



Orange County



Tourist Development Tax / Convention Center Budget Worksession

July 16, 2012



Presentation Outline



- TDT Update
- Convention Center Update



Background

- **Orange County levied TDT at 2 % in 1979**
- **Currently TDT is at 6 %**
- **State Law governs uses**
- **Not allowed for: roads, schools, public safety, etc.**

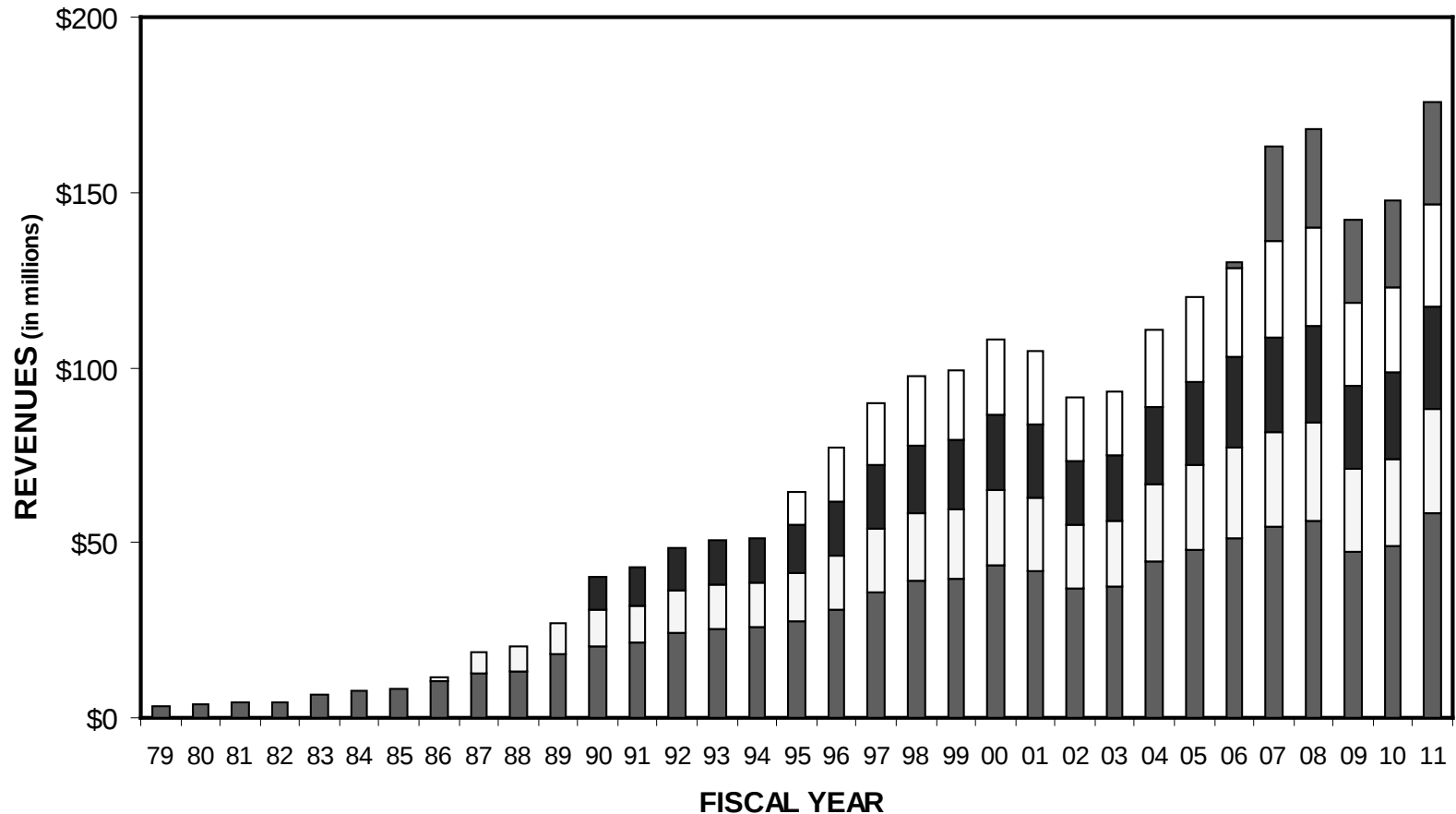




Background

Historical Revenue Growth:

9.5 % Avg Annual TDT Growth (1979-2010)





Background

Collection Trends (in millions)

FY	Month	1st-6th Cent TDT Collections	MTM Growth	1st-6th Cent TDT Annual Amount	Annual Growth
2008	Sep-08			\$ 168.2	3.1 %
2009	Sep-09			\$ 142.2	-15.4 %
2010	Sep-10			\$ 147.8	3.9 %
2011 *	Sep-11			\$ 175.9	19.0 %
2012	Oct-11	13.7	3.8 %		
	Nov-11	14.0	6.0 %		
	Dec-11	14.3	-0.4 %		
	Jan-12	13.5	5.6 %		
	Feb-12	15.8	7.3 %		
	Mar-12	19.6	5.7 %		
	Apr-12	16.9	5.3 %		
	May-12	13.6	3.9 %	\$ 121.3	4.7 % YTD

* 2011 Includes Expedia Settlement Amount



Revenue Outlook



- **FY12 TDT collection budget is \$166.9 million**
 - **\$139m First Five Cents**



- **FY13 TDT collection budget is \$178.8 million**
 - **\$149m First Five Cents**



TDT Expenditures (1st-5th)

Projected Expenses (in millions):

	<u>2012</u>	<u>2013</u>
Debt Service	\$ 72.0	\$ 72.7
Convention Center Operations	15.0	15.0
Business Incentives		2.0
Visit Orlando Funding	22.0	22.8
Convention Center Capital	15.8	29.9
Arts	3.3	3.4
History Center & Other	3.6	3.6
Contract TDT Payment for Venues	3.3 *	4.8
<u>One Time Citrus Bowl Reserve</u>		<u>12.5</u>
Total	\$135.0	\$166.7

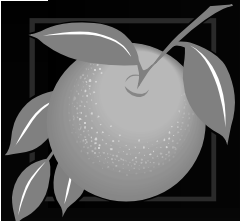
** Estimate based on Oct-May Actual collections*



Presentation Outline

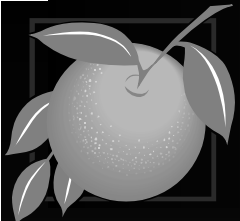


- TDT Update
- **Convention Center Update**



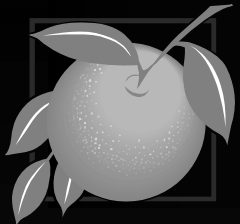
CONVENTION CENTER OUTLINE

- **Proposed FY 2012-13 Budget**
- **Accomplishments**
- **Challenges**
- **Capital Improvement Program**
 - **Five Years**
- **Summary**



CONVENTION CENTER OUTLINE

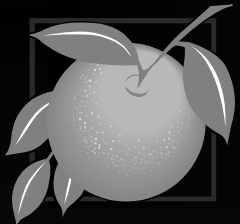
- **Proposed FY 2012-13 Budget**
- Accomplishments
- Challenges
- Capital Improvement Program – 5 Years
- Summary



THE COUNTY'S INVESTMENT

OCCC complex \$1.5 billion





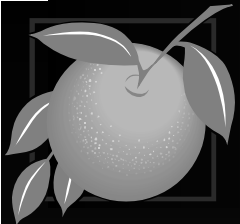
MEETINGS ARE BIG BUSINESS

1.8 Million Meetings

205 Million Attendees

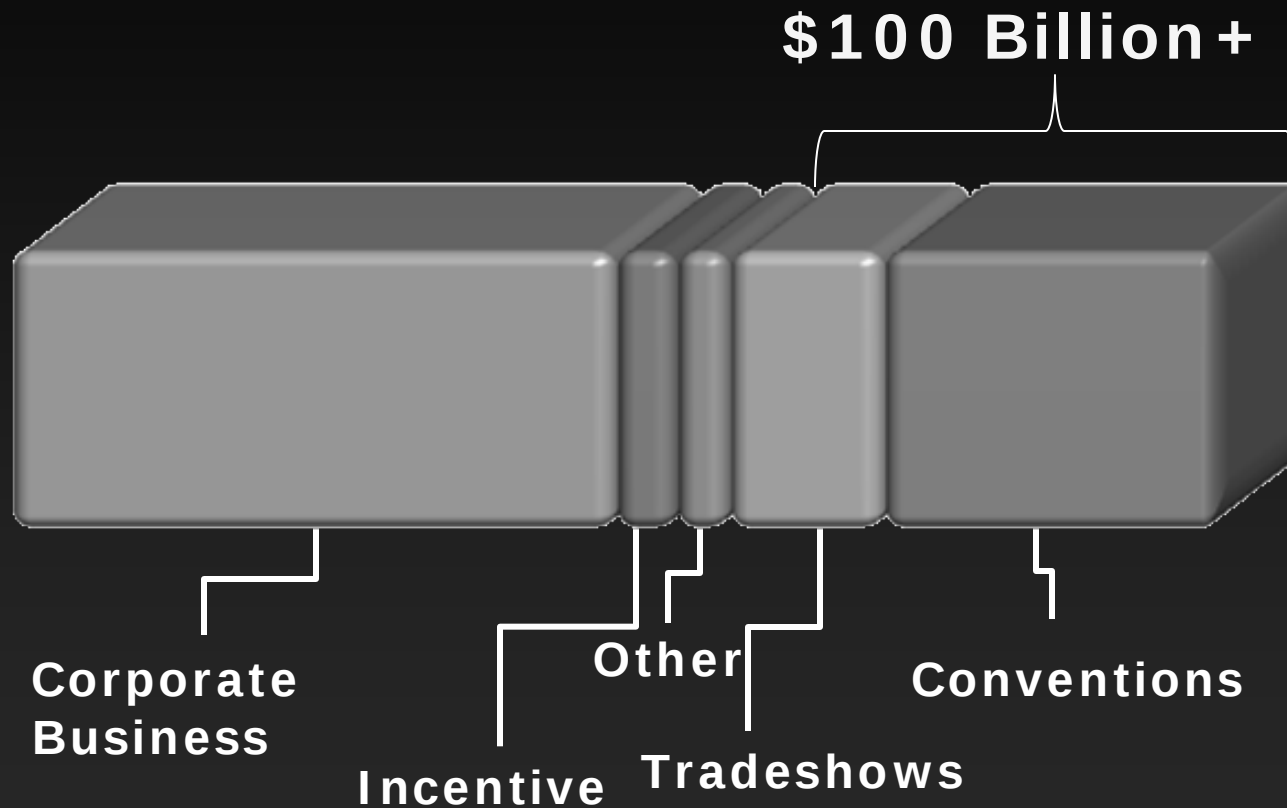


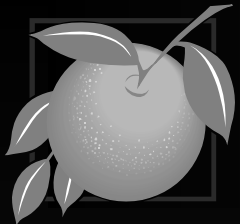
Source: The Economic Significance of
Meetings to the U.S. Economy, PwC, Feb 2011



\$263 BILLION SPENT ANNUALLY

40 % of spending is a result of
conventions & tradeshow



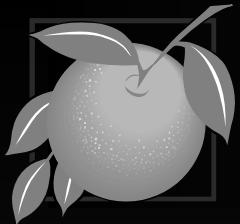


PROPOSED FY 2012-13 BUDGET

	<u>Current</u> <u>FY 2012</u>	<u>\$ Change</u>	<u>Proposed</u> <u>FY 2013</u>
Personal Services	\$26.7M	(\$0.1M)	\$26.6M
Operating Budget*	<u>\$38.9M</u>	<u>(\$1.1M)</u>	<u>\$37.8M</u>
Total for Operation	\$65.6M	(\$1.2M)	\$64.4M
Budget Change			(1.9 %)
Staffing	428	(1)	427



* Includes non operating expenses of \$1.2m in FY 11-12 and \$1.6m in FY 12-13



PROPOSED FY 2012-13 BUDGET

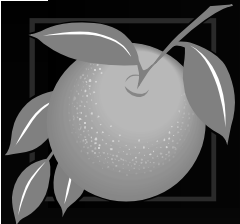
	Current		Proposed
	<u>FY 2012</u>	<u>\$ Change</u>	<u>FY 2013</u>
Capital Improvement Projects	\$15.8M	\$14.1M	\$29.9M



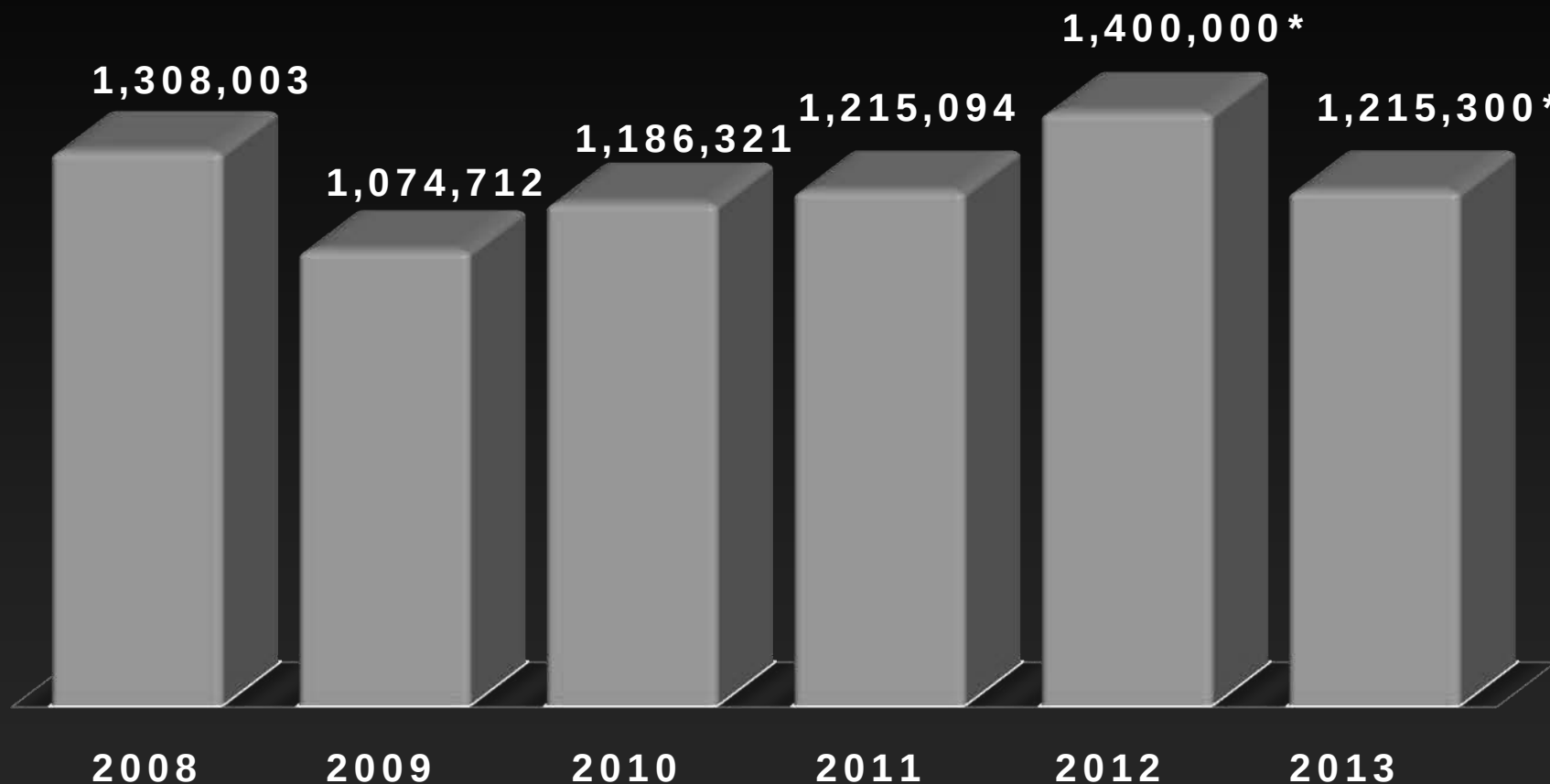


CONVENTION CENTER OUTLINE

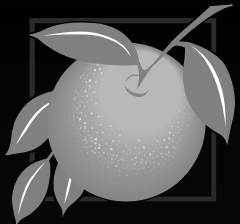
- Proposed FY 2012-13 Budget
- **Accomplishments**
- Challenges
- Capital Improvement Program
 - Five Years
- Summary



OCCC ATTENDANCE



* Projections; Calendar Year Attendance; Attendance estimates provided by clients; # of events & attendance subject to change
Source: OCCC Market Research, 06/18/12



EVENT NEWS

Largest U.S. Tradeshows

- OCCC is the #1 venue
- Orlando is the #2 destination

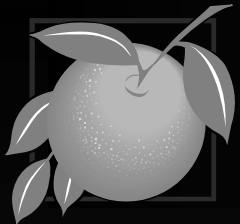
OCCC Annual Events

- 33 events return every year bringing 272,000 attendees

OCCC Rotational Events

- 59 events return on a regular basis, bringing 976,000 attendees



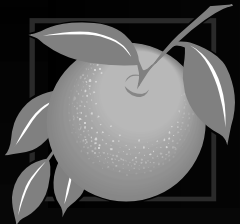


FY 2011-12 PROJECTIONS

200 Total Events
98 Convention / Tradeshows

1.33 Million Total Attendees
1.09 Million Citywide Attendees
\$2.08 Billion Economic Impact



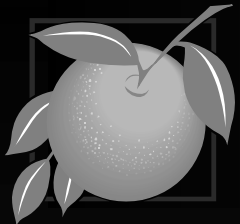


FY 2012-13 PROJECTIONS

212 Projected Total Events
112 Convention / Tradeshows

1.21 Million Total Attendees
1.10 Million Citywide Attendees
\$1.76 Billion Economic Impact



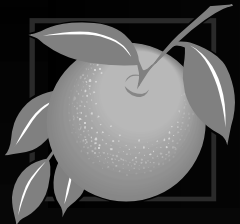


FY 2012-13 PROJECTIONS

212 Projected Total Events
112 Convention / Tradeshows

1.21 Million Total Attendees
1.10 Million Citywide Attendees
\$1.76 Billion Economic Impact





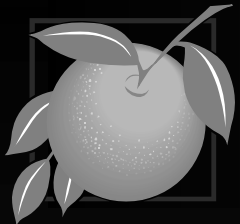
FUTURE BUSINESS ACTIVITY

**702 Conventions
& Tradeshows**

**10.1 Million
Delegates**

**\$19.2 Billion
Economic Impact**

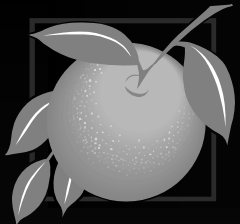




SUSTAINABILITY

- ISO 14001
- LEED Registered
- Recycling
- Community Donations
- Renewable Energy
- Electric Vehicle Charging Stations
- Pilot Programs





MEETING INDUSTRY BUYER EVENTS



**Healthcare Convention & Exhibitors
Association (HCEA) Annual Meeting**
June 24-25, 2012.....500 Attendees



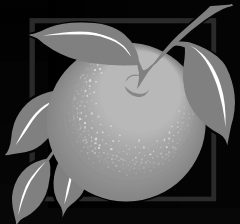
**International Association of
Exhibitions & Events Expo Expo!**
December 5-7, 2012.....2,500 Attendees



**Professional Convention Management Association
(PCMA) Convening Leaders Annual Meeting**
January 13-16, 2013.....4,000 Attendees



The Americas Meetings & Events Exhibition
June 2014, 2016, 2018....4,000 Attendees



AWARDS

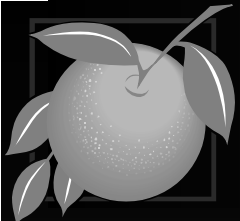
**Exhibitors
Choice
Award-TSEA**

**MeetingsNet
Inner Circle
Award**

**Facilities &
Destinations
Prime Site
Award**

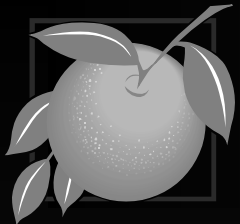
**Ranked #1 by
Business
Review USA**





CONVENTION CENTER OUTLINE

- Proposed FY 2012-13 Budget
- Accomplishments
- **Challenges**
- Capital Improvement Program
 - Five Years
- Summary

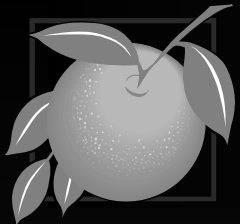


COMPETITION



San Antonio \$325 Million

- Transform center into one of the ten largest convention centers in the country
- Complete by mid-2016



OUR CLIENTS



Howard Britt, President, Premiere Shows, Inc.

With OCCC as his partner, Howard knows his event will always be a beautiful experience.

"The whatever-it-takes attitude of the OCCC team has helped the Premiere Beauty Show experience consistently beautiful growth. With 4,000 attendees and 165 exhibit booths in 1994 to 50,300 attendees and over 2,700 booths in 2011, the OCCC provides an environment that has enabled Premiere to be recognized for the past two years as one of the Gold 100 Shows in North America."



KAREN MALONE, VICE PRESIDENT MEETING SERVICES, HIMSS

Orlando offers everything that Karen needs for a healthy convention.

"Our recent meeting in Orlando was record breaking with 29,000 people. We used 17,000 rooms on peak night and over 70,000 room nights total. Orlando has recently added a 600-acre Medical City. As a global leader for healthcare information, it's just that kind of significant, cutting edge technology that can add improvements in quality, reductions in cost and strong efficiencies that we certainly want to tie into our program. From an organization and attendee standpoint - Orlando delivers."

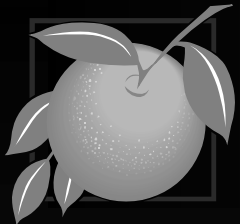
To discover what the Orange County Convention Center can do for you, call the OCCC Sales, Marketing, Event Management and Exhibitor Services team at 1-800-345-9845 or email info@occc.net.



Mike Grant, Vice President of Operations, Reed Exhibitions

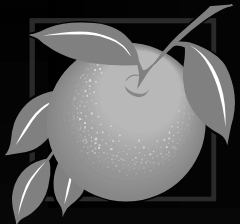
Mike's partnership with the OCCC is a "hole in one."

"For over two decades, the PGA Merchandise Show has been a cornerstone of the OCCC's convention calendar. Our event has evolved through the years, developing into a premiere meeting of some 1,000 top golf companies and brands and more than 40,000 industry professionals from around the world. The key to our continued success is effective collaboration with the OCCC. The OCCC's exceptional facility, skilled logistical team and incomparable customer service exceed our expectations and encourage exhibitors and attendees to return year after year."



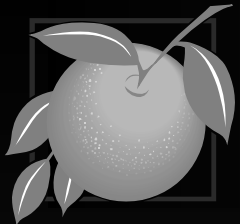
OUR COMMISSIONERS





OUR COMMISSIONERS





CLIENT ADVISORY BOARD (CAB)

Next CAB Meeting: September 18-20, 2012



premiereorlando
International Beauty Event

Rutherford



PennWell



APPA
American Pet Products Association

pma
let's grow



infoComm
INTERNATIONAL

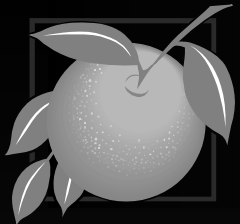


NTSA
National Training and Simulation Association

NAFEM
North American Association of
Food Equipment Manufacturers

Himss

NRECA
A Touchstone Energy Cooperative



CLIENT ADVISORY BOARD (CAB)

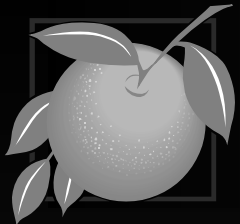
Next CAB Meeting: September 18-20, 2012



IAAPA

nielsen expositions





CLIENT ADVISORY BOARD (CAB)

Next CAB Meeting: September 18-20, 2012

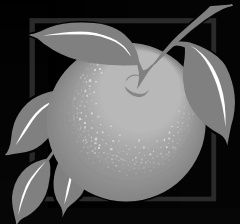


AMERICAN ACADEMY OF
FAMILY PHYSICIANS
STRONG MEDICINE FOR AMERICA



American
Urological
Association, Inc.





CAB INFRASTRUCTURE RECOMMENDATIONS

**Technology (Wi-Fi and
Cellular)**

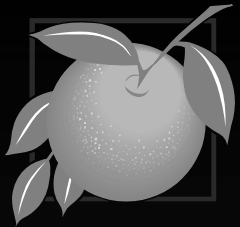
**Digital signage / advertising
opportunities**

**Expanded dining, retail,
entertainment**

**Ensure adequate
maintenance investment**

Continued aesthetic upgrades





CAB TRANSPORTATION RECOMMENDATIONS

**Direct rail from Airport to
International Drive**

Convention District circulator

Convention Campus circulator

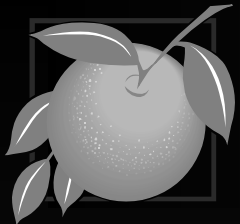
Continue pedestrian initiatives





CONVENTION CENTER OUTLINE

- Proposed FY 2012-13 Budget
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- Challenges
- **Capital Improvement Program**
 - Five Years
- Summary



OCCC CAMPUS

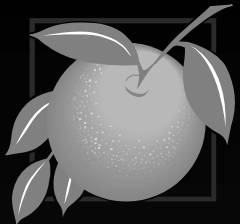
Phase I
1983

Phase II
1989

Phase III
1996

Phase IV
1996

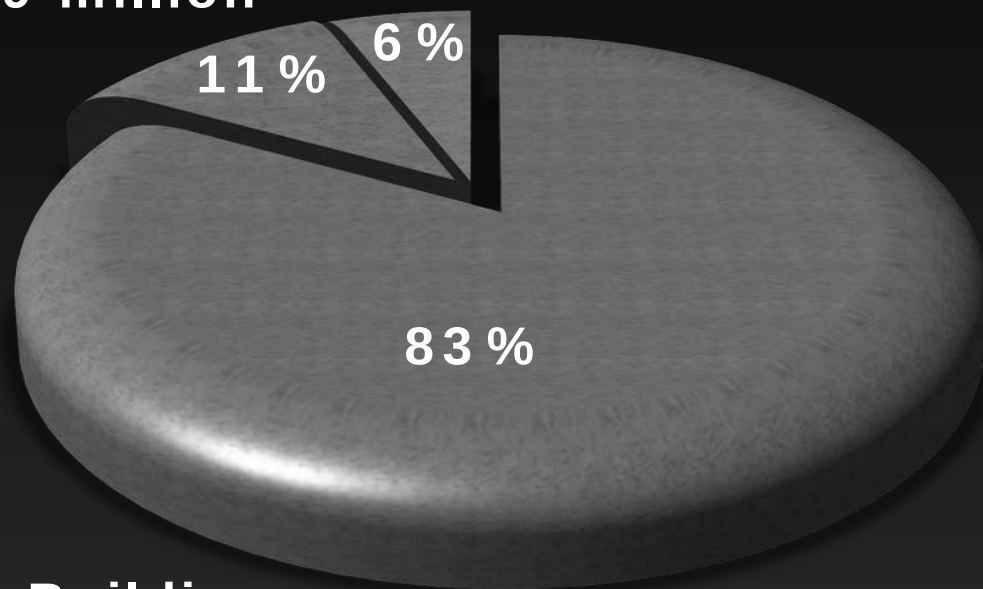




5 YEAR CIP BY BUILDING

N / S Building
\$20.9 million

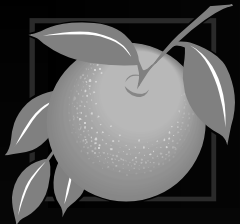
Other
\$10.7 million



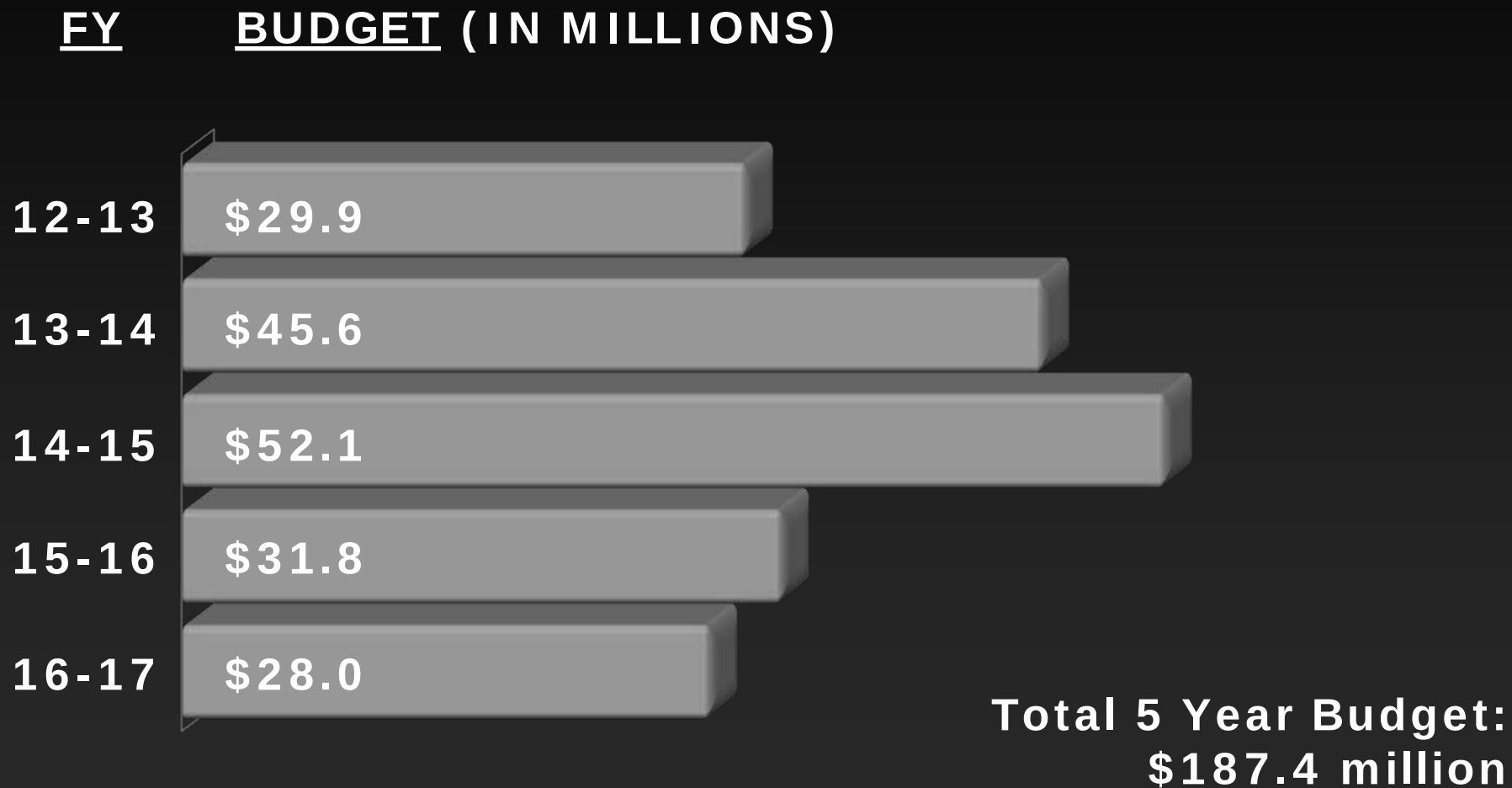
West Building
\$155.8 million

Total Budget:
\$187.4 million





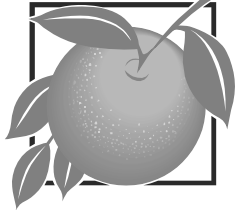
5 YEAR CIP SUMMARY BY FISCAL YEAR



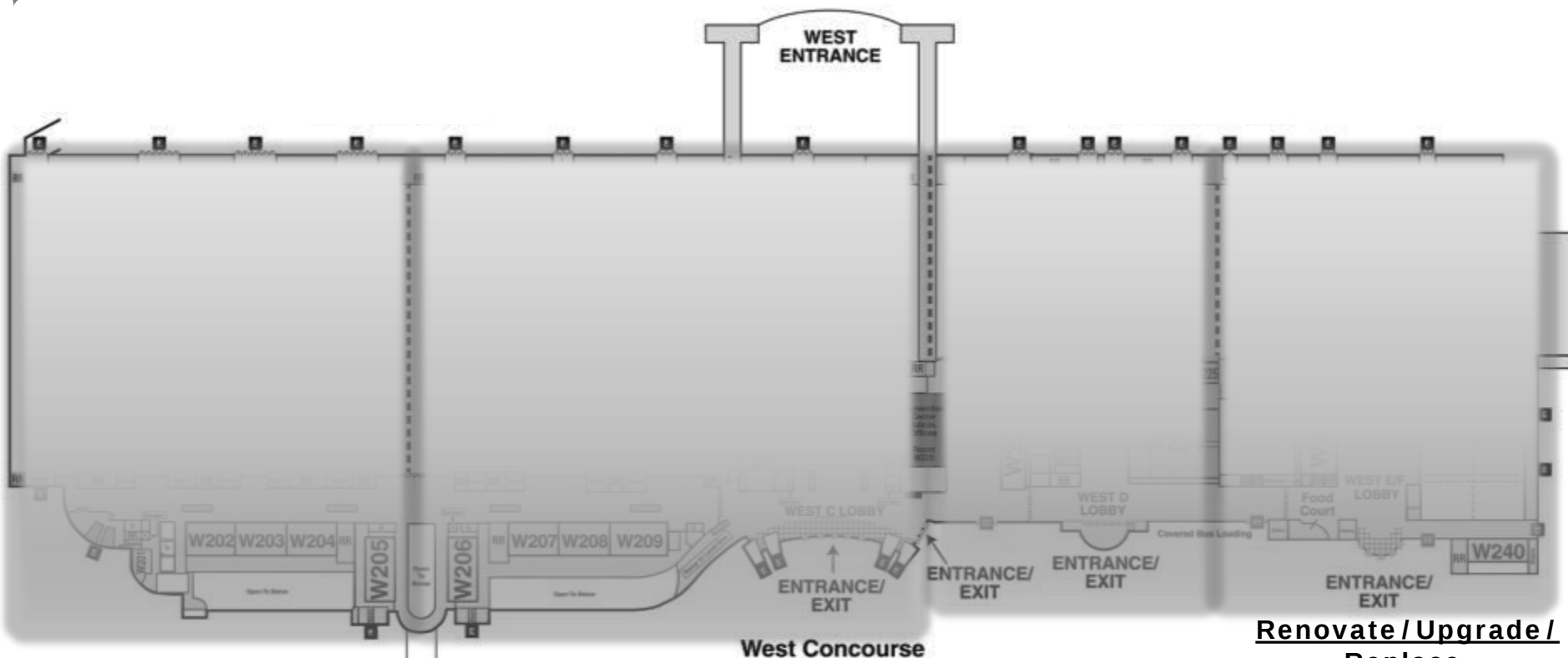


PROPOSED FY 2012-13 CIP

<u>2012-13 CIP Projects</u>	<u>Amount*</u>
Phase II Renovations	\$4.7M
Information Systems	3.4
Signage	3.3
Exterior Building	2.8
Furniture, Fixtures & Equip	2.7
Roofing	2.5
Building Security	1.6
Other	<u>8.9</u>
Total	\$29.9M



WEST BUILDING CIP



Upgrade / Replace:

- Roof
- HVAC Air Handler Units
- Fire Alarm System
- Exterior Doors
- Operable Walls
- Restrooms
- Carpet

Add / Upgrade / Replace:

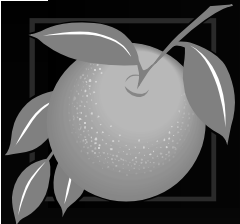
- Valencia Room
- Central Lobby Canopy
- HVAC Air Handler Units
- Restrooms

Upgrade / Replace:

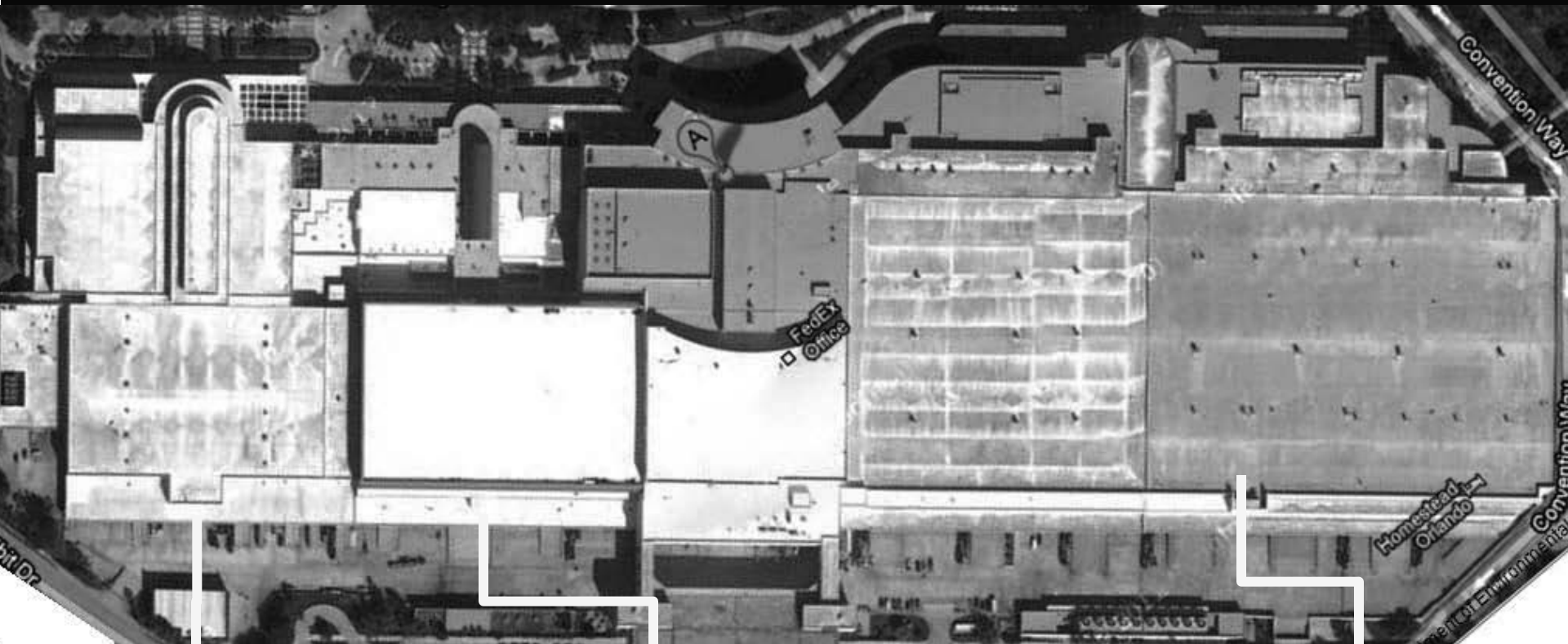
- Curtain Wall
- Roof
- HVAC Air Handler Units
- Fire Alarm System
- Exterior Doors
- Operable Walls
- Restrooms
- Carpet

Renovate / Upgrade / Replace:

- Hall F becomes Ballroom
- Roof
- HVAC Air Handler Units
- Fire Alarm System
- Exterior Doors
- Operable Walls
- Restrooms
- Carpet
- Electrical Systems



WEST BUILDING ROOF



PHASE II ROOF

Installed in
1989

420,000 SF

Replace 2014

PHASE I ROOF

Installed in 1997

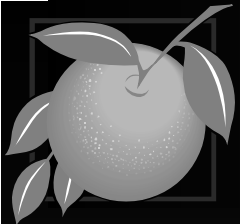
300,000 SF

Replace 2013

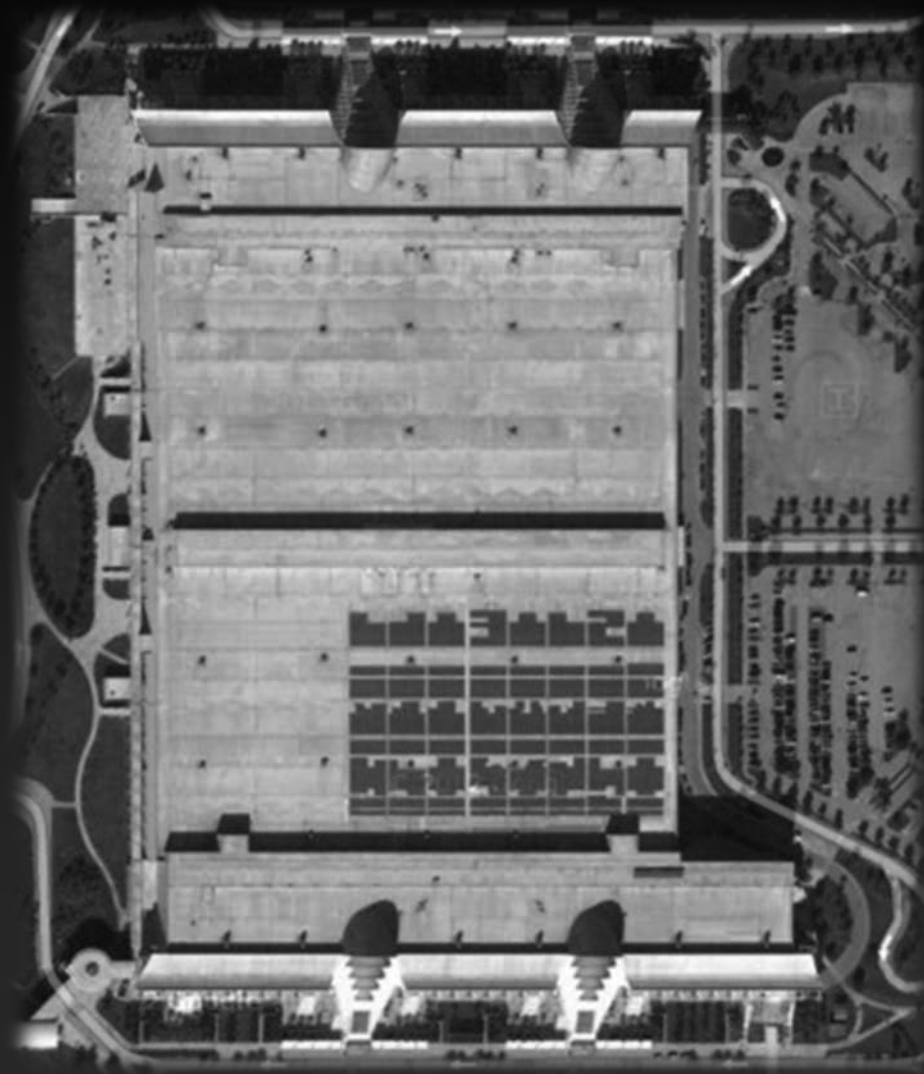
PHASE IV
ROOF Installed
in 1996

575,000 SF

Replace 2016



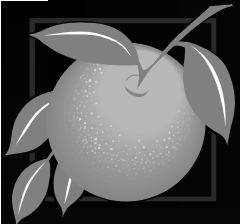
NORTH / SOUTH BUILDING ROOF



**NORTH / SOUTH
BUILDING ROOF
Installed in 2002**

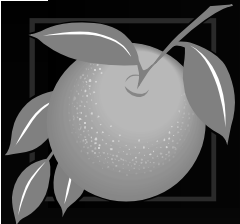
2,100,000 SF

Design 2017



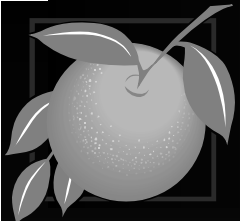
WEST BUILDING ROADWAYS





CONVENTION CENTER DISTRICT





STRATEGIC AND MASTER PLANNING

Campus Strategic Plan

- **Master Plan Overview**
- **Facility Utilization Assessment**
- **Transportation Study and Evaluation**
- **Parking Study and Evaluation**

District Strategic Planning

- **Coordination with District Property Owners**



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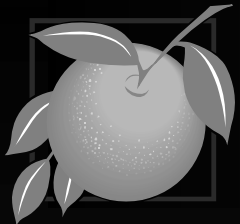
SUMMARY

Revenue Challenges
Economy

Competition / Destination
Maintaining Facility
Transportation

A black and white photograph of two men in suits. The man on the left is shown in profile, facing right. The man on the right is shown from the chest up, facing slightly left. They appear to be in a conversation. A dark, stylized banner is overlaid on the bottom left of the image.

FACE TIME
IT MATTERS



OCCC'S ANNUAL \$1.9 BILLION ECONOMIC IMPACT

**25,500+ local
employees**

**1,000 + local
businesses**

**\$175.85 million in
TDT revenue**



A large, stylized, dark gray leaf graphic is positioned in the background, centered behind the text. It has a long, pointed shape with several veins and a curved stem.

Convention Center

**FY 2012-13
Budget Worksession
Presentation**

July 16, 2012