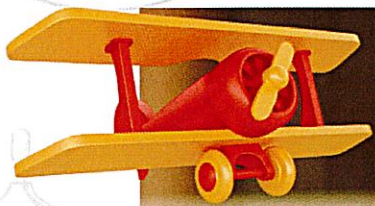


Additional work.

- 1). We picked up 240 boxes from Second Harvest and distributed them through the assigned centers.
- 2). We received additional boxes to distribute them to the closing schools.
- 3). We finished the preventive maintenance repairs in all the four centers that will be closing.
- 4). We repaired the Taft playground center due to the 21 slices on the pour in place surface.
- 5). We have also been helping the warehouse with the large number of work orders.
- 6). We continue supporting the Social Workers with their recruitment events

ADVOCACY TOOLKIT

Together, We Can Protect and Strengthen Head Start for Florida Families



Florida Head Start Association
Excellence. Advocacy. Leadership.

Why Advocacy Matters

Every child deserves a strong start in life. In Florida, Head Start and Early Head Start programs make this possible for more than **45,000 children and their families every year**. From nutritious meals and health screenings to school readiness and family support, Head Start is a lifeline for many.

But these lifelines are at risk. Rising costs and stagnant federal funding mean programs are being forced to make difficult choices: reducing enrollment, cutting staff, or scaling back critical services. Without strong advocacy, Florida's most vulnerable children and families could lose access to the support they need to thrive.

That's why your voice matters. Advocacy ensures lawmakers, business leaders, and communities understand the profound impact Head Start has on:

- **Families:** 68% of Florida families are working or pursuing education, strengthening both homes and the workforce.
- **Children:** Nearly 3,800 children transitioned to kindergarten in 2024, ready to learn and succeed.
- **Communities:** Head Start supports 11,600 jobs across 860 centers in 63 counties, fueling Florida's economy while uplifting families.

When you share your story, send an email, or post on social media, you become part of a movement that protects and grows Head Start. Together, we can make sure every child in Florida has a head start.

How to Use This Toolkit

This toolkit is designed to make advocacy simple, powerful, and accessible, whether you have five minutes or a full afternoon:

Quick Actions (5 minutes or less)

- Share a pre-drafted social media post.
- Send a ready-to-use email to your legislator.
- Share FHSA's advocacy page with your network.

Personal Storytelling (10 - 20 minutes)

- Customize a social caption with your own Head Start story.
- Add your experience to one of the email templates.
- Share a one-pager with colleagues, neighbors, or your faith community.

Community Impact (30 - 60 minutes)

- Submit an op-ed to your local newspaper.
- Invite a policymaker to visit your program.
- Present a one-pager at a community meeting or chamber event.

No matter how much time you have, there's an entry point for advocacy. This most important step is to start and keep speaking up.

What You'll Find Inside

Each section of this toolkit is designed to be easy to use, adaptable, and impactful. The more you personalize, the stronger your message becomes:

- **Social Media Posts:** Pre-drafted and customizable captions and graphics to amplify your voice online.
- **Email Templates:** Copy-and-paste messages for parents, alumni, educators, and community partners to contact legislators.
- **Op-Ed Templates:** Longer-form storytelling tools for sharing your perspective with local media.
- **One-Pagers:** Fact sheets and talking points that demonstrate Head Start's impact in Florida.

Pre-Drafted Social Media Posts & Graphics

Post Type	Caption	Graphic
Parent Perspective <i>Emotional + Empowering</i>	I'm proud to be my child's first teacher. Head Start gave me the support and confidence to help my child grow. From parenting classes to learning activities we do together, we're both thriving. And I'm not alone. Head Start programs support over 45,000 families in Florida—just like mine. I'm calling on Congress to protect Head Start for my family and every family that needs it. I encourage you to reach out to your representative today to protect Florida's Head Start Programs: flheadstart.org/advocacy	Parent Social Post - Emotional + Empowering Graphic
Parent Perspective <i>Research-Backed Message</i>	My child's future is brighter because of Head Start. My child is learning, growing, and surrounded by people who care. I've learned that children who have strong relationships with their dads or father figures do better in school—and I see that in my own family. Head Start strengthens Florida's families.	Parent Social Post - Research-Backed Message

	That's why I'm speaking up. I emailed my representative to protect funding for Head Start—will you join me? Visit flheadstart.org/advocacy for more resources.	
Business Leader Perspective <i>Workforce-Focused</i>	As a business leader, I know a strong workforce starts with strong families. Head Start helps parents get to work and prepares children for lifelong success. That's why I support it. ✓ 68% of Head Start families are in the workforce or pursuing education ✓ 45,000+ children served across Florida ✓ Thousands of kids entering kindergarten ready to learn It's not just a program—it's an economic driver in Florida. I just emailed my representative asking them to protect Head Start. You can too: flheadstart.org/advocacy	Business Leader Social Video - Workforce Focused
Business Leader Perspective <i>Values-Aligned Message</i>	Head Start is good business. It creates opportunity, stability, and growth—for Florida's families and Florida's economy. In my business, I've seen firsthand how reliable childcare helps my employees stay focused, present, and productive. Programs like Head Start make that possible. That's why I took one minute to email my representative asking them to protect Head Start funding. If you care about Florida's working families, I hope you'll join me: flheadstart.org/advocacy	Business Leader Social Post - Values Aligned Message

Community Advocate Perspective <i>Local Impact</i>	As a community leader, I see the ripple effects of Head Start every day. In Florida alone, more than 45,000 children—including 15,000 infants and toddlers—have received critical services through Head Start programs. These services include nutrition, health and wellness care, mental health support, family services, and education. Head Start strengthens our communities, supports working families, and uplifts our neighbors. That's why I contacted my representatives today asking them to protect Head Start funding—and I'm encouraging you to do the same. Speak up for Head Start: flheadstart.org/advocacy	Community Advocate Social Post - Local Impact
Community Advocate Perspective <i>Future-Focused</i>	I want a Florida where every child has a fair start—don't you? Head Start prepares children for school, supports families, and drives progress in every corner of our state. From early literacy to parent coaching, it works. And when kids succeed, so do communities. That's why I took action—and you can, too. Email your representatives today and ask them to protect funding for Head Start: flheadstart.org/advocacy	Community Advocate Video - Future-Focused

Customizable Social Media Posts & Graphics

Post Type	Caption	Graphic
Parent Perspective <i>Emotional + Empowering</i>	I'm proud to be my child's first teacher. Head Start gave me the support and confidence to help [name of child/children] grow. From parenting classes to learning activities we do together, we're [both/all] thriving. And I'm not alone. Head Start programs support over 45,000 families in Florida—just like mine. I'm calling on Congress to protect Head Start for my family and every family that needs it. I encourage you to reach out to your representative today to protect Florida's Head Start Programs: flheadstart.org/advocacy	CUSTOMIZE Parent Social Post - Emotional + Empowering Graphic
Parent Perspective <i>Research-Backed Message</i>	[Name of child/children]'s future is brighter because of Head Start. [Name of child/children] is learning, growing, and surrounded by people who care. I've learned that children who have strong relationships with their dads or father figures do better in school—and I see that in my own family. Head Start strengthens Florida's families. That's why I'm speaking up. I emailed my representative asking them to protect funding for Head Start—will you join me? Visit flheadstart.org/advocacy for more resources.	CUSTOMIZE Parent Social Post - Research-Backed Message
Business Leader Perspective <i>Workforce-Focused</i>	As a [type of business] leader, I know a strong workforce starts with strong	CUSTOMIZE Business Leader Social Videot - Workforce Focused

	families. Head Start helps parents [get to work/stay in school/achieve stability] and prepares children for lifelong success. That's why I support it. ✓ 68% of Head Start families are in the workforce or pursuing education ✓ 45,000+ children served across Florida ✓ Thousands of kids entering kindergarten ready to learn My business depends on a reliable workforce, and Head Start makes that possible. I just emailed my representative to protect Head Start. You can too: flheadstart.org/advocacy	
Business Leader Perspective <i>Values-Aligned Message</i>	Head Start is good business. It creates opportunity, stability, and growth—for Florida's families and Florida's economy. In [my industry/business name/role], I've seen firsthand how [reliable childcare/support for families] helps employees stay [focused/productive/engaged]. Programs like Head Start make that possible. That's why I took five minutes to email my representative in support of protecting future funding. It's a smart investment, for all of us. If you care about Florida's working families like I do, please join me: flheadstart.org/advocacy	CUSTOMIZE Business Leader Social Post - Values Aligned Message
Community Advocate Perspective <i>Local Impact</i>	As a [role/identity], I see the ripple effect of Head Start in [your community/your	CUSTOMIZE Community Advocate Social Post - Local Impact

	workplace] every day. In [your county/Congressional District], Head Start supports [#] families and provides jobs that strengthen our economy, but there is still an overwhelming unmet need due to a lack of funding. That's why I emailed my representatives to ask them to protect Head Start's future—and I'm asking you to do the same. Speak up for Head Start: flheadstart.org/advocacy	
Community Advocate Perspective <i>Future-Focused</i>	I want a Florida where every child has a head start—don't you? Head Start prepares children for school, supports families, and drives progress in every corner of our state. From [early literacy/healthscreenings] to [parent coaching/nutritious meals], it works. And when kids succeed, so do communities like [your county/Congressional District]. That's why I took action—and you can, too. Email your representatives today and ask them to protect funding for Head Start: flheadstart.org/advocacy	CUSTOMIZE Community Advocate Video - Future-Focused

Pre-Drafted & Customizable One-Pagers

[General Head Start Overview](#) (Can add logo only)

[Business Leader Perspective](#) (Customizable)

Pre-Drafted & Customizable Email Templates

Head Start Parent Email Template

Subject line: Head Start Changed My Family's Life — Please Protect This Program

Dear [Senator/Representative Last Name],

I'm a proud parent of a child who attends a Head Start program here in Florida. I'm writing today because I want you to know just how essential Head Start has been for my family and thousands of others like mine.

[Insert a short personal story — e.g., "When my child entered Head Start, they were shy and behind on milestones. Now, they're thriving and ready for kindergarten." Or: "Thanks to Head Start, I was able to go back to school and find a job while my child received high-quality early education."]

Head Start programs in Florida serve more than **45,000 families** in **64 counties**, including infants, toddlers, and preschoolers. The program doesn't just prepare children for school — it strengthens families and communities. In fact, 68% of Head Start families like mine [actively participate in the workforce or continue their education](#). That's not just helping my family. It's helping Florida's economy.

Please protect Head Start funding. Programs like this are a lifeline for working families, and your support, now and in the future, ensures that children like mine continue to thrive.

Sincerely,

[Your Name]

[City/County]

Proud Head Start Parent

Head Start Program Administrator/Employee Email Template

Subject line: Support Head Start — A Proven Investment in Florida's Future

Dear [Senator/Representative Last Name],

As a Head Start program [administrator or employee] in Florida, I've seen firsthand how this program changes lives for children and entire families.

[Insert a short program insight or success story — e.g., "A parent recently told me that our program gave them the confidence to return to work, while their child built language and social skills they never imagined possible." Or: "Our team supported a family through homelessness, and now their child is successfully enrolled in kindergarten and thriving."]

In 2024, more than **45,000 children** — including **15,000 infants and toddlers** — received services from Head Start across Florida. Our programs employ more than **11,600 people** and serve **860 Head Start centers** in **63 counties**. We're a critical piece of Florida's education system and workforce infrastructure. Research [clearly indicates](#) Head Start children are more likely to graduate, attend college, and become self-sufficient adults.

Please protect Head Start funding. Florida's future depends on our investment in early childhood education today for tomorrow.

Warm regards,

[Your Name]

[Title]

[Head Start Program Name], [City/County]

Head Start Community Partner Email Template

Subject line: Florida's Workforce Needs Head Start — Please Protect Funding

Dear [Senator/Representative Last Name],

As a community partner who works closely with Head Start programs in Florida, I'm writing to urge your continued support for this essential early childhood education initiative.

[Insert a short example of your involvement — e.g., "Our organization partners with local Head Start programs to support family literacy initiatives." Or: "As a local business leader, I've seen how Head Start prepares children for success and enables parents to participate in the workforce."]

Head Start is more than an education program — it's a community economic engine. It supports 11,670 jobs statewide and helps parents contribute to [Florida's economy](#). The long-term impact is undeniable: Head Start graduates are more likely to complete school, stay healthy, and contribute meaningfully to society. **Without this support, many families and children in our community would lose access to the services they need most.**

Please protect funding for Head Start. We must shield programs that strengthen our communities and build a stronger Florida for the next generation.

Sincerely,

[Your Name]

[Organization or Role]

[City/County]

Community Partner

Pre-Drafted & Customizable Op-Ed Templates

The Florida Education Association has a [Write a Letter to the Editor tool](#) that you may use to find a list of newspapers in your county and their contact information for sending these op-ed pieces.

Parent Op-Ed Template

Title: *Head Start Changed My Family's Future — We Must Protect It*

By [First & Last Name], Head Start Parent in [County], Florida

As a parent, there is no greater joy than watching your child thrive, and no greater fear than not knowing how to give them the opportunities they deserve. For my family, those opportunities came through Head Start.

Head Start is a federally funded early childhood education program that serves infants, toddlers, and preschool-aged children from low-income families. But it's so much more than a traditional daycare or preschool. It's a lifeline — one that supports children's development, empowers parents, and strengthens entire communities in Florida.

[Insert a personal story here: e.g., "My daughter joined Head Start at age 3. She struggled to communicate and had trouble adjusting to new environments. But within a few months, I watched her confidence bloom. She started forming sentences, making friends, and waking up excited for school."]

Across Florida, programs like ours are serving more than 45,000 children, including over 15,000 infants and toddlers, at 860 centers in 64 counties. That's not just access to education. It's access to health screenings, nutritious meals, family support services, and early intervention that can change the entire trajectory of a child's life.

Head Start recognizes what we parents know to be true: that families are a child's first and most important teachers. Programs like ours actively partner with parents, helping us become stronger advocates for our children and more engaged in their learning. In fact, research shows that fifth graders with strong father or father-figure relationships, something Head Start programs help cultivate, are more likely to succeed in school.

Beyond our homes, the ripple effects of Head Start are powerful. In Florida, 68% of families enrolled in Head Start are working or pursuing further education. These programs help parents get back to work, finish school, and contribute to the economy. All while knowing their children are in safe, enriching environments.

That's why it's so concerning that current federal funding levels for Head Start aren't keeping up with the rising costs of delivering these essential services. Without adjustments for inflation and the cost of living, programs are being forced to make difficult choices—reducing enrollment, cutting staff, or scaling back support for families.

When we underfund Head Start, it's not just children who are affected. It puts strain on working families, educators, and entire communities.

I urge our elected leaders and fellow Floridians to stand with the families who depend on Head Start. Reach out to your representatives and let them know you support protecting funding that reflects today's economic realities.

Our kids deserve better. And our future depends on it.

Community Advocate Op-Ed Template

Title: *Investing in Head Start Is Investing in Florida's Future*

By [First & Last Name], [Title or Role] with [Community Organization or Business], [County], Florida

As someone who works every day to build stronger communities, I have seen firsthand how Head Start programs serve as one of Florida's most powerful engines for economic mobility and family success.

Head Start is not just an early learning program. It is a comprehensive, whole-family approach that changes lives. It supports Florida's most vulnerable children from birth to age five and helps parents return to the workforce, pursue education, and contribute to our economy.

That's why it's so concerning that current federal funding levels for Head Start aren't keeping up with the rising costs of delivering these essential services. Without adjustments for inflation and the cost of living, programs are being forced to make difficult choices—reducing enrollment, cutting staff, or scaling back support for families.

Undermining Head Start would hurt not just the families it serves, but Florida's future workforce, businesses, and community infrastructure.

Here in Florida, the numbers speak for themselves:

- More than 45,000 children are served annually, including 15,000 infants and toddlers.
- 68% of Head Start families are actively working or in school.
- Nearly 3,800 children transitioned to kindergarten in 2024, prepared to learn.
- 11,670 Head Start staff support families across 860 centers in 63 counties.

[Insert personal anecdote or example: e.g., "At our local food bank, we regularly partner with our area Head Start center to support families. I've seen parents come in who once needed our services and, because of the support they received, now volunteer and give back."]

Head Start programs help children develop cognitively and socially and produce long-term benefits for our entire state. Research shows that children participating in Head Start are more likely to graduate from high school and college. They are less likely to rely on public assistance or be involved in the criminal justice system. These outcomes reduce the burden on state resources and improve the quality of life for *all* Floridians.

Moreover, Head Start is a job creator. Thousands of Florida residents are employed directly through these programs, and many others benefit from the ripple effect across healthcare, education, and community services.

As a proud community partner, I believe supporting Head Start is not a partisan issue. It is a smart investment. Now is the time for policymakers at every level to expand funding to meet growing demand.

To my fellow Floridians: if you believe in strengthening families, supporting working parents, and building a smarter, healthier economy, raise your voice. Contact your representatives and urge them to protect and expand funding for Head Start.

Florida's future depends on the investments we make in our youngest learners today.

A Collective Call to Action

Every Head Start parent, educator, alum, and supporter is an advocate. Whether you're raising your child in the program, leading a classroom, running a business, or cheering from the sidelines, your voice strengthens this movement.

Florida's children are counting on us. Together, let's make sure Head Start continues to open doors, empower families, and shape strong futures for generations to come.

For more resources, please visit <https://www.flheadstart.org/advocacy>.

Take action today. Share your story. Protect Head Start. Build a stronger Florida.

ADVOCACY TOOLKIT

Together, We Can Protect and Strengthen Head Start for Florida Families



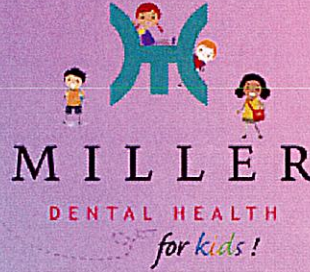
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111 N. Gadsden Street, Ste. 200
Tallahassee, FL 32301

www.flheadstart.org/advocacy



KID SMILES CHILDREN'S DENTAL EVENT



WHO WE SERVE

- Low-Income
- Uninsured
- Underserved
- Orange, Osceola, & Seminole Counties
- Ages 0-17

OUR SERVICES

- Cleaning
- Limited Exam
- Sealants
- Fluoride
- Oral Hygiene Instructions

**LIMITED AVAILABILITY
(BY APPOINTMENT ONLY)**

SCHEDULE

-  Call to schedule an appointment and check eligibility: 407-898-1525
-  Near Downtown Orlando
(Location given after appointment is scheduled)

AUGUST 29, 2026
8 AM TO 2 PM

**100%
NO COST**





Well Beyond Medicine | Nemours.org



FREE BACK TO SCHOOL *and Sports Physicals* for Uninsured Youth

2026 DATES & LOCATIONS

What is covered?

- School physicals
- Sports physicals (Participation forms must be provided by the parent or guardian)
 - ECGs provided by Who We Play For

How to schedule an appointment?

- Call the health center you would like to visit.
 - Numbers listed under each location.

Does my child qualify?

Your child must be 18 years old or younger; be uninsured and have no other insurance options.

Downtown Health Center

Orange County Medical Clinic
101 S. Westmoreland Dr.
Orlando, FL 32805

407.876.6699 Ext. 248

Monday, July 20th | 5:30 pm - 8 pm
Monday, August 3rd | 5:30 pm - 8 pm

West Orange Health Center

455 9th Street
Winter Garden, FL 34787

407.876.6699 Ext. 250

Thursday, July 23rd | 5 pm - 8 pm
Tuesday, July 28th | 5 pm - 8 pm
Saturday, August 1st | 9 am - 12 pm

Pastor Paul Hoyer Health Center

Located in the Sharing Center Plaza
600 North US 17-92 Ste 124
Longwood, FL 32750

407.876.6699 Ext. 239

Wednesday, July 22nd | 9 am - 12 pm
Wednesday, July 29th | 5 pm - 8 pm
Wednesday, August 5th | 5pm - 8pm



Well Beyond Medicine | Nemours.org



GRATIS REGRESO A CLASES & Exámenes Físicos Deportivos

Para Jóvenes Sin Seguro Médico

Fechas y Ubicaciones 2025

¿Qué está cubierto?

- Examen físico escolar
- Examen físico para practicar deportes, si es necesario, disponible durante las últimas 2 horas del evento. (el padre, madre o tutor debe proporcionar los formularios de participación)
 - ECG proporcionados por Who We Play For

¿Cómo puedo programar una cita?

- Llama al centro médico que deseas visitar.
 - Los números aparecen debajo de cada ubicación.

¿Mi hijo es elegible?

Tu hijo debe tener 18 años o menos, no tener seguro médico y no tener otras opciones de seguro médico.

Downtown Health Center

Orange County Medical Clinic
101 S. Westmoreland Dr.
Orlando, FL 32805

407.876.6699 Ext. 248

Lunes, 20 de Julio | 5:30 pm - 8 pm

Lunes, 1 de Agosto | 5:30 pm - 8 pm

West Orange Health Center

455 9th Street
Winter Garden, FL 34787

407.876.6699 Ext. 250

Jueves, 23 de Julio | 5 pm - 8 pm

Martes, 28 de Julio | 5 pm - 8 pm

Sábado, 1 de Agosto | 9 am - 12 pm

Pastor Paul Hoyer Health Center

Ubicado en el Sharing Center Plaza
600 North US 17-92 Ste 124
Longwood, FL 32750

407.876.6699 Ext. 239

Miércoles, 22 de Julio | 9 am - 12 pm

Miércoles, 29 de Julio | 5 pm - 8 pm

Miércoles, 5 de Agosto | 5pm - 8pm